## UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# FORM 40-F

	REGISTRATION S OF THE SECURIT			NT TO SECTION 12 OF 1934	
	_	OR			
X	ANNUAL REPORT OF THE SECURIT			TION 13(A) OR 15(D) OF 1934	
For the fiscal year en	nded: December 31, 2018		(	Commission File Number: 1-8481	
	(Exact name of R	BCE INC. Registrant as spec	cified in its char	rter)	
	(Province or other juri	Canada sdiction of incor	poration or orgi	anization)	
	(Primary Standard Industri	<b>4813</b> al Classification	Code Number (	(if applicable))	
	(I.R.S. Employer 1	<b>98-0134477</b> Identification Number	mber (if applica	able))	
	1, carrefour Alexand Verdun, Québec (Address and telephone nun	, Canada H3E 3	B3, (514) 870-8	8777	
(Name, address (in	CT Corporation System, 28 Liculating zip code) and telephone	iberty St., New `number (includin	York, N.Y. 1000 ng area code) of	05, (212) 894-8940 f agent for service in the United States)	
	Copies of all c	correspondence s	hould be sent to	o:	
General Co BCE Inc. 1, carrefou Building A	e-President - counsel & Corporate Secretary  ar Alexander-Graham-Bell A, 7 <sup>th</sup> Floor uébec H3E 3B3	Sulliva 125 Br New Y	IR. Crawshaw n & Cromwell I oad Street ork, New York 1 12) 558-4000		
	Securities registered	d pursuant to Sec	etion 12(b) of th	ne Act:	
	Title of each class Common shares	Na		hange on which registered  s Stock Exchange	
Securities for which there is a reporting obligation pursuant to S	Securities registered p	ursuant to Sectio	n 12(g) of the A	Act: None	
For annual reports, indicate by check mark the information filed					
X	Annual Information Form	X	udited Annual I	Financial Statements	
ndicate the number of outstanding shares of each of the issuer'	s classes of capital or common st	ock as of the clo	se of the period	covered by the annual report:	
Common S First Prefe	Shares rred Shares			898,200,415	
Series Series	R			8,000,000 3,513,448	
Series Series	Y			4,486,552 8,081,491	
Series Series				1,918,509 11,398,396	
Series Series				8,601,604 10,029,691	
Series Series				9,970,309 9,292,133	
Series Series	AF			6,707,867 4,985,351	
Series Series	AH			9,014,649 5,949,884	
Series Series	AJ			8,050,116	
Series	AL			22,745,921 2,254,079	
Series Series	AN			9,546,615 1,953,385	
Series Series Total First				4,600,000 9,200,000 160,300,000	
ndicate by check mark whether the registrant: (1) has filed all is or such shorter period that the registrant was required to file su	reports required to be filed by Second reports); and (2) has been sub	etion 13 or 15(d) ject to such filing	of the Securitie g requirements f	es Exchange Act of 1934 (the "Exchange Act") during the for the past 90 days.	preceding 12 months (
	YES	X NO	)		
ndicate by check mark whether the registrant has submitted ele- preceding 12 months (or for such shorter period that the Registrant	ectronically every Interactive Dat rant was required to submit such	a File required to files).	be submitted p	oursuant to Rule 405 of Regulation S-T (§232.405 of this	chapter) during the
	YES	X NC	,		

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 12b-2 of the Exchange Act.  Emerging Growth Company
If an emerging growth company that prepares its financial statements in accordance with U.S. GAAP, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised accounting standards† provided pursuant to Section 13(a) of the Exchange Act.  † The term "new or revised financial accounting standard" refers to any update issued by the Financial Accounting Standards Board to its Accounting Standards Codification after April 5, 2012.
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PRIOR FILINGS MODIFIED AND SUPERSEDED  The annual report on Form 40-F of BCE Inc. ("BCE") for the year ended December 31, 2018, at the time of filing with the U.S. Securities and Exchange Commission (the "SEC" or "Commission"), modifies and supersedes all prior documents filed pursuant to Sections 13, 14 and 15(d) of the Exchange Act for purposes of any offers or sales of any securities after the date of such filing pursuant to any registration statement or prospectus filed pursuant to the Securities Act of 1933 which incorporates by reference such annual report on Form 40-F.  ANNUAL AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND MANAGEMENT'S DISCUSSION AND ANALYSIS
A. Annual Audited Consolidated Financial Statements
For the BCE annual audited consolidated financial statements for the year ended December 31, 2018 (the "BCE 2018 Financial Statements"), see pages 116 to 169 of the BCE 2018 Annual Report (the "BCE 2018 Annual Report"), which BCE 2018 Financial Statements are contained in Exhibit 99.2 and are incorporated herein by reference.
B. Management's Discussion and Analysis
For the BCE management's discussion and analysis for the year ended December 31, 2018 (the "BCE 2018 MD&A"), see pages 28 to 113 of the BCE 2018 Annual Report, which BCE 2018 MD&A is contained in Exhibit 99.2 and is incorporated herein by reference.
DISCLOSURE CONTROLS AND PROCEDURES
Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by us in reports filed or submitted under Canadian or U.S. securities laws is recorded, processed, summarized and reported within the time periods specified under those laws, and include controls and procedures that are designed to ensure that the information is accumulated and communicated to management, including BCE's President and Chief Executive Officer ("CEO") and Executive Vice-President and Chief Financial Officer ("CFO"), to allow timely decisions regarding required disclosure.
As of December 31, 2018, management evaluated, under the supervision of and with the participation of the CEO and the CFO, the effectiveness of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act, and under National Instrument 52-109 – Certification of Disclosure in Issuers' Annual and Interim Filings.
Based on that evaluation, the CEO and CFO concluded that our disclosure controls and procedures were effective as of December 31, 2018.

#### INTERNAL CONTROL OVER FINANCIAL REPORTING

#### A. Management's report on internal control over financial reporting

The report of BCE's management entitled "Management's report on internal control over financial reporting" appearing at page 114 of the BCE 2018 Annual Report, which report is contained in Exhibit 99.3, is incorporated herein by reference.

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# B. Auditors' report on internal control over financial reporting

The report of independent registered public accounting firm concerning the effectiveness of BCE's internal control over financial reporting appearing at page 115 of the BCE 2018 Annual Report, which report is contained in Exhibit 99.3, is incorporated herein by reference.

# C. Changes in internal control over financial reporting

There have been no changes during the year ended December 31, 2018 in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. On January 1, 2018, we adopted IFRS 15 - Revenue from Contracts with Customers, and we completed the design of internal controls with respect to the adoption of this new standard and implemented them with no significant changes to our internal control over financial reporting. The adoption of IFRS 16 - Leases, requires the implementation of new accounting systems and processes, which will change the company's internal controls over lease recognition and financial reporting. We are in the process of completing the design of these controls. We do not expect significant changes to our internal control over financial reporting due to the adoption of this new standard in 2019.

# STATEMENT REGARDING CONTROLS AND PROCEDURES

There can be no assurance that our disclosure controls and procedures will detect or uncover all failures to disclose all material information otherwise required to be set forth in our disclosure. Furthermore, a control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance with respect to the reliability of financial reporting and financial statement preparation. Accordingly, BCE does not expect that BCE's internal control over financial reporting will prevent or detect all errors and all fraud. BCE will continue to periodically review its disclosure controls and procedures and internal control over financial reporting and may make modifications from time to time as considered necessary or desirable.

# AUDIT COMMITTEE FINANCIAL EXPERT

In respect of the current members of BCE's Audit Committee ("Audit Committee"), the board of directors of BCE determined that the current Chair of the Audit Committee, Mr. P.R. Weiss, and Mr. D.F. Denison, Ms. K. Lee and Ms. M.F. Leroux are qualified as "audit committee financial experts", and that all members of the Audit Committee are independent under the listing standards of the New York Stock Exchange.

# CODE OF ETHICS

All employees, directors and officers must follow Bell Canada's Code of Business Conduct (the "Code of Conduct"), which provides guidelines for ethical behaviour. The Code of Conduct includes additional guidelines for executive officers and management, including the CEO, CFO, Controller and Treasurer. The Code of Conduct is available in the governance section of BCE's website at BCE.ca and will be provided in print at no charge to any person who sends a written request by mail to BCE Inc. addressed to the Corporate Secretary, at 1, carrefour Alexander-Graham-Bell, Building A, 7th Floor, Verdun, Québec, Canada H3E 3B3.

In 2018, amendments were adopted to the Code of Conduct in order to:

- update the section entitled Business Gifts & Entertainment as it relates to dealings with the public sector
- update the section entitled *Hiring Consultants or Contractors* as it relates to the hiring of contractors, consultants and other external resources, and the compliance with certain Bell policies
- update the section entitled *Health and Safety* to clarify and reorganize some of its content
- update the section entitled Alcohol, Drugs and Other Substances to clarify and update some of its

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content, including as it relates to the use of cannabis

- update the section entitled *Journalistic Independence* to clarify the scope of the Code of Conduct and other relevant company policies as they relate to queries from other media outlets and the confidentiality of BCE information

In addition to these changes, certain other technical, administrative and non-substantive amendments were made to the Code of Conduct.

#### PRINCIPAL ACCOUNTANT FEES AND SERVICES

A brief description of our pre-approval policies and procedures and information about principal accountant fees and services can be found under the sections entitled "Pre-approval policies and procedures" and "External auditors' fees" on page 34 of our Annual Information Form contained in Exhibit 99.1, which sections are incorporated by reference in this annual report on Form 40-F.

In 2018 and 2017, no audit-related, tax or other services were submitted to BCE's Audit Committee for approval pursuant to the pre-approval requirement waiver provision set out in paragraph (c)(7)(i)(C) of Rule 2-01 of Regulation S-X.

#### OFF-BALANCE SHEET ARRANGEMENTS

Please see the sections entitled "Contractual obligations" and "Indemnifications and guarantees (off-balance sheet)" at page 82 of the BCE 2018 MD&A contained in Exhibit 99.2 (which sections are incorporated by reference in this annual report on Form 40-F) for a discussion of certain off-balance sheet arrangements.

#### TABULAR DISCLOSURE OF CONTRACTUAL OBLIGATIONS

Please see the section entitled "Contractual obligations" at page 82 of the BCE 2018 MD&A contained in Exhibit 99.2 (which section is incorporated by reference in this annual report on Form 40-F) for a tabular disclosure and discussion of contractual obligations.

#### IDENTIFICATION OF THE AUDIT COMMITTEE

BCE has a separately designated standing Audit Committee established in accordance with section 3(a)(58)(A) of the Exchange Act. BCE's Audit Committee is comprised of seven independent members: Mr. P.R. Weiss (Chair), Mr. D.F. Denison, Mr. R.P. Dexter, Mr. I. Greenberg, Ms. K. Lee, Ms. M.F. Leroux and Mr. R.C. Simmonds.

#### MINE SAFETY DISCLOSURE

Not applicable.

#### UNDERTAKING

BCE undertakes to make available, in person or by telephone, representatives to respond to inquiries made by the Commission staff, and to furnish promptly, when requested to do so by the Commission staff, information relating to: the securities in relation to which the obligation to file this annual report on Form 40-F arises or transactions in said securities.

#### WEBSITE INFORMATION

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Notwithstanding any reference to BCE's website or other websites on the World Wide Web in this annual report on Form 40-F or in the documents attached as Exhibits hereto, the information contained in BCE's website or any other site on the World Wide Web referred to in this annual report on Form 40-F or in the documents attached as Exhibits hereto, or referred to in BCE's website, is not a part of this annual report on Form 40-F and, therefore, is not filed with the Commission.

# SUMMARY OF SIGNIFICANT DIFFERENCES FROM NYSE CORPORATE GOVERNANCE RULES

A summary of significant differences between corporate governance practices followed by BCE and corporate governance practices required to be followed by U.S. domestic companies under the New York Stock Exchange's Listing Standards (disclosure required by section 303A.11 of the NYSE Listed Company Manual) is available in the governance section of BCE's website at BCE.ca.

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#### **SIGNATURES**

Pursuant to the requirements of the Exchange Act, the registrant certifies that it meets all of the requirements for filing on Form 40-F and has duly caused this annual report to be signed on its behalf by the undersigned, thereto duly authorized.

# BCE Inc.

By: (signed) Glen LeBlanc

Glen LeBlanc

Executive Vice-President and Chief

Financial Officer

Date: March 13, 2019

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	LIST OF EXHIBITS TO FORM 40-F
Annual Information Form of BCE Inc. for the year ended December 31, 2018	Exhibit 99.1
Annual audited consolidated financial statements of BCE Inc. for the year ended December 31, 2018 and the related management's discussion and analysis	Exhibit 99.2
Management's report on internal control over financial reporting and the Report of Independent Registered Public Accounting Firm thereon	Exhibit 99.3
Consent of Independent Registered Public Accounting Firm	Exhibit 99.4
Bell Canada Unaudited Selected Summary Financial Information	Exhibit 99.5
Exhibit to 2018 Annual Financial Statements – Earnings Coverage	Exhibit 99.6
Certifications of the Chief Executive Officer and the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Exhibit 99.31
Certification of the Chief Executive Officer and the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Exhibit 99.32
XBRL Instance Document	Exhibit 101

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Today / Fibre to the home / Rural Internet /
Customer service / Wireless networks / Crave /
Collaboration solutions / Smart Cities / IoT /
Streaming video / Whole Home Wi-Fi / Fibe TV /
Basketball / Inclusion / Virtual networks /
Advertising reach / Mobile roaming / Hockey /
Alt TV / Football / Connected cars / R&D /
Local programming / Managed services /
Streaming radio / Mental health / Manitoba /
Prepaid wireless / Enterprise security /
Business efficiency / Public safety / Self serve /
News, sports & entertainment / The Source /
Montréal transit / Branch connectivity /
Order tracking / Content production / Soccer /
Broadband speeds / Unified communications /
Data centres / Cloud computing / Smart Homes /
Canada / Dividends / just got better.

Annual Information Form for the year ended December 31, 2018 MARCH 7, 2019



In this Annual Information Form, *we, us, our* and *BCE* mean, as the context may require, either BCE Inc. or, collectively, BCE Inc., Bell Canada, their subsidiaries, joint arrangements and associates. *Bell* means, as the context may require, either Bell Canada or, collectively, Bell Canada, its subsidiaries, joint arrangements and associates. *MTS* means, as the context may require, until March 17, 2017, either Manitoba Telecom Services Inc. or, collectively, Manitoba Telecom Services Inc. and its subsidiaries; and *Bell MTS* means, from March 17, 2017, the combined operations of MTS and Bell Canada in Manitoba.

Each section of BCE's 2016, 2017 and 2018 management's discussion and analysis (BCE 2016 MD&A, BCE 2017 MD&A and BCE 2018 MD&A, respectively) and each section of BCE's 2018 consolidated financial statements referred to in this Annual Information Form is incorporated by reference herein. The BCE 2016 MD&A, BCE 2017 MD&A, BCE 2018 MD&A and BCE 2018 consolidated financial statements have been filed with the Canadian provincial securities regulatory authorities (available at **sedar.com**) and with the United States (U.S.) Securities and Exchange Commission (SEC) as exhibits to BCE's annual reports on Form 40-F (available at **sec.gov**). They are also available on BCE's website at **BCE.ca**.

All dollar figures are in Canadian dollars, unless stated otherwise. The information in this Annual Information Form is as of March 7, 2019, unless stated otherwise, and except for information in documents incorporated by reference that have a different date.

Effective January 1, 2018, we applied IFRS 15 – Revenue from Contracts with Customers, as described in section 10.1, *Our accounting policies* of the BCE 2018 MD&A, retrospectively to each period in 2017 previously reported.

Trade-marks: The following are trade-marks referred to and used as such in this Annual Information Form that BCE Inc., its subsidiaries, joint arrangements, associates or other entities in which we hold an equity interest, own or use under licence. BCE is a trade-mark of BCE Inc.; Aliant, Alt TV, Bell, Bell Canada, Bell Centre, Bell Connected Car, Bell Media, Bell Mobility, Bell MTS, Bell Total Connect, Bell TV, Fibe, Let's Talk, MTS, Q9, Q9 Networks and TV Everywhere are trade-marks of Bell Canada; Astral, Astral Media, BNN, Crave, CTV, CTV 2, The Movie Network and TMN are trade-marks of Bell Media Inc.; Lucky Mobile is a trade-mark of Bell Mobility Inc.; AlarmForce is a trade-mark of AlarmForce Industries Inc.; Axia is a trade-mark of Axia NetMedia Corporation; Bloomberg is a trade-mark of Bloomberg L.P.; Discovery is a trade-mark of Discovery Communications, LLC; Expertech is a trade-mark of Expertech Network Installation Inc.; ExpressVu is a trade-mark of Bell ExpressVu Limited Partnership; Glentel, WIRELESSWAVE, Tbooth Wireless, and WIRELESS etc. are trade-marks of Glentel Inc.; HBO is a trade-mark of Home Box Office Inc.; Maple Leaf Sports & Entertainment Partnership; Montreal Canadiens is a trade-marks of Virgin Enterprises Limited.

We believe that our trade-marks are very important to our success and take appropriate measures to protect, renew and defend them. Any other trade-marks used in this Annual Information Form are the property of their respective owners.

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References to parts of the BCE 2017 MD&A contained in BCE's annual report for the year ended December 31, 2017 (BCE 2017 Annual Report).
 References to parts of the BCE 2016 MD&A contained in BCE's annual report for the year ended December 31, 2016 (BCE 2016 Annual Report).

Caution regarding forward-looking statements

BCE Inc. 2018 Annual Information Form

# 1 Caution regarding forward-looking statements

Certain statements made in this Annual Information Form are forward-looking statements. These statements include, without limitation, statements relating to our network deployment and capital investment plans, BCE's dividend growth objective, 2019 annualized common share dividend and common share dividend payout policy, our business outlook, objectives, plans and strategic priorities, and other statements that do not refer to historical facts. A statement we make is forward-looking when it uses what we know and expect today to make a statement about the future. Forward-looking statements are typically identified by the words assumption, goal, guidance, objective, outlook, project, strategy, target and other similar expressions or future or conditional verbs such as aim, anticipate, believe, could, expect, intend, may, plan, seek, should, strive and will. All such forward-looking statements are made pursuant to the safe harbour provisions of applicable Canadian securities laws and of the U.S. Private Securities Litigation Reform Act of 1995.

Unless otherwise indicated by us, forward-looking statements in this Annual Information Form describe our expectations as at March 7, 2019 and, accordingly, are subject to change after that date. Except as may be required by applicable securities laws, we do not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Forward-looking statements, by their very nature, are subject to inherent risks and uncertainties and are based on several assumptions, both general and specific, which give rise to the possibility that actual results or events could differ materially from our expectations expressed in, or implied by, such forward-looking statements and that our business outlook, objectives, plans and strategic priorities may not be achieved. These statements are not guarantees of future performance or events, and we caution you against relying on any of these forward-looking statements. Forward-looking statements are presented in this Annual Information Form for the purpose of assisting investors and others in understanding our objectives, strategic priorities and business outlook, as well as our anticipated operating environment. Readers are cautioned, however, that such information may not be appropriate for other purposes.

Forward-looking statements made in this Annual Information Form are based on a number of assumptions that we believed were reasonable as at March 7, 2019. Refer in particular to the sections of the BCE 2018 MD&A entitled *Business outlook and assumptions* on pages 46, 47, 62, 67, 68 and 73 of BCE's annual report for the year ended December 31, 2018 (BCE 2018 Annual Report) for a discussion of certain key economic, market and operational assumptions we have made in preparing forward-looking statements. If our assumptions turn out to be inaccurate, our actual results could be materially different from what we expect.

Important risk factors that could cause actual results or events to differ materially from those expressed in, or implied by, the previously mentioned forward-looking statements and other forward-looking statements contained in this Annual Information Form include, but are not limited to:

- the intensity of competitive activity, including from new and emerging competitors, coupled with new product launches, and the resulting impact on the cost of retaining existing customers and attracting new ones, as well as on our market shares, service volumes and pricing strategies
- the level of technological substitution and the presence of alternative service providers contributing to reduced utilization of our traditional wireline services
- the adverse effect of the fundamental separation of content and connectivity, which is changing our television (TV) and media ecosystems and may accelerate the disconnection of TV services and the reduction of TV spending, as well as the fragmentation of, and changes in, the advertising market
- competition with global competitors, in addition to traditional Canadian TV competitors, for programming content, which could drive significant increases in content acquisition costs

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and challenge our ability to secure key content

- the proliferation of content piracy impacting subscriber growth and our ability to monetize products and services, as well as creating bandwidth pressure
- adverse economic and financial market conditions, a declining level of retail and commercial activity, and the resulting negative impact on the demand for, and prices of, our products and services and the level of bad debts
- regulatory initiatives, proceedings and decisions, government consultations and government positions that affect us and influence our business, including, in particular, those
  relating to mandatory access to networks, spectrum auctions, consumer-related codes of conduct, approval of acquisitions, broadcast licensing and foreign ownership requirements

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Caution regarding forward-looking statements

BCE Inc. 2018 Annual Information Form

- the inability to protect our physical and non-physical assets, including networks, information technology (IT) systems, offices, corporate stores and sensitive information, from events such as information security attacks, unauthorized access or entry, fire and natural disasters
- the failure to optimize network and IT deployment and upgrade timelines, accurately assess the potential of new technologies, or invest and evolve in the appropriate direction
- the failure to continue investment in next-generation capabilities in a disciplined and strategic manner
- the inability to drive a positive customer experience in all aspects of our engagement with customers
- the complexity in our operations resulting from multiple technology platforms, billing systems, sales channels, marketing databases and a myriad of rate plans, promotions and product offerings
- the failure to maintain optimal network operating performance in the context of significant increases in capacity demands on our Internet and wireless networks
- the failure to implement or maintain highly effective IT systems supported by an effective governance and operating framework
- the risk that we may need to incur significant capital expenditures beyond our capital intensity target in order to provide additional capacity and reduce network congestion
- the failure to generate anticipated benefits from our corporate restructurings, system replacements and upgrades, staff reductions, process redesigns and the integration of business acquisitions
- events affecting the functionality of, and our ability to protect, test, maintain and replace, our networks, IT systems, equipment and other facilities
- in-orbit and other operational risks to which the satellites used to provide our satellite TV services are subject
- our dependence on third-party suppliers, outsourcers and consultants to provide an uninterrupted supply of the products and services we need to operate our business, deploy new network and other technologies and offer new products and services, as well as to comply with various obligations
- changes to our base of suppliers or outsourcers that we may decide or be required to implement
- the failure of our vendor selection, governance and oversight processes established to seek to ensure full risk transparency associated with existing and new suppliers
- security and data leakage exposure if security control protocols affecting our suppliers are bypassed
- the quality of our products and services and the extent to which they may be subject to manufacturing defects or fail to comply with applicable government regulations and standards
- the failure to attract and retain employees with the appropriate skill sets and to drive their performance in a safe environment
- labour disruptions
- the inability to access adequate sources of capital and generate sufficient cash flows from operations to meet our cash requirements, fund capital expenditures and provide for planned growth
- uncertainty as to whether dividends will be declared by BCE's board of directors, whether the dividend on common shares will be increased, or whether BCE's dividend payout policy will be maintained
- the inability to manage various credit, liquidity and market risks
- pension obligation volatility and increased contributions to post-employment benefit plans
- new or higher taxes due to new tax laws or changes thereto or in the interpretation thereof, and the inability to predict the outcome of government audits
- the failure to reduce costs as well as unexpected increases in costs
- the failure to evolve practices to effectively monitor and control fraudulent activities
- unfavourable resolution of legal proceedings and, in particular, class actions
- new or unfavourable changes in applicable laws and the failure to proactively address our legal and regulatory obligations
- $\bullet \ \ \text{health concerns about radiofrequency emissions from wireless communications devices and equipment}$
- the inability to maintain customer service and our networks operational in the event of epidemics, pandemics or other health risks
- the failure to recognize and adequately respond to climate change concerns or public and governmental expectations on environmental matters

These and other risk factors that could cause actual results or events to differ materially from our expectations expressed in, or implied by, our forward-looking statements are discussed in this Annual Information Form and the BCE 2018 MD&A and, in particular, in section 9, *Business risks* of the BCE 2018 MD&A, on pages 93 to 99 of the BCE 2018 Annual Report.

We caution readers that the risks described above are not the only ones that could affect us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also have a material adverse effect on our financial position, financial performance, cash flows, business or reputation.

Except as otherwise indicated by us, forward-looking statements do not reflect the potential impact of any special items or of any dispositions, monetizations, mergers, acquisitions, other business combinations or other transactions that may be announced or that may occur after March 7, 2019. The financial impact of these transactions and special items can be complex and depends on facts particular to each of them. We therefore cannot describe the expected impact in a meaningful way or in the same way we present known risks affecting our business.

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Corporate structure

BCE Inc. 2018 Annual Information Form

# 2 Corporate structure

# 2.1 Incorporation and registered office

BCE Inc. was incorporated in 1970 and was continued under the *Canada Business Corporations Act in 1979*. It is governed by a certificate and articles of amalgamation dated August 1, 2004, as amended by (a) a certificate and articles of arrangement dated July 10, 2006 to implement a plan of arrangement providing for the distribution by BCE Inc. to its shareholders of units in the Bell Aliant Regional Communications Income Fund and to consolidate outstanding BCE Inc. common shares, (b) a certificate and articles of amendment dated January 25, 2007 to implement a plan of arrangement providing for the exchange of Bell Canada preferred shares for BCE Inc. preferred shares, (c) a certificate and articles of amendment dated June 29, 2011 to create two additional series of BCE Inc. Cumulative Redeemable First Preferred Shares (first preferred shares), and (d) certificates and articles of amendment dated September 22, 2014 and November 11, 2014 to create six additional series of BCE Inc. first preferred shares. BCE Inc.'s head and registered offices are located at 1, Carrefour Alexander-Graham-Bell, Building A, 8th Floor, Verdun, Québec H3E 3B3.

# 2.2 Subsidiaries

The table below shows BCE Inc.'s main subsidiaries at December 31, 2018, which are all incorporated in Canada, and the percentage of voting securities that BCE Inc. directly or indirectly held in such subsidiaries. BCE Inc. has other subsidiaries that have not been included in the table since each represented 10% or less of our total consolidated assets and 10% or less of our total consolidated operating revenues at December 31, 2018. These other subsidiaries together represented 20% or less of our total consolidated assets and 20% or less of

	PERCENTAGE OF VOTING SECURITIES HELD
SUBSIDIARY	BY BCE INC. AT DECEMBER 31, 2018(I)
Bell Canada	100%
Bell Mobility Inc.	100%
Bell Media Inc.	100%

(1) At December 31, 2018, BCE Inc. directly held 94.1% of the voting securities of Bell Canada and indirectly held the remaining 5.9% through its wholly-owned subsidiary, Bell MTS Inc. BCE Inc. indirectly held all the voting securities of Bell Mobility Inc. (Bell Mobility Holdings Inc.; and (ii) Bell Media Inc. (Bell Media) through Bell Canada.

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Description of our business

BCE Inc. 2018 Annual Information Form

# 3 Description of our business

## 3.1 General summary

BCE is Canada's largest communications company, providing residential, business and wholesale customers with a wide range of solutions for all their communications needs. Our results are reported in three segments: Bell Wireline and Bell Media.

Bell Wireless provides integrated wireless voice and data communications products and services to our residential, small and medium-sized business and large enterprise customers across Canada.

Bell Wireline provides data, including Internet access and Internet protocol television (IPTV), local telephone, long distance, as well as other communications services and products to our residential, small and medium-sized business and large enterprise customers, primarily in Ontario, Québec, the Atlantic provinces and Manitoba, while satellite TV service and connectivity to business customers are available nationally across Canada. In addition, this segment includes our wholesale business, which buys and sells local telephone, long distance, data and other services from or to resellers and other carriers.

Bell Media provides conventional TV, specialty TV, pay TV and streaming services, digital media services, radio broadcasting services and out-of-home (OOH) advertising services to customers nationally across Canada.

Additional information regarding our business operations and the products and services we provide can be found in section 1.2, *About BCE* of the BCE 2018 MD&A, on pages 31 to 34 of the BCE 2018 Annual Report.

In addition to our operating segments, we also hold investments in a number of other assets, including:

- a 28% indirect equity interest in Maple Leaf Sports & Entertainment Ltd., a sports and entertainment company that owns several sports teams, including the Toronto Maple Leafs, the Toronto Raptors, the Toronto FC and the Toronto Argonauts, as well as real estate and entertainment assets in Toronto
- a 50% indirect equity interest in Glentel Inc. (Glentel), a Canadian-based dual-carrier, multi-brand mobile products distributor
- an 18.4% indirect equity interest in entities that operate the Montreal Canadiens Hockey Club, evenko (a promoter and producer of cultural and sports events) and the Bell Centre in Montréal as well as Place Bell in Laval, Québec

A discussion of the key acquisitions, investments and dispositions completed by BCE in the last three financial years can be found in section 4.1, *Transactions* of this Annual Information Form.

For the years ended December 31, 2018 and 2017, we generated consolidated operating revenues of \$23,468 million and \$22,757 million, respectively, and consolidated net earnings of \$2,973 million and \$3,050 million, respectively. For the year ended December 31, 2018, Bell Wireless' operating revenues totalled \$8,422 million (\$8,372 million external revenues), Bell Wireline's operating revenues totalled \$12,662 million (\$12,419 million external revenues) and Bell Media's operating revenues totalled \$3,121 million (\$2,677 million external revenues). For the year ended December 31, 2017, Bell Wireless' operating revenues totalled \$7,926 million (\$7,881 million external revenues), Bell Wireline's operating revenues totalled \$12,400 million (\$12,200 million external revenues) and Bell Media's operating revenues totalled \$3,104 million (\$2,676 million external revenues). A table showing the operating revenues that each segment contributed to total operating revenues for the years ended December 31, 2018 and 2017 can be found in section 4.3, *Operating revenues* of the BCE 2018 MD&A, on page 52 of the BCE 2018 Annual Report. A table showing the operating revenues of our Bell Wireless and Bell Wireless and Section 5.2, *Bell Wireline* of the BCE 2018 MD&A, on pages 58 and 64, respectively, of the BCE 2018 Annual Report.

Some of our segments' revenues vary slightly by season. For more information, refer to section 7.2, *Quarterly financial information – Seasonality considerations* of the BCE 2018 MD&A, on page 87 of the BCE 2018 Annual Report.

Finally, additional information regarding the business outlook of our Bell Wireless, Bell Wireline and Bell Media segments can be found in the sections entitled *Business outlook and assumptions* of the BCE 2018 MD&A, on pages 62, 67, 68 and 73 of the BCE 2018 Annual Report.

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# **3.2** Strategic imperatives

Our goal is to be recognized by customers as Canada's leading communications company. Our primary business objectives are to grow our subscriber base profitably and to maximize revenues, operating profit, free cash flow and return on invested capital by further enhancing our position as the foremost provider in Canada of comprehensive communications services to residential, business and wholesale customers, and as Canada's premier content creation company. We seek to take advantage of opportunities to leverage our networks, infrastructure, sales channels, and brand and marketing resources across our various lines of business to create value for both our customers and other stakeholders. Our strategy is centred on our disciplined focus and execution of six strategic imperatives.

The six strategic imperatives that underlie BCE's business plan are:

- 1. Invest in broadband networks and services
- 2. Accelerate wireless
- 3. Leverage wireline momentum
- 4. Expand media leadership
- 5. Improve customer service
- 6. Achieve a competitive cost structure

Additional information regarding our strategic imperatives can be found in section 2, Strategic imperatives of the BCE 2018 MD&A, on pages 41 to 45 of the BCE 2018 Annual Report.

#### 3.3 Competitive strengths

#### **CANADA'S LARGEST COMMUNICATIONS COMPANY**

We are Canada's largest communications company, offering a wide range of telecommunications products and services to approximately 22 million subscribers, as indicated below:

- We are the largest local exchange carrier in Canada. BCE operates an extensive local access network in Ontario, Québec, the Atlantic provinces and Manitoba, as well as in Canada's Northern Territories. We provide a complete suite of wireless communications, wireline voice and data, including Internet access and TV, product and service offerings to residential, business and wholesale customers
- We also offer competitive local exchange carrier (CLEC) services in Alberta and British Columbia
- At December 31, 2018, BCE was one of the largest wireless operators in Canada based on number of subscribers, providing approximately 9.6 million subscribers with nationwide mobile voice and data services
- BCE is the largest TV provider in Canada, nationally broadcasting a wide range of domestic and international programming to more than 2.85 million subscribers at December 31, 2018 through its IPTV services, Fibe TV and Alt TV, as well as its satellite TV service
- BCE is the largest Internet service provider in Canada, providing approximately 3.9 million customers at December 31, 2018 with high-speed Internet access through fibre-optic, digital subscriber line (DSL) and wireless-to-the-premise (WTTP) technology
- BCE operated approximately 6 million residential and business network access service (NAS) lines at December 31, 2018

Our scale, due to a large customer base, our wireline and wireless network reach, and our ability to sell through a variety of distribution channels, as discussed in more detail in section 3.4, *Marketing and distribution channels* in this Annual Information Form, give us a key competitive advantage. With a wireless network service footprint that encompasses approximately 99% of the Canadian population, and a wireline incumbent local exchange carrier footprint that extends to approximately three-quarters of Canadian households, BCE is well positioned to take advantage of integrated wireless and wireline solutions in the future.

Our approximately 1,360 Bell-branded stores and The Source (Bell) Electronics Inc. (The Source) locations across Canada provide a significant number of retail outlets where customers can buy Bell products and services, including in Canada's highest-traffic mall locations. Our products and services are also offered at the wireless retail locations of Glentel, in which we hold a 50% ownership interest. In addition, our products and services offered under the Virgin Mobile Canada (Virgin Mobile) brand and, since December 2017, the Lucky Mobile brand enhance our competitive market position by allowing us to compete more effectively with the Canadian industry's other discount brands as well as with the newer wireless entrants. Lucky Mobile is an easy and low-cost prepaid wireless service for budget-conscious Canadians, with monthly plans starting at just \$20 for unlimited local calling. Lucky Mobile is now available in all ten Canadian provinces.

#### TECHNOLOGICALLY ADVANCED WIRELESS NETWORKS AND SERVICES

Our Bell Wireless segment provides wireless services over technologically advanced wireless networks that are available to virtually all of the Canadian population. We offer a broad range of wireless voice and data communications products and services to residential and business customers through our Bell, Virgin Mobile and Lucky Mobile brands.

Wireless is a key growth segment for us and, as such, we have established strategic priorities seeking to further enhance our offerings. We are focused on maintaining our market share momentum of incumbent wireless postpaid customer activations, growing our prepaid market share, generating higher average billing per user, improving sales execution and customer retention, and increasing data service offerings. We also believe our priorities for improved customer experience at all touch points, enhanced network quality and performance driven by effective spectrum deployment and carrier aggregation that support bandwidth and speeds, as well as a broad device offering, should continue to improve our ability to attract and retain wireless customers. With our national high-speed packet access plus (HSPA+) network, our fourth-generation (4G) long-term evolution (LTE) wireless network service (which reached 99% of the Canadian population as at December 31, 2018), and our Dual-band, Tri-band and Quad Band LTE Advanced (LTE-A) network service (our Dual-band LTE-A network service reached approximately 91% of the

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Canadian population at December 31, 2018), we are able to offer one of the broadest ranges of choice in wireless smartphones in Canada, along with extensive North American and international coverage.

In 2018, following successful trials, Bell rolled out its enhanced Gigabit LTE-A network to core locations within Toronto and Kingston, with planned expansion to more areas in 2019 as smartphones that support these advanced speeds come to market. To boost LTE-A speeds to the Gigabit level, Bell is employing a combination of carrier aggregation and 4X4 Multiple Input Multiple Output (MIMO) technology to increase spectrum efficiency and multiply capacity.

In 2016, we successfully demonstrated fifth-generation (5G) mobile technology in collaboration with Nokia Corporation. Conducted at Bell's Wireless Innovation Centre in Mississauga, Ontario, the trial leveraged spectrum in the 73 gigahertz (GHz) range to achieve sustained data speeds more than six times faster than top 4G mobile speeds now available in Canada. Depending how global operators roll out the technology, 5G has the potential to provide significantly faster data speeds than current 4G networks and more capacity to meet the demands of mobile customers for broadcast video and Internet of Things (IoT) applications, including Bell Connected Car and city-wide IoT solutions. Bell continues to advance its 5G capacity in collaboration with its partners.

# LEADERSHIP IN INNOVATIVE INTERNET OF THINGS SECTOR

Bell has taken a leadership position in the fast-growing IoT sector, which enables the interconnection of a range of devices and applications that send and receive data. In June 2017, Bell concluded an agreement with Hyundai AutoEver Telematics America, a subsidiary of Hyundai Motor Group, to deliver a range of connected telematics services including security, safety, diagnostics and infotainment to select Hyundai and Kia vehicles over Bell's national mobile network. In August 2017, Bell started to offer global connectivity for our leading-edge IoT platforms and applications. Bell's new global IoT connectivity solutions offer customers uninterrupted worldwide network access and the ability to manage all of their international devices remotely from a single web platform. In 2018, Bell further extended its extensive lineup of innovative IoT applications, including the following:

- Bell announced its Smart City Accelerator program with the City of Kingston and the City of Orillia, which employs IoT data monitoring solutions to improve municipal operating efficiencies benefiting residents
- Bell entered into a multi-year agreement with Superior Propane, a subsidiary of Superior Plus Corp., to deliver a comprehensive fuel tank monitoring solution for its business and residential customers on Bell's national LTE mobile network
- Bell announced that it enabled built-in wireless fidelity (Wi-Fi) hotspots in supported Ford and Lincoln vehicles with Bell Connected Car Built In service
- Bell worked with Echologics, an industry leader in leak detection technology, to implement a water management solution for Medicine Hat, Alberta
- Bell announced a managed IoT security service that offers businesses, smart cities and other organizations employing IoT solutions an advanced layer of comprehensive security services to detect and respond to evolving cyber threats

# NEXT-GENERATION HIGH-SPEED INTERNET AND TV SERVICES

Our strategic imperative to invest in broadband networks and services is focused on the deployment of high-speed fibre access through our fibre-to-the-node (FTTN) and fibre-to-the-premise (FTTP) initiatives. At December 31, 2018, our expanding FTTN and FTTP broadband fibre network covered approximately 9.5 million premises (homes and business locations) in Ontario, Québec, the Atlantic provinces and Manitoba. It enables the delivery of Bell's next-generation fibre-optic high-speed Internet service, marketed as Fibe Internet and Virgin Mobile Home Internet, offering speeds of up to 100 megabits per second (Mbps) with FTTN, or 1.5 Gigabits per second (Gbps) with FTTP, through our Gigabit Fibe 1.5 service in Ontario, Québec and the Atlantic provinces. Refer to section 3.6, *Networks – Wireline – High-speed fibre deployment* in this Annual Information Form for more details concerning the deployment of our fibre-optic high-speed In ternet services. In 2018, Bell Canada took the top spot in PCMag's "The Fastest ISPs of 2018: Canada", delivering the highest overall Internet speed index in Canada. Our operations in the Atlantic provinces, marketed under the Bell Aliant brand, took second place in the speed tests while Bell MTS moved into the top 10 for the first time. PCMag's conclusions were based on nearly 12,000 tests of Canadian Internet service providers large and small between September 2017 and June 2018.

Our broadband fibre network also enables the delivery of Bell's next-generation IPTV services, Fibe TV and Alt TV. Bell's IPTV services target areas in Ontario, Québec, the Atlantic provinces and Manitoba, where cable providers have long been dominant, providing us with the opportunity to gain significant market share through offering a comprehensive multi-product bundle of communications services to customers. Delivered over our advanced high-speed fibre-optic network, our IPTV service expands TV choice and competition in several markets.

Bell's Fibe TV service, built on a next-generation IPTV platform, offers a wide range of flexible programming options and innovative features such as: the Fibe TV wireless receiver, which enables customers to enjoy the Fibe experience on up to five additional TVs anywhere in the home without the hassle of running cable through the house; the Restart and Look Back

features, enabling customers to rewind and watch TV shows already in progress from the beginning and up to 30 hours after they started; and the Trending feature, which lists the five most-watched shows in both English and French among Fibe TV customers at any given time and allows customers to switch to watch live or Restart from the beginning. We also offer the Bell Fibe TV app, which brings the rich Fibe TV viewing experience to tablets, smartphones and computers using a web browser with access to more than 500 live and on-demand channels at home or on the go, which allows customers to seamlessly transfer a channel being viewed from a mobile device to TV, or resum e what is being watched on TV on a mobile device, and allows customers to control their TVs with their mobile devices. Fibe TV further allows access to Netflix directly from customer TV receivers, providing a seamless experience. In 2018, we introduced the Download & Go feature, whereby Fibe customers in Ontario, Québec and Atlantic Canada can download their personal video recordings with the Fibe TV app to watch on iOS and Android mobile devices without Wi-Fi network access. Bell's Fibe TV has become a popular TV option, increasing our IPTV subscriber base by 8.1% in 2018 to 1,675,706 customers at December 31, 2018.

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We also offer the Fibe Alt TV app, a completely new way to watch live and on-demand TV. With no traditional TV set-top box required, Alt TV is accessed through the Fibe TV app and offers up to 500 live and on-demand channels on laptops, smartphones, tablets, Apple TV, Amazon Fire TV Stick and a variety of Android TV devices. Alt TV offers access to two TV streams at a time and customers can add individual channels to build their own Alt TV packages. Like Bell's Fibe TV service, Alt TV operates as a licensed broadcast service on the privately managed Bell Fibe broadband network for in-home viewing, and on mobile or Wi-Fi networks outside the home.

#### INCUMBENT WIRELINE SERVICE PROVIDER WITH MARKET LEADERSHIP POSITION

Our leadership position in broadband Internet and TV and our broad suite of product offerings serve as a foundation for the other products and services we offer. This provides us with a significant number of established customer connections to drive uptake of new products and services, either through bundled offerings or on a stand-alone basis, and allows us to improve customer retention. Bell's Fibe TV is driving strong multi-product bundle sales as we continue to expand our market share in communities across Ontario, Québec, the Atlantic provinces and Manitoba.

