

BCE INC.

CODE OF PROCEDURES FOR THE 2026 ANNUAL GENERAL SHAREHOLDER MEETING

This Code of Procedures sets out the general rules of procedures with respect to the conduct of the May 7, 2026 annual general shareholder meeting of BCE Inc. (the “Corporation”) or any adjournment thereof. No provision herein limits the powers and authority conferred upon the chair of the meeting (the “Chair”) to determine the procedure at the shareholder meeting of the Corporation in all respects. It is supplemental to the provisions of the *Canada Business Corporations Act* (“CBCA”) and its regulations and to the Corporation’s articles and by-laws.

Chair of the Meeting

The Chair of the Board, or in his absence any other person determined in accordance with the by-laws of the Corporation, presides at shareholder meetings. The Chair conducts the meeting. The decisions of the Chair on all matters, including the business of the meeting and its agenda, are conclusive and binding upon the meeting and may not be appealed.

Resolutions and Proposals

Except in cases where a special resolution is required (none are scheduled), which needs a two-thirds majority of the votes cast by the shareholders, all resolutions and proposals, in the absence of any provision to the contrary in the CBCA or the Corporation’s articles or by-laws, shall be passed by a simple majority of the votes cast.

Right to Address the Meeting

Only shareholders or valid proxy holders (hereafter “participants”) have a right to address the meeting and the Chair may enforce this rule at the Chair’s discretion.

Speaking time

Participants who ask questions (this includes raising points of order) in person or by telephone or by audio-only or video through the LUMI platform (as described in the Corporation’s Management Proxy Circular for the meeting (the “Circular”)), should not speak for more than two minutes and the Chair may enforce this rule at the Chair’s discretion.

Enforcing Correct Procedure

The Chair may, in the Chair’s discretion, enforce correct procedure.

In the case of questions and comments (including points of order) submitted online, they will be moderated before being sent to the Chair and those which are of a similar nature or on the same topic, may be grouped, summarized and addressed at the same time.

Questions should be of interest to all shareholders and not personal in nature. To ensure fairness for all, the Chair has the discretion to decide on the order questions are responded to and the amount of time allocated to each question.

During the formal business of the meeting, the Chair may direct that participants confine their questions or comments to the matters of business to be voted on at the meeting. At any time during the meeting, the Chair may refuse to consider a question or comment that the Chair determines to be inappropriate or that uses language which, by its tone or content, is inappropriate for a meeting of shareholders.

For participants who ask questions (this includes raising points of order) in person or by telephone or by audio-only or video through the LUMI platform (as described in the Circular), the Chair may deprive a participant who does not comply with the Chair’s decision on procedural matters or other rules of the meeting of the right to continue speaking.

Voting

All regular matters to be voted on shall be voted on by ballot.

Shareholder Proposals

A shareholder, who has submitted a proposal in accordance with the CBCA that has been included in the Circular, is entitled to present and move the proposal when recognised by the Chair. The shareholder may speak for a maximum of three minutes per shareholder proposal to present it. Motions to adopt proposals must be seconded.

At the end of debate on the motions, the mover may, if the mover so wishes, have a one-minute right of rebuttal.

Motions

The Chair can allow a motion from a participant, at the Chair's discretion. The Chair's decision to disallow a new item to be added to the business of the meeting stands unless reversed by a court and a participant has no right to appeal the Chair's decision to the meeting.

If the motion is allowed, the participant shall be asked to move the adoption of the motion, and participants may speak for a maximum of three minutes to support the motion (in the same manner as raising a question in person or by telephone or by audio-only or video through the LUMI platform). Motions must be seconded.

The vote on the motion will be taken by ballot.

Every participant is entitled to raise a question or make a comment, including raising a point of order, on a motion (in the same manner as raising a question in person or by telephone or by audio-only or video through the LUMI platform). The Chair may direct shareholders or valid proxy holders to confine remarks to the subject motion and to avoid repeating the same remarks made by other participants. The Chair may, in the Chair's discretion, refuse to consider questions or comments that do not comply with these standards. Failure to comply with these standards may cause the Chair to deprive a participant of the right to continue speaking.

A motion may be amended by any participant and the amendment must be seconded in the same manner as the main motion.

General Question Period

In the question period following the formal business of the meeting, any participant may in person or by telephone or by audio-only or video through the LUMI platform (as described in the Circular), in a concise manner, put a question to management concerning the affairs of the Corporation, state an opinion or raise a matter of general interest to the Corporation.

Questions submitted online will be moderated before being sent to the Chair. If certain questions or comments to the board or management are of a similar nature, the Chair or one or more members of management may, in their discretion, group, summarize and address those questions or comments at the same time.

A participant may speak for a maximum of two minutes.

The Chair may, in the Chair's discretion, refuse to consider or to have management consider a question or comment that does not comply with these rules. In addition, the Chair may deprive a participant who does not comply with these rules of the right to continue speaking.

Recording of the Meeting

A video of the entire webcast (including the question period) will be available on the Corporation's website following the meeting. If there are any questions submitted online that cannot be answered during the meeting due to time constraints, they will be posted on the Corporation's website with the corresponding answers as soon as practicable after the meeting and will remain available until one week after posting.