Our business markets team maintains a leadership position, having established relationships with a majority of Canada's largest 100 corporations. Our team continues to deliver network-centric business service solutions to large business and public sector clients, including data hosting and cloud computing services, which are key to business communications today and increase the value of connectivity services. For example, in October 2018, Bell launched its new Virtual Network Services (VNS) platform, which offers enterprise business customers a catalogue of on-demand network functions that reside securely in Bell's private cloud. Bell VNS responds to customers' on-demand needs by transforming and centralizing hardware-based networks into virtualized, software-driven networks. Bell also announced it will offer a managed software-defined wide area network (SD-WAN) solution powered by Cisco Viptela, the first Virtual Network Function offered on the Bell VNS platform. Bell VNS is an end-to-end managed solution for enterprise customers across Canada.

#### **OUR SIGNIFICANT MEDIA ASSETS**

Bell Media's range of video content enhances the execution of our strategic imperatives by leveraging our significant broadband network investments, accelerating Bell's video growth across all screens and platforms, and achieving a competitive cost structure. Ownership of Bell Media enables us to maximize strategic and operating synergies, including the efficiency of our content and advertising spend.

Bell Media's assets in video, radio, digital media and OOH advertising are a key competitive advantage, as indicated below:

- We own and operate 30 conventional TV stations, including CTV, Canada's highest-rated TV network based on viewership
- We own and operate 33 specialty and pay TV channels, as well as three direct-to-consumer streaming services, including Crave, the exclusive home of HBO in Canada
- In 2018, our 109 licensed radio stations in 58 markets across Canada reached on average 16.6 million listeners per week across the country
- We own and operate the most visited Canadian-owned online media business in the Canadian digital landscape
- We own Astral, an OOH advertising business with a network of more than 31,000 advertising faces strategically located in the key markets of British Columbia, Alberta, Ontario, Québec and Nova Scotia. It offers a portfolio of five innovative product lines: outdoor advertising, street furniture, airport, transit and digital.
- We own Crave, a subscription on-demand video streaming service, providing premium content and a robust lineup of video programming. On November 1, 2018, pay TV service The Movie Network (TMN) was rebranded as Crave, making the brand ubiquitous across all platforms. The all-new Crave features a broad catalogue of sought-after content and Emmy Award-winning programming. With Crave, current HBO programming as well as box-office hits are available directly to all Canadians with access to the Internet
- We provide live and on-demand access to content from our conventional and specialty networks, CTV and CTV 2, BNN Bloomberg, TSN, RDS and other brands in news, sports and entertainment. Bell Media's TV Everywhere services feature a series of apps including CTV, Discovery, TSN and RDS, providing live and on-demand content delivered to smartphones, tablets and computers.
- In June 2018, we launched TSN Direct and RDS Direct, making TSN and RDS content available directly to consumers with access to the Internet

In addition to our industry-leading position, our competitive strengths include our broad reach across Canada, our ability to acquire top programming for conventional, specialty and pay TV and streaming services, our constant drive to provide the most engaging and interactive experience for viewers, and our ability to serve the needs of advertisers across multiple platforms.

Refer to section 2.4, *Expand media leadership* of the BCE 2018 MD&A, on page 44 of the BCE 2018 Annual Report, for a description of certain agreements entered into and initiatives launched in 2018 by Bell Media.

# **3.4** Marketing and distribution channels

# **BELL WIRELESS AND BELL WIRELINE**

The guiding principle driving our marketing strategy is to offer our clients the ultimate in reliable, simple and accessible telecommunications services. In doing so, our objective is to increase customer acquisition, retention and loyalty through multiple service offerings.

Through the bundling of services, which combines wireline local voice and long distance, high-speed Internet and TV, as well as wireless services, our goal is to use a multi-product offering to achieve competitive differentiation by offering a premium, integrated set of services that provides customers more freedom, flexibility and choice. We also make use of limited-time promotional offers featuring discounted rate plans, special rates on wireless handsets and TV receivers, as well as other incentives, to stimulate new customer acquisition and retain existing customers or to respond to competitive pressures in our markets.

We focus our marketing efforts on a coordinated program of TV, print, radio, Internet, outdoor signage, direct mail and point-of-sale media promotions. We engage in mass-market advertising in order to maintain our brand and support direct and indirect distribution

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channels. Coordinated marketing efforts throughout our service area ensure that our marketing message is presented consistently across all our markets. Promoting the Bell brands is complemented by our other brand marketing efforts, reinforcing awareness of all our services and capitalizing on the size and breadth of our customer base across all product lines.

The Bell brands play a key role in product positioning. Our branding is straightforward and directly supports our strategy of delivering a better customer experience at every level.

Specifically for Bell Wireless, acquiring and retaining postpaid and prepaid subscribers is a key marketing objective that we seek to achieve through our networks and suite of leading-edge devices and services to drive higher usage and increased adoption of data services. We offer discounts on the price of wireless handsets in exchange for a contractual commitment from a subscriber, a practice also used by other Canadian wireless operators. Research has shown that a key driver of customer acquisition is handset selection and style. Our current wireless device portfolio includes many leading-edge devices, some launched as exclusive to Bell in the Canadian market. As the Canadian wireless market further matures and competition intensifies, including as a result of Innovation, Science and Economic Development Canada (ISED) spectrum auctions since 2008, customer retention is becoming increasingly important. Accordingly, we employ customer retention initiatives aimed at increasing our customers' level of satisfaction and loyalty.

We deliver our products and services to residential customers through:

- a network of corporate and dealer-owned Bell, Bell Mobility and Virgin Mobile, as well as corporate-owned Lucky Mobile, retail locations
- The Source's approximately 520 retail locations
- national retailers such as Best Buy, Walmart, Loblaws and Glentel's WIRELESSWAVE, Thooth wireless and WIRELESS etc., as well as a network of regional and independent retailers in all regions
- call centre representatives
- our websites, including Bell.ca, virginmobile.ca and Luckymobile.ca
- · door-to-door sales representatives

We also offer customers the convenience of One Bill for home phone, Internet, TV and wireless services.

For small business customers, our residential and small business team offers a wide range of services, including Business Fibe Internet, Bell Total Connect, Business Phone and TV, along with many other communications solutions, all designed for companies that typically have fewer than 20 employees. Small business solutions are sold through dedicated call centre representatives and our **bell.ca** website, as well as our retail network and door-to-door sales representatives.

Communications solutions, other than wireless, for mid-sized and large business customers are delivered by our business markets team. Our products and services are sold through dedicated sales representatives, call centres, certified resellers and competitive bids. By combining products and services, including professional services, into fully managed, end-to-end information and technology solutions, we have been successful in procuring both mid-sized and large enterprise customers with complex communications requirements. We continue to differentiate ourselves in the marketplace by enhancing our customer service levels and offering solutions designed to provide superior service, performance, availability and security. We deliver expertise in key solution areas, including Internet, private networks and broadcasts, voice and unified communications, data centres, customer contact and security solutions.

Our wireless products and services are delivered to business customers, including small business customers, through the same channels as those previously described for services to residential customers. In addition, Bell's business customers are served by our nationwide sales team responsible for the sale of wireless products and services to business customers, as well as the execution of sales contracts.

Our wholesale business' communications products and services are delivered by our wholesale team. They are sold through our dedicated sales representatives, web portals and call centres.

#### **BELL MEDIA**

Bell Media's video and OOH customer base is comprised primarily of large advertising agencies, which place advertisements with Bell Media on behalf of their customers. Bell Media also has contracts with a variety of broadcasting distribution undertakings (BDUs), under which monthly subscription fees for specialty TV, pay TV and streaming services are earned. Bell Media's radio broadcast customer base is comprised of both advertising agencies and businesses in local markets.

Bell Media's conventional TV networks are delivered to Canadians through over-the-air broadcast transmission and through distribution by BDUs. Bell Media's specialty TV, pay TV and streaming channels are delivered through distribution arrangements with BDUs, and its radio programming is distributed through over-the-air transmission. In addition to these primary distribution channels, Bell Media also distributes its video and radio programming through a variety of non-traditional means, such as mobile and Internet streaming. Crave is available directly to all Canadians with access to the Internet, including via in-app purchase on AppleTV, as well as to customers of numerous Canadian BDUs. Crave streams on IPTV-enabled settop boxes, mobile apps, the web, Chromecast, select Samsung Smart TVs and more. Finally, Bell Media's OOH business delivers its services through an inventory of OOH faces and street furniture equipment in the key markets of British Columbia, Alberta, Ontario, Québec and Nova Scotia.

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# 3.5 Transformation of our networks, systems and processes

In 2015, we launched a project seeking to transform our networks, systems and processes with three main objectives: (a) to become more agile in our service delivery and operations, including self-serve and instant-on capabilities for our customers; (b) to ensure best quality and best customer experience; and (c) to develop a new network infrastructure that enables a competitive cost structure with rapidly growing capacity needs. We are leveraging new technologies, including network functions virtualization, software-defined networks and cloud technologies. These technologies offer unprecedented levels of flexibility, automation and elastic capacity: 5G, IoT, enhanced Internet, communication and video services, as well as the next generation of enterprise cloud applications, all depend heavily on these capabilities. We work closely with our partners and are leveraging these connections by contributing to industry associations that are accelerating this evolution, such as the open source software and hardware initiatives. We are also focusing on transforming our organization and some key development and operational processes to meet our objectives.

# 3.6 Networks

The telecommunications industry is evolving rapidly as it continues to move from multiple service-specific networks to Internet protocol (IP)-based integrated communications networks that can carry voice, data and video traffic. We continue to work with key vendor partners to expand our national multi-service IP-enabled networks.

Our communications networks provide wireless and wireline voice, data and video services to customers across Canada. Our infrastructure includes:

- national transport networks for voice, data and video traffic, including Internet traffic
- urban and rural access networks and infrastructure for delivering services to customers
- national wireless networks that provide voice, data and video services

# **WIRELESS**

To provide wireless connectivity, we have deployed and operate a number of nationwide wireless broadband networks compatible with global standards that deliver high-quality and reliable voice and high-speed data services. With our high-speed data network, we are able to offer Canadian consumers a broad range of choice in wireless smartphones, including devices from Apple, Samsung, HTC, Huawei, ZTE, Motorola, Google, BlackBerry, Novatel, Sony, Sonim, LG and Alcatel, as well as touch screen tablets and other devices designed for data services such as video and audio streaming, IoT communications, e-mail, messaging, Internet access and social networking.

# **HSPA+ NETWORK**

Our wireless HSPA+ network offered high-speed mobile access to 99% of the Canadian population at December 31, 2018, covering thousands of cities and towns in both urban and rural locations. The HSPA+ network supports global roaming, as well as a wide range of smartphones, data cards, universal serial bus (USB) sticks, tablets and other leading-edge mobile devices. Our HSPA+ network also supports international roaming to 230 outbound destinations (178 of them also supporting 4G LTE). The vast majority of the site connectivity for the HSPA+ network was built with high-speed fibre and an all-IP architecture for enhanced reliability.

# 4G LTE NETWORK

With Bell's 4G LTE wireless network coverage, customers have data access speeds similar to those of broadband connections and significantly faster than our HSPA+ network, making it easier for users to download applications, stream high-definition videos and music, play online games or videoconference and chat with virtually no delays or buffering.

Our LTE wireless network reached 99% of the Canadian population coast to coast at December 31, 2018 with download speeds up to 150 Mbps, with expected average download speeds from 18 to 40 Mbps. LTE currently accounts for 92% of our total wireless data traffic.

The HSPA+ and LTE networks work together in that all Bell LTE devices support both networks. At first, voice calls initiated when an LTE device was attached to an LTE network were

transferred to the HSPA+ network for processing. In April 2016, we introduced Voice over LTE (VoLTE) so that the phone stays on the LTE network for both voice and data calls. By implementing VoLTE, we can reduce voice call set-up time and operate the network more efficiently.

#### LTE-A NETWORK SERVICE

With Dual-band LTE-A technology, Bell can deliver speeds of up to 260 Mbps (expected average download speeds of 18 to 74 Mbps). By assigning three radio channels or carriers to one user, we can deliver, with Tri-band LTE-A technology, mobile data speeds of up to 335 Mbps (expected average download speeds of 25 to 100 Mbps).

Since 2017, Bell's LTE network is capable of delivering Quad band LTE-A service. Quad band technology leverages multiple bands of wireless spectrum to boost LTE-A speeds to the Gigabit level. In addition to employing a combination of carrier aggregation, Bell also uses 256 quadrature amplitude modulation (QAM) and 4X4 MIMO technologies to increase spectrum efficiency and multiply capacity. Quad band LTE-A now offers theoretical mobile data speeds up to 1.5 Gbps in select markets like Kingston (expected average download speeds of 40 to 245 Mbps)

Bell has also developed a new LTE-M network to improve the efficiency of IoT devices by enabling very low power consumption and better coverage in underground and other hard-to-reach locations.

At December 31, 2018, Bell's LTE-A network provided service to approximately 91% of the population in Canada. In addition, our Tri-band LTE-A footprint covered more than 35% of Canadians. Bell's Quad band service had expanded to more than 24% of Canadians at December 31, 2018, with speeds up to 750 Mbps (expected average download speeds of 25 to 220 Mbps in select areas). As the handset ecosystem matures, Bell's advanced wireless services (AWS)-3 and 2500 megahertz(MHz) spectrum licences will enable upgrades of carrier aggregation that will support four and five simultaneous carriers.

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## 3G/CDMA NETWORK

In addition to our LTE and HSPA+ networks, we operate a regional 3G code division multiple access (CDMA) network in Ontario, Québec, Atlantic Canada and Manitoba. The western CDMA network, which covered British Columbia, Alberta and Saskatchewan, was decommissioned in 2017. In 2018, we decommissioned this network in Québec City.

As most of our development and network enhancement focus has been on the HSPA+/LTE networks, traffic has been migrating off our CDMA network and onto the independently operating HSPA+/ LTE networks. We began decommissioning our CDMA network in 2014 in a way that did not impact existing customers, by turning off coverage that overlapped with that of our network partners. Once the CDMA network is retired, the related spectrum will be repurposed to deliver additional LTE capacity. We are currently working with our existing CDMA customers to migrate their service to HSPA+ or LTE. Decommissioning of the remaining CDMA network is expected to begin in the second quarter of 2019.

## WI-FI LOCATIONS

Bell manages 17,000 Wi-Fi access points at enterprise customer locations.

## **WIRELINE**

## **VOICE AND DATA NETWORK**

Our national voice and data network consists of an optical fibre network with the latest technologies to provide redundancy and fault protection. It reaches all major Canadian metropolitan centres, as well as New York, Chicago, Boston, Buffalo, Detroit, Minneapolis, Ashburn and Seattle in the United States.

Our network in major Canadian cities provides state-of-the-art high-speed access at gigabit speeds based on IP technology. We operate a national IP multi-protocol label switching network with international gateways to the rest of the world. This network delivers next-generation, business-grade IP virtual private network (IP VPN) services that connect our customers' offices and data centres throughout Canada and around the world. The IP VPN service is the foundation platform required for the delivery of business service solutions that add value and efficiencies to customers' businesses. These technology solutions include voice over IP/IP telephony, IP videoconferencing, IP call centre applications and other future IP-based applications. In addition, we maintain extensive copper and voice-switching networks that provide traditional local and interexchange voice and data services to all business and residential customers in Ontario, Québec, the Atlantic provinces and Manitoba.

To improve reliability and increase network capacity to support rapidly growing volumes of wireless and Internet usage carried on our networks, for several years we have been upgrading all of our fibre-based national backbone network with the deployment of 100 gigabit technologies. To satisfy continued traffic growth, in 2018 Bell started the next phase of the national backbone network upgrade with the deployment of 200 gigabit dense wavelength division multiplexing (DWDM) technologies, which will be able to support up to 1 terabit in the future. Key traffic routes span more than 25,000 kilometres across Canada and into the United States.

# HIGH-SPEED FIBRE DEPLOYMENT

Our strategic imperative to invest in broadband networks and services is focused on the deployment of high-speed fibre access through our FTTP and FTTN initiatives. Over the past few years, we have upgraded our access infrastructure by deploying fibre closer to our customers using FTTN with pair bonding technology, and overlaying legacy copper and FTTN with FTTP. In addition, Bell continues to deploy FTTP to all new urban and suburban housing developments in Ontario, Québec, the Atlantic provinces and Manitoba, in addition to Bell's ongoing deployment of FTTP to multi-dwelling units and business locations. In our view, FTTP, in which optical fibre cables are used to connect each and every location, is an ideal network architecture to support future bandwidth-demanding IP services and applications. Our residential fibre-optic Internet service, marketed as Fibe Internet and Virgin Mobile Home Internet, is enabled by our FTTP and FTTN networks.

In March 2017, Bell announced an \$854 million investment to bring FTTP to 1.1 million residences and business locations throughout Montréal, representing the largest-ever communications infrastructure project in Québec. More than 90% of Bell's network in the city is on aerial structures already in place, which will help the deployment of FTTP connection. Bell's broadband FTTP network enables our Gigabit Fibe Internet service, which was launched in August 2015 and was already available in 24% of locations in Montréal at December 31, 2018. Montréal will join a growing number of centres across Québec that are fully wired with Bell fibre, including Québec City.

In April 2018, Bell launched its all-fibre optic broadband network in Toronto, originally announced in 2015, enabling Gigabit Internet speeds, advanced TV and business connectivity to a majority of homes and business locations in that city. In February 2018, Bell announced the expansion of FTTP direct fibre connections throughout the populous and fast-growing Greater Toronto Area/905 region surrounding Toronto. Bell's fibre plan will deliver Gigabit Internet speeds and other broadband Fibe service innovations to approximately 1.3 million homes and businesses in the region. In 2018, Bell announced several projects in a number of communities, including in the City of Oshawa, in the City of Orillia, in the Municipality of Clarington and in the Chatham-Kent region.

As at December 31, 2018, approximately 4.6 million homes and businesses across Ontario, Québec, Atlantic Canada and Manitoba had the capability of receiving up to 1.5 Gigabit Fibe service.

In August 2018, Bell announced the increase of Fibe Internet access speeds to up to 1.5 Gbps. Unlimited Gigabit Fibe 1.5 service is now available in Ontario, Québec and the Atlantic provinces. Delivered over Bell's FTTP network and leveraging the powerful Home Hub 3000 modem/router already used by most Bell FTTP customers, the enhanced Internet service offers total download speeds of up to 1.5 Gbps and uploads of up to 940 Mbps.

In addition to our Fibe Internet service, we introduced in 2016 Home Internet under the Virgin Mobile brand for customers in Ontario and Québec. This high-speed Internet service offers existing Virgin Mobile customers fast download speeds of up to 100 Mbps and upload speeds of up to 10 Mbps together with large monthly data bandwidth limits.

We also offer DSL-based Internet service in areas where Fibe Internet is not available, with download speeds of up to 5 Mbps.

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Additionally, we continue to deploy our next-generation IPTV services in areas in Ontario, Québec, the Atlantic provinces and Manitoba where cable providers had long been dominant. As of December 31, 2018, our IPTV service had the capacity to service approximately 8.1 million homes in major cities and municipalities across Ontario, Québec, the Atlantic provinces and Manitoba.

#### WTTP

Following successful WTTP trials in the 3.5 GHz band using 8T8R and MIMO radio technologies earlier in the year, Bell began the buildout of WTTP to rural locations in the second quarter of 2018. At December 31, 2018, Bell's WTTP footprint encompassed 28 communities covering approximately 22,400 homes, complementing Bell's FTTP network. WTTP is fixed wireless technology that will take full advantage of 5G to deliver high-speed Internet service to residents in smaller and underserved communities. Bell's WTTP solution delivers broadband speeds of up to 25 Mbps, or 5 to 10 times faster than average speeds currently available in these areas. Innovation in WTTP complements Bell's extensive broadband fibre build in urban markets, and our deployment of WTTP in rural locations underscores our focus on full utilization of Bell's assigned wireless spectrum resources.

#### SATELLITE TV SERVICE

We provide satellite TV service nationwide under the Bell TV brand using satellites operated by Telesat Canada (Telesat). Pursuant to a set of commercial arrangements between Bell ExpressVu Limited Partnership (Bell ExpressVu) and Telesat, Bell ExpressVu currently has two satellites under contract with Telesat. Telesat operates or directs the operation of these satellites, which are used by Bell ExpressVu to provide its satellite TV service.

#### 3.7 Employees

The table below shows the number of BCE employees at December 31, 2018 and 2017.

NUMBER OF EMPLOYEES AT DECEMBER 31	2018	2017
Bell Wireless	6,584	6,742
Bell Wireline	39,896	38,452
Bell Media	6,310	6,485
Total (1)	52,790	51,679

(1) The total number of BCE employees at the end of 2018 was 52,790, up from 51,679 at December 31, 2017, due primarily to call centre hiring and acquisitions, partly offset by natural attrition, retirements and workforce reductions.

Approximately 44% of BCE employees were represented by unions and were covered by collective agreements at December 31, 2018.

The following collective agreements covering 250 or more employees were ratified in 2018 or early 2019:

- the collective agreement between Unifor Atlantic Communications Locals (ACL) and Bell Canada covering approximately 1,865 clerical and craft employees expired on December 13, 2017. A new collective agreement was ratified on February 28, 2018.
- the collective agreement between Unifor and Bell Canada covering approximately 4,720 clerical employees expired on November 30, 2017. A new collective agreement was ratified on March 7, 2018.
- the collective agreements between Unifor and Bell Technical Solutions Inc. covering approximately 5,680 craft employees expired on May 6, 2018. New collective agreements were ratified on March 14, 2018.
- the collective agreement between International Brotherhood of Electrical Workers (IBEW) and Bell MTS covering approximately 545 craft and allied employees expired on January 31, 2018. A new collective agreement was ratified on March 28, 2018.
- the collective agreement between Unifor and Bell Canada covering approximately 335 sales employees expired on December 31, 2018. A new collective agreement was ratified on February 21, 2019.

The following collective agreements covering 250 or more employees will expire in 2019:

- the collective agreement between Unifor and Expertech Network Installation Inc. (Expertech) covering approximately 840 craft employees will expire on November 30, 2019
- the collective agreement between Unifor and Bell MTS covering approximately 760 clerical employees will expire on December 19, 2019

The following describes the status of collective agreements covering 250 or more employees that have already expired:

- the collective agreement between Telecommunications Employees Association of Manitoba International Federation of Professional and Technical Engineers (TEAM-IFPTE Local 161) and Bell MTS covering approximately 705 supervisory and non-supervisory management unionized employees expired on February 19, 2019. Bargaining began on November 16, 2018.
- the collective agreement between Unifor and Bell Media (CTV Toronto Specialties) covering approximately 710 employees expired on May 31, 2018. Bargaining began on June 14, 2018 and the parties reached an agreement on February 13, 2019, subject to the vote of union members.

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# 3.8 Corporate responsibility

# **GENERAL**

Our approach to corporate responsibility begins with our goal of balancing economic growth, social responsibility and environmental performance as we pursue our ongoing success as a company and seek to ensure our continued ability to contribute to the Canadian economy. We engage with stakeholders to identify opportunities to create benefits for both society and us while minimizing, where we can, any negative impact our activities may have. Accordingly, in 2006 we adopted a resolution to support the United Nations Global Compact, a set of universal principles addressing human rights, labour, environment and anti-corruption. These principles serve as the foundation of our corporate responsibility approach.

An officer-level committee mandated by the BCE board of directors oversees issues related to environmental matters. The responsibilities of this committee have, over time, expanded, and now BCE's corporate responsibility strategy, including health and safety, security, environmental and compliance risks and opportunities, is overseen by the Health & Safety, Security, Environment and Compliance Oversight Committee (HSSEC). This cross-functional committee is co-chaired by the Chief Operating Officer and the Executive Vice-President – Corporate Services, and seeks to ensure that relevant risks are adequately recognized and mitigation activities are well integrated and aligned across the organization, as well as supported with sufficient resources.

Our objective is to manage the company in ways that enable us to sustain our record of serving the personal and business communications needs of millions of customers, creating value for shareholders, providing meaningful careers for tens of thousands of people, and making a significant contribution to the broader Canadian community and economy. BCE has implemented a range of social and environmental policies that are supported by various programs and initiatives. These policies address issues of importance to our many stakeholders, including: preventing conflicts of interest; protecting company assets; safeguarding privacy and confidentiality; treating clients, business partners, team members and competitors with respect and honesty; fostering a diverse and safe workplace; and protecting the environment.

The BCE policies include, among others, the following:

- Code of Business Conduct
- Privacy Policy
- Environmental Policy

- Supplier Code of Conduct
- Procurement Policy
- Political Contributions Policy
- Mandatory Reporting of Internet Child Pornography
- Health & Safety Policy
- Mental Health Policy Statement

BCE is recognized around the world for the effectiveness of its corporate responsibility programs, as reflected in its inclusion in various sustainable indices and its receipt of sustainability awards. In 2018, BCE was listed as one of the Best 50 Corporate Citizens in Canada by Corporate Knights and continues to be listed on socially responsible investment indices such as the FTSE4Good Index, the Jantzi Social Index, the United Nations Global Compact 100 (GC 100) and the Euronext Vigeo World 120 index. The latter index includes the 120 most advanced companies in the European, North American and Asia Pacific regions, and distinguishes companies achieving the best environmental, social and governance performances. BCE was also identified as a Prime Responsible Social and Environmental investment by oekom research, was selected for inclusion in the Ethibel EXCELLENCE Investment Register and is a component of the STOXX Global ESG Leaders indices, an innovative series of environmental, social and governance (ESG) equity indices. In 2018, Bell was named one of Canada's Greenest Employers by Canada's Top 100 Employers program for the second consecutive year. The award recognizes Bell's focus on minimizing our environmental impact, our leadership in implementing an ISO 14001 certified environmental management system and the success of our ongoing initiatives to reduce waste and save energy.

We recognize that risks and opportunities exist related to climate change. In 2017, we became a member of the Responsible Business Alliance (RBA) (http://www.responsiblebusiness.org), a non-profit membership organization comprised of electronics, retail, auto and toy companies committed to supporting the rights and wellbeing of workers and communities worldwide that are affected by the global electronics supply chain. RBA members commit and are held accountable to a common code of conduct and utilize a range of RBA training and assessment tools to support continuous improvement in the social, environmental and ethical responsibility of their supply chains. The RBA is comprised of more than 140 companies with combined annual revenue of more than \$5 trillion, directly employing more than six million people. Part of our commitment to RBA includes promoting information and communications technology as a way to mitigate and adapt to climate change – for example, by enabling travel substitution, virtualization, dematerialization and cloud computing. Monitoring and reducing energy consumption and greenhouse gas emissions are also key priorities at BCE because of their impacts on the environment, society and the economy. We also recognize that being a responsible service provider means having best practices in business continuity and being prepared to face extreme weather events that could be exacerbated by climate change. We report on our carbon footprint and carbon reduction initiatives through the CDP (formerly known as the Carbon Disclosure Project). The CDP represents more than 650 financial planners, advisors, wealth managers and institutional investors managing a total of U.S. \$87 trillion in assets. The CDP gathers information on climate-related risks and opportunities from organizations worldwide to help reveal the risk and maximize financial rewards in the investment portfolios of these investors. In 2018, BCE was recognized by the CDP as a corporate leader against climate change with a position on their Clim

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In addition, we consider the exploitation and trade of minerals that fuel armed conflicts and lead to human rights abuses as unacceptable. We monitor industry best practices and integrate them into our procurement programs on a continuing basis.

## **ENVIRONMENT**

We have been implementing and maintaining programs to reduce the environmental impact of our operations for more than 20 years. Environmental protection is core to our corporate responsibility approach and it aligns with our strategic imperatives. Our Environmental Policy, first issued in 1993, reflects our team members' values, as well as the expectations of customers, investors and society that we regard environmental protection as an integral part of doing business that needs to be managed systematically under a continuous improvement process.

The policy is reviewed annually and contains principles that support our goals, ranging from exercising due diligence to meet or exceed the environmental legislation that applies to us, to preventing pollution and promoting cost-effective initiatives that minimize use of resources and waste. For example, Bell Canada's in-house stewardship program ensures our customers have access to a responsible way to dispose of electronic waste. We complement this by supporting provincial industry-led stewardship programs across the country.

We have instructed subsidiaries subject to this policy to support these principles, and have established a management-level committee to oversee the implementation of the policy.

Bell Canada monitors its operations to seek to ensure that it complies with environmental requirements and standards, and takes action seeking to prevent and correct problems when needed. It has an environmental management and review system in place that:

- seeks to provide early warning of potential problems
- identifies management accountability
- enables systematic environmental risks and opportunities management, including cost savings
- establishes a course of action
- ensures ongoing improvement through regular monitoring and reporting

In 2009, Bell Canada obtained certification that its environmental management system (registration number: 0068926-01) was ISO 14001-compliant. This certification covers Bell Canada's landline, wireless, TV and Internet services, broadband and connectivity services, data hosting, cloud computing, radio broadcasting and digital media services in addition to related administrative functions. Bell Canada has continuously maintained the certification since 2009, and was recertified in April 2018 for another three years. Moreover, we added our Atlantic operations to the certification's scope in November 2018.

As part of our effort to minimize negative impacts of our operations, we seek to obtain sustainable certifications for our buildings. Forty-five buildings leased or owned by Bell Canada across the country are certified BOMA BEST. In addition, our Montréal campus is certified LEED NC, our Mississauga campus expansion is certified LEED NC Silver, our data centre in the Gatineau area is certified LEED NC Gold and our 720 King Street West location in Toronto is certified LEED EB Gold.

BCE's strong showing in sustainable indices, such as Ethibel and FTSE4Good, reflects the effectiveness of our ISO 14001 certified environmental management system, energy-saving measures and waste reduction initiatives, including the Bell Blue Box mobile recycling program.

One of Bell Canada's key tools is its Corporate Environmental Action Plan, which outlines the environmental activities of our various business units. The plan identifies funding requirements, accountabilities and deliverables, and monitors our progress in meeting its objectives.

For the year ended December 31, 2018, we spent \$23.1 million on environmental activities, 59% of which was expensed and 41% of which was for capital expenditures. For 2019, we have budgeted \$23.2 million (64% for expenses and 36% for capital expenditures) to seek to ensure that our environmental policy is applied properly and that our environmental risks are minimized.

# COMMUNITY

We are committed to advancing the cause of mental health across Canada through Bell Let's Talk. Mental illness affects all Canadians, yet this major health issue remains significantly underfunded, misunderstood and stigmatized. With one in five Canadians expected to suffer from mental illness during his or her lifetime, everyone has a family member, friend or colleague who has struggled with mental illness. The impact on the Canadian economy is staggering, with an estimated \$6 billion each year in lost productivity costs due to absenteeism and presenteeism. In any given week, at least 500,000 employed Canadians are unable to work due to mental health problems.

In 2010, Bell announced Bell Let's Talk, a five-year, \$50 million initiative supporting an extensive range of programs to enhance mental health in every aspect of Canadian life. Bell Let's Talk has four action pillars: anti-stigma, enhanced care and access, new research and workplace leadership. It is the largest-ever corporate effort to promote mental health in Canada. In 2015, Bell announced the extension of Bell Let's Talk for another five years and an increase in its total funding commitment for Canadian mental health to at least \$100 million by 2020.

Because the challenge of stigma remains the primary reason that an estimated two-thirds of people with mental health problems do not receive the help they need, Bell continues to invite Canadians to talk about the issue. The 2019 Bell Let's Talk Day awareness campaign featured personal stories from Canadians of all ages and from all walks of life living with mental illness or providing support for those who do. On Bell Let's Talk Day, January 30, 2019, Canadians and people around the world joined the conversation about mental health, while also generating new funding for Canadian mental health programs. With 145,442,699 text messages, mobile calls and long distance calls by our customers, and Bell Let's Talk interactions on Twitter, Facebook, Instagram and Snapchat made that day, Bell's five-cent donation per text, call and interaction means that it has committed a further \$7,272,134.95 to support mental health programs across the country.

Adding this amount to the original Bell Let's Talk commitment of \$50 million in 2010, along with the results of the first eight Bell Let's Talk Days, Bell has now committed \$100,695,763.75 to improving Canadian mental health, surpassing the objective set in 2015.

Since its launch, Bell Let's Talk has funded more than 900 mental health partners across Canada, from large healthcare institutions and universities to small community organizations in every region.

Bell Let's Talk initiatives have included the introduction of annual community funds supporting grassroots mental health initiatives across Canada and for military families, as well as dedicated funds for Canada's northern territories and Indigenous mental health in Manitoba; the world's first university chair in anti-stigma studies at Queen's University; funding and implementation of the world's first voluntary standard on workplace mental health; Canada's first biobank of biological, social and psychological data at l'Institut universitaire en santé mentale de Montréal; the Bell Gateway Building at the Centre for Addiction and Mental Health (CAMH), the first mental health facility named for a corporation; and the first university-certified workplace mental health training program. More than 11,000 Bell managers across Canada have received training in mental health support and more than 1,100 internal workplace events have taken place since 2010 in support of ending the stigma of mental illness and building resiliency.

In 2018 and early 2019, Bell Let's Talk provided funding to several new mental health projects, including: a joint \$1 million investment with The Rossy Foundation for the development of a national standard for post-secondary student mental health; a joint \$1 million donation with the Manitoba government to the Strongest Families Institute to expand mental health services for children, youth and their families throughout Manitoba; \$500,000 to the Université du Québec à Montréal (UQAM) Foundation to help determine the best practices for suicide interventions by text and chat; \$500,000 to l'Institut universitaire en santé mentale de Montréal Foundation to support innovative projects at the institute's Research Centre; a joint \$500,000 donation with The Rossy Foundation to the Fédération des CÉGEPS and UQAM to reduce anxiety among students during the transition from high school to CÉGEP; \$500,000 from the Ottawa Senators Foundation, the Danbe Foundation and Bell Let's Talk to support the Youth Services Bureau's Youth Hub in Ottawa; \$400,000 to the Montréal General Hospital Foundation to acquire a new repetitive Transcranial Magnetic Stimulation (rTMS) device and a neuronavigator; \$300,000 to the Children's Hospital of Eastern Ontario (CHEO) to support the Choice and Partnership Approach (CAPA) program; a combined \$200,000 with the City of Winnipeg to Bear Clan Patrol, a community-based organization providing support for vulnerable people in the community; and \$150,000 to Ogijiita Pimatiswin Kinamatwin to expand its mental health services for Indigenous youth in Winnipeg.

Bell's Let's Talk partners also include Brain Canada, Canadian Red Cross, CISSS de Lanaudière, the Douglas Mental Health University Institute, Embrace Life Council, l'Institut universitaire en santé mentale de Québec, Kids Help Phone, Ma Mawi Wi Chi Itata Centre, McGill University's Montréal Neurological Institute and Hospital, Queen's University, Rise Asset Development, St. John Ambulance, True Patriot Love Foundation, University of British Columbia, VGH & UBC Hospital Foundation and many others.

The Bell Let's Talk Community Fund, which doubled in value to \$2 million annually as of 2018, selected 120 front-line community mental health groups across Canada to receive grants this year. Since its launch in 2011, the Community Fund has awarded more than 530 grants to grassroots groups in every province and territory, delivering programs ranging from mental health outreach to the homeless in Montréal, to suicide prevention programs in remote First Nations, and trauma therapy for recently arrived refugees.

In March 2018, Bell Let's Talk received the 2018 Humanitarian Award from the Academy of Canadian Cinema & Television at the Canadian Screen Awards. Bell Let's Talk was recognized for its groundbreaking campaign on mental health – harnessing the power of social media, the #000000tsTalk hashtag, and using instant communication as a tool for thoughtful exchange. Bell Let's Talk was also recognized with the annual Patriot Award from the True Patriot Love Foundation in recognition of Bell's contributions to Canada's military community through the Bell True Patriot Love Fund and partnerships with the Canadian Armed Forces on Bell Let's Talk Day and throughout the year.

To learn more, please visit Bell.ca/LetsTalk

Between mental health and its other initiatives, Bell contributed more than \$16 million in community investment in 2018. Our employees and pensioners also donated more than \$2.6 million in charitable gifts and logged more than 210,000 hours in volunteer time.

# 3.9 Competitive environment

A discussion of our competitive environment can be found in section 3.3, *Principal business risks* and the various subsections entitled *Competitive landscape and industry trends* and *Principal business risks* of the BCE 2018 MD&A, on pages 47 and 48, 60 to 62, 66 and 67, 69, and 71 to 74 of the BCE 2018 Annual Report.

See also section 3.3, Competitive strengths in this Annual Information Form for more information concerning our competitive position.

# 3.10 Regulatory environment

A discussion of certain legislation that governs our businesses, as well as government consultations and recent regulatory initiatives and proceedings affecting us, can be found in section 8, *Regulatory environment* of the BCE 2018 MD&A, on pages 88 to 92 of the BCE 2018 Annual Report.

More information with respect to the Canadian ownership restrictions on BCE's common shares can be found in section 5.1, BCE securities in this Annual Information Form.

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# 3.11 Intangible properties

We use various works protected by intellectual property rights (IP Assets), which we own or for which we have been granted rights of use. These IP Assets include, without limitation: brand names; trade-marks such as names, designs and logos; copyrights of content, programs and musical works; broadcast signals, software and applications; domain names; patents or patent applications for inventions owned or produced by us and our employees; and various copyright materials, trade-marks, patents and other intellectual property owned or licensed by us. We derive value through the use of these IP Assets in various business activities, and they are important to our operations and our success. To protect these IP Assets, we rely on a combination of legal protections afforded under copyright, trade-mark, patent and other intellectual property laws, as well as contractual provisions under licensing arrangements.

In particular, the Bell brand plays a key role in product positioning. Our branding is straightforward and directly supports our strategy of delivering a better customer experience at every level. Our trade-mark rights are perpetual, provided that their registrations are renewed on a timely basis when applicable and that the trade-marks are used in commerce by us or our licensees. Other types of intangible proprietary information are also important to our operations, such as customer lists.

We believe that we take reasonable and appropriate measures to protect, renew and defend our IP Assets, including prosecuting infringers, and we take great care not to infringe on the intellectual property rights of others. However, we cannot provide any assurance that the laws protecting intellectual property in various jurisdictions are, or will continue to be, adequate to protect our IP Assets or that we will be successful in preventing or defending claims by others asserting rights in or to our IP Assets.

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# 4 General development of our business – three-year history

In line with our six strategic imperatives described in section 3.2, Strategic imperatives in this Annual Information Form, during the last three completed financial years we have entered into transactions and implemented various business strategies and corporate initiatives that have influenced the general development of our business. During the same period, our regulatory environment has also influenced the general development of our business. The principal transactions, regulatory developments, business strategies and corporate initiatives that have influenced the general development of our business during the last three completed financial years are discussed below.

#### 4.1 Transactions

#### **ACQUISITION OF AXIA NETMEDIA CORPORATION**

On June 30, 2018, Bell entered into an agreement to acquire Axia NetMedia Corporation (Axia), the Calgary-based operator of the rural assets of SuperNet, which is the Alberta broadband network connecting thousands of provincial and municipal offices, Indigenous communities, schools, libraries, healthcare institutions, businesses and Internet service providers in 429 urban and rural communities throughout the province. Bell already owned and operated the SuperNet network assets serving 27 urban centres in Alberta. On July 3, 2018, Bell announced that it had been awarded a multi-year contract to operate Alberta SuperNet.

On August 31, 2018, Bell completed its acquisition of all of the issued and outstanding common shares of Axia for a total cash consideration of \$155 million. This acquisition ensures the continuation of SuperNet services for rural customers while enhancing connectivity opportunities for Alberta and national enterprise customers doing business throughout the province. The acquisition expands BCE's broadband operations in Alberta and will add approximately 10,000 kilometres of fibre capacity to our footprint.

#### OTHER KEY COMPLETED TRANSACTIONS

In addition to the above transaction, in line with our strategic imperatives, we have concluded certain other transactions from 2016 to 2018 that have influenced the general development of our business. More information with respect to these transactions is provided in the table below.

KEY CHARACTERISTICS **Acquisition of AlarmForce** • On January 5, 2018, BCE announced the completion of its acquisition of AlarmForce. The transaction was completed through a plan of Industries Inc. (AlarmForce) (2018) arrangement under which BCE acquired all the issued and outstanding common shares of AlarmForce for a total aggregate consideration of approximately \$182 million. Subsequent to the acquisition of AlarmForce, on January 5, 2018, BCE sold AlarmForce's approximate 39,000 customer accounts in British Columbia, Alberta and Saskatchewan to TELUS Communications Inc. (Telus) for total proceeds of approximately \$68 million. · AlarmForce provides security alarm monitoring, personal emergency response monitoring, video surveillance and related services to residential and commercial subscribers. The acquisition of AlarmForce supports our strategic expansion in the smart home marketplace. Acquisition of MTS (2017) • On March 17, 2017, BCE completed the acquisition of MTS originally announced on May 2, 2016, purchasing all of the issued and outstanding common shares of MTS for a total consideration of \$2.933 million, and assuming outstanding net debt of \$972 million. BCE acquired all of the issued and outstanding common shares of MTS for \$40 per share, which was paid 55% through the issuance of BCE common shares and 45% in cash. The cash component of \$1,339 million was funded through debt financing and BCE issued approximately 27.6 million common shares for the equity portion of the transaction. The combined companies' Manitoba operations are now known as Bell MTS. On April 1, 2017, BCE completed the divestiture of approximately one-quarter of postpaid wireless subscribers and 15 of the retail locations previously held by MTS, as well as certain Manitoba network assets, to Telus for total proceeds of \$323 million. Subsequent to the acquisition of MTS, on March 17, 2017, BCE transferred to Xplornet Communications Inc. (Xplornet) a total of 40 MHz of 700 MHz AWS-1 and 2500 MHz wireless spectrum, which was previously held by MTS. BCE also transferred to Xplornet 20,000 wireless customers in Q4 2018. • On April 1, 2017, MTS Inc. amalgamated with Bell Canada. Acquisition of Cieslok Media Ltd. (Cieslok) (2017) On January 3, 2017, Bell Media acquired all of the issued and outstanding common shares of Cieslok for a total cash consideration of \$161 million. Cieslok specializes in large-format outdoor advertising in key urban areas across Canada. The acquisition contributed to growing and strengthening our digital presence in OOH advertising. Acquisition of Q9 Networks Inc. (Q9) (2016) On August 8, 2016, BCE announced its agreement to acquire all equity not already owned by BCE in Q9, a Toronto-based data centre operator providing outsourced hosting and other data solutions to Canadian business and government customers. Q9 had previously been acquired in October 2012 by an investor group comprised of BCE, Ontario Teachers' Pension Plan Board, Providence Equity Partners LLC and funds managed by Madison Dearborn Partners LLC. BCE held a 35.4% stake in Q9 and acquired the remaining 64.6% equity interest from its fellow investors. The transaction was valued at approximately \$680 million, including Q9 net debt but excluding BCE's prior ownership interest. The transaction closed on October 3, 2016. The acquisition supports BCE's ability to compete against domestic and international providers in the growing outsourced data services sector.

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National expansion of HBO and TMN (2016)

 On November 19, 2015, BCE announced a transaction with Corus Entertainment Inc. (Corus) whereby Bell Media would pay Corus for Corus to waive its HBO content rights in Canada and wind down the operations of its Movie Central and Encore Avenue pay TV services in Western and Northern Canada, thereby allowing Bell Media to become the sole operator of HBOCanada nationally across all platforms and to expand TMN into a national pay TV service.

On January 1, 2017, various entities of the Q9 group of companies, as well as certain other subsidiaries, amalgamated with Bell Canada.

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 In December 2015, Bell Media paid a deposit of \$21 million to Corus and in January 2016 completed the final payment of \$197 million for a total consideration of \$218 million. TMN was successfully launched nationally on March 1, 2016 and Movie Central and Encore Avenue's operations ceased on the same day.

# **COMPLETION OF NORMAL COURSE ISSUER BID**

On February 8, 2018, BCE announced a normal course issuer bid (NCIB) program under which BCE could purchase for cancellation up to 3.5 million common shares, subject to a maximum aggregate purchase price of \$175 million, during the twelve-month period starting February 13, 2018 and ending no later than February 12, 2019. On March 13, 2018, BCE completed its NCIB program, having repurchased and cancelled 3,085,697 common shares, at an average price of \$56.71 per share, for a total cost of \$175 million. The repurchase of common shares was conducted for the purpose of offsetting share dilution resulting from the exercise of stock options.

Our business strategies and corporate initiatives implemented, and other actions taken, during the three-year period ended December 31, 2018 were guided by our goal to be recognized by customers as Canada's leading communications company, which in turn is supported by the six strategic imperatives described in section 3.2, *Strategic imperatives* in this Annual Information Form.

Refer to the sections of the BCE 2016 MD&A and BCE 2017 MD&A, contained in the BCE 2016 Annual Report and BCE 2017 Annual Report, respectively, indicated in the table below for a discussion of various business strategies and corporate initiatives implemented, and other actions taken, in the financial years ended December 31, 2016 and December 31, 2017 that have influenced the general development of our business in 2016 and 2017. Refer to the sections of the BCE 2018 MD&A, contained in the BCE 2018 Annual Report, indicated in the table below for a discussion of various business strategies and corporate initiatives implemented, and other actions taken, in the financial year ended December 31, 2018 that have influenced the general development of our business in 2018, and the priorities we intend to focus on in 2019.

MD&A	SECTION REFERENCES	
BCE 2016 MD&A	Section 1.3,	Key corporate developments
	Section 1.4,	Capital markets strategy
	Section 2	Strategic imperatives – 2016 progress for each strategic imperative
BCE 2017 MD&A	Section 1.3	Key corporate developments
	Section 1.4,	Capital markets strategy
	Section 2,	Strategic imperatives – 2017 progress for each strategic imperative
BCE 2018 MD&A	Section 1.3,	Key corporate developments
	Section 1.4,	Capital markets strategy
	Section 2,	Strategic imperatives – 2018 progress for each strategic imperative
	Section 2,	Strategic imperatives – 2019 focus for each strategic imperative

## 4.3 Regulatory environment

During the past three financial years, the general development of our business has been affected, and will continue to be affected, by decisions made by the Government of Canada and its relevant departments and agencies, including the Canadian Radio-television and Telecommunications Commission (CRTC), ISED, Canadian Heritage and the Competition Bureau. Although most of our retail services are not price-regulated, government agencies and departments such as those mentioned above continue to play a significant role in regulatory matters such as mandatory access to networks, spectrum auctions, approval of acquisitions, broadcast licensing, foreign ownership requirements and the regulation of our retail business practices through mandatory codes of conduct, like the Wireless Code and the Television Service Provider Code. Refer to section 8, *Regulatory environment* of the BCE 2018 MD&A, the BCE 2017 MD&A and the BCE 2016 MD&A contained in the BCE 2018 Annual Report, the BCE 2017 Annual Report and the BCE 2016 Annual Report, respectively, for a discussion of the regulatory initiatives and proceedings that influenced the general development of our business in the financial years ended December 31, 2018, 2017 and 2016.

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Our capital structure

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# 5 Our capital structure

This section describes BCE's and Bell Canada's securities, the trading of certain of such securities on the Toronto Stock Exchange (TSX) and the ratings that certain rating agencies have attributed to BCE's preferred shares and Bell Canada's debt securities that are issued and outstanding.

# **5.1** BCE securities

BCE's articles of amalgamation, as amended, provide for an unlimited number of common shares, an unlimited number of first preferred shares issuable in series, an unlimited number of second preferred shares also issuable in series and an unlimited number of Class B shares. As at March 7, 2019, BCE had no Class B shares or second preferred shares outstanding.

Each common share entitles its holder to one vote at any meeting of shareholders. Additional information about the terms and conditions of the BCE preferred shares, common shares and Class B shares can be found in Note 27, Share capital of the BCE 2018 consolidated financial statements, on pages 158 and 159 of the BCE 2018 Annual Report.

Since 1993, the *Telecommunications Act* and associated regulations (Telecom Regulations) have governed Canadian ownership and control of Canadian telecommunications carriers. Bell Canada and other affiliates of BCE that are Canadian carriers are subject to this Act. In 2012, amendments to the *Telecommunications Act* largely eliminated the foreign ownership restrictions for any carrier that, with its affiliates, has annual revenues from the provision of telecommunications services in Canada that represent less than 10% of the total annual revenues from the provision of these services in Canada, as determined by the CRTC. However, given that Bell Canada and its affiliates exceed this 10% threshold, they remain subject to the pre-existing Canadian ownership and control restrictions, which are detailed below.

Under the Telecommunications Act, in order for a corporation to operate as a Canadian common carrier, the following conditions have to be met:

- Canadians own at least 80% of its voting shares
- $\bullet\,$  at least 80% of the members of the carrier company's board of directors are Canadian
- the carrier company is not controlled by non-Canadians

In addition, where a parent company (Carrier holding company) owns at least 66  $^2$ /<sub>3</sub> % of the voting shares of the carrier company, the Carrier holding company must have at least 66  $^2$ /<sub>3</sub> % of its voting shares owned by Canadians and must not be controlled by non-Canadians. BCE is a Carrier holding company. The Telecom Regulations give certain powers to the CRTC and to Canadian carriers and Carrier holding companies to monitor and control the level of non-Canadian ownership of voting shares to ensure compliance with the *Telecommunications Act*. Accordingly, BCE, which controls Bell Canada and other Canadian carriers, must satisfy the following conditions:

- Canadians own at least 66  $^2/_3\%$  of its voting shares, and
- it is not controlled by non-Canadians

The powers under the Telecom Regulations include the right to:

- suspend the voting rights attached to shares considered to be owned or controlled by non-Canadians
- refuse to register a transfer of voting shares to a non-Canadian, and
- force a non-Canadian to sell his or her voting shares

However, in our case, there is an additional control restriction under the *Bell Canada Act*. Prior approval by the CRTC is necessary for any sale or other disposal of Bell Canada's voting shares unless BCE retains at least 80% of all Bell Canada voting shares.

Similarly, the Canadian ownership rules under the *Broadcasting Act* for broadcasting licensees, such as Bell Media and Bell Canada, generally mirror the rules for Canadian-owned and -controlled common carriers under the *Telecommunications Act* by restricting allowable foreign investments in voting shares at the licensee operating company level to a maximum of 20% and at the holding company level to a maximum of 33 <sup>1</sup>/<sub>3</sub> %. An additional requirement under these Canadian broadcasting ownership rules is that the chief executive officer of a company that is a licensed broadcasting undertaking must be a Canadian citizen or permanent resident of Canada. The CRTC is precluded under a direction issued under the *Broadcasting Act* from issuing, amending or renewing a broadcasting licence of an applicant that does not satisfy these Canadian ownership and control criteria.

Cultural concerns over increased foreign control of broadcasting activities also require broadcasting licensees to establish programming committees when foreign investment in their holding company, while within permissible limits, exceeds 20%. In line with CRTC practice, programming committees have been established within the relevant subsidiary licensees, thereby allowing foreign investment in voting shares of BCE to reach the maximum of 33 <sup>1</sup>/<sub>3</sub> %.

We monitor the level of non-Canadian ownership of BCE's common shares by obtaining data on: (i) registered shareholders from our transfer agent and registrar, AST Trust Company (Canada), and (ii) beneficial shareholders from the Canadian Depository for Securities (CDS) and the Depository Trust Company (DTC) in the United States. We also provide periodic reports to the CRTC.

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## 5.2 Bell Canada debt securities

As at December 31, 2018, Bell Canada had issued or assumed long-term debt securities as summarized in the table below.

	WEIGHTED AVERAGE		AT DECEMBER 31, 2018
DEBT SECURITIES	INTEREST RATE	MATURITY	(IN \$ MILLIONS)
1997 trust indenture	3.85%	2020 – 2047	14,750
1976 trust indenture	9.54%	2021 - 2054	1,100
1996 trust indenture (subordinated)	8.21%	2026 - 2031	275
2016 U.S. trust indenture (1)	4.46%	2048	1,569
2011 trust indenture (2)	4.00%	2024	225
Total			17,919

- (1) In 2018, Bell Canada issued notes under the 2016 U.S. trust indenture for an aggregate amount of \$1,150 million U.S. dollars (\$1,493 million in Canadian dollars) which have been hedged for foreign currency fluctuations through cross currency interest rate swaps
- (2) As part of the acquisition of MTS, on March 17, 2017, Bell Canada assumed all of MTS' debt issued under its 2011 trust indenture.

The Bell Canada long-term debt securities are unsecured and have been guaranteed by BCE. Additional information about the terms and conditions of the Bell Canada long-term debt securities can be found in Note 22, *Long-term debt* of the BCE 2018 consolidated financial statements on pages 148 and 149 of the BCE 2018 Annual Report.

In 2018, Bell Canada redeemed the following series of debt securities prior to maturity:

DATE OF REDEMPTION	PRINCIPAL AMOUNT	DESCRIPTION OF DEBT SECURITIES REDEEMED	REDEMPTION PRICE PER \$1,000 PRINCIPAL AMOUNT
April 16, 2018	\$200 million	4.59% Medium Term Notes, Series 9,	\$1,011.270 plus \$1.886 for accrued and
-		due October 1, 2018	unpaid interest
April 16, 2018	\$300 million	5.52% Debentures, Series M-33,	\$1,030.370 plus \$7.410 for accrued and
		due February 26, 2019	unpaid interest
May 4, 2018	\$400 million	3.50% MTN Debentures, Series M-28,	\$1,006.030 plus \$5,274 for accrued and
		due September 10, 2018	unpaid interest
September 21, 2018	\$1.0 billion	3.35% MTN Debentures, Series M-25,	\$1,007.193 plus \$8.719 for accrued and
		due June 18, 2019	unpaid interest
October 15, 2018	\$200 million	5.625% Medium Term Notes, Series 8,	\$1,034.228 plus \$18.647 for accrued and
		due December 16, 2019	unpaid interest

Under its shelf prospectus (2016 Shelf Prospectus) and prospectus supplement (2016 Prospectus Supplement) dated September 20, 2016 and September 30, 2016, respectively, Bell Canada could issue, over a 25-month period, up to \$4 billion of unsecured Medium Term Notes (MTN) Debentures. Bell Canada issued the following MTN Debentures under its 2016 Shelf Prospectus and 2016 Prospectus Supplement:

- On February 27, 2017, Bell Canada issued \$1.5 billion of MTN Debentures, Series M-44 and Series M-45. The \$1 billion of 2.70% MTN Debentures, Series M-44, due February 27, 2024, were issued at a price of \$99.886 per \$100 principal amount, and the \$500 million of 4.45% MTN Debentures, Series M-45, due February 27, 2047, were issued at a price of \$99.475 per \$100 principal amount.
- On September 29, 2017, Bell Canada issued \$1.5 billion of MTN Debentures, Series M-40 and Series M-46. The \$700 million of 3.00% MTN Debentures, Series M-40, a re-opening of an existing series, due October 3, 2022, were issued at a price of \$100.934 per \$100 principal amount. The \$800 million of 3.60% MTN Debentures, Series M-46, due September 29, 2027, were issued at a price of \$99.709 per \$100 principal amount.
- On March 12, 2018, Bell Canada issued \$500 million of 3.35% MTN Debentures, Series M-47, at a price of \$99.851 per \$100 principal amount, to mature on March 12, 2025.

In order to continue to provide Bell Canada with financial flexibility and efficient access to the Canadian and U.S. capital markets, on March 20, 2018 Bell Canada filed with the Canadian provincial securities regulatory authorities and with the SEC a new shelf prospectus (2018 Shelf Prospectus) under which Bell Canada may issue, over a 25-month period, up to \$4 billion of unsecured debt securities. The 2018 Shelf Prospectus effectively replaced the 2016 Shelf Prospectus and effectively cancelled the 2016 Prospectus Supplement.

On March 29, 2018, Bell Canada issued, under the 2018 Shelf Prospectus and a prospectus supplement dated March 26, 2018, US \$750 million (C\$967 million) of Series US-1 Notes (US-1 Notes). The US-1 Notes were priced at US \$100 per US \$100 principal amount. The US-1 Notes will mature on April 1, 2048 and carry an annual interest rate of 4.464%. The net proceeds of the offering were used to fund the early redemption in April 2018 of Bell Canada's \$200 million principal amount of 4.59% Medium Term Notes, Series 9, due October 1, 2018, and the early redemption in May 2018 of Bell Canada's \$400 million principal amount of 3.50% MTN Debentures, Series M-28, due September 10, 2018, as well as for general corporate purposes.

On June 19, 2018, Bell Canada filed a new prospectus supplement (2018 Prospectus Supplement) for the issue of up to \$3 billion of unsecured MTN Debentures under the 2018 Shelf Prospectus. On August 21, 2018, Bell Canada issued, under the 2018 Shelf Prospectus and the 2018 Prospectus Supplement, \$1 billion of 3.80% MTN Debentures, Series M-48, at a price of \$99.885 per \$100 principal amount, to mature on August 21, 2028. The net proceeds of the offering were used to fund the early redemption in September 2018 of Bell Canada's \$1 billion principal amount of 3.35% MTN Debentures, Series M-25, due June 18, 2019.

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On September 14, 2018, Bell Canada issued, under the 2018 Shelf Prospectus and a prospectus supplement dated September 11, 2018, US \$400 million (C\$526 million) of US-1 Notes. The US-1 Notes represent a re-opening of, and form a single series with, Bell Canada's outstanding 4.464% Series US-1 Notes, due 2048, that were issued on March 29, 2018. The US-1 Notes were priced at US \$98.768 per US \$100 principal amount plus accrued interest. The US-1 Notes will mature on April 1, 2048 and carry an annual interest rate of 4.464%. The net proceeds of the offering were used to fund the early redemption in October 2018 of Bell Canada's \$200 million principal amount of 5.625% Series 8 notes, due December 16, 2019, for the repayment of short-term debt and for general corporate purposes.

As at December 31, 2018, Bell Canada had issued approximately \$2.5 billion principal amount of debt securities calculated on a Canadian-dollar basis under its 2018 Shelf Prospectus.

Certain of Bell Canada's trust indentures and Bell MTS' 2011 trust indenture assumed by Bell Canada impose covenants that place limitations on the issuance of additional debt with a maturity date exceeding one year based on certain tests related to interest and asset coverage. In addition, Bell Canada is required, under certain conditions, to make an offer to repurchase all or, at the option of the holder thereof, any part of certain series of its debt securities upon the occurrence of both a "Change of Control" of BCE or Bell Canada and a "Rating Event" relating to the relevant series of debt securities. "Change of Control" and "Rating Event" are defined in the terms and conditions of the relevant series of debt securities. Bell Canada is in compliance with all conditions and restrictions of its debt securities.

Bell Canada may issue short-term notes (Notes) under its Canadian and U.S. commercial paper programs up to the maximum aggregate principal amount of \$3.0 billion in Canadian or U.S. currency provided that at no time shall such aggregate principal amount of Notes exceed \$4.0 billion in Canadian currency, which equals the amount available under Bell Canada's supporting committed lines of credit as of March 7, 2019. Such amount reflects an increase of \$500 million further to an increase in the size of the Canadian and U.S. commercial paper programs effective as of December 6, 2018, and amendments to Bell Canada's committed credit facilities effective as of October 17, 2018. The sale of Notes pursuant to Bell Canada's separate Canadian or U.S. program decreases the Canadian or U.S. \$3.0 billion maximum principal amount of Notes authorized to be outstanding at any time under both programs, with one Canadian dollar being treated as equal to one U.S. dollar for purposes of this limitation. At March 7, 2019, Bell Canada had Notes outstanding under its U.S. program in the principal amount of U.S. \$2,796 million (C\$3,709 million when taking into account hedges with forward currency contracts against foreign currency fluctuations). As at the same date, no Notes were outstanding under Bell Canada's Canadian program.

## 5.3 Credit ratings

Ratings generally address the ability of a company to repay principal and pay interest or dividends on issued and outstanding securities.

Our ability to raise financing depends on our ability to access the public equity and debt capital markets as well as the bank credit market. Our ability to access such markets and the cost and amount of funding available depend partly on the quality of our credit ratings at the time capital is raised. Investment-grade ratings usually mean that when we borrow money, we qualify for lower interest rates than companies that have ratings below investment-grade. A ratings downgrade could result in adverse consequences for our funding capacity or our ability to access the capital markets.

As of March 7, 2019, BCE's preferred shares are rated by DBRS Limited (DBRS) and Standard & Poor's Ratings Services (Canada), a business unit of S&P Global Canada Corp. (S&P), and Bell Canada's debt securities are rated by DBRS, Moody's Investors Service, Inc. (Moody's) and S&P.

This section describes the credit ratings, as of March 7, 2019, for certain of the issued and outstanding securities of BCE and Bell Canada. These ratings provide investors with an independent measure of the credit quality of an issue of securities. However, they are not recommendations to buy, sell or hold any of the securities referred to below, and they may be revised or withdrawn at any time by the assigning rating agency. Each credit rating should be evaluated independently of any other credit rating.

In the past two years, we have paid rating agencies to assign ratings to BCE's preferred shares as well as Bell Canada's short-term and long-term debt securities. The fees paid to DBRS and S&P include access to their websites. In addition, we paid DBRS and Moody's for services provided relating to ratings assigned in connection with Bell Canada's accounts receivable programs.

#### RATINGS FOR BCE AND BELL CANADA SECURITIES

#### RATINGS FOR BELL CANADA SHORT-TERM DEBT SECURITIES

SHORT-TERM DEBT SECURITIES	RATING AGENCY	RATING	RANK
Bell Canada commercial paper	DBRS	R-2 (high)	4 out of 10
·	Moody's	P-2	2 out of 4
	S&P	A-1 (Low) (Canadian scale)	3 out of 8
		A-2 (Global scale)	3 out of 7

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#### RATINGS FOR BELL CANADA LONG-TERM DEBT SECURITIES

LONG-TERM DEBT SECURITIES	RATING AGENCY	RATING	RANK
Bell Canada unsubordinated long-term debt securities	DBRS	BBB (high)	8 out of 26
·	Moody's	Baa1	8 out of 21
	S&P	BBB+	8 out of 22
Bell Canada subordinated long-term debt securities	DBRS	BBB (low)	10 out of 26
· ·	Moody's	Baa2 ´	9 out of 21
	SÁP	BBB	9 out of 22

# RATINGS FOR BCE PREFERRED SHARES

PREFERRED SHARES	RATING AGENCY	RATING	RANK
BCE preferred shares	DBRS	Pfd-3	8 out of 16
	S&P	P-2 (Low) (Canadian scale)	6 out of 18
		BBB- (Global scale)	8 out of 20

As of March 7, 2019, BCE and Bell Canada's credit ratings have stable outlooks from DBRS, Moody's and S&P.

# **GENERAL EXPLANATION**

# SHORT-TERM DEBT SECURITIES

The table below shows the range of credit ratings that each rating agency assigns to short-term debt instruments.

	HIGHEST QUALITY	LOWEST QUALITY
	OF SECURITIES RATED	OF SECURITIES RATED
DBRS	R-1 (high)	D
Moody's	P-1	NP
S&P (Canadian scale)	A-1 (High)	D
S&P (Global scale)	A-1+	D

The DBRS short-term debt rating scale provides an opinion on the risk that a borrower will not meet its short-term financial obligations in a timely manner. Ratings are based on quantitative and qualitative considerations relevant to the borrowing entity.

Moody's short-term debt ratings are Moody's opinions on the ability of issuers to meet short-term financial obligations. Short-term ratings are assigned to obligations with an original maturity of 13 months or less and reflect the likelihood of a default on contractual financial obligations and the expected financial loss suffered in the event of default.

An S&P Canadian commercial paper rating and short-term debt rating scale provides an assessment of whether a company can meet the financial commitments of a specific commercial paper program or other short-term financial instrument, compared to the debt servicing and repayment capacity of other companies in the relevant financial market.

# LONG-TERM DEBT SECURITIES

The table below shows the range of credit ratings that each rating agency assigns to long-term debt instruments.

	HIGHEST QUALITY	LOWEST QUALITY
	OF SECURITIES RATED	OF SECURITIES RATED
DBRS	AAA	D
Moody's	Aaa	С
S&P S&P	AAA	D

The DBRS long-term debt rating scale provides an opinion on the risk of default; that is, the risk that an issuer will fail to satisfy its financial obligations in accordance with the terms under which an obligation has been issued. Ratings are based on quantitative and qualitative considerations relevant to the borrowing entity.

Moody's long-term debt ratings are assigned to issuers or obligations with an original maturity of one year or more and reflect both the likelihood of a default on contractual financial obligations and the expected financial loss suffered in the event of default.

S&P's long-term debt credit rating scale provides an assessment of the creditworthiness of a company in meeting a specific financial obligation, a specific class of financial obligations or a specific financial program. It takes into consideration the likelihood of payment; that is, the capacity and willingness of the company to meet its financial commitment on an obligation

according to the terms of the obligation, among other factors.

#### **PREFERRED SHARES**

The table below describes the range of credit ratings that each rating agency assigns to preferred shares.

	HIGHEST QUALITY	LOWEST QUALITY
	OF SECURITIES RATED	OF SECURITIES RATED
DBRS	Pfd-1 (high)	D
S&P (Canadian scale)	P-1 (High)	D
S&P (Global scale)	ĀĀ	D

The DBRS preferred share rating scale indicates its assessment of the risk that a borrower may not be able to meet its full obligation to pay dividends and principal in a timely manner. Every DBRS rating is based on quantitative and qualitative considerations relevant to the borrowing entity.

S&P's preferred share rating is an assessment of the creditworthiness of a company in meeting a specific preferred share obligation issued in the relevant market, compared to preferred shares issued by other issuers in the relevant market.

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#### **EXPLANATION OF RATING CATEGORIES RECEIVED FOR OUR SECURITIES**

The following explanations of the rating categories received for our securities have been published by the applicable rating agencies.

The explanations and corresponding rating categories provided below are subject to change by the applicable rating agencies.

RATING AGENCY	DESCRIPTION OF SECURITIES	RATING CATEGORY	EXPLANATION OF RATING CATEGORY RECEIVED
DBRS	Short-term debt	R-2 (high)	upper end of adequate credit quality
DDINO	Onort-term debt	11-2 (mgm)	capacity for the payment of short-term financial obligations as they fall due is acceptable
			may be vulnerable to future events
	Long-term debt	BBB (high)	adequate credit quality
		(g)	capacity for the payment of financial obligations is considered acceptable
			may be vulnerable to future events
	Long-term	BBB (low)	adequate credit quality
	subordinated debt	,	capacity for the payment of financial obligations is considered acceptable
			may be vulnerable to future events
	Preferred shares	Pfd-3	adequate credit quality
			protection of dividends and principal is still considered acceptable, but the company is more susceptible to
			adverse changes in financial and economic conditions, and there may be other adverse conditions present
			which detract from debt protection. Generally, companies withPfd-3 ratings have senior bonds rated at the
			higher end of the BBB category
Moody's	Short-term debt	P-2	a strong ability to repay short-term debt obligations
	Long-term debt	Ваа	subject to moderate credit risk
			considered medium-grade and may have certain speculative characteristics
S&P	Short-term debt	A-1 (Low) (Canadian scale)	satisfactory capacity of the company to fulfill its financial commitment on the obligation
		A-2 (Global scale)	somewhat more susceptible to changing circumstances and economic conditions than obligations rated
			higher
	Long-term debt	BBB	adequate protection parameters
			adverse economic conditions or changing circumstances are more likely to weaken the company's ability to
			meet its financial commitments
	Preferred shares	P-2 (Low) (Canadian scale)	adequate protection parameters
		BBB- (Global scale)	adverse economic conditions or changing circumstances are more likely to weaken the company's ability to
			meet its financial commitments

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# 5.4 Trading of our securities

The common and first preferred shares of BCE are listed on the TSX under the respective symbols set out in the tables below. BCE's common shares are also listed on the New York Stock Exchange (NYSE) under the symbol BCE.

The tables below and on the next page show the range in share price per month and volume traded on the TSX in 2018 for BCE's common shares and each series of BCE's first preferred shares.

						FIRST PREFE	RRED SHARES				
	COMMON SHARES	SERIES R	SERIES S	SERIES T	SERIES Y	SERIES Z	SERIES AA	SERIES AB	SERIES AC	SERIES AD	SERIES AE
	(BCE)	(BCE.PR.R)	(BCE.PR.S)	(BCE.PR.T)	(BCE.PR.Y)	(BCE.PR.Z)	(BCE.PR.A)	(BCE.PR.B)	(BCE.PR.C)	(BCE.PR.D)	(BCE.PR.E)
January 2018											
High	\$60.490	\$21.980	\$21.510	\$20.140	\$21.490	\$21.490	\$20.750	\$21.740	\$21.700	\$21.610	\$21.650
Low	\$57.000	\$21.250	\$20.290	\$18.810	\$20.350	\$20.250	\$19.500	\$20.300	\$20.350	\$20.400	\$20.210
Volume	34,705,416	175,541	56,133	23,755	246,939	5,626	170,939	552,615	159,643	290,377	271,076
February 2018											
High	\$58.000	\$21.670	\$21.550	\$20.150	\$21.600	\$21.190	\$20.690	\$21.620	\$21.740	\$21.600	\$21.530
Low	\$54.440	\$20.950	\$21.180	\$19.675	\$21.090	\$20.630	\$19.860	\$21.170	\$21.060	\$21.150	\$21.120
Volume	37,431,765	56,798	28,258	39,577	137,495	2,532	104,260	51,457	149,271	137,360	176,963
March 2018											
High	\$57.700	\$21.210	\$21.560	\$20.050	\$21.560	\$20.970	\$20.370	\$21.600	\$21.740	\$21.650	\$21.540
Low	\$54.200	\$20.550	\$21.100	\$19.670	\$20.930	\$20.620	\$19.800	\$21.010	\$21.240	\$21.070	\$21.040
Volume	34,056,857	45,921	74,650	16,530	142,354	19,141	171,447	114,249	83,025	105,404	63,076
April 2018					•						
High	\$55.480	\$21.210	\$21.260	\$20.090	\$21.110	\$20.930	\$20.700	\$21.100	\$21.730	\$21.100	\$21.100

Low	\$53.000	\$20.500	\$20.320	\$19.490	\$20.390	\$20.350	\$19.800	\$20.300	\$20.950	\$20.350	\$20.400
Volume	33,168,614	150,671	39,932	25,196	56,151	13,750	81,501	65,023	922,977	246,868	317,638
May 2018											
High	\$54.910	\$20.950	\$20.770	\$19.750	\$21.000	\$20.290	\$20.050	\$20.920	\$21.020	\$20.800	\$20.760
Low	\$52.895	\$20.340	\$20.520	\$19.330	\$20.520	\$19.970	\$19.370	\$20.540	\$20.690	\$20.500	\$20.480
Volume	33,975,165	385,727	72,220	19,800	64,519	10,036	50,678	111,076	316,427	211,254	283,398
June 2018											
High	\$55.480	\$20.850	\$21.080	\$19.610	\$20.820	\$20.010	\$19.740	\$21.400	\$21.170	\$20.850	\$20.810
Low	\$53.150	\$20.500	\$20.550	\$19.300	\$20.510	\$19.900	\$19.350	\$20.510	\$20.730	\$20.470	\$20.540
Volume	29,975,464	134,018	32,610	13,700	46,238	14,243	448,433	186,751	32,851	153,232	177,635
July 2018											
High	\$56.310	\$20.870	\$21.140	\$19.430	\$21.380	\$20.220	\$19.950	\$21.070	\$21.200	\$21.170	\$21.260
Low	\$53.200	\$20.580	\$20.570	\$19.180	\$20.560	\$19.870	\$19.410	\$20.470	\$20.660	\$20.520	\$20.560
Volume	23,482,175	50,283	65,625	91,575	153,285	17,425	344,730	166,111	104,507	106,156	551,971
August 2018											
High	\$55.310	\$20.850	\$20.980	\$19.660	\$20.920	\$20.250	\$19.800	\$20.990	\$21.050	\$20.960	\$20.890
Low	\$53.000	\$20.550	\$20.690	\$19.270	\$20.640	\$19.850	\$19.440	\$20.650	\$20.630	\$20.650	\$20.650
Volume	29,387,038	30,350	69,100	143,440	53,587	10,196	32,297	97,013	77,628	82,794	105,657
September 2018											
High	\$53.310	\$20.850	\$20.880	\$19.630	\$20.880	\$20.260	\$19.770	\$20.950	\$21.160	\$20.920	\$20.900
Low	\$51.700	\$20.560	\$20.580	\$19.370	\$20.670	\$19.920	\$19.480	\$20.630	\$20.800	\$20.650	\$20.430
Volume	27,856,513	40,732	25,691	389,316	60,335	15,086	64,027	116,823	220,473	72,252	46,500
October 2018											
High	\$53.890	\$20.840	\$21.100	\$19.630	\$21.190	\$20.200	\$20.050	\$21.140	\$21.020	\$21.130	\$21.100
Low	\$50.720	\$18.940	\$19.550	\$18.030	\$19.630	\$18.680	\$18.590	\$19.500	\$19.500	\$19.600	\$19.640
Volume	38,926,715	461,331	60,215	95,580	68,085	20,265	89,366	172,092	442,212	224,089	132,905
November 2018											
High	\$57.450	\$19.470	\$20.550	\$18.770	\$20.370	\$19.000	\$19.000	\$20.510	\$19.990	\$20.440	\$20.420
Low	\$51.110	\$17.100	\$17.610	\$16.210	\$17.440	\$17.000	\$16.650	\$17.450	\$17.410	\$17.280	\$17.260
Volume	46,087,869	75,834	28,585	43,020	176,994	43,349	167,404	104,133	135,585	215,454	221,050
December 2018											
High	\$57.700	\$17.320	\$17.890	\$16.800	\$17.820	\$17.040	\$16.990	\$17.760	\$18.000	\$17.750	\$17.730
Low	\$53.100	\$15.850	\$16.200	\$15.050	\$16.020	\$15.400	\$15.050	\$15.660	\$16.370	\$15.980	\$15.920
Volume	42,383,079	115,495	124,457	26,951	150,565	24,672	119,636	188,315	110,038	315,607	404,840

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						FIRST PREFERRE					
	SERIES AF (BCE.PR.F)	SERIES AG (BCE.PR.G)	SERIES AH (BCE.PR.H)	SERIES AI (BCE.PR.I)	SERIES AJ (BCE.PR.J)	SERIES AK (BCE.PR.K)	SERIES AL (BCE.PR.L)	SERIES AM (BCE.PR.M)	SERIES AN (BCE.PR.N)	SERIES AO (BCE.PR.O)	SERIES AQ (BCE.PR.Q)
January 2018	(BCE.FR.F)	(BCE.FR.G)	(BCE.FR.II)	(BCE.FR.I)	(BCE.FR.J)	(BCE.FK.K)	(BCE.FR.L)	(BCE.FR.W)	(BCE.FR.N)	(BCE.FR.O)	(BCE.FR.Q)
High	\$20.600	\$20.310	\$21.650	\$20.910	\$21.580	\$19.700	\$19.990	\$20.490	\$20.500	\$25.430	\$24.720
Low	\$19.400	\$18.670	\$20.300	\$18.290	\$20.340	\$18.540	\$17.900	\$19.450	\$19.680	\$24.960	\$24.050
Volume	313,319	301,199	244,612	322,165	188,439	463,933	79,659	63,234	55,272	98,745	350,393
	313,318	301,199	244,012	322,103	100,439	403,933	79,009	03,234	55,272	90,745	330,393
February 2018	¢00.700	<b>#00.000</b>	<b>#04.000</b>	<b>#00.470</b>	<b>#04 F00</b>	<b>#40.000</b>	<b>#00.000</b>	<b>CO4 440</b>	<b>#00.000</b>	<b>ተ</b> ለር 220	¢04.750
High	\$20.720	\$20.290	\$21.600	\$20.170	\$21.590	\$19.890	\$20.330	\$21.110	\$20.680	\$25.330	\$24.750
Low	\$20.010	\$19.530	\$21.140	\$18.600	\$21.180	\$19.210	\$19.350	\$19.900	\$20.360	\$24.890	\$24.210
Volume	87,158	72,504	359,683	36,967	48,956	293,576	37,250	106,180	69,808	49,131	345,490
March 2018											
High	\$20.620	\$20.340	\$21.560	\$20.170	\$21.530	\$20.000	\$20.000	\$20.750	\$21.000	\$25.540	\$24.700
Low	20.210	\$19.730	\$21.060	\$19.550	\$21.050	\$19.180	\$19.240	\$19.930	\$20.350	\$24.850	\$24.180
Volume	148,637	29,727	182,805	89,777	43,851	301,801	12,500	85,025	23,856	47,950	86,165
April 2018											
High	\$20.860	\$20.040	\$21.070	\$20.000	\$21.100	\$19.490	\$19.460	\$19.990	\$20.850	\$25.180	\$24.580
Low	\$20.070	\$19.700	\$20.390	\$19.490	\$20.360	\$19.010	\$19.050	\$19.580	\$20.500	\$24.590	\$23.800
Volume	156,071	55,590	162,641	32,269	64,955	189,396	17,615	82,823	51,348	52,958	184,675
May 2018											
High	\$20.340	\$20.010	\$20.770	\$19.780	\$20.750	\$19.840	\$20.000	\$20.250	\$21.000	\$25.140	\$25.190
Low	\$20.000	\$19.490	\$20.500	\$19.270	\$20.560	\$19.150	\$19.250	\$19.390	\$20.190	\$24.700	\$24.370
Volume	16,665	11,892	242,559	112,820	100,008	360,374	16,389	73,946	10,563	50,094	185,122
June 2018		,	,	,	, , , , , , , , , , , , , , , , , , , ,						
High	\$20.180	\$19.500	\$20.840	\$19.400	\$20.820	\$19.500	\$19.360	\$19.820	\$20.700	\$24.970	\$25.010
Low	\$19.920	\$19.270	\$20.520	\$19.100	\$20.500	\$19.030	\$19.150	\$19.440	\$20.200	\$24.590	\$24.370
Volume	122,646	81,265	196,916	21,460	71,219	177,071	44,000	100,187	19,675	60,060	236,179
July 2018	122,040	01,200	130,310	21,400	71,210	177,071	44,000	100,107	10,010	00,000	200,173
High	\$20.520	\$19.510	\$21.080	\$19.330	\$21.100	\$19.480	\$19.300	\$19.730	\$20.990	\$24.930	\$24.700
Low	\$19.900	\$19.170	\$20.380	\$19.330	\$20.560	\$19.020	\$19.300	\$19.410	\$20.390	\$24.370	\$24.700
Volume	47,395	112,790	444,996	109,831	142,976	172,863	8,385	101,959	17,462	181,430	54,811
	47,393	112,790	444,990	109,031	142,970	172,003	0,303	101,939	17,402	101,430	34,011
August 2018	¢00.450	¢40 E40	ድጋር ርጋር	¢40 500	ድጋር ዕርር	¢40.220	¢40 440	¢40.020	<b>#20 720</b>	¢24.020	<b>#04.000</b>
High	\$20.450	\$19.540	\$20.930	\$19.580	\$20.880	\$19.320	\$19.410	\$19.930	\$20.730	\$24.930	\$24.820
Low	\$20.160	\$19.290	\$20.640	\$19.180	\$20.630	\$19.030	\$19.150	\$19.600	\$20.400	\$24.600	\$24.400
Volume	37,924	228,697	161,940	170,130	42,732	396,125	21,424	70,553	15,490	61,690	179,514
September 2018											
High	\$20.600	\$19.750	\$20.900	\$19.690	\$20.870	\$19.140	\$19.400	\$19.950	\$20.760	\$24.990	\$24.750
Low	\$20.150	\$19.440	\$20.580	\$19.280	\$20.600	\$18.840	\$18.890	\$19.620	\$20.420	\$24.740	\$24.400
Volume	38,061	35,645	105,976	41,635	20,966	242,403	53,460	87,414	14,807	89,405	154,959
October 2018											
High	\$20.600	\$19.880	\$21.100	\$19.940	\$21.100	\$19.110	\$19.130	\$19.910	\$20.650	\$24.990	\$24.540
Low	\$19.050	\$18.260	\$19.620	\$18.540	\$19.580	\$17.320	\$17.330	\$18.240	\$19.880	\$23.640	\$23.260
Volume	100,565	59,303	156,441	84,460	90,981	561,609	181,850	254,065	96,507	53,120	417,146
November 2018					<u> </u>						
High	\$19.930	\$19.090	\$20.400	\$19.200	\$20.390	\$18.500	\$18.800	\$19.200	\$20.320	\$24.940	\$24.400
Low	\$17.190	\$16.490	\$17.410	\$16.580	\$17.410	\$15.700	\$16.080	\$16.320	\$17.070	\$22.540	\$21.880
Volume	82,284	323,714	164,250	66,810	122,851	341,724	102,075	96,412	34,858	93,471	287,225
December 2018	, -	•	•	•	•	•	•	,	•	•	<u>,                                     </u>
High	\$17.460	\$16.770	\$17.750	\$17.450	\$17.730	\$16.220	\$16.260	\$16.750	\$17.430	\$22.570	\$22.080
Low	\$15.540	\$15.270	\$15.800	\$15.250	\$15.900	\$14.210	\$14.040	\$15.000	\$14.430	\$19.380	\$19.150
Volume	66,315	57,733	165,801	64,838	60,606	540,544	36,415	168,906	48,050	100,001	180,885
voidille	00,010	51,133	100,001	07,000	00,000	J <del>T</del> U,J <del>TT</del>	JU, <del>4</del> IJ	100,800	+0,000	100,001	100,000

BCE Inc. 2018 Annual Information Form

# 6 Dividends and dividend payout policy

The board of directors of BCE reviews from time to time the adequacy of BCE's common share dividend payout policy. BCE's common share dividend payout policy is currently set to a target dividend payout ratio (1) of 65% to 75% of free cash flow (1). Our objective is to seek to achieve dividend growth while maintaining our dividend payout ratio within the target range and while balancing our strategic business priorities, including continuing to invest in strategic wireline and wireless network infrastructure and maintaining investment-grade credit ratings. For additional information, refer to section 1.4, *Capital markets strategy* of the BCE 2018 MD&A, on pages 35 to 37 of the BCE 2018 Annual Report.

BCE's dividend payout policy, increases in the common share dividend and the declaration of dividends are subject to the discretion of BCE's board of directors and, consequently, there can be no guarantee that BCE's dividend payout policy will be maintained, that the dividend on common shares will be increased, or that dividends will be declared. Dividend increases and the declaration of dividends by the BCE board of directors are ultimately dependent on BCE's operations and financial results, which are in turn subject to various assumptions and risks, including those outlined in section 1, *Caution regarding forward-looking statements* of this Annual Information Form.

The table below describes the increases in BCE's annualized common share dividend starting with the quarterly dividend payable on April 15, 2016.

DATE OF ANNOUNCEMENT	AMOUNT OF INCREASE	EFFECTIVE DATE	
February 4, 2016	5.0% (from \$2.60 per share to \$2.73 per share)	Quarterly dividend payable on April 15, 2016	
February 2, 2017	5.1% (from \$2.73 per share to \$2.87 per share)	Quarterly dividend payable on April 15, 2017	
February 8, 2018	5.2% (from \$2.87 per share to \$3.02 per share)	Quarterly dividend payable on April 15, 2018	
February 7, 2019	5.0% (from \$3.02 per share to \$3.17 per share)	Quarterly dividend payable on April 15, 2019	

Dividends on BCE's first preferred shares are, if declared, payable quarterly, except for dividends on Series S, Series Y, Series AB, Series AB

The table below shows the amount of cash dividends declared per BCE common share and per Series R, Series S, Series T, Series Z, Series AA, Series AB, Series AC, Series AD, Series AE, Series AF, Series AF, Series AG, Series AH, Series AJ, Series AK, Series AL, Series AM, Series AN, Series AO and Series AQ first preferred share for 2018, 2017 and 2016.

	2018	2017	2016
Common shares	\$3.02	\$2.87	\$2.73
First preferred shares			
Series R	\$1.0325	\$1.0325	\$1.0325
Series S	\$0.91392	\$0.73681	\$0.675
Series T	\$0.75475	\$0.75475	\$0.824875
Series Y	\$0.91392	\$0.73681	\$0.675
Series Z	\$0.976	\$0.835	\$0.788
Series AA	\$0.90252	\$0.88251	\$0.8625
Series AB	\$0.91392	\$0.73681	\$0.675
Series AC	\$1.095	\$0.88752	\$0.88752
Series AD	\$0.91392	\$0.73681	\$0.675
Series AE	\$0.91392	\$0.73681	\$0.675
Series AF	\$0.7775	\$0.7775	\$0.7775
Series AG	\$0.70	\$0.70	\$0.80625
Series AH	\$0.91392	\$0.73681	\$0.675
Series Al	\$0.6875	\$0.6875	\$0.8625
Series AJ	\$0.91392	\$0.73681	\$0.675
Series AK	\$0.7385	\$0.7385	\$1.03752
Series AL	\$0.77374	\$0.61139	_
Series AM	\$0.691	\$0.691	\$0.821375
Series AN	\$0.82625	\$0.68625	\$0.48868
Series AO	\$1.065	\$1.083125	\$1.1375
Series AQ	\$1.097625	\$1.0625	\$1.061

<sup>(1)</sup> The terms free cash flow and dividend payout ratio do not have any standardized meaning under International Financial Reporting Standards (IFRS). Therefore, they are unlikely to be comparable to similar measures presented by other issuers. We define free cash flow as cash flows from operating activities, excluding acquisition and other costs paid (which include significant litigation costs) and voluntary pension funding, less capital expenditures, preferred share dividends and dividends paid by subsidiaries to non-controlling interest. We exclude acquisition and other costs paid and voluntary pension funding because they affect the comparability of our financial results and could potentially distort the analysis of trends in business performance. Excluding these items does not imply they are non-recurring. We consider free cash flow to be an important indicator of the financial strength and to evaluate the financial strength and to evaluate the financial measure is cash flows from operating activities. We define dividend payout ratio as dividends paid on common shares divided by free cash flow. We consider dividend payout ratio to be an important indicator of the financial strength and performance of our businesses because it shows the sustainability of the company's dividend payments.

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Our directors and executive office

BCE Inc. 2018 Annual Information Form

# 7 Our directors and executive officers

# 7.1 Directors

The table below lists BCE's directors, where they lived, the date they were elected or appointed and their principal occupation on March 7, 2019.

Under BCE's by-laws, each director holds office until the earlier of the next annual shareholder meeting or his or her resignation.

DIRECTORS NAME, PROVINCE/STATE	DATE ELECTED OR APPOINTED	
AND COUNTRY OF RESIDENCE	TO THE BCE BOARD	PRINCIPAL OCCUPATION ON MARCH 7, 2019
Barry K. Allen, Florida, United States	May 2009	Operating Partner, Providence Equity Partners LLC (a private equity firm focused on media, entertainment, communications and information investments), since September 2007
Sophie Brochu,	May 2010	President and Chief Executive Officer, Énergir Inc. (a diversified energy company), since February 2007
Québec, Canada		
Robert E. Brown,	May 2009	Corporate director, since October 2009
Québec, Canada		
George A. Cope,	July 2008	President and Chief Executive Officer, BCE and Bell Canada, since July 2008
Ontario, Canada	-	•
David F. Denison, FCPA, FCA,	October 2012	Corporate director, since June 2012, and Chartered Professional Accountant
Ontario, Canada		

Robert P. Dexter, Nova Scotia, Canada	November 2014	Chair and Chief Executive Officer of Maritime Travel Inc. (an integrated travel company), since July 1979
lan Greenberg.	July 2013	Corporate director, since July 2013
Québec, Canada	· · · · · · · · · · · · · · · · · · ·	• • • • • • • • • • • • • • • • • • •
Katherine Lee,	August 2015	Corporate director, since March 2018, and Chartered Professional Accountant
Ontario, Canada		
Monique F. Leroux, C.M., O.Q.,	April 2016	Corporate director, since April 2016, and Chartered Professional Accountant
FCPA, FCA,		
Québec, Canada		
Gordon M. Nixon,	November 2014	Chair of the board of directors, BCE and Bell Canada, since April 2016, and corporate director, since September
Ontario, Canada		2014
Calin Rovinescu,	April 2016	President and Chief Executive Officer, Air Canada (an airline company), since April 2009
Québec, Canada	-	
Karen Sheriff,	April 2017	Corporate director, since October 2016
Ontario, Canada	•	
Robert C. Simmonds,	May 2011	Chair, Lenbrook Corporation (a national distributor of electronics components and radio products), since April 2002
Ontario, Canada	•	
Paul R. Weiss, FCPA, FCA,	May 2009	Corporate director, since April 2008, and Chartered Professional Accountant
Ontario, Canada	-	

#### **PAST OCCUPATION**

All of BCE's directors have held the positions listed above or other executive positions with the same or associated firms or organizations during the past five years or longer, except for the directors listed below.

DIRECTORS	PAST OCCUPATION
Katherine Lee	Chief Executive Officer of 3 Angels Holdings Limited (a real estate holding company) from April 2016 to March 2018; President and Chief Executive
	Officer of GE Capital Canada (a leading global provider of financial and fleet management solutions to mid-market companies operating in a broad range of economic sectors), from 2010 to February 2015
Monique F. Leroux,	Chair, President and Chief Executive Officer of Desjardins Group (the leading cooperative financial group in Canada), from 2008 to April 2016
C.M., O.Q., FCPA, FCA	
Gordon M. Nixon	President and Chief Executive Officer of Royal Bank of Canada (a chartered bank), from 2001 to August 2014
Karen Sheriff	President and Chief Executive Officer of Q9 Networks Inc. (a data centre services provider), from January 2015 to October 2016; President and Chief
	Executive Officer of Bell Aliant (a telecommunications company) from 2008 to 2014

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**7** Our d

Our directors and executive officers

BCE Inc. 2018 Annual Information Form

## **COMMITTEES OF THE BOARD**

The table below lists the committees of BCE's board of directors and their members on March 7, 2019.

COMMITTEES	MEMBERS
Audit	Paul R. Weiss (Chair)
	David F. Denison, Robert P. Dexter, Ian Greenberg, Katherine Lee, Monique F. Leroux, Robert C. Simmonds
Corporate Governance	Barry K. Allen (Chair)
•	Sophie Brochu, Robert E. Brown, Monique F. Leroux, Robert C. Simmonds
Management Resources	Robert E. Brown (Chair)
and Compensation	Barry K. Allen, Sophie Brochu, lan Greenberg, Calin Rovinescu
Pension Fund	David F. Denison (Chair)
	Robert P. Dexter, Katherine Lee, Calin Rovinescu, Karen Sheriff, Paul R. Weiss

# **7.2** Executive officers

On October 4, 2018, Mr. Mirko Bibic was appointed as Chief Operating Officer of BCE and Bell Canada. Mr. Bibic also continues to lead legal and regulatory strategy for the BCE group of companies.

On the same date, Mr. Wade Oosterman was appointed as Vice Chair of BCE and Bell Canada. Mr. Oosterman assumed a senior advisory and oversight role on the Bell executive team, in addition to his existing leadership of Bell Media as Group President and his role as Bell's Chief Brand Officer.

The table below lists BCE's and Bell Canada's executive officers, where they lived and the office they held at BCE and/or Bell Canada on March 7, 2019.

RESIDENCE	OFFICE HELD AT BCE/BELL CANADA
Ontario, Canada	Chief Operating Officer (BCE and Bell Canada)
Ontario, Canada	Executive Vice-President and Chief Information Officer (Bell Canada)
Ontario, Canada	President and Chief Executive Officer (BCE and Bell Canada)
Ontario, Canada	Executive Vice-President and Chief Technology Officer (Bell Canada)
Ontario, Canada	President – Bell Residential & Small Business (Bell Canada)
Ontario, Canada	President – Bell Mobility (Bell Canada)
Nova Scotia, Canada	Executive Vice-President and Chief Financial Officer (BCE and Bell Canada)
Ontario, Canada	Executive Vice-President – Corporate Services (BCE and Bell Canada)
Ontario, Canada	President – Bell Media (Bell Canada)
Ontario, Canada	President – Bell Business Markets (Bell Canada)
Ontario, Canada	Vice Chair & Group President (BCE and Bell Canada)
Québec, Canada	Vice Chair – Québec (BCE and Bell Canada)
Ontario, Canada	Executive Vice-President – Customer Experience (Bell Canada)
	Ontario, Canada Nova Scotia, Canada Ontario, Canada

# PAST OCCUPATION

All of our executive officers have held their present positions or other executive positions with BCE or Bell Canada during the past five years or longer, except for:

NAME	PAST OCCUPATION
Glen LeBlanc	Executive Vice-President and Chief Financial Officer of Bell Aliant Inc. from 2010 to December 2014
Randy Lennox	President and Chief Executive Officer of Universal Music Canada from 1998 to August 2015

# 7.3 Directors' and executive officers' share ownership

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Legal proceedings

BCE Inc. 2018 Annual Information Form

# 8 Legal proceedings

In the ordinary course of our business, we become involved in various claims and legal proceedings seeking monetary damages and other relief. In particular, because of the nature of our consumer-facing business, we are exposed to class actions pursuant to which substantial monetary damages may be claimed. This section describes important legal proceedings in which we were involved as at March 7, 2019. This list is not comprehensive and we are involved in a number of other legal proceedings. Due to the inherent risks and uncertainties of the litigation process, we cannot predict the final outcome or timing of claims and legal proceedings. Subject to the foregoing, and based on information currently available and management's assessment of the merits of the claims and legal proceedings pending at March 7, 2019, management believes that the ultimate resolution of these claims and legal proceedings is unlikely to have a material and negative effect on our financial statements or operations. We believe that we have strong defences and we intend to vigorously defend our positions.

#### PURPORTED CLASS ACTION CONCERNING INDEXATION RATE OF PENSION PAYMENTS

On January 16, 2018, a statement of claim was filed pursuant to the *Class Proceedings Act* (Ontario) in the Ontario Superior Court against Bell Canada, Bell Mobility, Bell Media and Expertech alleging that the indexation rate under the Bell Canada Pension Plan was not properly calculated for the year 2017. The action seeks to certify a class action consisting of all persons, wherever resident, who are or were members of the Bell Canada Pension Plan, or otherwise entitled to benefits thereunder, and were entitled to receive indexed pension payments as of January 1, 2017, together with the spouses, estates, heirs, beneficiaries and representatives of those who died. The action seeks damages in the amount of \$150 million or any greater amount determined by the court, for breach of contract under the Bell Canada Pension Plan, as well as for breach of fiduciary and trust duties under the *Pension Benefits Standards Act* of 1985. The action has not yet been certified as a class action.

## PURPORTED CLASS ACTION CONCERNING PROMOTIONAL PRICING

On July 4, 2016, an application for authorization to institute a class action was filed in the Québec Superior Court against a number of telecommunications companies, banks and other service providers, including Bell Canada, on behalf of all customers in Québec who, since July 4, 2013, were provided a service either for free or at a discounted price for a fixed period of time, after which a regular price applied unless the customers sent a notice indicating that they did not wish to obtain the service at the regular price (regardless of the disclosure made to customers of the temporary nature of the free or discounted period). The plaintiff alleges that this practice violates the Québec Consumer Protection Act. The action seeks unspecified compensatory damages as well as punitive damages. On May 14, 2018, the Québec Superior Court dismissed the plaintiff's application for authorization to institute a class action. On July 4, 2018, the plaintiff appealed the decision to the Québec Court of Appeal. The action has not yet been authorized as a class action.

#### PATENT INFRINGEMENT LAWSUIT CONCERNING 4G LTE WIRELESS COMMUNICATIONS SYSTEMS

On February 18, 2016, a claim was filed in the Federal Court against a number of telecommunications companies, including Bell Canada and BCE Inc., by Wi-LAN Inc. The claim alleges that the defendants, by making, using and selling 4G LTE wireless communications systems, including wireless products and services, infringe three patents owned by Wi-LAN Inc. This claim seeks declaratory and injunctive relief as well as unspecified damages or an accounting of profits. On June 9, 2016, the claim was amended to remove Bell Canada and BCE Inc. as defendants and add Bell Mobility as the sole defendant. In 2018, Wi-LAN Inc. amended its claim to remove two of the three patents on which it asserted infringement by the defendants. The claim was further amended to remove Wi-LAN Inc.'s demand for injunctive relief. Bell Mobility intends to exercise all available indemnity recourses from third parties that provide the intellectual property upon which its wireless communications systems are based.

## CLASS ACTION AND PURPORTED CLASS ACTION CONCERNING SERVICE FEE MODIFICATIONS

On November 27, 2015, an application for authorization to institute a class action was filed in the Québec Superior Court against Bell Canada, Bell ExpressVu and Bell Mobility on behalf of all consumers whose monthly fees for wireline telephone services, Internet services, Fibe TV services, satellite TV services or wireless postpaid services were unilaterally modified at any time since November 2012. The plaintiff alleges that the notices provided by the defendants of the price increases or reductions of the bundle discount were not compliant under the Québec *Consumer Protection Act*. The action seeks the reimbursement, since November 2012, of the monthly price increases and/or reductions of the bundle discount, and payment of punitive damages in the amount of \$100 per class member. On July 10, 2017, the court authorized the action to proceed as a class action.

On December 12, 2018, another application for authorization to institute a class action was filed in the Québec Superior Court against regional subsidiaries Télébec, Limited Partnership and Cablevision du Nord de Québec Inc. on behalf of all consumers and business entities whose monthly fees for wireline telephone services, Internet services, TV services or wireless postpaid services were unilaterally modified at any time since December 2015. The plaintiff alleges that the notices provided by the defendants of the price increases or reductions of the bundle discount were not compliant under the Québec *Consumer Protection Act*. The action seeks the reimbursement, since December 2015, of the monthly price increases and/or reductions of the bundle discount, and payment of punitive damages in the amount of \$100 per class member. This action has not yet been authorized as a class action.

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Legal proceedings

BCE Inc. 2018 Annual Information Form

# PURPORTED CLASS ACTION CONCERNING RELEVANT ADVERTISEMENTS INITIATIVE

On April 14 and 16, 2015, respectively, an application for authorization to institute a class action was filed against Bell Canada and Bell Mobility in the Québec Superior Court and a statement of claim was filed against Bell Canada and Bell Mobility pursuant to the *Class Proceedings Act* (Ontario) in the Ontario Superior Court (collectively, the Actions). Together, the Actions seek to certify a national class consisting of Bell Mobility customers who subscribed to mobile data services between November 16, 2013 and April 13, 2015. The plaintiffs seek damages for breach of contract, breach of the *Telecommunications Act*, breach of the Québec *Consumer Protection Act*, intrusion upon seclusion and waiver of tort resulting from Bell Canada's and Bell Mobility's alleged unauthorized use and disclosure of personal information pursuant to the "Relevant Advertisements Initiative". Unspecified punitive damages are also sought in the Québec action. On November 16, 2017, the court stayed the Québec action. The Actions have not yet been certified as class actions.

# PURPORTED CLASS ACTION CONCERNING CELLULAR USAGE AND HEALTH RISK

In July 2013, more than 25 defendants, including BCE Inc., Bell Canada, Bell Mobility, Bell Aliant Regional Communications, Limited Partnership (Bell Aliant LP) and other wireless carriers and device manufacturers, were served with a statement of claim previously filed pursuant to the Class Proceedings Act (British Columbia) in the Supreme Court of British Columbia. The action seeks certification of a national class encompassing all persons in Canada, including their estates and spouses, who have used cellular phones next to their heads for a total of at least 1,600 hours. The action also seeks certification of a subclass of such persons who have been diagnosed with a brain tumour (as well as their estates and spouses). The statement of claim alleges that wireless carriers defendants are liable to the purported class on the basis of, among other things, negligence in the design and testing of cellular phones, failure to warn about the health risks associated with cellular phones, negligent misrepresentation, deceit, breach of warranty and breach of competition, consumer protection and trade practices legislation. The plaintiffs seek unspecified damages, including reimbursement of defendants' revenue earned from selling cellular phones to class members, and punitive damages. On September 3, 2014, the Supreme Court of British Columbia ordered the removal of BCE Inc. and Bell Canada as defendants. The action has not yet been certified as a class action.

# IP INFRINGEMENT LAWSUITS CONCERNING IPTV SYSTEMS

On April 23, 2013, a claim was filed in the Federal Court against Bell Canada and Bell Aliant LP (now Bell Canada) by Mediatube Corp. and NorthVu Inc. The claim alleges that the defendants, through their development and use of IPTV systems, infringed on a patent owned by NorthVu Inc. and licensed to Mediatube Corp. In addition to declaratory and injunctive relief, the plaintiffs seek damages in the form of unpaid royalties in relation to the defendants' revenues from their IPTV services (the plaintiffs estimate that the monetary value of these royalties exceeds \$350 million) or an accounting of the defendants' profits, as well as punitive damages. On January 4, 2017, the Federal Court dismissed the action on the basis that Bell Canada did not infringe the patent and that the claims of punitive damages were without merit. The plaintiffs appealed the decision to the Federal Court of Appeal. Plaintiff NorthVu Inc.

discontinued its appeal, leaving Mediatube Corp. as the sole appellant.

On January 19, 2018, a claim was filed in the Federal Court against BCE Inc., Bell Canada, Bell Aliant Regional Communications Inc., Bell MTS Inc. and NorthernTel LP by Rovi Guides, Inc. and Tivo Solutions Inc. Separate and similar actions have been filed by the same plaintiffs against other Canadian telecommunications and cable companies. The claim alleges that the defendants, through their manufacture, distribution, sale and use of certain features of their IPTV systems, have infringed six patents variously owned by the defendants. The claim also alleges that the defendants have, through their marketing and customer support activities, induced users to infringe the patents. In addition to declaratory and injunctive relief, the plaintiffs seek damages in the form of unpaid royalties in relation to the defendants' revenues from their IPTV services or an accounting of the defendants' profits. On May 25, 2018, the plaintiffs discontinued the claim with respect to two of the six patents on which they asserted infringement. Bell Canada intends to exercise all available indemnity recourses from third parties that provide the intellectual property upon which its IPTV services are based.

#### CLASS ACTIONS CONCERNING INCREASE TO LATE PAYMENT CHARGES

On October 28, 2010, an application for authorization to institute a class action was filed in the Québec Superior Court against Bell Canada and Bell Mobility on behalf of all physical persons and companies of 50 employees or less in Canada who were billed late payment charges since June 2010. The plaintiffs allege that the increase by Bell Canada and Bell Mobility of the late payment charge imposed on customers who fail to pay their invoices by the due date from 2% to 3% per month is invalid. The action seeks an order requiring Bell Canada and Bell Mobility to repay all late payment charges in excess of 2% per month to the members of the class. In addition to the reimbursement of such amounts, the action also seeks payment of general and punitive damages. On December 16, 2011, the court authorized the action but limited the class members to residents of the province of Québec with respect to home phone, wireless and Internet services.

On January 10, 2012, another application for the authorization to institute an identical class action was filed in the Québec Superior Court against Bell ExpressVu with respect to TV services, later amended to add Bell Canada as defendant. On December 19, 2014, the court authorized this action to proceed as a class action.

8 Legal proceedings

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#### CLASS ACTION AND PURPORTED CLASS ACTION CONCERNING ROUNDING-UP OF MINUTES

On July 25, 2008, a statement of claim was filed pursuant to the *Class Proceedings Act* (Ontario) in the Ontario Superior Court against BCE Inc. on behalf of all its residential long distance customers in Canada who, since July 2002, have had their call times rounded up to the next full minute for billing purposes (the First Rounding-Up Action). On August 18, 2008, a similar statement of claim (the Second Rounding-Up Action) was filed against Bell Mobility in the same court on behalf of all Canadian Bell Mobility customers who, since July 2002, have had their wireless airtime rounded up to the next full minute. Both actions allege that BCE Inc. and Bell Mobility misrepresented and did not disclose that they round up to the next full minute when calculating long distance call time or wireless airtime. The class actions seek reimbursement of all amounts received by BCE Inc. and Bell Mobility as a result of the rounded-up portion of per minute charges for residential long distance calls and wireless airtime. Each action originally claimed general damages of \$20 million, costs of \$1 million for administering the distribution of damages and \$5 million in punitive damages. On January 15, 2014, the Second Rounding-Up Action was amended to include an allegation of breach of contract and to increase claimed general damages to \$500 million and claimed punitive damages to \$20 million. The Second Rounding-Up Action was certified as a class action on November 25, 2014. The First Rounding-Up Action has not yet been certified as a class action.

#### **PURPORTED CLASS ACTION CONCERNING 911 FEES**

On June 26, 2008, a statement of claim was filed under *The Class Actions Act* (Saskatchewan) in the Saskatchewan Court of Queen's Bench against a number of communications service providers, including Bell Mobility and Bell Aliant LP (now Bell Mobility as successor to the Bell Aliant LP wireless business), on behalf of certain alleged customers. The action also named BCE Inc. and Bell Canada as defendants. The statement of claim alleges, among other things, breach of contract and duty to inform, deceit, misrepresentation and collusion in connection with certain "911 fees" invoiced by communications service providers to their customers. The plaintiffs seek unspecified damages, punitive damages and an accounting and constructive trust of the "911 fees" collected. The action seeks certification of a national class encompassing all customers of communications service providers wherever resident in Canada. On July 22, 2013, the plaintiffs delivered an amended statement of claim which removed BCE Inc. and Bell Canada as defendants, and added claims for unjust enrichment and breaches of provincial consumer protection legislation and the *Competition Act*. The action has not yet been certified as a class action.

# **CLASS ACTION CONCERNING WIRELESS SYSTEM ACCESS FEES**

On August 9, 2004, a statement of claim was filed under *The Class Actions Act* (Saskatchewan) in the Saskatchewan Court of Queen's Bench against a number of wireless communications service providers, including Bell Mobility and Bell Aliant LP (now Bell Mobility as successor to the Bell Aliant LP wireless business), on behalf of certain alleged customers. This statement of claim alleges, among other things, breach of contract and duty to inform, deceit, misrepresentation, unjust enrichment and collusion in connection with certain system access fees and system licensing charges invoiced by wireless communications service providers to their customers. The plaintiffs are seeking unspecified general and punitive damages. On September 17, 2007, the court granted certification, on the grounds of unjust enrichment only, of a national class encompassing all customers of the defendant wireless communications service providers wherever resident in Canada, on the basis of an opt-out class in Saskatchewan and an opt-in class elsewhere in Canada.

# OTHER

We are subject to other claims and legal proceedings in the ordinary course of our current and past operations, including class actions, employment-related disputes, contract disputes, competitor disputes and customer disputes. In some claims and legal proceedings, the claimant seeks damages as well as other relief which, if granted, could require substantial expenditures on our part or could result in changes to our business practices.

9 Interest of management and others in material transactions

10 Interest of experts 11 Transfer agent and registrar 12 For more information

12 For more information

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# 9 Interest of management and others in material transactions

To the best of our knowledge, there were no current or nominated directors or executive officers or any associate or affiliate of a current or nominated director or executive officer with a material interest in any transaction within the three most recently completed financial years or during the current financial year that has materially affected us or is reasonably expected to materially affect us.

# 10 Interest of experts

Deloitte LLP prepared the Report of independent registered public accounting firm in respect of our audited consolidated financial statements and the Report of independent registered public accounting firm in respect of our internal control over financial reporting. Deloitte LLP is independent of BCE within the meaning of the Code of Ethics of the *Ordre des comptables professionnels agréés du Québec* and within the meaning of the U.S. *Securities Act* of 1933, as amended, and the applicable rules and regulations thereunder adopted by the SEC and the Public Company Accounting Oversight Board (U.S.) (PCAOB).

# 11 Transfer agent and registrar

The transfer agent and registrar for the common shares and preferred shares of BCE in Canada is AST Trust Company (Canada) at its principal offices in Montréal, Québec; Toronto, Ontario; Calgary, Alberta; and Vancouver, British Columbia; and in the U.S. is American Stock Transfer & Trust Company, LLC at its principal office in Brooklyn, New York.

The register for Bell Canada's debentures and Bell Canada's subordinated debentures is kept at the principal office of CIBC Mellon Trust Company (CIBC Mellon), through BNY Trust Company of Canada (BNY) acting as attorney, in Montréal, and facilities for registration, exchange and transfer of the debentures are maintained at the principal offices of CIBC Mellon, through BNY acting as attorney, in Montréal and Toronto.

The register for Bell MTS' notes assumed by Bell Canada is kept at the principal office of Computershare Trust Company of Canada (Computershare) in Montréal, and facilities for registration, exchange and transfer of the notes are maintained at Computershare's offices in Montréal, Toronto and Calgary.

## 12 For more information

This Annual Information Form as well as BCE's annual and quarterly reports and news releases are available on BCE's website at BCE.ca.

Additional information, including information about directors' and officers' remuneration and securities authorized for issuance under equity compensation plans, is contained in BCE's management proxy circular for its most recent annual meeting of security holders that involved the election of directors.

Additional information relating to BCE is available on SEDAR at **sedar.com** and on EDGAR at **sec.gov**. Additional financial information is provided in BCE's audited consolidated financial statements and the related management's discussion and analysis for BCE's most recently completed financial year, contained in the BCE 2018 Annual Report. You may ask for a copy of the annual and quarterly management's discussion and analysis of BCE by contacting the Investor Relations group of BCE at Building A, 8th Floor, 1, Carrefour Alexander-Graham-Bell, Verdun, Québec H3E 3B3 or by sending an e-mail to **investor.relations@bce.ca**.

Shareholder inquiries 1-800-561-0934

Investor relations 1-800-339-6353

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13 Schedule 1 – Audit Committee information

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# 13 Schedule 1 – Audit Committee information

The purpose of BCE's Audit Committee (Audit Committee) is to assist the board of directors in its oversight of:

- the integrity of BCE's financial statements and related information
- BCE's compliance with applicable legal and regulatory requirements
- the independence, qualifications and appointment of the external auditors
- the performance of both the external and internal auditors
- management's responsibility for assessing and reporting on the effectiveness of internal controls
- BCE's enterprise risk management processes

# MEMBERS' FINANCIAL LITERACY, EXPERTISE AND SIMULTANEOUS SERVICE

Under the Sarbanes-Oxley Act of 2002 and related SEC rules, BCE is required to disclose whether its Audit Committee members include at least one "audit committee financial expert" as defined by these rules. In addition, National Instrument 52-110 – Audit Committees and the NYSE governance rules followed by BCE require that all audit committee members be "financially literate" and "independent".

The BCE board of directors has determined that all the members of the Audit Committee during 2018 were, and all current members of the Audit Committee are, financially literate and independent, and that the current Chair of the Audit Committee, Mr. P.R. Weiss, and Mr. D.F. Denison, Ms. K. Lee and Ms. M.F. Leroux are qualified as "audit committee financial experts". The table below outlines the relevant education and experience of all members of the Audit Committee, whether during 2018 or currently.

# RELEVANT EDUCATION AND EXPERIENCE

RELEVANT EDUCAT	TON AND EXPERIENCE
P.R. Weiss, FCPA, FCA (Chair)	Mr. Weiss has been a director of BCE since May 2009 and became Chair of the Audit Committee on May 7, 2009. Mr. Weiss is a director and audit committee Chair at Torstar Corporation and a member of the board of trustees and audit committee Chair of Choice Properties REIT. He was a director and audit committee member of The Empire Life Insurance Company until May 2014 and was a director and audit committee member of ING Bank of Canada until November 2012. He is a past Chair of Soulpepper Theatre Company and of Toronto Rehab Foundation. For over 40 years, until his retirement in 2008, he was with KPMG LLP (an accounting firm). He served as Managing Partner of the Canadian Audit Practice, a member of KPMG Canada's management committee and a member of the International Global Audit Steering Group. Mr. Weiss holds a Bachelor of Commerce degree from Carleton University. He is a Chartered Professional Accountant and a Fellow of CPA Ontario.
D.F. Denison, FCPA, FCA	Mr. Denison has been a director of BCE since October 2012. Mr. Denison is a corporate director with extensive experience in the financial services industry. He served as President and Chief Executive Officer of the Canada Pension Plan Investment Board (an investment management organization) from 2005 to 2012. Prior to that, Mr. Denison was President of Fidelity Investments Canada Limited (a financial services provider). He has also held a number of senior positions in the investment banking, asset management and consulting sectors in Canada, the United States and Europe. Mr. Denison serves as a member of the Investment Board and International Advisory Committee of the Government of Singapore Investment Corporation, the China Investment Corporation International Advisory Council and co-chairs the University of Toronto Investment Committee. He is a director and audit committee chair of Royal Bank of Canada, and is Chair of Element Fleet Management Corp. Mr. Denison earned bachelor's degrees in Mathematics and Education from the University of Toronto, is a Chartered Professional Accountant and a Fellow of CPA Ontario. He was named an Officer of the Order of Canada in 2014 and received an honourary Doctor of Laws degree from York University in 2016.
R.P. Dexter	Mr. Dexter has been a director of BCE since November 2014. He has been Chair and Chief Executive Officer of Maritime Travel Inc. since 1979. He holds bachelor's degrees in both Commerce and Law from Dalhousie University and was appointed Queen's Counsel in 1995. Mr. Dexter has over 20 years of experience in the communications sector, having served as a director of Maritime Tel & Tel Limited from 1997 to 1999 prior to joining the Aliant, and later the Bell Aliant boards until October 2014. He is also a counsel to the law firm Stewart McKelvey and was Chair of Sobeys Inc. and Empire Company Limited from 2004 to 2016. Mr. Dexter is also a director of High Liner Foods Incorporated and Chair of Wajax Corporation. He is a past audit committee member of each of these companies, as well as the audit committee of Bell Aliant.
I. Greenberg	Mr. Greenberg has been a director of BCE since July 2013. He is a corporate director and one of four brothers who founded Astral Media Inc. (a media company). From 1995 until July 2013, Mr. Greenberg was President and Chief Executive Officer of Astral Media Inc. He is Chair of Cineplex Inc., a member of the Broadcasting Hall of Fame and a recipient of the prestigious Ted Rogers and Velma Rogers Graham Award for his unique contribution to the Canadian broadcasting system. With his brothers, he also received the Eleanor Roosevelt Humanities Award for their active support of numerous industry and charitable organizations. Mr. Greenberg was a member of the Canadian Council of Chief Executives and a governor of Montréal's Jewish General Hospital.
K. Lee	Ms. Lee has been a director of BCE since August 2015 and is a corporate director since March 2018. Ms. Lee served as President and Chief Executive Officer of GE Capital Canada from 2010 to February 2015. Prior to this role, Ms. Lee served as Chief Executive Officer of GE Capital Real Estate in Canada from 2002 to 2010, building it to a full debt and equity operating company. Ms. Lee joined GE in 1994, where she held a number of positions, including Director, Mergers & Acquisitions for GE Capital's Pension Fund Advisory Services, based in San Francisco, and Managing Director of GE Capital Real Estate Korea, based in Seoul and Tokyo. Ms. Lee was Chief Executive Officer of 3 Angels Holdings Limited, a real estate holding company, from April 2016 to March 2018. Ms. Lee earned a Bachelor of Commerce degree from the University of Toronto. She is a Chartered Professional Accountant and Chartered Accountant. She is active in the community, championing women's networks and Asia-Pacific forums. Ms. Lee is also a director and audit committee member of Colliers International Group Inc. and PSP Investments.

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M.F. Leroux,
C.M., O.Q., FCPA, FCA

Ms. Leroux has been a director of BCE since April 2016. Companion of the Canadian Business Hall of Fame and the Investment Industry Hall of Fame, Ms.

Leroux is a corporate director. She is the Chair of the Board of Investissement Québec and Vice-Chairman of Fiera Holdings Inc. She serves as an independent board member of global companies such as Michelin Group (ML-France), S&P Global Inc. (SPGI), Alimentation Couche-Tard Inc. (ATD) and Lallemand Inc. (a privately owned company). As such, she brings to these boards her diverse experience, among others, as Partner at Ernst and Young (EY) and President and Chief Executive Officer of Desjardins Group from 2008 to April 2016. Ms. Leroux is a Member of the Order of Canada, an Officer of the Ordre national du Québec, a Chevalier of the Légion d'honneur (France) and a recipient of the Woodrow Wilson Award (United States). She has been awarded Fellowship by the Ordre des comptables professionnels agréés du Québec and the Institute of Corporate Directors, and holds honorary doctorates from eight Canadian universities in recognition of her contribution to the business sector and to the community.

R.C. Simmonds

Mr. Simmonds has been a director of BCE since May 2011. He is a seasoned Canadian telecommunications executive who has served in public company roles from 1994 to 2006. From 1985 until 2000, he served as Chair of Clearnet Communications Inc., a Canadian wireless competitor that launched two all-new digital mobile networks. He became Chair of Lenbrook Corporation in 2002, having been a founder and director of the company since 1977. Internationally regarded as a leading wireless communications engineer and mobile spectrum authority, Mr. Simmonds has played a key role in the development of Canada's mobile spectrum policies for more than 30 years. He is Chair of the Mobile and Personal Communications Committee of the Radio Advisory Board of Canada, a body that provides unbiased and technically expert advice to the federal Department of Innovation, Science and Economic Development, and is a past Chair of the Canadian Wireless Telecommunications Association. A laureate and member of Canada's Telecommunications Hall of Fame and recipient of the Engineering Medal for Entrepreneurship from Professional Engineers Ontario, Mr. Simmonds earned a B.A.Sc. in Engineering Science (Electrical) at the University of Toronto. In October 2013, Mr. Simmonds became a Fellow of the Wireless World Research Forum (an organization dedicated to long-term research in the wireless industry) in recognition of his contribution to the industry.

The NYSE rules followed by BCE require that if an audit committee member serves simultaneously on the audit committee of more than three public companies, the board of directors must determine and disclose that this simultaneous service does not impair the ability of the member to effectively serve on the Audit Committee. In addition to serving on BCE's Audit Committee, Ms. Monique F. Leroux currently serves on the audit committee of three public companies, Alimentation Couche-Tard Inc., Michelin Group and S&P Global Inc. The Board has reviewed the Audit Committee service of Ms. Leroux and has concluded that these other activities do not impair her ability to effectively serve on the Audit Committee. This conclusion is based on the following considerations, among others:

- she is not involved in full-time professional activities other than serving on various boards of directors and not-for-profit organizations and acting as strategic advisor
- she has extensive accounting and financial knowledge and experience, which serves the best interests of BCE and assists the Audit Committee in the discharge of its duties
- she makes valuable contributions to BCE's Audit Committee, and
- she attended 100% of Board and committee meetings, including the Audit Committee, in 2018.

#### PRE-APPROVAL POLICIES AND PROCEDURES

BCE's Auditor Independence Policy is a comprehensive policy governing all aspects of our relationship with the external auditors, including:

- establishing a process for determining whether various audit and other services provided by the external auditors affect their independence
- identifying the services that the external auditors may and may not provide to BCE and its subsidiaries
- pre-approving all services to be provided by the external auditors of BCE and its subsidiaries
- establishing a process outlining procedures when hiring current or former personnel of the external auditors in a financial oversight role to ensure auditor independence is maintained

In particular, the policy specifies that:

- the external auditors cannot be hired to provide any services falling within the prohibited services category, such as bookkeeping, financial information system design and implementation, or legal services
- for all audit and non-audit services falling within the permitted services category (such as prospectus, due diligence and non-statutory audits), a request for approval must be submitted to the Audit Committee prior to engaging the external auditors
- specific permitted services, however, are pre-approved annually and quarterly by the Audit Committee and consequently only require approval by the Executive Vice-President and Chief Financial Officer prior to engaging the external auditors
- at each regularly scheduled Audit Committee meeting, a summary of all fees billed by the external auditors by type of service is presented. This summary includes the details of fees incurred within the pre-approval amounts.

The Auditor Independence Policy is available in the governance section of BCE's website at BCE.ca.

# **EXTERNAL AUDITORS' FEES**

The table below shows the fees that BCE's external auditors, Deloitte LLP, billed to BCE and its subsidiaries for various services in each of the past two fiscal years.

	2018	2017
	(IN \$	(IN \$
	MILLIONS)	MILLIONS)
Audit fees (1)	12.1	10.8
Audit-related fees (2)	1.5	2.1
Tax fees (3)	0.4	0.5
All other fees (4)	0.0	0.0
Total (5)	14.0	13.4

- (1) These fees include professional services provided by the external auditors for statutory audits of the annual financial statements, the audit of the effectiveness of internal control over financial reporting, the review of interim financial reports, the review of financial accounting and reporting matters, the review of securities offering documents, other regulatory audits and filings and translation services.
- (2) These fees relate to non-statutory audits and due diligence procedures.
- These fees include professional services for tax compliance, tax advice and assistance with tax audits.
   These fees include any other fees for permitted services not included in any of the above-stated categories
- (5) The amounts of \$14.0 million for 2018 and \$13.4 million for 2017 reflect fees billed in those fiscal years without taking into account the year to which those services relate. Total fees for services provided for each fiscal year amounted to \$11.7 million in 2018 and \$10.4 million in 2017.

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14 Schedule 2 – Audit Committee charter

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# 14 Schedule 2 – Audit Committee charter

# I. Purpose

The purpose of the Audit Committee is to assist the Board of Directors in its oversight of:

- A. the integrity of the Corporation's financial statements and related information;
- B. the Corporation's compliance with applicable legal and regulatory requirements;

- C. the independence, qualifications and appointment of the shareholders' auditor;
- D. the performance of the Corporation's shareholders' auditor and internal audit;
- E. management responsibility for assessing and reporting on the effectiveness of internal controls; and
- F. the Corporation's enterprise risk management processes.

#### II. Duties and Responsibilities

The Audit Committee shall perform the functions customarily performed by audit committees and any other functions assigned by the Board of Directors. In particular, the Audit Committee shall have the following duties and responsibilities:

#### A. Financial Reporting and Control

- 1. On a periodic basis, review and discuss with management and the shareholders' auditor the following:
  - a. major issues regarding accounting principles and financial statement presentation, including any significant changes in the Corporation's selection or application of accounting principles, and issues as to the adequacy of the Corporation's internal controls and any special audit steps adopted in light of material control deficiencies;
  - b. analyses prepared by management and/or the shareholders' auditor setting forth significant financial reporting issues and judgements made in connection with the preparation of the financial statements, including the impact of selecting one of several generally accepted accounting principles (GAAP) and/or non GAAP measures on the financial statements when such a selection has been made in the current reporting period;
  - c. the effect of regulatory and accounting developments, as well as off-balance sheet arrangements, on the financial statements of the Corporation; and
  - d. the type and presentation of information to be included in earnings press releases (including any use of pro-forma or non-GAAP information).
- 2. Meet to review and discuss with management and the shareholders' auditor, report and, where appropriate, provide recommendations to the Board of Directors on the following prior to its public disclosure:
  - a. the Corporation's annual and interim consolidated financial statements and the related "Management's Discussion and Analysis", Annual Information Forms, earnings press releases and earnings guidance provided to analysts and rating agencies and the integrity of the financial reporting of the Corporation;
    - In addition to the role of the Audit Committee to make recommendations to the Board of Directors, where the members of the Audit Committee consider that it is
      appropriate and in the best interest of the Corporation, the Corporation's interim consolidated financial statements and the related "Management's Discussion and
      Analysis", the interim earnings press releases and the earnings guidance, may also be approved on behalf of the Board of Directors by the Audit Committee, provided that
      such approval is subsequently reported to the Board of Directors at its next meeting;
  - b. any audit issues raised by the shareholders' auditor and management's response thereto, including any restrictions on the scope of the activities of the shareholders' auditor or access to requested information and any significant disagreements with management.
- 3. Review and discuss reports from the shareholders' auditor on:
  - all critical accounting policies and practices used by the Corporation;
  - b. all material selections of accounting policies when there is a choice of policies available under GAAP that have been discussed with management, including the ramifications of the use of such alternative treatment and the alternative preferred by the shareholders' auditor; and
  - c. other material written communications between the shareholders' auditor and management, and discuss such communication with the shareholders' auditor.

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Schedule 2 – Audit Committee charter

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## B. Oversight of the Shareholders' Auditor

- 1. Be directly responsible for the appointment, compensation, retention and oversight of the work of the shareholders' auditor and any other auditor preparing or issuing an audit report or performing other audit services or attest services for the Corporation or any consolidated subsidiary of the Corporation, where required, and review, report and, where appropriate, provide recommendations to the Board of Directors on the appointment, terms and review of engagement, removal, independence and proposed fees of the shareholders' auditor.
- 2. Approve in advance all audit, review or attest engagement fees and terms for all audit, review or attest services to be provided by the shareholders' auditor to the Corporation and any consolidated subsidiary and any other auditor preparing or issuing an audit report or performing other audit services or attest services for the Corporation or any consolidated subsidiary of the Corporation, where required.
- 3. Pre-approve all engagements for permitted non-audit services provided by the shareholders' auditor to the Corporation and any consolidated subsidiary and to this effect may establish policies and procedures for the engagement of the shareholders' auditor to provide to the Corporation and any consolidated subsidiary permitted non-audit services, which shall include approval in advance by the Audit Committee of all audit/review and permitted non-audit services to be provided by the shareholders' auditor to the Corporation and any consolidated subsidiary.
- 4. Delegate, if deemed appropriate, authority to the Chief Financial Officer to grant pre-approvals of audit, review and permitted non-audit services, provided that any such approvals shall be presented to the Audit Committee at its next scheduled meeting.
- 5. Establish policies for the hiring of partners, employees and former partners and employees of the shareholders' auditor.
- 6. At least annually, consider, assess, and report to the Board of Directors on:
  - a. the independence, objectivity and professional skepticism of the shareholders' auditor, including that the shareholders' auditor's performance of permitted non-audit services does not impair the shareholders' auditor's independence;
  - b. obtaining from the shareholders' auditor a written statement (i) delineating all relationships between the shareholders' auditor and the Corporation; (ii) assuring that lead audit partner rotation is carried out, as required by law; and (iii) delineating any other relationships that may adversely affect the independence of the shareholders' auditor;
  - c. the quality of the engagement team including the evaluation of the lead audit partner, taking into account the opinions of management and internal audit; and
  - d. the quality of the communications and interactions with the external auditor.
- 7. At least annually, obtain and review a report by the shareholders' auditor describing:
  - a. the shareholders' auditor's internal quality-control procedures;
  - b. any material issues raised by the most recent internal quality-control review, or peer review of the shareholders' auditor firm, or by any inquiry or investigation by governmental or professional authorities, issued in the reporting year, respecting one or more independent audits carried out by the shareholders' auditor firm in Canada and the United States, limited to the Public Company Accounting Oversight Board, and any steps taken to deal with any such issues.
- 8. At least every 5 years, unless the annual assessment indicates otherwise, conduct a comprehensive review of the shareholders' auditor and report to the Board of Directors on:
  - $a. \hspace{0.5cm} \hbox{the independence, objectivity and professional skepticism of the shareholders' auditor;}\\$
  - b. the quality of the engagement team; and
  - c. the quality of communications and interactions with the shareholders' auditor.
- 9. Resolve any disagreement between management and the shareholders' auditor regarding financial reporting.
- 10. Review the annual audit plan with the shareholders' auditor.
- 11. Meet periodically with the shareholders' auditor in the absence of management and internal audit.

# C. Oversight of Internal Audit

- 1. Review and discuss with the head of internal audit, report and, where appropriate, provide recommendations to the Board of Directors on the following:
  - a. the appointment and mandate of internal audit, including the responsibilities, budget and staffing of internal audit;
  - b. discuss with the head of internal audit the scope and performance of internal audit, including a review of the annual internal audit plan, and whether there are any restrictions or limitations on internal audit; and
  - c. obtain periodic reports from the head of internal audit regarding internal audit findings, including those related to the Corporation's internal controls, and the Corporation's progress in remedying any audit findings.
- 2. Meet periodically with the head of internal audit in the absence of management and the shareholders' auditor.

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#### D. Oversight of the Corporation's Internal Control System

1. Review and discuss with management, the shareholders' auditor and internal audit, monitor, report and, where appropriate, provide recommendations to the Board of Directors on the following:

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- a. the Corporation's systems of internal controls over financial reporting;
- b. compliance with the policies and practices of the Corporation relating to business ethics;
- c. compliance by Directors, Officers and other management personnel with the Corporation's Disclosure Policy; and
- d. the relationship of the Audit Committee with other committees of the Board of Directors, management and the Corporation's consolidated subsidiaries' audit committees.
- 2. Review and discuss with the Chief Executive Officer and Chief Financial Officer of the Corporation the process for the certifications to be provided in the Corporation's public disclosure documents.
- 3. Review, monitor, report, and, where appropriate, provide recommendations to the Board of Directors on the Corporation's disclosure controls and procedures.
- 4. Establish procedures for the receipt, retention, and treatment of complaints received by the Corporation regarding accounting, internal accounting controls or auditing matters, including procedures for confidential, anonymous submissions by employees regarding questionable accounting or auditing matters.
- 5. Meet periodically with management in the absence of the shareholders' auditor and internal audit.

#### E. Oversight of the Corporation's Risk Management

- 1. Review, monitor, report and, where appropriate, provide recommendations to the Board of Directors on the following:
  - a. the Corporation's processes for identifying, assessing, mitigating and, where required, reporting strategic, operational, regulatory and general risks exposures and the steps the Corporation has taken to monitor and control such exposures, including:
    - the Corporation's major financial risk exposures including fraud prevention;
    - the Corporation's major operational risk exposures including the Corporation's business continuity plans, work stoppage and disaster recovery plans;
    - the Corporation's major vendor oversight risk exposures;
    - the Corporation's major security risks, including the physical, information and cyber security as well as security trends that may impact the Corporation's operations and business; and
    - the Corporation's major legal obligation and compliance risks including regulatory, privacy and records management, environmental risks, and environment trends that
      may impact the Corporation's operations and business.
- 2. Review, monitor, report and, where appropriate, provide recommendations to the Board of Directors on the Corporation's compliance with internal policies and the Corporation's progress in remedying any material deficiencies related to:
  - a. security policies, including the physical safeguarding of corporate assets and security of networks and information systems; and
  - b. environmental policy and environmental management systems.
- 3. When appropriate, ensure that the Corporation's subsidiaries establish an environmental policy and environmental management systems, and review and report thereon to the Board of Directors.

# F. Journalistic Independence

- 1. Consider and approve, on recommendation from the Chief Executive Officer, the appointment and termination of the President, CTV News.
- 2. At least annually, obtain and review a report by the President, CTV News regarding compliance with the Corporation's Journalistic Independence Policy.

# G. Compliance with Legal Requirements

- 1. Review and discuss with management, the shareholders' auditor and internal audit, monitor, report and, when appropriate, provide recommendation to the Board of Directors on the adequacy of the Corporation's process for complying with laws and regulations.
- 2. Receive, on a periodic basis, reports from the Corporation's Chief Legal Officer, with respect to the Corporation's pending or threatened material litigation.

# III. Evaluation of the Audit Committee and Report to Board of Directors

- A. The Audit Committee shall evaluate and review with the Corporate Governance Committee of the Board of Directors, on an annual basis, the performance of the Audit Committee.
- B. The Audit Committee shall review and discuss with the Corporate Governance Committee of the Board of Directors, on an annual basis, the adequacy of the Audit Committee charter.
- C. The Audit Committee shall report to the Board of Directors periodically on the Audit Committee's activities.

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Schedule 2 – Audit Committee charter

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# IV. Outside Advisors

The Audit Committee shall have the authority to engage outside counsel and other outside advisors as it deems appropriate to assist the Audit Committee in the performance of its functions. The Corporation shall provide appropriate funding for such advisors as determined by the Audit Committee.

# V. Membership

The Audit Committee shall consist of such number of directors, in no event to be less than three, as the Board of Directors may from time to time by resolution determine. The members of the Audit Committee shall meet the independence, experience and other membership requirements under applicable laws, rules and regulations as determined by the Board of Directors.

# VI. Audit Committee Chair

The Chair of the Audit Committee shall be appointed by the Board of Directors. The Chair of the Audit Committee leads the Audit Committee in all aspects of its work and is responsible to effectively manage the affairs of the Audit Committee and ensure that it is properly organized and functions efficiently. More specifically, the Chair of the Audit Committee shall:

- A. Provide leadership to enable the Audit Committee to act effectively in carrying out its duties and responsibilities as described elsewhere in this charter and as otherwise may be appropriate;
- B. In consultation with the Board Chair and the Chief Executive Officer, ensure that there is an effective relationship between management and the members of the Audit Committee;
- C. Chair meetings of the Audit Committee;
- D. In consultation with the Chief Executive Officer, the Corporate Secretary's Office and the Board Chair, determine the frequency, dates and locations of meetings of the Audit Committee;
- E. In consultation with the Chief Executive Officer, the Chief Financial Officer, the Corporate Secretary's Office and, as required, other Officers, review the annual work plan and the meeting agendas to ensure all required business is brought before the Audit Committee to enable it to efficiently carry out its duties and responsibilities;

- F. Ensure, in consultation with the Board Chair, that all items requiring the Audit Committee's approval are appropriately tabled;
- G. Ensure the proper flow of information to the Audit Committee and review, with the Chief Executive Officer, the Chief Financial Officer, the Corporate Secretary's Office and, as required, other Officers, the adequacy and timing of materials in support of management's proposals;
- H. Report to the Board of Directors on the matters reviewed by, and on any decisions or recommendations of, the Audit Committee at the next meeting of the Board of Directors following any meeting of the Audit Committee; and
- I. Carry out any special assignments or any functions as requested by the Board of Directors.

#### VII. Term

The members of the Audit Committee shall be appointed or changed by resolution of the Board of Directors to hold office from the time of their appointment until the next annual general meeting of the shareholders or until their successors are so appointed.

#### VIII. Procedures for Meetings

The Audit Committee shall fix its own procedure at meetings and for the calling of meetings. The Audit Committee shall meet separately in executive session in the absence of management, internal audit and the shareholders' auditor, at each regularly scheduled meeting.

#### IX. Quorum and Voting

Unless otherwise determined from time to time by resolution of the Board of Directors, two members of the Audit Committee shall constitute a quorum for the transaction of business at a meeting. For any meeting(s) at which the Audit Committee Chair is absent, the Chair of the meeting shall be the person present who shall be decided upon by all members present. At a meeting, any question shall be decided by a majority of the votes cast by members of the Audit Committee, except where only two members are present, in which case any question shall be decided unanimously.

## X. Secretary

Unless otherwise determined by resolution of the Board of Directors, the Corporate Secretary of the Corporation or his/her delegate shall be the Secretary of the Audit Committee.

#### XI. Vacancies

Vacancies at any time occurring shall be filled by resolution of the Board of Directors.

#### YII Records

The Audit Committee shall keep such records as it may deem necessary of its proceedings and shall report regularly its activities and recommendations to the Board of Directors as appropriate.

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# Management's discussion and analysis

In this management's discussion and analysis (MD&A), we, us, our, BCE and the company mean, as the context may require, either BCE Inc. or, collectively, BCE Inc., Bell Canada, their subsidiaries, joint arrangements and associates. Bell means, as the context may require, either Bell Canada or, collectively, Bell Canada, its subsidiaries, joint arrangements and associates. MTS means, as the context may require, until March 17, 2017, either Manitoba Telecom Services Inc. or, collectively, Manitoba Telecom Services Inc. and its subsidiaries; and Bell MTS means, from March 17, 2017, the combined operations of MTS and Bell Canada in Manitoba.

All amounts in this MD&A are in millions of Canadian dollars, except where noted. Please refer to section 10.2, *Non-GAAP financial measures and key performance indicators (KPIs)* on pages 109 to 112 for a list of defined non-GAAP financial measures and key performance indicators.

Please refer to BCE's audited consolidated financial statements for the year ended December 31, 2018 when reading this MD&A.

Effective January 1, 2018, we applied International Financial Reporting Standards (IFRS) 15, Revenue from Contracts with Customers, as described in section 10.1, *Our accounting policies*, retrospectively to each period in 2017 previously reported. We have also reclassified some amounts from previous periods to make them consistent with the presentation for the current period

In preparing this MD&A, we have taken into account information available to us up to March 7, 2019, the date of this MD&A, unless otherwise stated.

You will find additional information relating to BCE, including BCE's audited consolidated financial statements for the year ended December 31, 2018, BCE's annual information form for the year ended December 31, 2018, dated March 7, 2019 (BCE 2018 AIF) and recent financial reports, on BCE's website at **BCE.ca**, on SEDAR at **sedar.com** and on EDGAR at **sec.gov**.

This MD&A comments on our business operations, performance, financial position and other matters for the two years ended December 31, 2018 and 2017.

#### **CAUTION REGARDING FORWARD-LOOKING STATEMENTS**

BCE's 2018 annual report, including this MD&A and, in particular, but without limitation, section 1.4, *Capital markets strategy*, section 2, *Strategic imperatives*, section 3.2, *Business outlook and assumptions*, section 5, *Business segment analysis* and section 6.7, *Liquidity* of this MD&A, contains forward-looking statements. These forward-looking statements include, without limitation, statements relating to our projected financial performance for 2019, BCE's dividend growth objective, common share dividend payout policy and 2019 annualized common share dividend, BCE's financial policy targets and our intended progress towards meeting those targets, the sources of liquidity we expect to use to meet our anticipated 2019 cash requirements, our expected 2019 post-employment benefit plans funding, our network deployment and capital investment plans, BCE's business outlook, objectives, plans and strategic priorities, and other statements that do not refer to historical facts. A statement we make is forward-looking when it uses what we know and expect today to make a statement about the future. Forward-looking statements are typically identified by the words *assumption*, *goal*, *guidance*, *objective*, *outlook*, *project*, *strategy*, *target* and other similar expressions or future or conditional verbs such as *aim*, *anticipate*, *believe*, *could*, *expect*, *intend*, *may*, *plan*, *seek*, *should*, *strive* and *will*. All such forward-looking statements are made pursuant to the safe harbour provisions of applicable Canadian securities laws and of the United States (U.S.) *Private Securities Litigation Reform Act of 1995*.

Unless otherwise indicated by us, forward-looking statements in BCE's 2018 annual report, including in this MD&A, describe our expectations as at March 7, 2019 and, accordingly, are subject to change after that date. Except as may be required by applicable securities laws, we do not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Forward-looking statements, by their very nature, are subject to inherent risks and uncertainties and are based on several assumptions, both general and specific, which give rise to the possibility that actual results or events could differ materially from our expectations expressed in, or implied by, such forward-looking statements and that our business outlook, objectives, plans and strategic priorities may not be achieved. These statements are not guarantees of future performance or events, and we caution you against relying on any of these forward-looking statements.

Forward-looking statements are presented in BCE's 2018 annual report, including in this MD&A, for the purpose of assisting investors and others in understanding our objectives, strategic priorities and business outlook as well as our anticipated operating environment. Readers are cautioned, however, that such information may not be appropriate for other purposes.

We have made certain economic, market and operational assumptions in preparing the forward-looking statements contained in BCE's 2018 annual report and, in particular, but without limitation, the forward-looking statements contained in the previously mentioned sections of this MD&A. These assumptions include, without limitation, the assumptions described in the various sections of this MD&A entitled *Business outlook and assumptions*, which sections are incorporated by reference in this cautionary statement. We believe that our assumptions were reasonable at March 7, 2019. If our assumptions turn out to be inaccurate, our actual results could be materially different from what we expect.

Important risk factors including, without limitation, competitive, regulatory, security, technological, operational, economic, financial and other risks that could cause actual results or events to differ materially from those expressed in, or implied by, the previously-mentioned forward-looking statements and other forward-looking statements contained in BCE's 2018 annual report, and in particular in this MD&A, include, but are not limited to, the risks described or referred to in section 9, *Business risks*, which section is incorporated by reference in this cautionary statement.

We caution readers that the risks described in the previously mentioned section and in other sections of this MD&A are not the only ones that could affect us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also have a material adverse effect on our financial position, financial performance, cash flows, business or reputation. Except as otherwise indicated by us, forward-looking statements do not reflect the potential impact of any special items or of any dispositions, monetizations, mergers, acquisitions, other business combinations or other transactions that may be announced or that may occur after March 7, 2019. The financial impact of these transactions and special items can be complex and depends on facts particular to each of them. We therefore cannot describe the expected impact in a meaningful way, or in the same way we present known risks affecting our business.

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1 MD&A Overview

BCE Inc. 2018 Annual Report

# 1 Overview

Effective January 1, 2018, we applied IFRS 15, Revenue from Contracts with Customers, as described in section 10.1, *Our accounting policies*, retrospectively to each period in 2017 previously reported. We have also reclassified some amounts from previous periods to make them consistent with the presentation for the current period.

# **1.1** Introduction

# AT A GLANCE

BCE is Canada's largest communications company, providing residential, business and wholesale customers with a wide range of solutions for all their communications needs. BCE's shares are publicly traded on the Toronto Stock Exchange and on the New York Stock Exchange (TSX, NYSE: BCE).

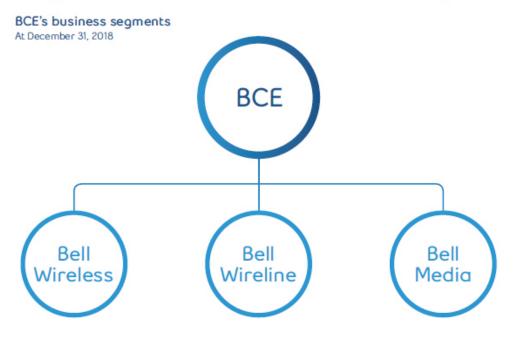
Our results are reported in three segments: Bell Wireless, Bell Wireline and Bell Media.

Bell Wireless provides wireless voice and data communications products and services to our residential, small and medium-sized business and large enterprise customers across Canada.

Bell Wireline provides data, including Internet access and Internet protocol television (IPTV), local telephone, long distance, as well as other communications services and products to our residential, small and medium-sized business and large enterprise customers, primarily in Ontario, Québec, the Atlantic provinces and Manitoba, while satellite television (TV) service and connectivity to business customers are available nationally across Canada. In addition, this segment includes our wholesale business, which buys and sells local telephone, long distance, data and other services from or to resellers and other carriers.

Bell Media provides conventional TV, specialty TV, pay TV, streaming services, digital media services, radio broadcasting services and out-of-home (OOH) advertising services to customers nationally across Canada.

# BCE is Canada's largest communications company



We also hold investments in a number of other assets, including:

- a 28% indirect equity interest in Maple Leaf Sports & Entertainment Ltd. (MLSE)
- a 50% indirect equity interest in Glentel Inc. (Glentel)
- an 18.4% indirect equity interest in entities that operate the Montreal Canadiens Hockey Club, evenko and the Bell Centre in Montréal, Québec, as well as Place Bell in Laval, Québec

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BCE Inc. 2018 Annual Report

## **BCE CONSOLIDATED RESULTS**

BCE 2018
Operating revenues

\$23,468

million +3.1% vs. 2017 BCE 2018 Net earnings

\$2,973

million (2.5%) vs. 2017 BCE 2018 Adjusted EBITDA (1)

\$9,535

million +2.7% vs. 2017

BCE 2018 Net earnings attributable to common shareholders

\$2,785

million (2.8%) vs. 2017 BCE 2018 Adjusted net earnings (1)

\$3,151

million +3.0% vs. 2017 BCE 2018 Cash flows from operating activities

\$7,384

million +0.4% vs. 2017 BCE 2018
Free cash flow(1)

\$3,567

million +4.4% vs. 2017

# BCE CUSTOMER CONNECTIONS

Wireless (2)(3)

+4.8%

9.6 million subscribers at the end of 2018

High-speed Internet(2)(4)

+3.8%

3.9 million subscribers at the end of 2018 TV (4)

+0.7%

2.9 million subscribers at the end of 2018 Residential network access services (NAS) lines (4)(5)

(7.5%)

at the end of 2018

# OUR GOAL

Our goal is to be recognized by customers as Canada's leading communications company. Our primary business objectives are to grow our subscribers profitably and to maximize revenues, operating profit, free cash flow and return on invested capital by further enhancing our position as the foremost provider in Canada of comprehensive communications services to residential, business and wholesale customers and as Canada's premier content creation company. We seek to take advantage of opportunities to leverage our networks, infrastructure, sales channels, and brand and marketing resources across our various lines of business to create value for both our customers and other stakeholders. Our strategy is centred on our disciplined focus and execution of six strategic imperatives. The six strategic imperatives that underlie BCE's business plan are:

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- Adjusted EBITDA, adjusted net earnings and free cash flow are non-GAAP financial measures and do not have any standardized meaning under International Financial Reporting Standards (IFRS). Therefore, they are unlikely to be comparable to similar measures presented by other issuers. See section 10.2, Non-GAAP financial measures and key performance indicators (KPIs) - Adjusted EBITDA and adjusted EBITDA margin, Adjusted net earnings and adjusted EPS and Free cash flow and dividend payout ratio in this MD&A for more details, including reconciliations to the most comparable IFRS financial measure.
- At the beginning of Q1 2018, we adjusted our postpaid wireless subscriber base to remove 16,116 subscribers with a corresponding increase to our high-speed Internet subscribers to reflect the transfer of fixed wireless Internet subscribers.
- At the beginning of Q4 2018, we adjusted our postpaid wireless subscriber base to remove 20,000 subscribers that we divested to Xplornet Communications Inc. (Xplornet) as a result of BCE's acquisition of MTS
- At the beginning of Q1 2018, our high-speed Internet subscriber base was increased by 19,835, our IPTV by 14,599 and our residential NAS by 23,441, mainly as a result of a small acquisition made in Q1 2018.
- As of January 1, 2018, business NAS was removed from our NAS subscriber base due to its declining relevance as a KPI given migrations from voice to Internet protocol (IP) result in NAS losses without a corresponding decline in revenues. Previously reported periods were retroactively adjusted

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**BCE Inc. 2018 Annual Report** 

#### 1.2 About BCE

We report the results of our operations in three segments: Bell Wireless, Bell Wireless, Bell Wireless, We describe our product lines by segment below, to provide further insight into our operations

## **OUR PRODUCTS AND SERVICES**

## **Bell Wireless**

#### **SEGMENT DESCRIPTION**

- Provides integrated digital wireless voice and data communications products and services to residential and business customers across Canada
- Includes the results of operations of Bell Mobility Inc. (Bell Mobility) and wireless-related product sales from our wholly-owned subsidiary, national consumer electronics retailer, The Source (Bell) Electronics Inc. (The Source)

## **OUR BRANDS INCLUDE**









# **OUR NETWORKS AND REACH**

We hold wireless spectrum licences, with holdings across various spectrum bands and regions across Canada, totalling more than 4.8 billion megahertz population (MHz-Pop), corresponding to an average of approximately 137 MHz of spectrum per Canadian.

The vast majority of our cell towers are connected with fibre, the latest network infrastructure technology, for a more reliable connection.

Our Fourth Generation (4G) Long-term Evolution (LTE) and LTE Advanced (LTE-A) nationwide wireless broadband networks are compatible with global standards and deliver high-quality and reliable voice and high-speed data services to virtually all of the Canadian population.

- LTE coverage of 99% of the Canadian population coast to coast, with LTE-A covering approximately 91% of the Canadian population at December 31, 2018
- Expansion of our LTE and LTE-A services is supported by continued repurposing of wireless spectrum to increase capacity and coverage
- In-building coverage improvements deliver a stronger LTE signal
- LTE-A provides peak theoretical mobile data access download speeds that exceed 1 (1) Gigabit per second (Gbps) (expected average speeds of 25 to 220 Megabits per second (Mbps)), while LTE offers speeds up to 150 Mbps (typical speeds of 18 to 40 Mbps) (2)
- Reverts to the High-speed packet access plus (HSPA+) network outside LTE coverage areas, with speeds up to 42 Mbps (typical speeds of 7 to 14 Mbps)
- International voice and data roaming capabilities in more than 230 outbound destinations, including LTE roaming in 178 outbound destinations.

We manage 17,000 wireless fidelity (Wi-Fi) access points at enterprise customer locations.

We have more than 2,360 retail points of distribution across Canada, including approximately 1,360 Bell-branded stores and The Source locations, Glentel-operated stores (WIRELESSWAVE, Tbooth wireless and WIRELESS etc.) as well as other third-party dealer and retail locations.

# **OUR PRODUCTS AND SERVICES**

- Voice and data plans: available on either postpaid or prepaid options, providing fast Internet access for video, social networking, messaging and mobile applications, as well as a host of call features
- Specialized plans: for tablets, mobile Internet, smartwatches and Connected Car
- Extensive selection of devices: leading 4G LTE and LTE-A smartphones and tablets, mobile Internet hubs and sticks, mobile Wi-Fi devices and connected things (smartwatches, Bell Connected Car, trackers, smart home, lifestyle products and virtual reality)
- Mobile content: over 40 live and on-demand channels on smartphones and tablets
- Travel: roaming services with other wireless service providers in more than 230 outbound destinations worldwide with LTE roaming in 178 outbound destinations, Roam Better feature and Travel Passes
- Mobile business solutions: push-to-talk, field service management, worker safety and mobility management
- Internet of Things (IoT) solutions: asset management, smart buildings, smart cities, fleet management and other IoT services
- Peak theoretical download speeds that exceed 1 Gbps are currently offered in Kingston and Toronto, with more to come Network speeds vary with location, signal and customer device. Compatible device required

BCE Inc. 2018 Annual Report

## **Bell Wireline**

#### **SEGMENT DESCRIPTION**

- Provides data, including Internet access and IPTV, voice, comprising local telephone and long distance, as well as other communications services and products to residential, small
  and medium-sized business and large enterprise customers, primarily in Ontario, Québec, the Atlantic provinces and Manitoba, while satellite TV service and connectivity to business
  customers are available nationally across Canada. We also offer competitive local exchange carrier (CLEC) services in Alberta and British Columbia.
- Includes the results of our wholesale business, which buys and sells local telephone, long distance, data and other services from or to resellers and other carriers, and the wireline operations of Northwestel Inc. (Northwestel), which provides telecommunications services in Canada's Northern Territories
- Includes wireline-related product sales from The Source

#### **OUR BRANDS INCLUDE**

Bell

Fibe

**Bell** Aliant

**Bell**MTS







#### **OUR NETWORKS AND REACH**

- Extensive local access network in Ontario, Québec, the Atlantic provinces and Manitoba, as well as in Canada's Northern Territories
- Broadband fibre network, consisting of fibre-to-the-node (FTTN) and fibre-to-the-premise (FTTP) locations, covering 9.5 million homes and businesses in Ontario, Québec, the Atlantic provinces and Manitoba. Our FTTP direct fibre footprint encompassed approximately 4.6 million homes and commercial locations at the end of 2018, representing the largest FTTP footprint in Canada.
- Largest IP multi-protocol label switching footprint of any Canadian provider, enabling us to offer business customers a virtual private network (VPN) service for IP traffic and to optimize bandwidth for real-time voice and TV
- Largest data centre footprint in Canada with 28 locations in eight provinces, enabling us to offer data centre co-location and hosted services to business customers across Canada
- Approximately 1,360 Bell-branded stores and The Source locations across Canada

## **OUR PRODUCTS AND SERVICES**

# RESIDENTIAL

- TV: IPTV services (Fibe TV and Alt TV) and satellite TV service. Bell Fibe TV provides extensive content options with Full high-definition (HD) and 4K Resolution (4K) Whole Home personal video recorder (PVR), 4K Ultra HD programming, on-demand content and innovative features including wireless receivers, the Fibe TV app, Restart and access to Crave, Netflix and YouTube. Alt TV app-based live TV streaming service offers up to 500 live and on-demand channels on laptops, smartphones, tablets, Apple TV, Amazon Fire TV and other devices with no traditional TV set-top box (STB) required.
- Internet: high-speed Internet access through fibre optic broadband technology or digital subscriber line (DSL) with a wide range of options, including Whole Home Wi-Fi, unlimited usage, security services and mobile Internet. Our Internet service, marketed as Fibe Internet, offers download speeds up to 1.5 Gbps with FTTP or 100 Mbps with FTTN. We also offer Internet service under the Virgin Mobile brand offering download speeds up to 100 Mbps.
- Home Phone: local telephone service, long distance and advanced calling features
- Smart Home: home security, monitoring and automation services from Bell Smart Home in Ontario, Québec and Atlantic Canada and from AAA Security, a Bell MTS company, in Manitoba
- Bundles: multi-product bundles of TV, Internet and home phone services with monthly discounts

# BUSINESS

- Internet and private networks: business Internet, Ethernet, IP VPN, Wavelength, global network solutions, virtual network services, managed Wi-Fi
- Communications: IP telephony, local and long distance, audio, video and web conferencing and webcasting, contact centre solutions
- Cloud and data centre: cloud computing, cloud services, backup and disaster recovery, co-location hosting, virtual data centre
- Other: security, managed services, professional services

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BCE Inc. 2018 Annual Report

# **Bell Media**

# SEGMENT DESCRIPTION

- Canada's leading content creation company with premier assets in video, radio, OOH advertising and digital media
- Revenues are derived primarily from advertising and subscriber fees
  - Conventional TV, radio, OOH and digital media revenues are derived from advertising
  - $\circ\,$  Specialty TV revenue is generated from subscription fees and advertising
  - Pay TV revenue is derived from subscription fees



#### **OUR ASSETS AND REACH**

#### **VIDEO**

- 30 conventional TV stations, including CTV, Canada's #1 TV network for 17 consecutive years
- 33 specialty and Pay TV channels, including TSN, Canada's most-watched specialty TV channel and RDS, the top French-language sports network
- Three direct-to-consumer streaming services, including Crave, the exclusive home of HBO in Canada

#### **RADIO**

• 109 licensed radio stations in 58 markets across Canada

#### OOH ADVERTISING

• Network of more than 31,000 advertising faces in British Columbia, Alberta, Ontario, Québec and Nova Scotia

#### DIGITAL MEDIA

• More than 200 websites and more than 30 apps

#### **BROADCAST RIGHTS**

- Sports: long-term media rights to key sports properties and official Canadian broadcaster of the Super Bowl, Grey Cup and International Ice Hockey Federation (IIHF) World Junior Championship. Live sports coverage also includes the Toronto Maple Leafs, Montreal Canadiens, Winnipeg Jets and Ottawa Senators, Canadian Football League (CFL), National Football League (NFL), National Basketball Association (NBA), Major League Soccer (MLS), Fédération Internationale de Football Association (FIFA) World Cup events, Curling's Season of Champions, Major League Baseball (MLB), Golf's Majors, Monster Energy NASCAR Cup Series, Formula One, Grand Slam Tennis, Ultimate Fighting Championship (UFC), National Collegiate Athletic Association (NCAA) March Madness and more.
- HBO: long-term agreement to deliver all current-season, past-season and library HBO programming in Canada exclusively on our linear, on-demand and over-the-top (OTT) platforms
- SHOWTIME: long-term content licensing and trademark agreement for past, present and future SHOWTIME-owned programming
- STARZ: long-term agreement with Lionsgate bringing U.S. premium pay TV service STARZ to Canada
- iHeartRadio: exclusive partnership for digital and streaming music services in Canada

## OTHER ASSETS

- Majority stake in Pinewood Toronto Studios, the largest purpose-built production studio in Canada
- Partnership in Just for Laughs, the live comedy event and TV producer
- Equity interest in Dome Productions Partnership, one of North America's leading providers of sports and other event production and broadcast facilities

# **OUR PRODUCTS AND SERVICES**

- Varied and extensive array of TV programming to broadcast distributors across Canada
- Advertising on our TV, radio, OOH, and digital media properties to both local and national advertisers across a wide range of industry sectors
- Crave subscription on-demand TV streaming service offering a large collection of premium content in one place, including HBO, SHOWTIME and STARZ programming, on STBs, mobile devices, Apple TV, other streaming devices and online. Crave is offered through a number of Canadian TV providers and is available directly to all Canadian Internet subscribers as an OTT service.
- TSN Direct and RDS Direct streaming services offering live and on-demand TSN and RDS content directly to consumers through a monthly subscription on computers, tablets, mobile devices, Apple TV and other streaming devices
- Mobile TV service with live and on-demand access to content from our conventional TV networks, CTV and CTV Two, BNN Bloomberg, TSN, RDS and other brands in news, sports and entertainment, is offered on commercial terms to all Canadian wireless providers

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1 MD&A Overview

# BCE Inc. 2018 Annual Report

# Other BCE investments

BCE also holds investments in a number of other assets, including:

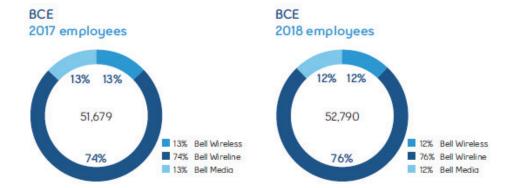
- a 28% indirect equity interest in MLSE, a sports and entertainment company that owns several sports teams, including the Toronto Maple Leafs, the Toronto Raptors, Toronto FC and the Toronto Argonauts, as well as real estate and entertainment assets in Toronto
- a 50% indirect equity interest in Glentel, a Canadian-based dual-carrier, multi-brand mobile products distributor
- an 18.4% indirect equity interest in entities that operate the Montreal Canadiens Hockey Club, evenko (a promoter and producer of cultural and sports events) and the Bell Centre in Montréal as well as Place Bell in Laval, Québec



#### **EMPLOYEES**

At the end of 2018, our team comprised 52,790 employees, an increase of 1,111 employees compared to the end of 2017, due primarily to call centre hiring and acquisitions, partly offset by natural attrition, retirements and workforce reductions.

Approximately 44% of total BCE employees were represented by labour unions at December 31, 2018.



#### **BELL CODE OF BUSINESS CONDUCT**

The ethical business conduct of our people is core to the integrity with which we operate our business. The Bell Code of Business Conduct sets out specific expectations and accountabilities, providing employees with practical guidelines to conduct business in an ethical manner.

Our commitment to the Code of Business Conduct is renewed by employees each year in an ongoing effort to ensure that all employees are aware of, and adhere to, Bell's standards of conduct.

#### 1.3 Key corporate developments

#### MIRKO BIBIC APPOINTED AS CHIEF OPERATING OFFICER

On October 4, 2018, BCE appointed Mirko Bibic as Chief Operating Officer (COO) for BCE and Bell Canada. As COO, Mr. Bibic is leveraging his deep knowledge of Bell's business and his experience in executing major corporate initiatives to lead the company's largest customer-facing business units. Mr. Bibic also continues to lead legal and regulatory strategy for the BCE group of companies. Mr. Bibic has been a key driver in the success of Bell's broadband investment and innovation strategy as Executive Vice President of Corporate Development. This includes his oversight of strategic mergers and acquisitions transactions such as the acquisitions of Astral Media Inc. and MTS, Bell's participation in multiple wireless spectrum auctions, and a wide range of other investment and partnership initiatives.

#### **ACQUISITION OF AXIA NETMEDIA**

On August 31, 2018, BCE completed its acquisition of Axia NetMedia Corporation (Axia), the Calgary-based operator of SuperNet, the Alberta broadband network connecting thousands of provincial and municipal offices, Indigenous communities, schools, libraries, healthcare institutions, businesses and Internet service providers throughout the province. In addition to the multi-year contract to supply all SuperNet services, which was awarded to Bell on July 3, 2018, Bell now owns and operates Axia network assets connecting a total of 402 rural Alberta communities, along with the 27 urban areas already connected to SuperNet by Bell. The acquisition also creates new opportunities to provide advanced solutions in security, data centres and unified communications to Alberta-based and national enterprise customers and Internet service providers in the province.

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BCE Inc. 2018 Annual Report

# BELL LET'S TALK DAY PASSES 1 BILLION TOTAL MESSAGES, \$100 MILLION IN BELL MENTAL HEALTH FUNDING

Bell Let's Talk Day on January 30, 2019, set new records with 145,442,699 text messages, mobile calls and long distance calls by our customers and social media messages of support for mental health, taking total interactions since the first Bell Let's Talk Day in 2011 to 1,013,915,275. Canadians everywhere, including leaders like Prime Minister Justin Trudeau, and people worldwide, including influencers like Anderson Cooper and Ellen DeGeneres, helped spread the mental health message across social media. With a donation of 5 cents for each interaction, Bell's funding commitment grew by \$7,272,134.95 to a total of \$100,695,763.75 since 2010 for anti-stigma and mental health care, research and workplace initiatives throughout Canada.

# RECOGNITION OF BELL'S ENVIRONMENTAL LEADERSHIP

Bell was named one of Canada's Greenest Employers by Canada's Top 100 Employers program for the second consecutive year in 2018. The award recognizes Bell's focus on minimizing our environmental impact, our leadership in implementing an ISO 14001 certified Environmental Management System and the success of our ongoing initiatives to reduce waste and save energy. The following are some highlights from 2017:

- At Bell offices across Canada, we reduced electricity consumption by over 30,000 Megawatt hours (MWh), enough to power 3,000 homes for a year
- We reduced fuel consumption by more than 500,000 litres by using telematics systems in 85% of Bell vehicles and following eco-driving practices such as limiting idling
- We diverted 64% of our waste, including 100 tonnes of computer equipment, from landfills through reuse and recycling programs
- We recovered 200,536 phones through the Bell Blue Box program, which donates proceeds to mental health organizations across Canada as part of Bell Let's Talk

# BELL NAMED ONE OF CANADA'S BEST DIVERSITY EMPLOYERS

For the second year in a row, Bell was named one of Canada's Best Diversity Employers in Mediacorp's 2018 report on workplace diversity and inclusion. The award recognizes Bell's commitment to providing an inclusive and accessible workplace that reflects Canada's diversity and highlights our wide range of initiatives to support women, persons with disabilities, Aboriginal people, visible minorities and other groups.

# 1.4 Capital markets strategy

We seek to deliver sustainable shareholder returns through consistent dividend growth. This objective is underpinned by continued growth in free cash flow and a strong balance sheet, supporting a healthy level of ongoing capital investment on advanced broadband networks and services that are essential to driving the long-term growth of our business.

Dividend growth Since Q4 2008

2019 dividend increase

Dividend payout policy

On February 7, 2019, we announced a 5%, or 15 cents, increase in the annualized dividend payable on BCE's common shares for 2019 to \$3.17 per share from \$3.02 per share in 2018, starting with the quarterly dividend payable on April 15, 2019. This represents BCE's 15th increase to its annual common share dividend since the fourth quarter of 2008, representing a total increase of 117%. This is BCE's 11th consecutive year of 5% or better dividend growth.

Our objective is to seek to achieve dividend growth while maintaining our dividend payout ratio (1) within the target policy range of 65% to 75% of free cash flow and balancing our strategic business priorities. BCE's dividend payout policy, increases in the common share dividend and the declaration of dividends are subject to the discretion of the BCE board of directors (BCE Board or Board) and, consequently, there can be no guarantee that BCE's dividend policy will be maintained, that the dividend on common shares will be increased or that dividends will be declared.

We have a strong alignment of interest between shareholders and our management's equity-based long-term incentive compensation plan. The vesting of performance share units depends on the realization of our dividend growth policy, while stock options reflect our objective to increase the share price for our shareholders.

(1) Dividend payout ratio is a non-GAAP financial measure and does not have any standardized meaning under IFRS. Therefore, it is unlikely to be comparable to similar measures presented by other issuers. See section 10.2, Non-GAAP financial measures and key performance indicators (KPIs) - Free cash flow and dividend payout ratio for more details

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Best practices adopted by for executive compensation

- Stringent share ownership requirements
- Emphasis on pay-at-risk for executive compensation
- Double trigger change-in-control policy
- Anti-hedging policy on share ownership and incentive compensation
- Clawbacks for the President and Chief Executive Officer (CEO) and all Executive Vice-Presidents as well as all options holders
- Caps on BCE supplemental executive retirement plans (SERPs) and annual bonus payouts, in addition to mid-term and long-term incentive grants
- · Vesting criteria fully aligned to shareholder interests

## **USE OF LIQUIDITY**

Our dividend payout policy allows BCE to retain a high level of free cash flow after payment of dividends on common shares. Consistent with our capital markets objective to deliver sustainable shareholder returns through dividend growth, while maintaining appropriate levels of capital investment, investment-grade credit ratings and considerable overall financial flexibility, we deploy amounts of remaining free cash flow, after payment of dividends on common shares, in a balanced manner and on uses that include, but are not limited to:

- · Financing of strategic acquisitions and investments (including wireless spectrum purchases) that support the growth of our business
- Debt reduction
- Voluntary contributions to BCE's defined benefit (DB) pension plans to improve the funded position of the plans and reduce the use of letters of credit for funding deficits
- Share buybacks through normal course issuer bid (NCIB) programs

In 2018, free cash flow, after payment of dividends on common shares, in the amount of \$888 million, down from \$906 million in 2017, was directed towards a \$240 million voluntary pension plan contribution to better align the funded status of a number of BCE's subsidiary DB plans with Bell Canada's; the funding of various acquisitions, including AlarmForce Industries Inc. (AlarmForce) and Axia; and a \$175 million repurchase of common shares through a NCIB program.

# TOTAL SHAREHOLDER RETURN PERFORMANCE

Five-year total shareholder return (1)

One-year total shareholder return (1)

## FIVE-YEAR CUMULATIVE TOTAL VALUE OF A \$100 INVESTMENT (2) DECEMBER 31, 2013 - DECEMBER 31, 2018



This graph compares the yearly change in the cumulative annual total shareholder return of BCE common shares against the cumulative annual total return of the S&P/TSX Composite Index (3), for the five-year period ending December 31, 2018, assuming an initial investment of \$100 on December 31, 2013 and the quarterly reinvestment of all dividends.

- The change in BCE's common share price for a specified period plus BCE common share dividends reinvested, divided by BCE's common share price at the beginning of the period.
- Based on BCE's common share price on the Toronto Stock Exchange (TSX) and assumes the reinvestment of dividends.
- As the headline index for the Canadian equity market, the S&P/TSX Composite Index is the primary gauge against which to measure total shareholder return for Canadian-based, TSX-listed companies.

#### STRONG CAPITAL STRUCTURE

BCE's balance sheet is underpinned by a healthy liquidity position and an investment-grade credit profile, providing the company with a solid financial foundation and a high level of overall financial flexibility. BCE is well-positioned with an attractive long-term debt maturity profile and no requirements to repay publicly issued debt securities until the second quarter of 2020. We continue to monitor the capital markets for opportunities where we can further reduce our cost of debt and optimize our cost of capital. We seek to proactively manage financial risk in terms of currency exposure of our U.S. dollar-denominated purchases, as well as equity risk exposure under BCE's long-term equity-based incentive plans and interest rate and foreign currency exposure under our various debt instruments. We also seek to maintain investment-grade credit ratings with stable outlooks.

We monitor capital by utilizing a number of measures, including net debt leverage ratio (1), adjusted EBITDA to net interest expense ratio (1), and dividend payout ratio.

#### ATTRACTIVE LONG-TERM PUBLIC DEBT MATURITY PROFILE (2)

- Average term of Bell Canada's publicly issued debt securities: approximately 11 years
- Average after-tax cost of publicly issued debt securities: 3.1%
- No publicly issued debt securities maturing until Q2 2020

#### STRONG LIQUIDITY POSITION (2)

- \$844 million available under our \$4.0 billion multiyear committed credit facilities
- \$500 million accounts receivable securitization available capacity
- \$425 million cash and cash equivalents on hand

#### **INVESTMENT GRADE CREDIT PROFILE (2) (3)**

 Long-term debt credit rating of BBB (high) by DBRS Limited (DBRS), Baa 1 by Moody's Investors Service, Inc. (Moody's) and BBB+ by Standard & Poor's Ratings Services (Canada) (S&P), all with stable outlooks

As a result of financing a number of strategic acquisitions made since 2010, including CTV Inc., Astral Media Inc., MLSE, Bell Aliant Inc. (Bell Aliant), Q9 Networks (Q9) and MTS; voluntary pension plan funding contributions to reduce our pension solvency deficit; wireless spectrum purchases; as well as the incremental debt that was assumed as a result of the privatization of Bell Aliant and the acquisition of MTS, our net debt leverage ratio has increased above the limit of our internal target range. At December 31, 2018, we had exceeded the limit of our internal net debt leverage ratio target range of 1.75 to 2.25 times adjusted EBITDA by 0.47. Additionally, our net debt leverage ratio in 2019 will reflect a one-time unfavourable impact due to the adoption of IFRS 16, Leases, reflecting the addition of \$2.1 billion to \$2.3 billion of capital leases to net debt (1) on our balance sheet on January 1, 2019. As a result, we increased our net debt leverage ratio target range from 1.75 to 2.25 times adjusted EBITDA to 2.0 to 2.5 times adjusted EBITDA. The new target range remains aligned with our investment-grade credit rating profile and is consistent with the target net debt leverage ratios of our direct Canadian telecom peers. Neither the change in the net debt leverage ratio target range nor the higher net debt leverage resulting from the implementation of IFRS 16 accounting standards is expected to affect our credit ratings or outlooks. Our net debt leverage ratio is expected to improve over time and return within the net debt leverage ratio target range through growth in free cash flow and applying a portion of free cash flow, after payment of dividends on common shares, to the reduction of BCE's indebtedness.

BCE's adjusted EBITDA to net interest expense ratio remains significantly above our internal target range of greater than 7.5 times adjusted EBITDA, providing good predictability in our debt service costs and protection from interest rate volatility for the foreseeable future. This ratio was unaffected by the adoption of IFRS 16.

	INTERNAL	DECEMBED 24
	INTERNAL	DECEMBER 31,
BCE CREDIT RATIOS	TARGET	2018
Net debt leverage ratio	2.0–2.5	2.72
Adjusted FBITDA to net interest expense ratio	>7.5	9.00

Bell Canada successfully accessed the capital markets in March 2018, August 2018 and September 2018, raising a total of \$1.5 billion in gross proceeds from the issuance of seven-year and 10-year medium-term note (MTN) debentures, and US \$1.15 billion (C\$1.493 billion) in gross proceeds from the issuance of 30-year notes. The U.S.-dollar financing represented the first public debt issuance by Bell Canada in the U.S. market in more than 20 years. Both the Canadian-dollar and U.S.-dollar issuances contributed to lowering our after-tax cost of outstanding publicly issued debt securities to 3.1% (4.3% on a pre-tax basis), and increased the average term to maturity to approximately 11 years. The net proceeds of the 2018 offerings were used to fund the early redemption of \$2.1 billion of Bell Canada and MTS debt securities maturing in 2018 and 2019, to repay short-term debt and for general corporate purposes.

On March 20, 2018, Bell Canada renewed its short form base shelf prospectus, enabling Bell Canada to offer up to \$4 billion of debt securities from time to time until April 20, 2020. The debt securities will be fully and unconditionally guaranteed by BCE. Consistent with past practice, the short form base shelf prospectus was renewed to continue to provide Bell Canada with financial flexibility and efficient access to the Canadian and U.S. capital markets. As at December 31, 2018, Bell Canada had issued approximately \$2.5 billion principal amount of debt securities calculated on a Canadian-dollar basis under its new short form base shelf prospectus.

- (1) Net debt, net debt leverage ratio and adjusted EBITDA to net interest expense ratio are non-GAAP financial measures and do not have any standardized meaning under IFRS. Therefore, they are unlikely to be comparable to similar measures presented by other issuers. See section 10.2, Non-GAAP financial measures and key performance indicators (KPIs) Net debt, Net debt leverage ratio and Adjusted EBITDA to net interest expense ratio in this MD&A for more details.
- (3) These credit ratings are not recommendations to buy, sell or hold any of the securities referred to, and they may be revised or withdrawn at any time by the assigning rating organization. Each credit rating should be evaluated independently of any other credit rating.

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#### 1.5 Corporate governance and risk management

#### CORPORATE GOVERNANCE PHILOSOPHY

The BCE Board and management believe that strong corporate governance practices contribute to superior results in creating and maintaining shareholder value. That is why we continually seek to strengthen our leadership in corporate governance and ethical business conduct by adopting best practices, and providing full transparency and accountability to our shareholders.

 $\label{thm:condition} \text{Key governance strengths and actions in support of our governance philosophy include:}$ 

- Separation of the Board Chair and CEO roles
- Director independence standards
- Audit Committee, Management Resources and Compensation Committee (Compensation Committee) and Corporate Governance Committee (Governance Committee) of the Board composed of independent directors
- Annual director effectiveness and performance assessments
- Ongoing reporting to Board committees regarding ethics programs and the oversight of corporate policies across BCE
- Share ownership guidelines for directors and executives

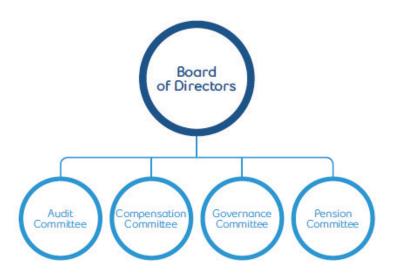
For more information, please refer to BCE's most recent notice of annual general shareholder meeting and management proxy circular (the Proxy Circular) filed with the Canadian provincial securities regulatory authorities (available at **sec.gov**), and available at **sec.gov**), and available on BCE's website at **BCE.ca**.

#### RISK GOVERNANCE FRAMEWORK

#### **BOARD OVERSIGHT**

BCE's full Board is entrusted with the responsibility for identifying and overseeing the principal risks to which our business is exposed and seeking to ensure there are processes in place to effectively identify, monitor and manage them. These processes seek to mitigate rather than eliminate risk. A risk is the possibility that an event might happen in the future that could have a negative effect on our financial position, financial performance, cash flows, business or reputation. While the Board has overall responsibility for risk, the responsibility for certain elements of the risk oversight program is delegated to Board committees in order to ensure that they are treated with appropriate expertise, attention diligence, with reporting to the Board in the ordinary course.

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Risk information is reviewed by the Board or the relevant committee throughout the year, and business leaders present regular updates on the execution of business strategies, risks and mitigation activities.

- The Audit Committee is responsible for overseeing financial reporting and disclosure as well as overseeing that appropriate risk management processes are in place across the organization. As part of its risk management activities, the Audit Committee reviews the organization's risk reports and ensures that responsibility for each principal risk is formally assigned to a specific committee or the full Board, as appropriate. The Audit Committee also regularly considers risks relating to financial reporting, legal proceedings, the performance of critical infrastructure, information and physical security, journalistic independence, privacy and records management, business continuity and the environment.
- The Compensation Committee oversees risks relating to compensation, succession planning, and health and safety practices
- The Governance Committee assists the Board in developing and implementing BCE's corporate governance guidelines and determining the composition of the Board and its committees. The Governance Committee also oversees matters such as the organization's policies concerning business conduct, ethics and public disclosure of material information.
- The Pension Fund Committee (Pension Committee) has oversight responsibility for risks associated with the company's pension funds.

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#### **RISK MANAGEMENT CULTURE**

There is a strong culture of risk management at BCE that is actively promoted by the Board and the company's President and CEO at all levels within the organization. It has become a part of how the company operates on a day-to-day basis and is woven into its structure and operating principles, guiding the implementation of the organization's strategic imperatives.

The President and CEO, selected by the Board, has set his strategic focus through the establishment of six strategic imperatives and focuses risk management around the factors that could impact the achievement of those strategic imperatives. While the constant state of change in the economic environment and the industry creates challenges that need to be managed, clarity around strategic objectives, performance expectations, risk management and integrity in execution ensures discipline and balance in all aspects of our business.

#### RISK MANAGEMENT FRAMEWORK

While the Board is responsible for BCE's risk oversight program, operational business units are central to the proactive identification and management of risk. They are supported by a range of corporate support functions that provide independent expertise to reinforce implementation of risk management approaches in collaboration with the operational business units. The Internal Audit function provides a further element of expertise and assurance, working to provide insight and support to the operational business units and corporate support functions, while also providing the Audit Committee with an independent perspective on the state of risk and control within the organization. Collectively, these elements can be thought of as a "three lines of defence" approach to risk management. Although the risk management framework described in this section 1.5 is aligned with industry best practices and is endorsed by the Institute of Internal Auditors, there can be no assurance that it will be sufficient to prevent the occurrence of events that could have a material adverse effect on our financial position, financial performance, cash flows, business or reputation.



#### FIRST LINE OF DEFENCE - OPERATIONAL BUSINESS UNITS

The first line refers to management within our operational business segments (Bell Wireless, Bell Wireline and Bell Media), who are expected to understand their operations in great detail and the financial results that underpin them. There are regular reviews of operating performance involving the organization's executive and senior management. The discipline and precision associated with this process, coupled with the alignment and focus around performance goals, create a high degree of accountability and transparency in support of our risk management practices.

As risks emerge in the business environment, they are discussed in a number of regular forums to share details and explore their relevance across the organization. Executive and senior management are integral to these activities in driving the identification, assessment, mitigation and reporting of risks at all levels. Formal risk reporting occurs through strategic planning sessions, management presentations to the Board and formal enterprise risk reporting, which is shared with the Board and the Audit Committee during the year.

Management is also responsible for maintaining effective internal controls and for executing risk and control procedures on a day-to-day basis. Each operational business unit develops its own operating controls and procedures that fit the needs of its unique environment.

#### SECOND LINE OF DEFENCE - CORPORATE SUPPORT FUNCTIONS

BCE is a very large enterprise, with 52,790 employees as at December 31, 2018, multiple business units and a diverse portfolio of risks that is constantly evolving based on internal and external factors. In a large organization, it is common to manage certain functions centrally for efficiency, scale and consistency. While the first line of defence is often central to identification and management of business risks, in many instances operational management works collaboratively with, and also relies on, the corporate functions that make up the second line of defence for support in these areas. These corporate functions include Finance, Corporate Security and Corporate Risk Management, as well as Legal and Regulatory, Corporate

Responsibility, Human Resources, Real Estate and Procurement.

**Finance function:** BCE's Finance function plays a pivotal role in seeking to identify, assess and manage risks through a number of activities, which include financial performance management, external reporting, pension management, capital management, and oversight and execution practices related to the U.S. *Sarbanes-Oxley Act of 2002* and equivalent Canadian securities legislation, including the establishment and maintenance of appropriate internal control over financial reporting. BCE has also established and maintains disclosure controls and procedures to seek to ensure that the information it publicly discloses, including its business risks, is accurately recorded, processed, summarized and reported on a timely basis. For more details concerning BCE's internal control over financial reporting and disclosure controls and procedures, refer to the Proxy Circular and section 10.3, *Effectiveness of internal controls* of this MD&A.

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Corporate Security function: This function is responsible for all aspects of security, which requires a deep understanding of the business, the risk environment and the external stakeholder environment. Based on this understanding, Corporate Security sets the standards of performance required across the organization through security policy definitions and monitors the organization's performance against these policies. In high and emerging risk areas such as information security, Corporate Security leverages its experience and competence and, through collaboration with the operational business units, develops strategies intended to seek to mitigate the organization's risks. For instance, we have implemented security awareness training and policies and procedures that seek to mitigate information security threats. We further rely on security assessments to identify risks, projects and implementation controls with the objective of ensuring that systems are deployed with the appropriate level of control based on risk and technical capabilities, including access management, vulnerability management, security monitoring and testing, to help identify and respond to attempts to gain unauthorized access to our information systems and networks. We evaluate and seek to adapt our security policies and procedures designed to protect our information and assets in light of the continuously evolving nature and sophistication of information security threats. However, given the complexity and scale of our business, network infrastructure, technology and IT supporting systems, there can be no assurance that the security policies and procedures that we implement will prevent the occurrence of all potential information security breaches. In addition, there can be no assurance that any insurance we may have will cover the costs, damages, liabilities or losses that could result from the occurrence of any information security breaches.

**Corporate Risk Management function:** This function works across the company to gather information and report on the organization's assessment of its principal risks and the related exposures. Annually, senior management participate in a risk survey that provides an important reference point in the overall risk assessment process.

In addition to the activities described above, the second line of defence is also critical in building and operating the oversight mechanisms that bring focus to relevant areas of risk and reinforce the bridges between the first and second lines of defence, thereby seeking to ensure that there is a clear understanding of emerging risks, their relevance to the organization and the proposed mitigation plans.

To further coordinate efforts between the first and second lines of defence, BCE has established a Health and Safety, Security, Environment and Compliance Oversight Committee. A significant number of BCE's most senior leaders are members of this committee, the purpose of which is to oversee BCE's strategic security (including information security), compliance, and environmental, health and safety risks and opportunities. This cross-functional committee seeks to ensure that relevant risks are adequately recognized and mitigation activities are well integrated and aligned across the organization and are supported with sufficient resources.

THIRD LINE OF DEFENCE – INTERNAL AUDIT FUNCTION

Internal Audit is a part of the overall management information and control system and has the responsibility to act as an independent appraisal function. Its purpose is to provide the Audit Committee and management with objective evaluations of the company's risk and control environment, to support management in fulfilling BCE's strategic imperatives and to maintain an audit presence throughout BCE and its subsidiaries.

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Strategic imperatives

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#### 2 Strategic imperatives

Our success is built on the BCE team's dedicated execution of the six strategic imperatives that support our goal to be recognized by customers as Canada's leading communications company.

#### 2.1 Invest in broadband networks and services



We invest in wireline and wireless broadband platforms to deliver the most advanced wireless, TV, Internet and other IP-based services available, to support continued subscriber and data growth across all our residential product lines as well as the needs of our business market customers.

2018 PROGRESS

- Expanded our LTE-A wireless network to reach 91% of the Canadian population with data speeds up to 260 Mbps (expected average download speeds of 18 to 74 Mbps). In addition, our Quad-band LTE-A footprint covered more than 24% of the population with speeds up to 750 Mbps (expected average download speeds of 25 to 220 Mbps in select areas).
- Became the first wireless provider in Canada to achieve Gigabit LTE speeds in testing and deployed these advanced speeds in Toronto and Kingston. To boost LTE-A speeds to the Gigabit level, Bell employed a combination of carrier aggregation, 256 QAM (quadrature amplitude modulation) and 4×4 Multiple Input Multiple Output (MIMO) technologies to increase spectrum efficiency and multiply capacity.
- Continued to expand our FTTP direct fibre footprint, reaching approximately 4.6 million homes and businesses in seven provinces. Approximately 50 percent of our long-term broadband fibre program was completed at the end of 2018. FTTP delivers broadband access speeds of up to 1.5 Gbps currently, with faster speeds expected in the future as equipment evolves to support these higher speeds.
- Launched an all-fibre broadband network in the city of Toronto, enabling fast Internet speeds, advanced TV and business connectivity to more than 1 million homes and business locations. Bell began the Toronto project in 2015, working closely with the city of Toronto and Toronto Hydro and employing innovative installation techniques and new heavy equipment to roll out the network as efficiently and quickly as possible.
- Began the buildout of all-fibre connections to an additional 1.3 million homes and businesses throughout the populous and fast-growing Greater Toronto Area (GTA)/905 region surrounding Toronto. Bell commenced projects in a number of communities including the City of Oshawa, the Municipality of Clarington, the City of Orillia and the Chatham-Kent region.
- Launched wireless-to-the-premise (WTTP) to 28 rural communities in Ontario and Québec following successful trials in the 3.5 Gigahertz (GHz) spectrum band utilizing Fifth Generation (5G)-oriented MIMO and 8T8R technology. WTTP is fixed wireless technology that will take full advantage of 5G to deliver high-speed Internet service to residents in smaller and underserved communities. Bell's WTTP solution is expected to deliver broadband speeds 5 to 10 times faster than average speeds currently available in these areas. In addition, Bell accelerated its fixed wireless WTTP buildout plan from 800,000 to 1.2 million rural households following the introduction of the federal government's Accelerated Investment Incentive program.

#### **2019 FOCUS**

- Expand LTE-A network footprint to approximately 94% of the Canadian population
- Deploy Quad-band LTE-A to approximately 60% of the Canadian population enabling theoretical speeds up to 750 Mbps (expected average speeds of 25 to 220 Mbps)
- Increase LTE-A peak theoretical speeds to 950 Mbps with 4×4 MIMO technology in select urban areas covering approximately 40% of the Canadian population
- Continue with preparations for 5G through market trials in various markets, continue to deploy mobile small cells and equip more cell sites with high-speed fibre backhaul
- Expand combined FTTP direct fibre and fixed wireless WTTP broadband footprint to over 5.3 million homes and commercial locations

- o Increase FTTP footprint by approximately 500,000 homes and businesses to 5.1 million locations, with focus on the Montréal and the GTA/905 geographic areas
- o Accelerate buildout of fixed wireless WTTP network to approximately 200,000 additional households in 138 rural communities

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Strategic imperatives

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#### 2.2 Accelerate wireless



Our objective is to grow our Bell Wireless business profitably by focusing on postpaid subscriber acquisition and retention, increasing our share of the prepaid market, maximizing average billing per user (ABPU) by targeting premium smartphone subscribers in all geographic markets we operate in, leveraging our wireless networks, and maintaining device and mobile content leadership to drive greater wireless data penetration and usage.

#### 2018 PROGRESS

- Acquired 43% of total postpaid and prepaid net activations among the three national wireless carriers
- Increased the number of postpaid subscribers on our LTE network to 91% of our total postpaid subscribers, up from 88% at the end of 2017
- Grew prepaid market share with 32,129 net activations, achieving our first year of growth in prepaid net activations since 2009, driven by strong demand for our low-cost Lucky Mobile service
- Maintained the highest reported blended ABPU in the Canadian wireless industry
- Expanded our smartphone and tablet lineup with 38 new devices, including Apple's iPhone XS, XS Max, XR and Apple Watch Series 4, the Samsung Galaxy S9 and S9+, the Samsung Galaxy Note 9, Google's Pixel 3 and Pixel 3 XL and the LG G7, adding to our extensive selection of 4G LTE and LTE-A devices
- First Canadian wireless service provider to enable built-in Wi-Fi hotspots in supported Ford and Lincoln vehicles with Bell's Connected Car Built In service. Ideal for mobile workers, commuters and long family trips, Connected Car enables passengers to browse, stream and share on Bell's broadband LTE wireless network when they are on the road or up to 50 feet from the vehicle when it is parked.
- Expanded the availability of Lucky Mobile, our low-cost prepaid wireless service, to all 10 provinces with launches in Manitoba, Saskatchewan, Québec, New Brunswick, Nova Scotia, Prince Edward Island, and Newfoundland and Labrador
- Expanded lineup of IoT applications, which enable the interconnection of a range of devices and applications that send and receive data
  - Partnered with the City of Kingston and the City of Orillia to employ Bell's Smart City platform to provide a series of connected IoT applications to improve municipal operating efficiencies
  - Launched a managed IoT security service that offers businesses, Smart Cities and other organizations employing IoT solutions with an advanced layer of comprehensive security services to detect and respond to evolving cyber threats
  - o Partnered with Echologics, an industry leader in leak detection technology, to implement a water management solution for Medicine Hat, Alberta
  - Concluded a multi-year agreement with Superior Propane to deliver a comprehensive fuel tank monitoring solution for its business and residential customers on Bell's national LTE mobile network

#### **2019 FOCUS**

- Profitably grow our wireless postpaid subscriber base, while maintaining market share momentum of incumbent postpaid subscriber activations
- Improve blended ABPU
- Offer the latest handsets and devices in a timely manner to enable customers to benefit from ongoing technological improvements by manufacturers and from faster data speeds to
  optimize the use of our services
- Continue to increase the number of postpaid smartphone subscribers using our 4G LTE and LTE-A networks
- Leverage Lucky Mobile to grow prepaid subscriber market share, while providing Canadians with affordable wireless service options
- Expand voice and video over LTE (VoLTE) technology coverage areas and broaden rollout to more supported devices
- Accelerate new revenue streams by continuing to drive the commercialization of IoT services and applications
- In February 2019, we partnered with the City of Markham for the launch of the Smart City Accelerator Research Program. The program will deploy Bell's Smart City platform, an advanced solution of interconnected IoT applications, to improve the efficiency of municipal operations and enhance City services for residents.

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#### 2.3 Leverage wireline momentum



We focus on leveraging our fibre-based TV and Internet services to develop attractive residential offers that drive higher multi-product bundle sales and improve customer satisfaction and retention. These broadband services contribute to the ongoing shift of our operating mix away from legacy wireline voice services.

In our business markets, we remain focused on expanding our broadband network and strengthening our delivery of integrated solutions to Canadian businesses, while continuing to manage the transformation of our business from legacy network services to a fully-integrated data hosting, cloud computing and managed services provider.

#### 2018 PROGRESS

- Built on our position as the leading Internet service provider (ISP) in Canada with a high-speed Internet subscriber base of 3,933,931, up 3.8% over 2017, including 1.2 million FTTP customers
- Maintained our position as Canada's largest TV provider with 2,853,081 subscribers, and increased our total number of IPTV subscribers by 8.1% to 1,675,706
- Increased Fibe Internet access speeds to 1.5 Gbps, the fastest speed to the home available in Canada. Unlimited Gigabit Fibe 1.5 service was rolled out in Ontario, Québec and the Atlantic provinces. This enhanced Internet service offers total download speeds of up to 1.5 Gbps and uploads of up to 940 Mbps.
- Took the top spot in PCMag's "The Fastest ISPs of 2018: Canada", delivering the highest overall Internet speed index ever recorded in Canada to date by the magazine and scoring more than 30% higher than our nearest competitor. Our operations in the Atlantic provinces marketed under the Bell Aliant brand took second place in the speed tests while Manitoba's Bell MTS moved into the top 10 for the first time.
- Launched an exclusive Whole Home Wi-Fi service that combines Wi-Fi access points with the cloud-based networking intelligence of Bell's Home Hub 3000 and Home Hub 2000 modems to learn how households use the Internet and ensure all devices receive the strongest signal and fastest speeds possible
- Continued to lead TV innovation in Canada with ongoing enhancements to our IPTV service
  - Launched Download & Go feature, enabling Fibe TV customers in Ontario, Québec and Atlantic Canada to download their PVR recordings with the Fibe TV app to watch on iOS and Android mobile devices even without an Internet connection

- o Expanded access to Alt TV with Amazon Fire TV Stick and a variety of Android TV devices including Sony, NVIDIA, Xiaomi and other Google certified products
- Concluded a multi-year agreement with Ericsson to leverage its next generation, cloud-based MediaFirst platform to enable an even more personalized and converged multiscreen TV experience for Fibe TV and Alt TV customers
- Offered access to Amazon Web Services as part of our leading lineup of cloud solutions for Canadian businesses. Bell Cloud Connect provides flexible cloud computing and storage solutions from Bell and partners like Microsoft, IBM, and now Amazon over Bell's broadband networks, offering better reliability, faster speeds and enhanced security with private end-to-end connections.
- Launched Virtual Network Services (VNS) platform, offering enterprise business customers a catalogue of on-demand network functions that reside securely in Bell's private cloud.

  The first of its kind in Canada, Bell VNS responds to customers' on-demand needs by transforming and centralizing hardware-based networks in virtualized, software-driven networks.
- Bell was named a Canadian leader in security services by global IT and telecom advisory firm International Data Corporation (IDC) in its 2018 Canadian Security Services Vendor Assessment Report for the third consecutive year. IDC's review of Canada's major security service providers highlighted Bell's exceptionally broad range of professional services including cloud security, advanced threat detection and proactive mitigation, backed by our highly qualified team and world-class networks.

#### **2019 FOCUS**

- Further grow our residential IPTV and Internet subscriber bases as well as FTTP and WTTP customer penetration
- Drive higher residential ARPU from the flow-through of price changes and increased penetration of multi-product households
- Continue to enhance our TV services with more advanced ways to enjoy Fibe TV and Alt TV
  - Make the Fibe TV app available on more devices, including Chromecast
  - Update our satellite receiver lineup to include Whole Home PVR and access to Netflix and YouTube
- Maintain product superiority through new service offerings and product innovation to provide the best Wi-Fi coverage and better customer experience in the home
  - $\circ\,$  Extend the availability of the Bell Wi-Fi app to all Bell Internet and TV subscribers
- Reduce total wireline residential NAS net losses
- Invest in direct fibre expansion and new solutions in key portfolios such as Internet and private networks, data centre and cloud services, unified communications, security services and IoT to improve the business client experience and increase overall business customer spending on telecommunications products and services
- Increase share of wallet of large enterprise customers through greater focus on business service solutions and connectivity growth
- Increase the number of net new customer relationships in both large and mid-sized businesses and reduce small business customer losses

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#### 2.4 Expand media leadership



We strive to deliver leading sports, news, entertainment and business content across all screens and platforms to grow audiences. We are also creating our own world class content, ensuring that Canadian attitudes, opinions, values and artistic creativity are reflected in our programming and in our coverage of events in Canada and around the world, and to introduce new services in support of new revenue streams.

#### 2018 PROGRESS

- Maintained CTV's #1 ranking as the most-watched TV network in Canada for the 17th year in a row, and continued to lead with 10 of the top 20 programs nationally in all key
  demographics
- TSN was Canada's most-watched specialty TV channel and RDS remained the top French-language sports network
- Launched TSN Direct and RDS Direct, making TSN and RDS content available direct to consumers through a monthly subscription. Available for a monthly fee with no contract, TSN Direct and RDS Direct allow digital subscribers to access TSN and RDS' programming through their computer, tablet, mobile device, Apple TV, Samsung SmartTV and Xbox One.
- TSN and RDS extended their broadcast partnership with UFC, the world's premier mixed martial arts organization, including extensive broadcast and digital rights across TSN, RDS and Bell Media platforms
- Launched the all-new Crave streaming service, combining TMN, HBO Canada, SHOWTIME and other premium content into a single service and making current HBO programming available directly to all Canadians with access to the Internet for the first time ever. Crave grew to 2.3 million subscribers at the end of 2018.
- Concluded a long-term agreement with Lionsgate to bring premium U.S. pay TV platform STARZ to Canada and distribute the first pay window of Lionsgate's future theatrical releases in the territory
- Secured exclusive long-term deals with most major movie studios, including 20th Century Fox and Fox Searchlight Films, Entertainment One, Sony Pictures Entertainment, Universal Pictures and Focus Features, MGM Studios Inc. and Warner Bros. International Television Distribution, to bring the biggest Hollywood hit movies and film franchises across a variety of platforms including linear, on-demand and digital
- Launched CTV Movies and CTV Throwback, two new ad-supported video-on-demand (VOD) services featuring thousands of hours of content, marking the first step in the evolution of the CTV Super Hub as Canada's premiere destination for entertainment on digital platforms
- Acquired a majority stake in Pinewood Toronto Studios, in partnership with Comweb Studio Holdings Inc., Castlepoint Studio Partners 2 Limited and the City of Toronto, and broke
  ground on its multi-stage expansion, which will increase total new production space to 200,000 square feet (18,580 square metres) of sound stages and support space. With this
  expansion, Pinewood Toronto Studios will become the largest purpose-built production studio in Canada and will be better able to support its growing roster of domestic and
  international film and TV clients.
- Partnered with Bloomberg Media to create and launch BNN Bloomberg, Canada's leading multi-platform business news brand. BNN Bloomberg provides audiences and advertisers
  with a broad suite of products across digital, TV and radio, targeting Canada's business decision makers.
- Entered into a long-term agreement with VICE Media (VICE) making Bell Media the exclusive Canadian broadcaster of new original programming from VICE's U.S. linear network, VICELAND, along with hundreds of hours of library VICE programming
- Launched Snackable TV, a mobile-first, short-form video app delivering premium and shareable entertainment targeted at viewers looking to consume snack-size pieces of content, featuring exclusive content from HBO, Comedy Central, Etalk and more
- Bell Media's OOH advertising division, Astral, entered into new partnerships with Campsite, a Montréal-based leader in programmatic OOH advertising, and Vistar Media, a U.S.-based leader in programmatic technology for digital OOH advertising. These agreements make Astral's 240 digital large format and street furniture faces across Canada accessible through programmatic platforms.

#### 2019 FOCUS

- Increase revenue generation from monetization of content rights and Bell Media properties across all platforms as well as from OOH and digital advertising platforms, while controlling TV programming and premium content cost escalation
- Maintain strong audience levels and ratings across all TV and radio properties
- Continue scaling Crave on-demand streaming service
- Reinforce industry leadership in conventional TV, specialty TV, pay TV, streaming and sports services
  - On March 1, 2019, we rebranded Pay TV channel Encore as STARZ, featuring a slate of premium STARZ programming and a broad selection of Lionsgate hit films and TV series, facilitating its transformation into a world-class platform. STARZ also became available directly to all Canadians with access to the Internet as an add-on to Crave.
  - In January 2019, TSN and RDS announced Day Pass subscriptions to their TSN Direct and RDS Direct streaming services. The all-new, single-day subscription option is the
    first of its kind in Canada, providing full access to TSN and RDS channels for 24 hours with no contract.
- Successfully renew agreements with broadcasting distribution undertakings (BDUs)
- Develop in-house production and content creation for distribution and use across all screens and platforms
- Expand live and on-demand content through TV Everywhere services
- Build on our OOH leadership position in Canada
- Leverage cross-platform and integrated sales and sponsorship
- Grow revenues through unique partnerships and strategic content investments

2 MD&A

Strategic imperatives

**BCE Inc. 2018 Annual Report** 

#### 2.5 Improve customer service



Our objective is to enhance customers' overall experience by delivering call centre efficiency, meeting commitments for the installation and timely repair of services, increasing network quality, and implementing process improvements to simplify customer transactions and interactions with our front-line employees and self-serve tools. All of these will help differentiate us from our competitors and gain long-term customer loyalty. We intend to achieve this by making the investments we need to improve our front-line service capabilities, our networks, our products and our distribution channels to win and keep customers.

#### 2018 PROGRESS

- Virgin Mobile Canada (Virgin Mobile) was ranked highest in overall customer care satisfaction in the J.D. Power 2018 Canada Wireless Customer Care Study for the second consecutive year, cited for its strong performance in satisfaction with phone, in-store and online support as well as clarity of information on company websites, user forums and social media
- Improved wireless postpaid churn by 0.03 pts, driven by our investments in network quality and customer retention
- MyBell app was selected as the Best Telecommunications Mobile Application of 2018 at the annual MobileWebAwards
- Updated MyBell app with ability for customers to change their Internet package and manage almost every aspect of their TV service, including changing their channel selection or programming package, ordering Pay Per View and on-demand content, and upgrading their receiver
- Redesigned MyBell.ca to a mobile-friendly format, making it easier for customers to find what they need and transact online. Mobile transactions increased by 22%.
- Introduced ability for customers to reboot their modem remotely on Bell.ca, allowing customers to resolve over 40% of Internet connectivity issues
- Enhanced the Manage Your Appointment web service with new self-serve features that enable customers to reschedule appointments online and provide technicians with handy information such as building entry codes and parking instructions
- Reduced FTTP installation time by 9%
- Reduced FTTP Residential Fibe TV repair truck rolls per customer by 6%
- Offered residential installation appointments 33% earlier

#### **2019 FOCUS**

- Further evolve our self-serve tools
- · Continue to invest in customer service initiatives to simplify complexity for all customers, including billing
- Further reduce the total volume of customer calls to our call centres as well as the number of truck rolls
- Further improve customer satisfaction scores
- Achieve better consistency in customer experience
- Continue to improve customer personalization
- Reduce FTTP installation times and improve service quality
- Deploy new diagnostic technology enabling enhanced troubleshooting and proactive service monitoring for our customers
- Simplify the technician in-field experience through simplification and innovation of technician tools
- Improve troubleshooting and diagnostic processes to manage increasing customer and device complexity

#### 2.6 Achieve a competitive cost structure



Cost containment is a core element of our financial performance. It remains a key factor in our objective to preserve steady margins as we continue to experience revenue declines in our legacy wireline voice and data services and further shift our product mix towards growth services. We aim to accomplish this through operating our business in the most cost-effective way possible to extract maximum operational efficiency and productivity gains.

#### 2018 PROGRESS

- Completed a net reduction in our management workforce of 4%, or approximately 700 positions, that is expected to deliver annualized cash savings of approximately \$75 million. These changes reflect the further integration of Bell MTS, Bell Aliant and other acquisitions.
- Realized productivity improvements and cost efficiencies resulting from the expansion of Bell's all-fibre network footprint and service innovations enabled by new broadband technologies
- $\bullet\,$  Maintained relatively stable Bell Wireline and BCE consolidated adjusted EBITDA margins  $^{(1)}$
- Lowered Bell Canada's average after-tax cost of publicly issued debt securities to 3.1%

#### 2019 FOCUS

- Realize operating cost savings from:
  - o workforce reductions completed in 2018
  - lower contracted rates from our suppliers
  - $\circ\,$  reduction in traffic that is not on our wireline network
  - o broader deployment of FTTP
  - o consumer behaviour changes expected to be driven by product innovation and customer service improvements
  - the realization of further Bell MTS operating synergies
- Optimize operating cost structure to align with revenue results
- (1) Adjusted EBITDA margin is a non-GAAP financial measure and does not have any standardized meaning under IFRS. Therefore, it is unlikely to be comparable to similar measures presented by other issuers. See section 10.2, Non-GAAP financial measures and key performance indicators (KPIs) Adjusted EBITDA and adjusted EBITDA margin in this MD&A for more details.

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3 MD&A

Performance targets, outlook, assumptions and risks

BCE Inc. 2018 Annual Report

This section provides information pertaining to our performance against 2018 targets, our consolidated business outlook and operating assumptions for 2019 and our principal business risks.

#### 3.1 BCE 2018 performance vs. guidance targets

FINANCIAL GUIDANCE	2018 TARGET	2018 PERFORMANCE AND	RESULTS	ACHIEVED
Revenue growth	2%–4%	3.1%	BCE revenues increased by 3.1% in 2018 compared to last year, driven by growth across all three of our segments and reflected both higher service and product revenues of 1.7% and 13.7%, respectively. This included the contribution from the acquisition of MTS in March 2017.	<b>~</b>
Adjusted EBITDA growth	2%–4%	2.7%	BCE adjusted EBITDA grew by 2.7% in 2018 compared to last year, driven by growth in our Bell Wireless segment of 5.6% and our Bell Wireline segment of 1.7%, offset in part by a decline in our Bell Media segment of 3.2%. The increase was attributable to the growth in revenues, effective cost containment and the contribution from the acquisition of MTS, offset in part by higher cost of goods sold relating to greater wireless handset sales and higher product sales to enterprise customers, as well as increased content and programming costs at Bell Media.	<b>~</b>
Capital intensity	Approx. 17%	16.9%	BCE capital investments totaled \$3,971 million in 2018, down 1.6% from last year, with a corresponding capital intensity ratio of 16.9%, down from 17.7% in 2017. We continued to focus our strategic investments on the expansion of our FTTP footprint to more homes and businesses, the ongoing deployment of our LTE-A mobile network, spectrum carrier aggregation, the deployment of wireless small-cells to optimize mobile coverage, signal quality and data backhaul, along with the expansion of network capacity to support the growth in subscribers and data consumption and the initial rollout of fixed wireless broadband to rural locations in Ontario and Québec. Our capital expenditures also reflected the acquisition and integration of MTS.	<b>~</b>
Adjusted net earnings per share (adjusted EPS) (1)	\$3.45–\$3.55	\$3.51	Net earnings attributable to common shareholders in 2018 decreased by \$81 million, or \$0.10 per common share, compared to 2017, due to higher other expense which included impairment charges of \$200 million mainly relating to our Bell Media segment, higher depreciation and amortization expense and higher finance costs. This was partly offset by higher adjusted EBITDA, as growing revenues more than offset an increase in operating costs, lower income taxes and lower severance, acquisition and other costs. Excluding the impact of severance, acquisition and other costs, net mark-to-market (losses) gains on derivatives used to economically hedge equity settled share-based compensation plans, net losses on investments, early debt redemption costs and impairment charges, adjusted net earnings in 2018 was \$3,151 million, or \$3.51 per common share, compared to \$3,058 million, or \$3.42 per common share, in 2017.	<b>~</b>
Free cash flow growth	3%–7%	4.4%	Free cash flow increased \$149 million in 2018 due mainly to higher cash flows from operating activities excluding voluntary DB pension plan contributions and acquisition and other costs paid, and lower capital expenditures.	~
Annualized common dividend per share	\$3.02	\$3.02	Annualized BCE common dividend per share for 2018 increased by 15 cents, or 5.2%, to \$3.02 compared to \$2.87 per share in 2017.	<b>✓</b>
Dividend payout ratio	65%-75% of free cash flow	75%	Dividend payout ratio increased from 73% in 2017 to 75% in 2018.	<b>V</b>

#### 3.2 Business outlook and assumptions

#### **OUTLOOK**

BCE's 2019 outlook builds on the solid financial results achieved in 2018 that reflected higher wireless subscriber net additions and operating profitability; improved organic wireline financial performance; broadband Internet and TV market share growth enabled by an expanded direct fibre footprint offering more competitive Internet speeds and product innovation such as Alt TV; as well as the flow-through of operating cost savings realized from workforce reductions and other productivity improvements.

Our projected financial performance for 2019 is underpinned by continued execution of our six strategic imperatives in a highly competitive and dynamic market. Wireless, Internet and TV subscriber base growth, together with pricing discipline and focused cost management, is projected to drive revenue and adjusted EBITDA growth. This is expected to contribute to higher free cash flow, providing a stable foundation for a higher BCE common share dividend for 2019, as well as continued significant capital investment in broadband fibre and wireless network infrastructure to support future growth.

(1) Adjusted EPS is a non-GAAP financial measure and does not have any standardized meaning under IFRS. Therefore, it is unlikely to be comparable to similar measures presented by other issuers. See section 10.2, Non-GAAP financial measures and key performance indicators (KPIs) – Adjusted net earnings and adjusted EPS in this MD&A for more details, including a reconciliation to the most comparable IFRS financial measure.

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3 MD&A Performance targets, outlook, assumptions and risks

BCE Inc. 2018 Annual Report

The key 2019 operational priorities for BCE are to:

- Maintain market share of incumbent wireless postpaid net additions
- Grow wireless prepaid market share
- Further expand our LTE-A mobile network coverage to approximately 94% of the Canadian population, while continuing with preparations for 5G through market trials in various markets, continuing to deploy mobile small cells and equipping more cell sites with high-speed fibre backhaul
- Increase our FTTP footprint by approximately 500,000 homes and businesses to 5.1 million locations
- Accelerate the buildout of our fixed wireless WTTP network to approximately 200,000 additional households in rural communities
- Further grow our residential IPTV and Internet subscriber bases as well as FTTP and WTTP customer penetration
- Drive higher wireline residential ARPU from the flow-through of price changes and increased penetration of multi-product households
   Enhance Internet and TV product superiority through new service offerings and innovation to provide the best Wi-Fi coverage and better customer experience in the home
- Invest in direct fibre expansion and new solutions in key portfolios such as Internet and private networks, data centre and cloud services, unified communications, security services
- and IoT to improve the business client experience and increase overall business customer spending on telecommunications products and services

  Realize operating cost savings from workforce reductions completed in 2018, lower contracted rates from our suppliers, reduction in traffic that is not on our wireline network, broader
- deployment of FTTP, consumer behaviour changes driven by product innovation, customer service improvements, and the realization of further Bell MTS operating synergies

  Increase revenue generation from monetization of content rights and Bell Media properties across all platforms as well as from OOH and digital advertising platforms, while controlling TV programming and premium content cost escalation
- Continue scaling Bell Media's Crave on-demand streaming service

Our projected financial performance for 2019 enabled us to increase the annualized BCE common share dividend for 2019 by 15 cents, or 5.0%, to \$3.17 per share.

#### **ASSUMPTIONS**

#### ASSUMPTIONS ABOUT THE CANADIAN ECONOMY

- A slightly slower rate of economic growth, given the Bank of Canada's most recent estimated growth in Canadian gross domestic product of 1.7% in 2019, down from 2.0% in 2018
- Employment gains expected to continue in 2019, as the overall level of business investment is expected to grow but remain variable

- Interest rates expected to increase modestly in 2019
- Canadian dollar expected to remain at near current levels. Further movements may be impacted by the degree of strength of the U.S. dollar, interest rates and changes in commodity prices

#### **MARKET ASSUMPTIONS**

- A consistently high level of wireline and wireless competition in consumer, business and wholesale markets
- Higher, but slowing, wireless industry penetration and smartphone adoption
- A shrinking data and voice connectivity market as business customers migrate to lower-priced traditional telecommunications solutions or alternative OTT competitors
- Advertising market expected to be impacted by audience declines and variable demand
- Continued escalation of media content costs to secure TV programming
- Ongoing linear TV subscriber erosion, due to growing cord-cutter and cord-never customer segments

#### 3.3 Principal business risks

Provided below is a summary description of certain of our principal business risks that could have a material adverse effect on all of our segments. Certain additional business segment specific risks are reported in section 5, *Business segment analysis*. For a detailed description of the principal risks relating to our regulatory environment and a description of the other principal business risks that could have a material adverse effect on our financial position, financial performance, cash flows, business or reputation, refer to section 8, *Regulatory environment* and section 9, *Business risks*, respectively.

#### COMPETITIVE ENVIRONMENT

As the scope of our businesses increases and evolving technologies drive new services, delivery models and strategic partnerships, our competitive landscape intensifies and expands to include new and emerging competitors, certain of which were historically our partners or suppliers, as well as global-scale competitors including, in particular, OTT TV service providers, IoT hardware and software providers, voice over IP (VoIP) providers and other web-based and OTT players that are penetrating the telecommunications space with significant resources and a large customer base to amortize costs. Certain of these competitors are changing the competitive landscape by moving beyond being mere disruptors and newer entrants to the industry to establishing material positions. Greater customer adoption of data services, including mobile TV, international data roaming, mobile commerce and mobile banking, as well as other IoT applications in the areas of retail (e.g., home automation), business (e.g., remote monitoring), transportation (e.g., connected car and asset tracking) and urban city optimization

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Performance targets, outlook, assumptions and risks

#### **BCE Inc. 2018 Annual Report**

(smart cities), is expected to accelerate growth opportunities as well as competition in these areas. If we are unable to develop and deploy retail, business and government IoT product solutions in advance of or concurrently with our competitors, our business and financial results could be adversely affected.

Pricing and investment decisions of market participants are based on many factors, such as strategy, market position, technology evolution, customer confidence and economic climate, and collectively these factors could adversely affect our market share, service volumes and pricing strategies and, consequently, our financial results.

Technology substitution, IP networks and recent regulatory decisions, in particular, continue to reduce barriers to entry in our industry. In addition, the effects of government policies regarding the set-aside of spectrum at favourable pricing for newer wireless entrants have begun to impact market dynamics. Together, these factors have changed industry economics and allowed competitors to launch new products and services and gain market share with far less investment in financial, marketing, human, technological and network resources than has historically been required. In particular, some competitors deliver their services over our networks, leveraging regulatory obligations applicable to us, therefore limiting the need to invest in building their own networks. Such lower required investment has enabled some competitors to be very disruptive in their pricing. Moreover, foreign OTT players such as Netflix are currently not subject to the same taxation and Canadian content investment obligations as those imposed on Canadian domestic digital suppliers, which provides them with a competitive advantage over us. We expect these trends to continue in the future and the increased competition we face as a result could negatively impact our business including, without limitation, in the following ways:

- Competitors' aggressive market offers, combined with heightened customer sensitivity around pricing, could result in pricing pressures, lower margins and increased costs of customer acquisition and retention, and our market share and sales volumes could decrease if we do not match competitors' pricing levels or increase customer acquisition and retention spending.
- Higher Canadian wireless penetration could slow opportunities for new customer acquisition
- Product substitutions could result in an acceleration of NAS erosion beyond our current expectations
- The continued OTT-based substitution and market expansion of lower-cost VoIP and software-defined networking in a wide area network (SD WAN) solutions, which are attracting global competitors including traditional software players, are changing our approach to service offers and pricing and could have an adverse effect on our business
- Spending rationalization by business customers could lead to higher declines in traditional connectivity value-added services sold and margin erosion, driven by technology substitution, economic factors and customers' operational efficiencies
- The pressure from simpler, lower cost, agile service models is driving in-sourcing trends, which could have an adverse impact on our managed services business
- The fundamental separation of content and connectivity allows the expansion and market penetration of low-cost OTT TV providers and other alternative service providers, some of which may offer content as loss leaders to support their core business, which is changing our TV and media ecosystems and could lower our revenue streams, affecting our business negatively
- Competition with global competitors such as Netflix and Amazon, in addition to traditional Canadian TV competitors, for programming content could drive significant increases in content acquisition costs as these competitors, along with other global-scale entities such as Google, gain a significant presence in local markets as a result of innovative and flexible global market strategies
- The proliferation of content piracy could negatively impact subscriber growth and our ability to monetize products and services, while creating bandwidth pressure without corresponding revenue growth in the context of regulated wholesale high-speed Internet access rates
- Regulatory decisions regarding wholesale access to our wireless and fibre networks could bring new competitors, including OTT players, or strengthen the market position of current competitors, which may negatively impact our retail subscriber base in favour of lower margin wholesale subscribers
- Adverse economic conditions, such as economic downturns or recessions, adverse conditions in the financial markets or a declining level of retail and commercial activity, could have
  a negative impact on the demand for, and prices of, our wireline, wireless and media products and services, as well as drive an increase in bad debts as the creditworthiness of some
  customers declines

For a further discussion of our competitive environment and competition risk, as well as a list of our main competitors, on a segmented basis, refer to *Competitive landscape and industry trends* and *Principal business risks* in section 5, *Business segment analysis*.

#### REGULATORY ENVIRONMENT

Although most of our retail services are not price-regulated, government agencies and departments such as the Canadian Radio-television and Telecommunications Commission (CRTC), Innovation, Science and Economic Development Canada (ISED), Canadian Heritage and the Competition Bureau continue to play significant roles in regulatory matters such as mandatory access to networks, spectrum auctions, consumer-related codes of conduct, approval of acquisitions, broadcast licensing and foreign ownership requirements. As with all regulated organizations, planned strategies are contingent upon regulatory decisions. Adverse decisions by regulatory agencies or increased regulation could have negative financial, operational, reputational or competitive consequences for our business. For a discussion of our regulatory environment and the principal risks related thereto, refer to section 8, Regulatory environment as well as the applicable segmented risk discussions under Competitive landscape and industry trends and Principal business risks in section 5, Business segment analysis.

#### **SECURITY MANAGEMENT**

Our operations, service performance, reputation and business continuity depend on how well we protect our physical and non-physical assets, including networks, information technology (IT) systems, offices, corporate stores and sensitive information, from events such as information security attacks, unauthorized access or entry, fire, natural disaster (including, without limitation, seismic and severe weather-related events such as ice, snow and wind storms, flooding, hurricanes, tornadoes and tsunamis), power loss, building cooling loss, acts of war or terrorism, sabotage, vandalism, actions of neighbours and other events. The protection and effective organization of our systems, applications and information repositories are central to the secure and continuous operation of our networks and business, as electronic and physical records of proprietary business and personal data, such as confidential customer and employee information, are all sensitive from a market and privacy perspective.

Information security breaches can result from unintentional events or deliberate actions by hackers, organized criminals, state-sponsored organizations or other parties. Information security attacks have grown in complexity, magnitude and frequency in recent years and the potential for damage is increasing. Information security attacks may be perpetrated using a complex array of means including, without limitation, the use of stolen credentials, computer viruses and malicious software, phishing and other attacks on network and information systems. Information security attacks aim to achieve various malicious objectives including unauthorized access to, and theft of, confidential, proprietary or sensitive information, extortion and business disruptions. Information security policies and procedures must continuously adapt and evolve in order to seek to mitigate risk and, consequently, require constant monitoring to ensure effectiveness.

We are also exposed to information security threats as a result of actions that may be taken by our customers, suppliers, outsourcers, business partners, employees or independent third parties, whether malicious or not, including as a result of the use of social media, cloud-based solutions and IT consumerization. Our use of third-party suppliers and outsourcers and reliance on business partners, which may also be subject to information security threats, also exposes us to risks as we have less immediate oversight over their IT domains. Furthermore, the proliferation of data services, including mobile TV, mobile commerce, mobile banking and IoT applications, as well as emerging technologies such as artificial intelligence and robotics, have significantly increased the number of access points to our network and systems, resulting in higher complexity that needs to be carefully monitored and managed to minimize security threats. Failure to implement an information security program that efficiently considers relationships and interactions with business partners, suppliers, customers, employees and other third parties across all methods of communication including social media and cloud-based solutions, as well as emerging technologies like robotics, artificial intelligence and machine-to-machine communication, could adversely affect our ability to successfully defend against information security attacks.

If information security threats were to become successful attacks resulting in information security breaches, they could harm our brand, reputation and competitiveness, decrease customer and investor confidence and adversely affect our business, financial results, stock price and long-term shareholder value, given that they could lead to:

- Network operating failures and business disruptions, which could negatively impact our ability to sell products and services to our customers and adversely affect their ability to maintain normal business operations and deliver critical services, and/or the ability of third-party suppliers to deliver critical services to us
- Unauthorized access to proprietary or sensitive information about our business, which could result in diminished competitive advantages and loss of future business opportunities
- Theft, loss, unauthorized disclosure, destruction or corruption of data and confidential information, including personal information about our customers or employees, that could result in financial loss, exposure to claims for damages by customers, employees and others, and difficulty in accessing materials to defend legal actions
- Physical damage to network assets impacting service continuity
- Litigation, fines and liability for failure to comply with privacy and information security laws
- Fines and sanctions from credit card providers for failing to comply with payment card industry data security standards for protection of cardholder data
- Regulatory investigations and increased audit and regulatory scrutiny that could divert resources from project delivery
- Increased fraud as criminals leverage stolen information against us, our employees or our customers
- Lost revenue resulting from the unauthorized use of proprietary information or the failure to retain or attract customers after an incident
- Remediation costs such as liability for stolen information, equipment repairs and incentives to customers or business partners in an effort to maintain relationships after an incident
- Increased information security protection costs, including the costs of deploying additional personnel and protection technologies, training employees and engaging third-party security experts
- Higher insurance premiums

We evaluate and seek to adapt our security policies and procedures designed to protect our information and assets in light of the continuously evolving nature and sophistication of information security threats. However, given in particular the complexity and scale of our business, network infrastructure, technology and IT supporting systems, there can be no assurance that the security policies and procedures that we implement will prevent the occurrence of all potential information security breaches. In addition, there can be no assurance that any insurance we may have will cover all or part of the costs, damages, liabilities or losses that could result from the occurrence of any information security breach.

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Consolidated financial analysis

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#### 4 Consolidated financial analysis

This section provides detailed information and analysis about BCE's performance in 2018 compared with 2017. It focuses on BCE's consolidated operating results and provides financial information for our Bell Wireless, Bell Wireline and Bell Media business segments. For further discussion and analysis of our business segments, refer to section 5, *Business segment analysis*.

#### **4.1** Introduction

#### BCE CONSOLIDATED INCOME STATEMENTS

	2018	2017	\$ CHANGE	% CHANGE
Operating revenues				
Service	20,441	20,095	346	1.7%
Product	3,027	2,662	365	13.7%
Total operating revenues	23,468	22,757	711	3.1%
Operating costs	(13,933)	(13,475)	(458)	(3.4%)
Adjusted EBITDA	9,535	9,282	253	2.7%
Adjusted EBITDA margin	40.6%	40.8%		(0.2) pts
Severance, acquisition and other costs	(136)	(190)	54	28.4%
Depreciation	(3,145)	(3,034)	(111)	(3.7%)
Amortization	(869)	(810)	(59)	(7.3%)
Finance costs				
Interest expense	(1,000)	(955)	(45)	(4.7%)
Interest on post-employment benefit obligations	(69)	(72)	3	4.2%
Other expense	(348)	(102)	(246)	n.m.
Income taxes	(995)	(1,069)	74	6.9%
Net earnings	2,973	3,050	(77)	(2.5%)
Net earnings attributable to:				
Common shareholders	2,785	2,866	(81)	(2.8%)
Preferred shareholders	144	128	16	12.5%
Non-controlling interest	44	56	(12)	(21.4%)
Net earnings	2,973	3,050	(77)	(2.5%)
Adjusted net earnings	3,151	3,058	93	3.0%
Net earnings per common share (EPS)	3.10	3.20	(0.10)	(3.1%)
Adjusted EPS	3.51	3.42	0.09	2.6%

#### BCE STATEMENTS OF CASH FLOWS - SELECTED INFORMATION

	2018	2017	\$ CHANGE	% CHANGE
Cash flows from operating activities	7,384	7,358	26	0.4%
Capital expenditures	(3,971)	(4,034)	63	1.6%
Free cash flow	3,567	3.418	149	4.4%

BCE delivered revenue growth of 3.1% in 2018, compared to last year, reflecting higher service and product revenues of 1.7% and 13.7%, respectively, driven by growth across all three of our segments. The year-over-year increase in service revenues continued to be led by strong growth in our wireless, Internet, and IPTV subscribers, higher residential household ARPU, increased media advertising and subscriber revenues, improved business markets performance attributable to higher IP connectivity and business solutions services revenue, along with the contribution from the acquisition of MTS. This more than offset the continued erosion in our voice, satellite TV and legacy data revenues.

The year-over-year increase in product revenues was driven by greater sales of premium wireless devices and higher equipment sales to large business customers.

Net earnings in 2018 decreased 2.5% compared to 2017, mainly due to higher other expense which included impairment charges of \$200 million mainly relating to our Bell Media segment, higher depreciation and amortization expense, and higher finance costs. This was partly offset by higher adjusted EBITDA, as growing revenues more than offset an increase in operating costs, lower income taxes and lower severance, acquisition and other costs.

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BCE Inc. 2018 Annual Report

Adjusted EBITDA grew by 2.7% in 2018, compared to last year, as a result of increases in our Bell Wireless and Bell Wireline segments, offset by a decline in our Bell Media segment. The year-over-year increase in adjusted EBITDA was driven by the flow-through of our revenue growth, ongoing disciplined cost containment and the contribution from our acquisition of MTS, offset in part by higher cost of goods sold relating to greater wireless handset sales and higher product sales to enterprise customers, along with escalating content and programming costs at Bell Media.

In 2018, BCE's cash flows from operating activities increased \$26 million, compared to 2017, due mainly to higher adjusted EBITDA, partly offset by a higher voluntary DB pension plan contribution made in 2018.

Free cash flow increased \$149 million in 2018, compared to 2017, due mainly to higher cash flows from operating activities, excluding voluntary DB pension plan contributions, and acquisition and other costs paid, and lower capital expenditures.

#### 4.2 Customer connections

#### **TOTAL BCE CONNECTIONS**

	2018	2017	% CHANGE
Wireless subscribers (1) (2)	9,610,482	9,166,787	4.8%
Postpaid <sup>(1)</sup> <sup>(2)</sup>	8,830,216	8,418,650	4.9%
Prepaid	780,266	748,137	4.3%
High-speed Internet subscribers (1) (3)	3,933,931	3,790,141	3.8%
TV (satellite and IPTV subscribers) (3)	2,853,081	2,832,300	0.7%
IPTV <sup>(3)</sup>	1,675,706	1,550,317	8.1%
Total growth services	16,397,494	15,789,228	3.9%
Wireline residential NAS lines (3)	2,990,188	3,231,308	(7.5%)
Total subscribers (4)	19,387,682	19,020,536	1.9%

- 1) At the beginning of Q1 2018, we adjusted our postpaid wireless subscriber base to remove 16,116 subscribers with a corresponding increase to our high-speed Internet subscribers to reflect the transfer of fixed wireless Internet subscribers.
- (2) At the beginning of Q4 2018, we adjusted our postpaid wireless subscriber base to remove 20,000 subscribers that we divested to Xplornet as a result of BCE's acquisition of MTS.
   (3) At the beginning of Q1 2018, our high-speed Internet subscriber base was increased by 19,835, our IPTV by 14,599 and our residential NAS by 23,441, mainly as a result of a small acquisition made in Q1 2018.
- (4) As of January 1, 2018, business NAS was removed from our NAS subscriber base due to its declining relevance as a KPI given migrations from voice to IP result in NAS losses without a corresponding decline in revenues. Previously reported periods were retroactively adjusted.

#### BCE NET ACTIVATIONS

	2018	2017	% CHANGE
Wireless subscribers	479,811	333,084	44.1%
Postpaid	447,682	416,779	7.4%
Prepaid	32,129	(83,695)	138.4%
High-speed Internet subscribers	107,839	87,860	22.7%
TV (satellite and IPTV subscribers)	6,182	(20,716)	129.8%
IPTV	110,790	107,712	2.9%
Total growth services	593,832	400,228	48.4%
Wireline residential NAS lines	(264,561)	(242,094)	(9.3%)
Total subscribers	329,271	158,134	108.2%

BCE added 593,832 net new customer connections to its growth services in 2018, representing a 48.4% increase over 2017. This consisted of:

- 447,682 postpaid wireless customers, and 32,129 prepaid wireless customers
- 107,839 high-speed Internet customers
- 110,790 IPTV customers and 104,608 satellite TV net customer losses

Residential NAS net losses were 264,561 in 2018, an increase of 9.3% over 2017.

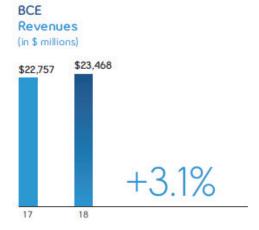
Total BCE customer connections across all services increased by 1.9% in 2018 compared to last year, driven by increases in our growth services customer base, offset in part by the ongoing erosion in traditional residential NAS lines.

At the end of 2018, BCE customer connections totaled 19,387,682 and were comprised of the following:

- 9,610,482 wireless subscribers, up 4.8% compared to 2017, including 8,830,216 postpaid subscribers, an increase of 4.9% over last year, and 780,266 prepaid subscribers, up 4.3% year over year
- 3,933,931 high-speed Internet subscribers, 3.8% higher year over year
- 2,853,081 total TV subscribers, up 0.7% compared to 2017, including 1,675,706 IPTV customers, up 8.1% year over year and 1,177,375 satellite subscribers, down 8.2% compared to last year
- $\bullet~$  2,990,188 residential NAS lines, a decline of 7.5% compared to 2017

#### BCE Inc. 2018 Annual Report

#### **4.3** Operating revenues

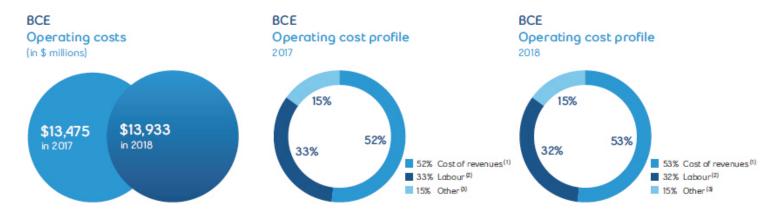


	2018	2017	\$ CHANGE	% CHANGE
Bell Wireless	8,422	7,926	496	6.3%
Bell Wireline	12,662	12,400	262	2.1%
Bell Media	3,121	3,104	17	0.5%
Inter-segment eliminations	(737)	(673)	(64)	(9.5%)
Total BCE operating revenues	23,468	22,757	711	3.1%

#### **BCE**

Total operating revenues at BCE increased by 3.1% in 2018, compared to 2017, reflecting growth across all three of our segments, including the favourable impact from the acquisition of MTS. Total operating revenues were comprised of service revenues of \$20,441 million and product revenues of \$3,027 million in 2018, which grew by 1.7% and 13.7%, respectively, year over year. Wireless operating revenues increased by 6.3% in 2018, driven by service revenue growth of 3.5% and product revenue growth of 15.3%. Wireline operating revenues increased by 2.1% due to service revenue growth of 1.5%, from higher data and other service revenue, offset in part by a decline in voice revenue, and also reflected product revenue growth of 10.2%. Bell Media operating revenues increased by 0.5% in 2018 due to both higher subscriber and advertising revenues.

#### **4.4** Operating costs



	2018	2017	\$ CHANGE	% CHANGE
Bell Wireless	(4,856)	(4,550)	(306)	(6.7%)
Bell Wireline	(7,386)	(7,210)	(176)	(2.4%)
Bell Media	(2,428)	(2,388)	(40)	(1.7%)
Inter-segment eliminations	737	673	64	9.5%
Total BCE operating costs	(13,933)	(13,475)	(458)	(3.4%)
· · · ·				

- Cost of revenues includes costs of wireless devices and other equipment sold, network and content costs, and payments to other carriers.
- Labour costs (net of capitalized costs) include wages, salaries and related taxes and benefits, post-employment benefit plans service cost, and other labour costs, including contractor and outsourcing costs. Other operating costs include marketing, advertising and sales commission costs, bad debt expense, taxes other than income taxes, IT costs, professional service fees and rent.

#### BCE

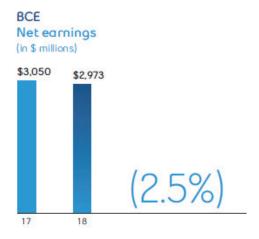
Total BCE operating costs increased by 3.4% in 2018, compared to 2017, resulting from higher costs in wireless of 6.7%, wireline of 2.4%, and Bell Media of 1.7%.

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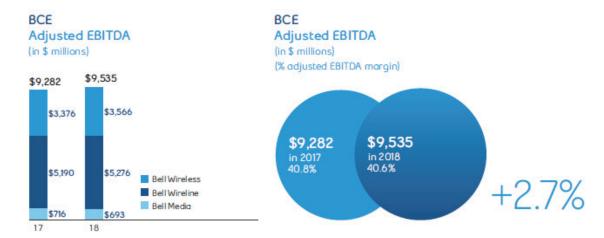
**BCE Inc. 2018 Annual Report** 

#### **4.5** Net earnings



In 2018, net earnings decreased by 2.5%, compared to 2017, mainly due to higher other expense which included impairment charges of \$200 million mainly relating to our Bell Media segment, higher depreciation and amortization expense, and higher finance costs. This was partly offset by higher adjusted EBITDA, as growing revenues more than offset an increase in operating costs, lower income taxes and lower severance, acquisition and other costs.

#### 4.6 Adjusted EBITDA



	2018	2017	\$ CHANGE	% CHANGE
Bell Wireless	3,566	3,376	190	5.6%
Bell Wireline	5,276	5,190	86	1.7%
Bell Media	693	716	(23)	(3.2%)
Total BCE adjusted EBITDA	9.535	9.282	253	2.7%

#### BCE

BCE's adjusted EBITDA increased by 2.7% in 2018, compared to 2017, driven by growth in our Bell Wireless segment of 5.6% and our Bell Wireline segment of 1.7%, offset in part by a decline in our Bell Media segment of 3.2%. The increase in adjusted EBITDA was due to revenue growth, partly offset by higher operating expenses, and includes the benefit from the acquisition of MTS. This resulted in an adjusted EBITDA margin of 40.6% in 2018, compared to 40.8% experienced last year, attributable to greater low-margin product sales in our total revenue base.

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#### 4.7 Severance, acquisition and other costs

This category includes various income and expenses that are not related directly to the operating revenues generated during the year.

## BCE Severance, acquisition and other costs (in \$ millions)



#### 2018

Severance, acquisition and other costs included:

- Severance costs of \$92 million for workforce reduction initiatives, which included a 4% reduction in management workforce across BCE
- Acquisition and other costs of \$44 million, which included transaction costs, such as legal and financial advisory fees, related to completed or potential acquisitions

#### 2017

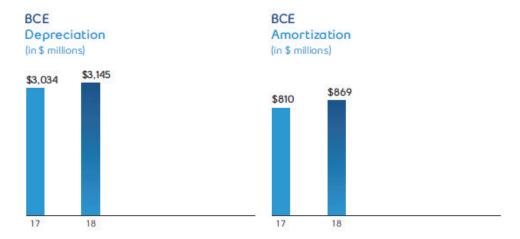
Severance, acquisition and other costs included:

- Severance costs related to workforce reduction initiatives of \$79 million
- Acquisition and other costs of \$111 million, which included transaction costs, such as legal and financial advisory fees, related to completed or potential acquisitions, severance and integration costs as well as a loss on transfer of spectrum licences to Xplornet related to the MTS acquisition

#### 4.8 Depreciation and amortization

The amount of our depreciation and amortization in any year is affected by:

- How much we invested in new property, plant and equipment and intangible assets in previous years
- How many assets we retired during the year
- Estimates of the useful lives of assets



#### **DEPRECIATION**

Depreciation in 2018 increased by \$111 million, compared to 2017, mainly due to a higher asset base as we continued to invest in our broadband wireless networks as well as our IPTV service, and the acquisition of MTS.

#### **AMORTIZATION**

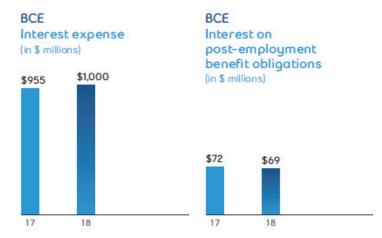
Amortization in 2018 increased by \$59 million, compared to 2017, due mainly to a higher asset base and the acquisition of MTS.

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#### 4.9 Finance costs



#### INTEREST EXPENSE

Interest expense in 2018 increased by \$45 million, compared to 2017, mainly as a result of higher average debt levels, including the acquisition of MTS, and higher average interest rates on notes payable under commercial paper programs and loans securitized by trade receivables.

#### INTEREST ON POST-EMPLOYMENT BENEFIT OBLIGATIONS

Interest on our post-employment benefit obligations is based on market conditions that existed at the beginning of the year. On January 1, 2018, the discount rate was 3.6% compared to 4.0% on January 1, 2017.

In 2018, interest expense decreased by \$3 million, compared to last year, due to a lower discount rate, partly offset by a higher post-employment benefit obligation at the beginning of the year.

The impacts of changes in market conditions during the year are recognized in other comprehensive income (loss) (OCI).

#### 4.10 Other expense

Other expense includes income and expense items, such as:

- Impairment of assets
- Net mark-to-market gains or losses on derivatives used to economically hedge equity settled share-based compensation plans
- Equity income or losses from investments in associates and joint ventures
- Net gains or losses on investments, including gains or losses when we dispose of, write down or reduce our ownership in investments
- Early debt redemption costs
- Gains or losses on disposal and retirement of software, plant and equipment

#### BCE

Other expense

# (in \$ millions) 17 18 (\$102)

#### 2018

Other expense of \$348 million included impairment charges of \$200 million mainly related to our French TV channels and a brand within our Bell Media segment, and net mark-to-market losses on derivatives used to economically hedge equity settled share-based compensation plans of \$80 million. Other expense also included losses from our equity investments of \$35 million and losses on investments of \$34 million, which included BCE's obligations to repurchase at fair value the minority interest in one of BCE's joint ventures and the minority interest in one of our subsidiaries, respectively.

Other expense of \$102 million included impairment charges of \$82 million related to our music TV channels and two small market radio station cash-generating units (CGUs) within our Bell Media segment, losses on retirements and disposals of property, plant and equipment and intangible assets of \$47 million, losses from our equity investments of \$31 million which included BCE's share of an obligation to repurchase at fair value the minority interest in one of BCE's joint ventures, early debt redemption costs of \$20 million, partly offset by net mark-to-market gains on derivatives used to economically hedge equity settled share-based compensation plans of \$76 million.

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Consolidated financial analysis

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#### 4.11 Income taxes

### BCE Income taxes (in \$ millions)

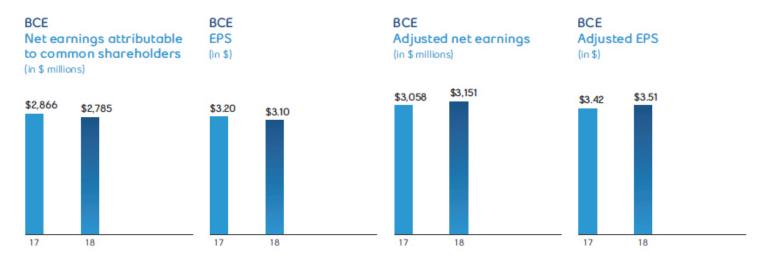


The following table reconciles the amount of reported income taxes in the income statements with income taxes calculated at a statutory income tax rate of 27.0% and 27.1% for 2018 and 2017, respectively.

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Net earnings	2,973	3,050
Add back income taxes	995	1,069
Earnings before income taxes	3,968	4,119
Applicable statutory tax rate	27.0%	27.1%
Income taxes computed at applicable statutory rates	(1,071)	(1,116)
Non-taxable portion of losses on investments	(9)	(1)
Uncertain tax positions	68	16
Effect of change in provincial corporate tax rate		(3)
Change in estimate relating to prior periods	20	51
Non-taxable portion of equity losses	(10)	(10)
Other	7	(6)
Total income taxes	(995)	(1,069)
Average effective tax rate	25.1%	25.9%

Income taxes in 2018 decreased by \$74 million compared to 2017 due mainly to lower taxable income and a higher value of uncertain tax positions favourably resolved in 2018 compared to 2017.

#### 4.12 Net earnings attributable to common shareholders and EPS



Net earnings attributable to common shareholders in 2018 decreased by \$81 million, or \$0.10 per common share, compared to 2017, due to higher other expense which included impairment charges of \$200 million mainly relating to our Bell Media segment, higher depreciation and amortization expense, and higher finance costs. This was partly offset by higher adjusted EBITDA, as growing revenues more than offset an increase in operating costs, lower income taxes and lower severance, acquisition and other costs.

Excluding the impact of severance, acquisition and other costs, net mark-to-market (losses) gains on derivatives used to economically hedge equity settled share-based compensation plans, net losses on investments, early debt redemption costs and impairment charges, adjusted net earnings in 2018 was \$3,151 million, or \$3.51 per common share, compared to \$3,058 million, or \$3.42 per common share, in 2017.

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# BCE Capital expenditures (in \$ millions) Capital intensity (%) \$4,034 \$3,971 17.7% \$656 7.8% \$731 \$656 7.8% Bell Wireless Bell Wireline \$129 \$114 Bell Media 3.7%

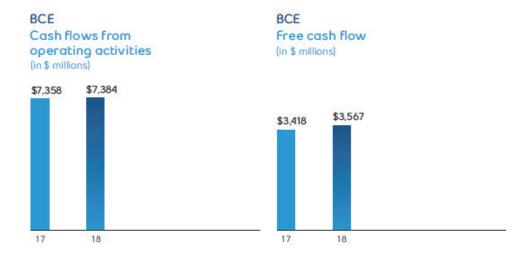
BCE capital expenditures of \$3,971 million in 2018 declined \$63 million, or 1.6%, compared to last year due to lower spending at Bell Wireless and Bell Media, partly offset by greater spending at Bell Wireline. Capital expenditures as a percentage of revenue also declined to 16.9% in 2018 compared to 17.7% in 2017. We continued to focus our strategic investments on the expansion of our FTTP footprint to more homes and businesses, the ongoing deployment of our LTE-A mobile network, spectrum carrier aggregation, the deployment of wireless small-cells to optimize mobile coverage, signal quality and data backhaul, along with the expansion of network capacity to support the growth in subscribers and data consumption and the initial rollout of fixed wireless broadband to rural locations in Ontario and Québec. Our capital expenditures also reflected the acquisition and integration of MTS.

#### 4.14 Cash flows

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In 2018, BCE's cash flows from operating activities increased \$26 million, compared to 2017, due mainly to higher adjusted EBITDA, partly offset by a higher voluntary DB pension plan contribution made in 2018.

Free cash flow increased \$149 million in 2018, compared to 2017, due mainly to higher cash flows from operating activities, excluding voluntary DB pension plan contributions, and acquisition and other costs paid, and lower capital expenditures.



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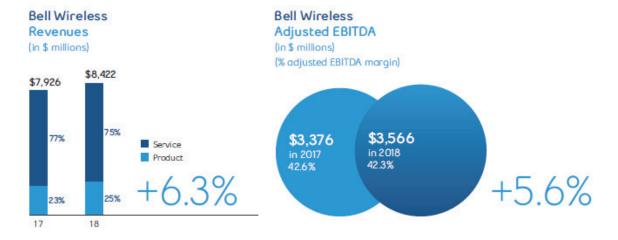
#### 5 Business segment analysis

#### **5.1** Bell Wireless

A consistent focus on operating profitability and cash flow, together with disciplined postpaid subscriber growth and customer retention spending, drove strong overall financial performance in 2018.

#### FINANCIAL PERFORMANCE ANALYSIS

#### 2018 PERFORMANCE HIGHLIGHTS



Total subscriber growth (1)(2) +4.8% in 2018

Postpaid net activations in 2018

447,682

32,129 Improved 138.4% vs. 201

net activations

Prepaid

in 2018

Postpaid churn in 2018

Blended ABPU<sup>(3)</sup> per month 2018: \$67.76 57

**2018: \$67.76** 2017: \$67.77

(1) At the beginning of Q1 2018, we adjusted our postpaid wireless subscriber base to remove 16,116 subscribers with a corresponding increase to our high-speed Internet subscribers to reflect the transfer of fixed wireless Internet subscribers.
(2) At the beginning of Q4 2018, we adjusted our postpaid wireless subscriber base to remove 20,000 subscribers that we divested to Xplornet as a result of BCE's acquisition of MTS.

(2) At the beginning of Q4 2018, we adjusted our postpaid wireless subscriber base to remove 20,000 subscribers that we divested to Xplornet as a result of BCE's acquisition of MTS.

(3) Our Q1 2018 blended ARPU and blended ABPU were adjusted to exclude the unfavourable retroactive impact of the recent CRTC decision on wholesale wireless domestic roaming rates of \$14 million.

#### REVENUES

	2018	2017	\$ CHANGE	% CHANGE
External service revenues	6,258	6,048	210	3.5%
Inter-segment service revenues	48	42	6	14.3%
Total operating service revenues	6,306	6,090	216	3.5%
External product revenues	2,114	1,833	281	15.3%
Inter-segment product revenues	2	3	(1)	(33.3%)
Total operating product revenues	2,116	1,836	280	15.3%
Total Bell Wireless revenues	8,422	7,926	496	6.3%

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**BCE Inc. 2018 Annual Report** 

Bell Wireless operating revenues increased by 6.3% in 2018, compared to 2017, due to both higher service and product revenues.

- Service revenues increased by 3.5% in 2018, compared to last year, due to:
  - The continued growth in our postpaid subscriber base
  - The contribution from the acquisition of MTS

These factors were partially offset by:

- Lower blended ARPU
- The unfavourable retroactive impact of the CRTC decision on wholesale wireless domestic roaming rates of \$14 million
- **Product revenues** grew by 15.3% in 2018, compared to the prior year, due to increased sales of premium handsets with higher retail prices along with greater gross activations and upgrade volumes.

#### **OPERATING COSTS AND ADJUSTED EBITDA**

	2018	2017	\$ CHANGE	% CHANGE
Operating costs	(4,856)	(4,550)	(306)	(6.7%)
Adjusted EBITDA	3,566	3,376	190	5.6%
Total adjusted EBITDA margin	42.3%	42.6%		(0.3) pts

Bell Wireless operating costs increased by 6.7% in 2018, compared to 2017, as a result of:

- Increased product cost of goods sold driven by higher sales volumes and increased handset costs
- Higher network operating costs driven by the expansion of network capacity to support subscriber growth and increased data consumption
- Greater labour costs to support key initiatives and growth of the business
- Higher cost related to the acquisition of MTS

**Bell Wireless adjusted EBITDA** increased by 5.6% in 2018, compared to the last year, due to the flow-through of revenue growth, partly offset by higher operating expenses. Adjusted EBITDA margin, based on wireless operating revenues, declined by 0.3 pts to 42.3% in 2018, compared to 42.6% in 2017, driven by a greater proportion of low-margin product sales in our total revenue base.

#### **BELL WIRELESS OPERATING METRICS**

	2018	2017	CHANGE	% CHANGE
Blended ARPU (\$/month) (1)	55.22	55.88	(0.66)	(1.2%)
Blended ABPU (\$/month) (1)	67.76	67.77	(0.01)	_
Gross activations	1,954,792	1,780,478	174,314	9.8%
Postpaid	1,615,764	1,532,425	83,339	5.4%
Prepaid	339,028	248,053	90,975	36.7%
Net activations	479,811	333,084	146,727	44.1%
Postpaid	447,682	416,779	30,903	7.4%
Prepaid	32,129	(83,695)	115,824	138.4%
Blended churn % (average per month)	1.32%	1.36%		0.04 pts
Postpaid	1.16%	1.19%		0.03 pts
Prepaid	3.17%	3.17%		_
Subscribers (2) (3)	9,610,482	9,166,787	443,695	4.8%
Postpaid <sup>(2) (3)</sup>	8,830,216	8,418,650	411,566	4.9%
Prepaid	780,266	748,137	32,129	4.3%

- (1) Our Q1 2018 blended ARPU and blended ABPU were adjusted to exclude the unfavourable retroactive impact of the recent CRTC decision on wholesale wireless domestic roaming rates of \$14 million
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**Blended ARPU** of \$55.22 decreased by 1.2% in 2018, compared to the last year, driven by:

- Decreased voice and data overages due to increased customer adoption of plans with greater usage thresholds
- Lower ARPU generated from the contract with Shared Services Canada (SSC)
- Dilutive impact from the continued ramp-up in prepaid customers from Lucky Mobile, our low-cost prepaid mobile service launched in December 2017
- Greater allocation of revenues to product revenues due to a larger proportion of premium smartphones in our sales mix combined with higher retail handset prices

These factors were partly offset by:

- Greater proportion of customers choosing higher-value monthly plans with greater data allotments
- Flow-through of 2017 and 2018 pricing changes

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**Blended ABPU** approximates the average amount billed to customers on a monthly basis and is the same as blended ARPU prior to the adoption of IFRS 15. Blended ABPU of \$67.76 remained stable in 2018, compared to the prior year, and was similarly impacted by the items affecting ARPU. However, since ABPU is based on average billing, it is not impacted by the greater allocation to product revenues.

Total gross wireless activations increased by 9.8% in 2018, compared to 2017, due to both higher postpaid and prepaid gross activations.

- Postpaid gross activations increased by 5.4% in 2018, compared to the prior year, driven by the continued on-boarding of customers from the contract with SSC, as well as reflecting our mobile network speed and technology leadership and effective sales execution across our retail channels
- Prepaid gross activations increased by 36.7% in 2018, compared to the last year, driven by the ramp-up of Lucky Mobile

Blended wireless churn of 1.32% improved by 0.04 pts in 2018, compared to 2017, primarily reflecting an improvement in postpaid churn.

- Postpaid churn of 1.16% improved by 0.03 pts in 2018, compared to 2017, due to the favourable impact of our ongoing investments in network speeds, customer retention and improved client experience
- Prepaid churn of 3.17% remained stable year over year

Postpaid net activations increased by 7.4% in 2018, compared to the last year, driven by an increase in gross activations, offset in part by higher customer deactivations.

Prepaid net activations increased by 115,824 or 138.4% in 2018, compared to 2017, driven by higher gross activations and lower customer deactivations.

Wireless subscribers at December 31, 2018 totaled 9,610,482, an increase of 4.8% from 9,166,787 subscribers reported at the end of 2017. At the beginning of Q1 2018, we adjusted our postpaid wireless subscriber base to remove 16,116 subscribers with a corresponding increase to our high-speed Internet subscribers to reflect the transfer of fixed wireless Internet subscribers. Additionally, at the beginning of Q4 2018, we adjusted our postpaid wireless subscriber base to remove 20,000 subscribers as a result of the divestiture to Xplornet related to the acquisition of MTS. The proportion of Bell Wireless customers subscribing to our postpaid service remained stable year over year at 92%.

#### COMPETITIVE LANDSCAPE AND INDUSTRY TRENDS

#### **COMPETITIVE LANDSCAPE**

The wireless market is the largest sector of the Canadian telecommunications industry, representing over 50% of total revenues, and is currently growing at a mid-single digit rate annually.

The Canadian wireless industry has experienced strong subscriber growth in recent years, supported by immigration and population growth; the trend toward multiple devices, including tablets; the expanding functionality of data and related applications; and mobile adoption by both younger and older generations. The wireless penetration rate increased to approximately 89% in Canada at the end of 2018, with further increases in penetration expected to continue in 2019. By comparison, the wireless penetration rate in the U.S. is well over 100%, and even higher in Europe and Asia.

In 2018, the wireless market was characterized by heightened retention and acquisition activity and the associated high costs of device subsidies on two-year contracts, a heightened level of competitive intensity, and the continued adoption of higher-value, data-centric smartphones. While higher handset costs, increased subsidies and the frequency of customer device upgrades put pressure on industry margins, adoption of the latest smartphones generally has a positive impact on ABPU and churn rates.

The market continues to be highly competitive among three well-established national competitors as well as a number of regional competitors. Rogers Communications Inc. (Rogers) holds the largest share by virtue of its legacy global system for mobile communications (GSM) network. However, Bell has had significant success winning subscribers over the past decade, supported by the launch of our HSPA+, 4G LTE and LTE-A networks, industry-leading mobile network speeds, expanded retail distribution, the purchase of Virgin Mobile, a strong brand and improved customer service.

Shaw Communications Inc.'s (Shaw) Freedom Mobile has focused on the build-out of an urban LTE network in major cities in Alberta, British Columbia and Ontario. Shaw's re-farming of advanced wireless services-1 (AWS-1) spectrum and deployment of 2,500 MHz spectrum was completed in 2018, making older smartphone versions (iPhones and Galaxy) compatible with Freedom's LTE network. Québecor Media's Vidéotron Ltée (Vidéotron) continues to operate as a regional facilities-based wireless service provider in Québec, and Eastlink in Atlantic Canada. These cable TV-based wireless providers, in addition to the provincial carrier in Saskatchewan, represent the fourth carrier in their respective markets.

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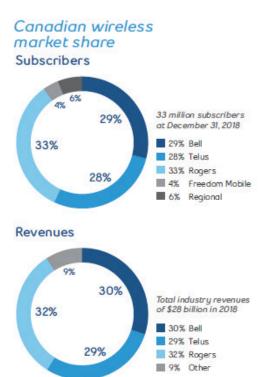
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Business segment analysis Bell Wireless

BCE Inc. 2018 Annual Report

#### Competitors

- Large facilities-based national wireless service providers Rogers and the Telus Corporation group of companies (Telus)
- Smaller facilities-based wireless service provider Freedom Mobile, which currently provides service in Toronto, Calgary, Vancouver, Edmonton and Ottawa, as well as in several communities in southwestern Ontario
- Regional facilities-based wireless service providers Vidéotron, which provides service in Montréal and other parts of Québec; Saskatchewan Telecommunications Holding Corporation (SaskTel), which provides service in Saskatchewan; Eastlink, which provides service in Nova Scotia and Prince Edward Island; and Xplornet, which launched service in Manitoba in November 2018
- Mobile virtual network operators (MVNOs), who resell competitors' wireless networks, such as PC Mobile



#### **ACCELERATING DATA CONSUMPTION**

Wireless data growth continues to be driven by the ongoing adoption of higher-value smartphones and tablets, and associated data plans. The demand for wireless data services is expected to continue to grow, due to ongoing investment in faster network technologies, such as LTE, LTE-A and 5G, that provide a richer user experience and lower network latency, a larger appetite for mobile connectivity, social networking and other applications, as well as increasing adoption of shared plans with multiple devices by families. Greater customer adoption of data services, including mobile TV, data roaming for travel, mobile commerce, mobile banking, and other IoT applications in the areas of retail and transportation (connected car, asset tracking, and remote monitoring) should also contribute to growth. In the consumer market, IoT represents a growth area for the industry as wireless connectivity on everyday devices, from home automation to cameras, becomes ubiquitous.

#### SIGNIFICANT INVESTMENTS IN WIRELESS NETWORKS

Fast growth in mobile data traffic is increasingly putting a strain on wireless carriers' networks and their ability to manage and service this traffic. Industry Canada's 700 MHz, advanced wireless services-3 (AWS-3), and 2500 MHz spectrum auctions that concluded in 2014 and 2015 provided wireless carriers with prime spectrum to roll out faster next-generation wireless networks and build greater capacity. Carrier aggregation is a technology currently being employed by Canadian wireless carriers that allows for multiple channels of spectrum to be used together, thereby significantly increasing network capacity and data transfer rates. Investments in fibre backhaul to cell sites and the deployment of small-cell technology further increase the efficient utilization of carriers' spectrum holdings.

#### **CUSTOMERS BRINGING THEIR OWN DEVICES**

With the CRTC's Wireless Code limiting wireless contract terms to two years from three years, the number of customers on expired contracts has increased. Subscribers are increasingly bringing their own devices or keeping their existing devices for longer periods of time and therefore may not enter into new contracts for wireless services. This may negatively impact carriers' subscriber churn, but may also create gross addition opportunities as a result of increased churn from other carriers. Additionally, this trend may negatively impact the monthly service fees charged to subscribers; however, the service revenue generated by these customers helps improve margins due to lower spending on device subsidies.

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Business segment analysis Bell Wireless

BCE Inc. 2018 Annual Report

#### **BUSINESS OUTLOOK AND ASSUMPTIONS**

#### **2019 OUTLOOK**

We expect revenue growth to be driven primarily by postpaid and prepaid subscriber base expansion. We expect ABPU to continue to be impacted negatively by reductions in data and voice overage revenue resulting from larger data allotments and talk minutes in monthly rate plans, as well as the onboarding of customer activations from the federal SSC contract and Lucky Mobile prepaid customer growth. We will seek to achieve higher revenues from the flow-through of pricing changes, data growth through increased customer usage of our 4G LTE and LTE-A networks, higher demand for services such as social media, music and streaming of content, as well as nascent services including mobile commerce and other IoT applications. Our intention is to introduce new services to the market in a way that balances innovation with profitability.

We also remain focused on sustaining our market share of incumbent postpaid net additions in a disciplined and cost-conscious manner, while also growing our share of new industry prepaid net additions.

We plan to deliver adjusted EBITDA growth in 2019 from flow through of higher revenue, which should be partly offset by increased operating costs reflecting higher handset costs and increased customer support costs due to growth in the subscriber base and increased network operating expenses.

#### **ASSUMPTIONS**

- Maintain our market share of incumbent wireless postpaid net additions
- Higher prepaid customer net additions
- Continued adoption of smartphone devices, tablets and data applications, as well as the introduction of more 4G LTE and LTE-A devices and new data services
- Higher subscriber acquisition and retention spending, driven by higher handset costs and more customer device upgrades
- Improving blended ABPU, driven by a higher postpaid smartphone mix, increased data consumption on 4G LTE and LTE-A networks, and higher access rates partly offset by the impact of a higher prepaid mix in our overall subscriber base and more customer migrations from Bell Mobility's SSC contract
- Expansion of the LTE-A network coverage to approximately 94% of the Canadian population, and continued 5G preparations with network technology trials, as well as the deployment of small cells and equipping all new sites with fibre
- Ability to monetize increasing data usage and customer subscriptions to new data services
- No material financial, operational or competitive consequences of changes in regulations affecting our wireless business

#### KEY GROWTH DRIVERS

- Increasing Canadian wireless industry penetration
- Greater number of customers on our 4G LTE and LTE-A networks
- Increasing customer adoption of smartphones, tablets and other 4G LTE and LTE-A devices to increase mobile data usage
- Customer usage of new data applications and services

#### PRINCIPAL BUSINESS RISKS

This section discusses certain principal business risks specifically related to the Bell Wireless segment. For a detailed description of the principal risks that could have a material adverse effect on our business, refer to section 9. *Business risks*.

#### AGGRESSIVE COMPETITION

#### RISK

 The intensity of competitive activity from incumbent wireless operators, newer wireless entrants, nontraditional players and resellers

#### POTENTIAL IMPACT

 Pressure on our adjusted EBITDA, ABPU, churn and cost of acquisition and retention would likely result if competitors continue to aggressively increase discounts for handsets and price plans, offer shared plans based on sophisticated pricing requirements or offer other incentives, such as new data plans or unlimited data plans, instalment plans for smartphones or multi-product bundles, to attract new customers

#### REGULATORY ENVIRONMENT

#### RISK

 Greater regulation of wireless services, pricing and infrastructure (e.g. additional mandated access to wireless networks and limitations placed on future spectrum bidding)

#### POTENTIAL IMPACT

 Greater regulation could limit our flexibility, influence the market structure, improve the business positions of our competitors and negatively impact the financial performance of our wireless business

#### MARKET MATURITY AND INCREASED DEVICE COSTS

#### RISK

 Slower subscriber growth due to high Canadian smartphone penetration and increased device costs

#### POTENTIAL IMPACT

 A maturing wireless market and higher device costs could challenge subscriber growth and cost of acquisition and retention, putting pressure on the financial performance of our wireless business

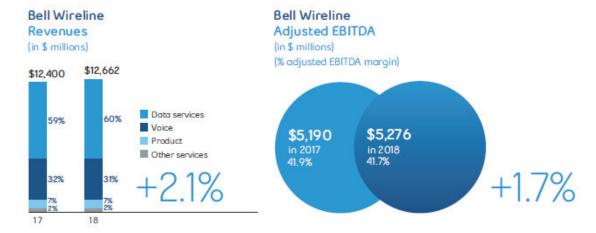
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#### **5.2** Bell Wireline

Bell Wireline achieved stronger organic revenue and adjusted EBITDA growth in 2018, reflecting robust Internet and IPTV subscriber base expansion, higher household ARPU, improved business markets results and operating cost savings that maintained a North American industry-leading margin of 41.7%.

#### FINANCIAL PERFORMANCE ANALYSIS

#### **2018 PERFORMANCE HIGHLIGHTS**



TV<sup>(1)</sup>

Subscriber growth in 2018

IPTV(1)

Total net subscriber activations in 2018 Improved 2.9% vs. 2017

Fibre footprint

Homes and businesses at the end of 2018

High-speed Internet (1) (2)

in 2018

High-speed Internet

Total net subscriber activations in 2018 Improved 22.7% vs. 2017

Residential NAS lines (1)

in 2018

- At the beginning of Q1 2018, our high-speed Internet subscriber base was increased by 19,835, our IPTV by 14,599 and our residential NAS by 23,441, mainly as a result of a small acquisition made in Q1 2018.
- (1) At the beginning of Q1 2018, our high-speed Internet subscriber base was increased by 19,835, our IPTV by 14,599 and our residential NAS by 23,441, mainly as a result of a Small acquisition made in Q1 2018.

  (2) At the beginning of Q1 2018, we adjusted our high-speed Internet subscriber base to add 16,116 subscribers with a corresponding decrease to our postpaid wireless subscribers to reflect the transfer of fixed wireless Internet subscribers.

Business segment analysis Bell Wireline

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#### **BELL WIRELINE RESULTS**

#### **REVENUES**

	2018	2017	\$ CHANGE	% CHANGE
Data	7,466	7,192	274	3.8%
Voice	3,793	3,968	(175)	(4.4%)
Other services	247	211	36	17.1%
Total external service revenues	11,506	11,371	135	1.2%
Inter-segment service revenues	241	199	42	21.1%
Total operating service revenues	11,747	11,570	177	1.5%
Data	466	410	56	13.7%
Equipment and other	447	419	28	6.7%
Total external product revenues	913	829	84	10.1%
Inter-segment product revenues	2	1	1	100.0%
Total operating product revenues	915	830	85	10.2%
Total Bell Wireline revenues	12,662	12,400	262	2.1%

Bell Wireline operating revenues grew by 2.1% in 2018, compared to last year, driven by increases in data services, other services, and product revenues, partly offset by the ongoing decline in voice revenues.

Bell Wireline operating service revenues increased by 1.5% in 2018, compared to 2017.

- Data revenues increased by 3.8% in 2018, compared to 2017, due to:
  - The flow-through of 2017 and 2018 pricing changes
  - o Internet and IPTV subscriber growth
  - The contribution from the acquisition of MTS
  - o Increased IP connectivity and business solutions services sales to enterprise customers, including the contribution from the acquisition of Axia in late August 2018

These factors were partially offset by:

- Greater acquisition, retention and bundle discounts on residential services due to aggressive offers from cable competitors
- The continued decline in our satellite TV subscriber base
- Ongoing legacy data erosion due in part to migrations to IP-based services
- Competitive pricing pressures within our business markets

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- Voice revenues declined by 4.4% in 2018, compared to 2017, driven by:
  - o Continued NAS line erosion from technological substitution to wireless and Internet-based services
  - Large business customer conversions to IP-based data services
  - o Competitive pricing pressures
  - Long distance rate pressure in our residential market from customer adoption of premium rate plans
  - o Reduced usage of traditional long distance services by residential and business customers

These factors were partially offset by:

- The contribution from the acquisition of MTS
- The flow-through of 2017 and 2018 pricing changes
- · Higher sales of international long distance minutes in our wholesale market
- Other services revenues increased by 17.1% in 2018, primarily due to the contribution from the acquisition of AlarmForce.

Bell Wireline operating product revenues grew by 10.2% in 2018, compared to prior year, resulting from increased demand for equipment by large business customers, higher sales of consumer electronics at The Source and the contribution from the acquisition of MTS.

**OPERATING COSTS AND ADJUSTED EBITDA** 

	2018	2017	\$ CHANGE	% CHANGE
Operating costs	(7,386)	(7,210)	(176)	(2.4%)
Adjusted EBITDA	5,276	5,190	86	1.7%
Adjusted EBITDA margin	41.7%	41.9%		(0.2) pts

Bell Wireline operating costs increased by 2.4% in 2018, compared to 2017, attributable to:

- · Acquisitions, including MTS
- Greater cost of goods sold attributable to increased product sales
- Increased business solutions services costs associated with the revenue growth
- Higher pension expense due to a gain in Q1 2017 on post-employment benefit expense related to an alignment of certain Bell Aliant DB pension plans with those of Bell Canada
- Increased fleet and real estate costs due in part to rate increases

These factors were partially offset by:

· Lower labour costs resulting from workforce reductions, fewer call volumes to our customer service centres and vendor contract savings

Bell Wireline adjusted EBITDA increased by 1.7% in 2018, compared to 2017, as a result of the flow-through of the revenue growth, offset in part by higher operating expenses. Adjusted EBITDA margin decreased to 41.7% in 2018, compared to the 41.9% achieved last year, due mainly to more low-margin product sales in the total revenue base.

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**BELL WIRELINE OPERATING METRICS** 

**DATA** 

#### **High-speed Internet**

	2018	2017	CHANGE	% CHANGE
High-speed Internet net activations	107,839	87,860	19,979	22.7%
High-speed Internet subscribers (1) (2)	3,933,931	3,790,141	143,790	3.8%

(1) At the beginning of Q1 2018, our high-speed Internet subscriber base was increased by 19,835, mainly as a result of a small acquisition made in Q1 2018.

(2) At the beginning of Q1 2018, we adjusted our high-speed Internet subscriber base to add 16,116 subscribers with a corresponding decrease to our postpaid wireless subscribers to reflect the transfer of fixed wireless Internet subscribers

High-speed Internet subscriber net activations increased by 22.7% in 2018, compared to 2017, driven by increased retail activations in our expanded FTTP footprint, richer retail offers, greater IPTV pull-through and higher activations in our business markets. This was partly offset by higher deactivations resulting from aggressive offers from cable competitors in both our retail and wholesale markets, combined with a larger number of residential customers coming off promotional offers.

High-speed Internet subscribers at December 31, 2018 totaled 3,933,931, up 3.8% from the end of last year. At the beginning of Q1 2018, our high-speed Internet subscriber base was increased by 19,835, mainly as a result of a small acquisition. We further adjusted our subscriber base in Q1 2018 to add 16,116 subscribers with a corresponding decrease to our postpaid wireless subscribers to reflect the transfer of fixed wireless Internet subscribers.

#### TV

	2018	2017	CHANGE	% CHANGE
Net subscriber activations (losses)	6,182	(20,716)	26,898	129.8%
IPTV	110,790	107,712	3,078	2.9%
Total subscribers (1)	2,853,081	2,832,300	20,781	0.7%
_ IPTV <sup>(1)</sup>	1,675,706	1,550,317	125,389	8.1%

(1) At the beginning of Q1 2018, our IPTV subscriber base was increased by 14,599 as a result of a small acquisition made in Q1 2018.

IPTV net subscriber activations increased by 2.9% in 2018, compared to last year, driven by ongoing growth in activations from our application-based live TV service Alt TV, combined with greater activations in our expanded FTTP footprint. This was moderated by increased deactivations due to aggressive residential offers for service bundles from cable competitors, a higher number of retail customers coming off promotional offers, increased substitution of traditional TV services with OTT services, the impact of maturing Fibe TV markets, along with fewer customer migrations from satellite TV.

Satellite TV net customer losses improved by 18.5% in 2018, compared to 2017, driven by lower retail deactivations and reduced migrations to IPTV, attributable to a more mature subscriber base geographically better-suited for satellite TV service, combined with a reduced number of retail customers coming off promotional offers and fewer promotional offers from cable competitors in rural markets.

Total TV net subscriber activations (IPTV and satellite TV combined) increased by 26,898 in 2018, compared to 2017, due to lower satellite TV net losses and higher IPTV net activations.

IPTV subscribers at December 31, 2018 totaled 1,675,706, up 8.1% from 1,550,317 subscribers reported at the end of 2017. At the beginning of Q1 2018, our IPTV subscriber base was increased by 14,599, as a result of a small acquisition.

Satellite TV subscribers at December 31, 2018 totaled 1,177,375, down 8.2% from 1,281,982 subscribers at the end of last year.

Total TV subscribers (IPTV and satellite TV combined) at December 31, 2018 were 2,853,081, representing a 0.7% increase since the end of 2017. At the beginning of Q1 2018, our total TV subscriber base was increased by 14,599, as a result of a small acquisition.

	2018	2017	CHANGE	% CHANGE
Residential NAS lines (1)	2,990,188	3,231,308	(241,120)	(7.5%)
Residential NAS net losses	(264,561)	(242,094)	(22,467)	(9.3%)

(1) At the beginning of Q1 2018, our residential NAS subscriber base was increased by 23,441 as a result of a small acquisition made in Q1 2018.

Residential NAS net losses increased by 9.3% in 2018, compared to last year, driven by lower activations attributable to ongoing wireless and Internet-based technology substitution, lower acquisition of three-product households, reduced pull-through from our IPTV service bundle offers, as well as aggressive competitive offers from cable TV providers.

Residential NAS subscribers at December 31, 2018 totaled 2,990,188, representing a 7.5% decrease compared to the 3,231,308 subscribers reported at the end of 2017. This represents a significant decline over the 0.6% subscriber base erosion experienced in 2017, which benefited from the subscribers acquired from MTS. At the beginning of Q1 2018, our residential NAS subscriber base was increased by 23,441, as a result of a small acquisition.

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Business segment analysis Bell Wireline

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#### COMPETITIVE LANDSCAPE AND INDUSTRY TRENDS

#### **COMPETITIVE LANDSCAPE**

The financial performance of the overall Canadian wireline telecommunications market continues to be impacted by the ongoing declines in legacy voice service revenues resulting from technological substitution to wireless and OTT services, as well as by ongoing conversion to IP-based data services and networks by large business customers. Sustained competition from cable companies also continues to erode traditional telephone providers' market share of residential local telephony. Canada's four largest cable companies had approximately 3.8 million telephony subscribers at the end of 2018, representing a national residential market share of approximately 45%. Other non-facilities-based competitors also offer local and long distance VoIP services and resell high-speed Internet services.

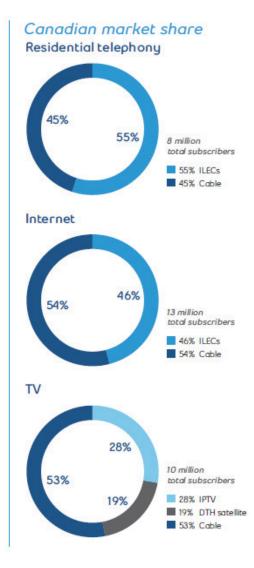
Although the residential Internet market is maturing, with over 86% penetration across Canada, subscriber growth is expected to continue over the next several years. At the end of 2018, the four largest cable companies had more than 7 million Internet subscribers, representing 54% of the total Internet market based on publicly reported data <sup>(1)</sup>, while incumbent local exchange carriers (ILECs) held the remaining 46% or 6 million subscribers. Bell continues to make market share gains due to the expansion of our fibre optic network and the pull-through of subscribers from our IP-based Fibe TV and Alt TV services.

While Canadians still watch traditional TV, digital platforms are playing an increasingly important role in the broadcasting industry. Popular online video services are providing Canadians with more choice about where, when and how to access their video content. In 2018, ILECs offering IPTV service grew their subscriber bases by 8% to reach 2.9 million customers, driven by expanded network coverage, enhanced service offerings, and marketing and promotions focused on IPTV. This growth came at the expense of cable TV and satellite TV subscriber losses. At the end of the year, Canada's four largest cable companies had approximately 5.5 million TV subscribers, or a 53% market share, compared to 55% at the end of 2017.

In 2018, our primary cable TV competitor in Ontario, Rogers, launched Ignite TV, based on Comcast's XFINITY X1 video platform. Vidéotron, our primary cable TV competitor in Québec, has announced its intention to adopt the Comcast X1 platform in 2019.

#### **Competitors**

- Cable TV providers offering cable TV, Internet and cable telephony services, including:
  - $\circ\,$  Rogers in Ontario, New Brunswick, Newfoundland and Labrador
  - Vidéotron in Québec
  - o Cogeco Cable Inc. (a subsidiary of Cogeco Inc.) (Cogeco) in Ontario and Québec
  - $\circ\,$  Shaw in British Columbia, Alberta, Saskatchewan, Manitoba and Ontario
  - $\circ\,$  Shaw Direct, providing satellite TV service nationwide
  - o Eastlink in every province except Saskatchewan, where it does not provide cable TV and Internet service
- Telus provides residential voice, Internet and IPTV services in British Columbia, Alberta and Eastern Québec
- Telus and Allstream Inc. provide wholesale products and business services across Canada
   Various others (such as TekSavvy Solutions, Distributel, VMedia, and Vonage Canada (a di
- Various others (such as TekSavvy Solutions, Distributel, VMedia, and Vonage Canada (a division of Vonage Holdings Corp.) (Vonage) offer resale or VoIP-based local, long distance and Internet services
- OTT voice and video services such as Skype, Netflix, Amazon Prime Video and YouTube
- Digital media streaming devices such as Apple TV, Roku and Google Chromecast
- Other Canadian ILECs and cable TV operators
- Substitution to wireless services, including those offered by Bell
- Customized managed outsourcing solutions competitors, such as systems integrators CGI, EDS (a division of HP Enterprise Services) and IBM
- Wholesale competitors include cable operators, domestic CLECs, U.S. or other international carriers for certain services, and electrical utility-based telecommunications providers
- Competitors for home security range from local to national companies, such as ADT, Chubb Security, Stanley Security, Fluent and MONI Smart Security



(1) Internet services provided by resellers are included as wholesale Internet subscribers for cable companies and ILECs

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Bell Wireline

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#### INDUSTRY TRENDS

#### INVESTMENT IN BROADBAND FIBRE DEPLOYMENT

The Canadian ILECs continue to make substantial investments in deploying broadband fibre within their territories, with a focus on direct FTTP access to maintain and enhance their ability to support enhanced IP-based services and higher broadband speeds. Cable TV companies continue to evolve their cable networks with the gradual rollout of the DOCSIS 3.1 platform. Although this platform increases speeds in the near term and is cost-efficient, it does not offer the same advanced capabilities as FTTP over the longer term. FTTP delivers broadband speeds of up to 1.5 Gbps currently, with faster speeds expected in the future as equipment evolves to support these higher speeds. Going forward, ILECs are expected to maintain high levels of capital spending for the ongoing expansion of their broadband fibre networks, with an increasing emphasis on upgrading current FTTN networks to FTTP.

#### ALTERNATIVE TV AND OTT SERVICES

The growing popularity of watching TV and on-demand content anywhere, particularly on handheld devices, is expected to continue as customers adopt services that enable them to view content on multiple screens. Streaming media providers, such as Netflix and Amazon Prime Video, continue to enhance OTT streaming services in order to compete for share of viewership in response to evolving viewing habits and consumer demand. TV providers are monitoring OTT developments and evolving their content and market strategy to compete with these non-traditional offerings. We view OTT as an opportunity to add increased capabilities to our linear and on-demand assets, provide customers with flexible options to choose the content they want and drive greater usage of Bell's high-speed Internet and wireless networks. We continue to enhance our Fibe TV service with additional content and capabilities, including the ability to watch recorded content on the go and access Netflix and YouTube on STBs. We also launched Alt TV in 2017, Canada's first widely available app-based live TV service, to address the growing cord-cutting and cord-shaving markets, providing users with the ability to consume live and on-demand content on laptops, smartphones, tablets and Apple TV without the need for a traditional TV STB.

#### TECHNOLOGY SUBSTITUTION

Technology substitution, enabled by the broad deployment of higher speed Internet; the pervasive use of e-mail, messaging and social media as alternatives to voice services; and the growth of wireless and VoIP services, continues to drive legacy voice revenue declines for telecommunications companies. Wireless-only households were estimated to represent approximately 46% of households in Ontario, Québec and Atlantic Canada at the end of 2018, compared to approximately 43% at the end of 2017, while the disconnection of and reduction in spending for traditional TV (cord-cutting and cord-shaving) continues to rise. Although Bell is a key provider of these substitution services, the decline in this legacy business continues as anticipated.

#### ADOPTION OF IP-BASED SERVICES

The convergence of IT and telecommunications, facilitated by the ubiquity of IP, continues to shape competitive investments for business customers. Telecommunications companies are providing professional and managed services, as well as other IT services and support, while IT service providers are bundling network connectivity with their software as service offerings. In addition, manufacturers continue to bring all-IP and converged (IP plus legacy) equipment to market, enabling ongoing migration to IP-based solutions. The development of IP-based platforms, which provide combined IP voice, data and video solutions, creates potential cost efficiencies that compensate, in part, for reduced margins resulting from the continuing shift from legacy to IP-based services. The evolution of IT has created significant opportunities for our business markets services, such as cloud services and data hosting, that can have a greater business impact than traditional telecommunications services.

#### BUSINESS OUTLOOK AND ASSUMPTIONS

#### **2019 OUTLOOK**

We expect to generate positive revenue and adjusted EBITDA growth in 2019. This is predicated on a continued strong broadband Internet and TV subscriber growth trajectory supported by a broadening direct FTTP service footprint; the deployment of full broadband Internet service into rural locations with fixed wireless WTTP technology, scaling of Alt TV and new innovative TV features enabled by the new MediaFirst IPTV platform; annual residential price increases; improving year-over-year business markets performance; as well as cost reductions to counter competitive repricing pressures and the ongoing decline in voice revenues.

TV subscriber growth within our wireline footprint is expected to be driven by increasing Fibe TV penetration of existing IPTV-enabled neighbourhoods and ongoing enhancements enabled by the MediaFirst platform. We also intend to seek greater penetration within the multiple-dwelling units (MDU) market and to combat the competitive impact of OTT video streaming services and a growing cord-cutter market with our Alt TV service. Although satellite TV net customer losses are expected to continue in 2019, as a result of aggressive residential promotional offers from cable competitors, they are expected to moderate, due to fewer residential deactivations and customer migrations to IPTV reflecting a more mature subscriber base geographically better-suited for satellite TV service.

Internet subscriber base growth in 2019 is expected to be driven by a growing direct fibre service footprint together with increased household penetration of FTTP; the rollout of higher-speed

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Business segment analysis Bell Wireline

#### **BCE Inc. 2018 Annual Report**

In business wireline, although the economy is growing, customers continue to look for opportunities to lower costs. As a result, telecom spending by large enterprise customers is expected to be variable and improve at a modest pace. This, combined with ongoing customer migration to IP-based systems and demand for cheaper bandwidth alternatives with faster speeds, will likely continue to negatively impact overall business markets results in 2019. We intend on seeking to minimize the overall revenue decline from legacy services by leveraging our market position to develop unique services and value enhancements, which further improve client experience by providing more features with improved flexibility to support client needs on demand. We intend to use marketing initiatives to slow NAS erosion, while investing in direct fibre expansion and new solutions in key portfolios such as Internet and private networks, data centre and cloud services, unified communications, security services and IoT. We will continue to deliver network-centric managed and professional services solutions to large and mid-sized businesses that increase the value of connectivity services.

We also expect to experience sustained competitive intensity in our mass and mid-sized business markets as cable operators and other telecom competitors maintain their focus on these customer segments. We also intend to introduce service offerings that help drive innovative solutions and value for our mass and mid-sized customers by leveraging Bell's network assets, broadband fibre expansion and service capabilities to expand our relationships with them. We will maintain a focus on overall profitability by seeking to increase revenue per customer and customer retention, as well as through improving our processes to achieve further operating efficiencies and productivity gains.

Operating cost reduction will continue to be a key focus for our Bell Wireline segment, helping to offset costs related to the growth and retention of IPTV, Internet, IP broadband and hosted IP voice subscribers, the ongoing erosion of high-margin wireline voice and other legacy revenues, as well as competitive repricing pressures in our residential, business and wholesale markets. This, combined with further operating efficiencies driven by an expanding FTTP footprint, changes in consumer behaviour with product and customer service innovation, and the realization of additional synergies from the next phases of integration of Bell MTS, is expected to support our objective of maintaining our adjusted EBITDA margin relatively stable year over year.

#### **ASSUMPTIONS**

- · Positive full-year adjusted EBITDA growth
- · Continued growth in residential IPTV and Internet subscribers
- Increasing wireless and Internet-based technological substitution
- Residential services household ARPU growth from increased penetration of multi-product households and price increases
- Continued aggressive residential service bundle offers from cable TV competitors in our local wireline areas
- Continued large business customer migration to IP-based systems
- Ongoing competitive repricing pressures in our business and wholesale markets
- Continued competitive intensity in our small and mid-sized business markets as cable operators and other telecommunications competitors continue to intensify their focus on business customers
- Traditional high-margin product categories challenged by large global cloud and OTT providers of business voice and data solutions expanding into Canada with on-demand services
- Accelerating customer adoption of OTT services resulting in downsizing of TV packages
- Further deployment of direct fibre to more homes and businesses within our wireline footprint and an acceleration in our fixed WTTP rural buildout
- Growing consumption of OTT TV services and on-demand streaming video, as well as the proliferation of devices, such as tablets, that consume large quantities of bandwidth, will
  require considerable ongoing capital investment
- Realization of cost savings related to management workforce reductions including attrition and retirements, lower contracted rates from our suppliers, operating efficiencies enabled by a growing direct fibre footprint, changes in consumer behaviour and product innovation, as well as the realization of additional synergies from the next phases of integration of MTS
- No material financial, operational or competitive consequences of changes in regulations affecting our wireline business

#### **KEY GROWTH DRIVERS**

- Expansion of FTTP footprint
- Buildout of fixed wireless WTTP network in rural markets
- Increasing FTTP and WTTP penetration of households
- Higher market share of industry TV and Internet subscribers
- Increased business customer spending on connectivity services and managed and professional services solutions
- Expansion of our business customer relationships to drive higher revenue per customer
- Ongoing service innovation and product value enhancements

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Business segment analysis Bell Wireline

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#### PRINCIPAL BUSINESS RISKS

This section discusses certain principal business risks specifically related to the Bell Wireline segment. For a detailed description of the principal risks that could have a material adverse effect on our business, refer to section 9, *Business risks*.

#### AGGRESSIVE COMPETITION

#### RISK

 The intensity of competitive activity coupled with new product launches (e.g., IoT, smart home systems and devices, innovative TV platforms, etc.) from incumbent operators, non-traditional players and wholesalers

#### POTENTIAL IMPACT

 An increase in the intensity level of competitive activity could result in higher churn, increased acquisition and retention expenses and increased use of promotional competitive offers to acquire and keep customers, all of which would put pressure on Bell Wireline's adjusted EBITDA

#### REGULATORY ENVIRONMENT

#### RISK

 The CRTC mandates rates for the new disaggregated wholesale high-speed access service available on FTTP facilities that are materially different from the rates we proposed, and which do not sufficiently account for the investment required in these facilities

#### POTENTIAL IMPACT

The mandating of rates for the new disaggregated wholesale high-speed access service available on FTTP facilities that are materially different from the rates we proposed could improve the business position of our competitors, further accelerate penetration and disintermediation by OTT players, and change our investment strategy, especially in relation to investment in next-generation wireline

#### CHANGING CUSTOMER BEHAVIOUR

#### RISK

- The traditional TV viewing model (i.e., the subscription for bundled channels) is challenged by an increasing number of legal and illegal viewing options available in the market offered by traditional, non-traditional and global players, as well as increasing cord-cutting and cord-shaving trends
- Changing customer habits further contribute to the erosion of NAS lines

#### POTENTIAL IMPACT

 Our market penetration and number of TV subscribers could decline as a result of BDU offerings, an increasing number of domestic and global unregulated OTT providers, as well as a significant volume of content piracy. The proliferation of IP-based products, including OTT content offerings directly to consumers,

- may accelerate the disconnection of TV services or the reduction of TV spending
- The ongoing loss of NAS lines from technological substitution to wireless and Internet-based services and large business customer conversions to IP-based data services challenge our traditional voice revenues and compel us to develop other service offerings

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5 MD&A

Business segment analysis Bell Media

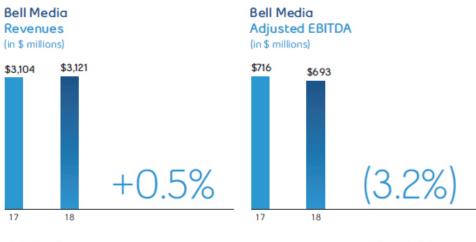
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#### 5.3 Bell Media

Bell Media generated positive revenue growth in 2018, driven by stronger TV advertising performance, growth in direct-to-consumer video streaming services and higher OOH advertising revenue, as operating costs grew due to increased costs for sports broadcast rights and content investments that support TV and on-demand programming.

#### FINANCIAL PERFORMANCE ANALYSIS

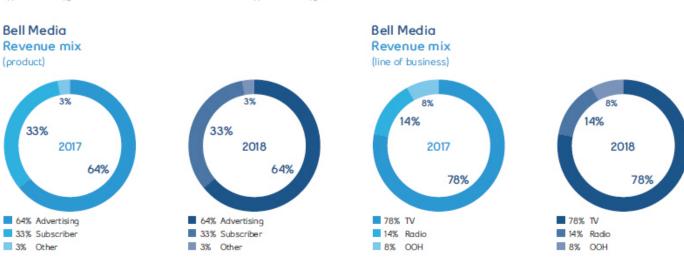
#### 2018 PERFORMANCE HIGHLIGHTS



CTV is the most-watched Canadian TV network

10 of top 20 programs

Nationally among total viewers 2017–2018 broadcast year



#### **BELL MEDIA RESULTS**

#### REVENUES

	2018	2017	\$ CHANGE	% CHANGE
Total external revenues	2,677	2,676	1	_
Inter-segment revenues	444	428	16	3.7%
Total Bell Media revenues	3,121	3,104	17	0.5%

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5 MD&A Business segment analysis Bell Media

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Bell Media operating revenues increased by 0.5% in 2018, compared to 2017, driven by both higher subscriber and advertising revenues compared to last year.

- Subscriber revenues grew in 2018, compared to last year, mainly due to:
  - Ocontinued growth in our TV Everywhere products
  - $\circ\,$  Rate increases to certain BDUs
  - o The contribution from TSN and RDS Direct, our direct-to-consumer sports streaming services that were launched in June 2018

These factors were partially offset by fewer subscribers.

- Advertising revenues increased in 2018, compared to 2017, mainly driven by:
  - o Higher specialty TV advertising revenues led by the broadcast of the 2018 FIFA World Cup along with improved audience levels and rate increases
  - Higher OOH advertising revenues from increased demand on digital faces
  - $\circ\,$  Continued growth in our digital TV properties

These factors were partially offset by:

- Lower overall audience levels and the ongoing shift in customer spending to OTT and digital platforms, which unfavourably impacted conventional TV and radio
- The shift in advertising dollars in Q1 2018 to the main broadcaster of the PyeongChang 2018 Winter Olympics

#### **OPERATING COSTS AND ADJUSTED EBITDA**

	2018	2017	\$ CHANGE	% CHANGE
Operating costs	(2,428)	(2,388)	(40)	(1.7%)
Adjusted EBITDA	693	716	(23)	(3.2%)
Adjusted EBITDA margin	22.2%	23.1%		(0.9) pts

**Bell Media operating costs** increased by 1.7% in 2018, compared to last year, mainly due to continued escalation of programming and content costs for sports broadcast rights, including the 2018 FIFA World Cup rights and ongoing content expansion for our Crave products, as well as deal renewals for specialty TV programming.

Bell Media adjusted EBITDA declined by 3.2% in 2018, compared to 2017, as the higher operating expenses more than offset the growth in operating revenues.

#### **BELL MEDIA OPERATING METRICS**

- CTV maintained its #1 ranking as the most-watched network in Canada for the 17th year in a row, and continued to lead with 10 of the top 20 programs nationally in all key
  demographics
- Bell Media maintained its leadership position in the specialty and pay TV market, with its English specialty and pay TV properties reaching 84% of all Canadian English specialty and pay viewers and its French specialty and pay TV properties reaching 71% of French language TV viewers in an average week. Bell Media also ranked first with TSN, Canada's mostwatched specialty TV channel and RDS, the top French-language sports network.
- Bell Media continued to rank first in digital media among Canadian broadcast and video network competitors, and sixth among online properties in the country, with 20.6 million unique visitors per month, reaching 67% of the digital audience
- Bell Media remained Canada's top radio broadcaster, reaching 16.6 million listeners who spent 71.7 million hours tuned in each week during 2018
- Astral is one of Canada's leading OOH advertising companies, reaching 14 million consumers weekly, with an offering of five innovative product lines and owning more than 31,000 advertising faces at the end of 2018 strategically located in key urban cities across the country

#### COMPETITIVE LANDSCAPE AND INDUSTRY TRENDS

#### **COMPETITIVE LANDSCAPE**

Competition in the Canadian media industry has changed in recent years as traditional media assets are increasingly being controlled by a small number of competitors with significant scale and financial resources. Technology has allowed new entrants to become media players in their own right. Some players have become more vertically integrated across both traditional and emerging platforms to better enable the acquisition and monetization of premium content. Global aggregators have also emerged and are competing for both content and viewers.

Bell Media competes in the video, radio, OOH advertising and digital media markets:

- Video: The TV market has become increasingly fragmented and this trend is expected to continue as new services and technologies increase the diversity of information and entertainment outlets available to consumers
- Radio: Competition within the radio broadcasting industry occurs primarily in discrete local market areas among individual stations
- OOH: The Canadian OOH advertising industry is fragmented, consisting of a few large companies as well as numerous smaller and local companies operating in a few local markets
- **Digital media:** Consumers continue to shift their media consumption towards digital and online media, mobile devices and on-demand content, requiring industry players to increase their efforts in digital content and capabilities in order to compete. This trend is also causing advertisers to direct more of their spending to digital and online rather than traditional media. In addition, the number of competitors has increased as more digital and online media companies, including large global companies, enter the market.

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#### **Competitors**

TV

- Conventional Canadian TV stations (local and distant signals) and specialty and pay channels, such as those owned by Corus, Rogers, Québecor, Canadian Broadcasting Corporation (CBC)/Société Radio-Canada (SRC) and Groupe V
- U.S. conventional TV stations and specialty channels
- OTT streaming providers such as Netflix, Amazon Prime Video and DAZN
- Video-sharing websites such as YouTube

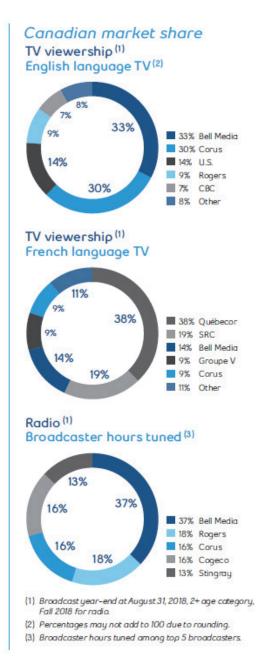
#### RADIO

- Large radio operators, such as Rogers, Corus, Cogeco and Stingray Group Inc. (Stingray) that also own and operate radio station clusters in various local markets
- Radio stations in specific local markets
- Satellite radio provider SiriusXM
- Music streaming services such as Spotify, Apple Music and Google Play Music
- Music downloading services such as Apple's iTunes Store
- Other media such as newspapers, local weeklies, TV, magazines, outdoor advertising and the Internet

#### OOH ADVERTISING

- Large outdoor advertisers, such as Jim Pattison Broadcast Group, Outfront Media, Québecor, Dynamic and Clear Channel Outdoor
- Numerous smaller and local companies operating a limited number of display faces in a few local markets
- Other media such as TV, radio, print media and the Internet

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#### INDUSTRY TRENDS

#### TECHNOLOGY AND CONSUMER HABITS TRANSFORMING THE WAY TV IS DELIVERED

Technology used in the media industry continues to evolve rapidly, which has led to alternative methods for the distribution, storage and consumption of content. These technological developments have driven and reinforced changes in consumer behaviour as consumers seek more control over when, where and how they consume content. Consumers now have the ability to watch content from a variety of media services on the screen of their choice, including TVs, computers, and mobile devices. The number of Canadian users who are connected to the Internet through their TVs is growing as connection becomes easier and more affordable. Changes in technology and consumer behaviour have resulted in a number of challenges for content aggregators and distributors. Ubiquitous access to content enabled by connected devices introduces risk to traditional distribution platforms by enabling content owners to provide content directly to distributors and consumers, thus bypassing traditional content aggregators.

#### GROWTH OF ALTERNATIVES TO TRADITIONAL LINEAR TV

Consumers continue to have access to an array of online entertainment and information alternatives that did not previously exist. While traditional linear TV has historically been the only way to access entertainment programming, the increase in alternative entertainment options has led to a fragmentation in consumption habits. Traditional linear TV still remains the most common form of video consumption, but people are increasingly consuming content on their own terms from an assortment of services and in a variety of formats. In particular, today's viewers are consuming more content online, watching less scheduled programming live, time-shifting original broadcasts through PVRs, viewing more video on mobile devices, and catching up on an expanded library of past programming on-demand. While the majority of households use pure OTT services, like Netflix and Amazon Prime Video, to complement linear TV consumption, an increasing number are leveraging these services as alternatives to a traditional linear package.

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#### ESCALATING CONTENT COSTS

Premium video content has become increasingly important to media companies in attracting and retaining viewers and advertisers. This content, including live sports and special events, should continue to draw audiences and advertisers moving forward. Heightened competition for these rights from global competitors, including Netflix, Amazon, and DAZN, has already resulted in higher program rights costs, which is a trend that is expected to continue into the future.

#### MEDIA COMPANIES ARE EVOLVING TO REMAIN COMPETITIVE

In recognition of changing consumer behaviour, media companies are evolving their content and launching their own solutions with the objective of better competing with non-traditional offerings through direct-to-consumer services such as Bell Media's Crave, TSN and RDS products, as well as authenticated TV Everywhere services featuring a series of apps including CTV, Discovery and Bravo. Access to live sports and other premium content has become even more important for acquiring and retaining audiences that in turn attract advertisers and subscriber revenue. Therefore, ownership of content and/or long-term agreements with content owners has also become increasingly important to media companies. In the future, short-form video content is expected to represent an area of focus for media companies seeking to connect with a different segment of the market.

#### **BUSINESS OUTLOOK AND ASSUMPTIONS**

#### 2019 OUTLOOK

Subscriber revenue performance is expected to reflect higher anticipated rates from BDU carriage renewals, further growth in Crave, and continued scaling of direct-to-consumer products. However, the effects of shifting media consumption towards competing OTT and digital platforms, further TV cord-shaving and cord-cutting, as well as the financial impact of higher content costs for video, will continue to weigh on adjusted EBITDA in 2019. While the advertising market is expected to continue to be impacted by audience declines in 2019, we anticipate that our pricing and strategic initiatives will offset some of this pressure.

We also intend to continue controlling costs by leveraging assets, achieving productivity gains and pursuing operational efficiencies across all of our media properties, while continuing to invest in premium content across all screens and platforms.

In our video properties, we intend to leverage the strength of our market position combined with enhanced audience targeting to continue offering advertisers, both nationally and locally, premium opportunities to reach their target audiences. Success in this area requires that we focus on a number of factors, including: successfully acquiring highly rated programming and

differentiated content; building and maintaining strategic supply arrangements for content across all screens and platforms; producing and commissioning high-quality Canadian content, including market-leading news; and further developing our data-enhanced planning, activation and measurement tools, which we introduced in 2018.

Our sports specialty video offerings are expected to continue to deliver premium content and exceptional viewing experiences to our TV and direct-to-consumer audiences. Our NFL and NHL offerings, combined with the integration of our digital platforms, are integral parts of our strategy to enhance viewership and engagement. We will also continue to focus on creating innovative high-quality productions in the areas of sports news and editorial coverage.

In non-sports specialty TV, audiences and advertising revenues are expected to be driven by investment in quality programming and production. As part of our objective to drive revenue growth, we intend to capitalize on our competitive position in key specialty services to improve both channel strength and channel selection.

Through the recent launch of the new Crave, we will continue to leverage our investments in premium content (including HBO, SHOWTIME and STARZ) in order to attract Pay TV and direct-to-consumer subscribers.

In our French-language pay and specialty services, we will continue to optimize our programming with a view to increasing our appeal to audiences.

In radio, we intend to leverage the strength of our market position to continue offering advertisers, both nationally and locally, premium opportunities to reach their target audiences. Additionally, in conjunction with our local TV properties, we will continue to pursue opportunities that leverage our promotional capabilities, provide an expanded platform for content sharing, and offer other synergistic efficiencies.

In our OOH operations, we plan to leverage the strength of our products to provide advertisers with premium opportunities in key Canadian markets. We will also continue to seek new opportunities in digital markets, including converting certain premium outdoor structures to digital.

#### **ASSUMPTIONS**

- Revenue performance expected to reflect further Crave subscriber growth, flow-through of BDU rate increases, and strategic pricing on advertising sales
- Operating cost growth driven by higher programming costs, mainly due to continued investment in Crave content
- Continued scaling of Crave and sports direct-to-consumer products
- · Ability to successfully acquire and produce highly rated programming and differentiated content
- · Building and maintaining strategic supply arrangements for content across all screens and platforms
- Monetization of content rights and Bell Media properties across all platforms
- TV unbundling and growth in OTT viewing expected to result in lower subscriber levels for many Bell Media video properties
- No material financial, operational or competitive consequences of changes in regulations affecting our media business

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#### **KEY GROWTH DRIVERS**

- Leveraging data to better inform media planning, activation, and measurement
- Enhancing digital strategy, including scaling of direct-to-consumer products
- Successful renewal of BDU agreements
- Establishing unique partnerships and strategic content investments
- Converting premium OOH structures to digital

#### PRINCIPAL BUSINESS RISKS

This section discusses certain principal business risks specifically related to the Bell Media segment. For a detailed description of the principal risks that could have a material adverse effect on our business, refer to section 9, *Business risks*.

#### AGGRESSIVE COMPETITION AND REGULATORY CONSTRAINTS

#### RISK

- The intensity of competitive activity from traditional TV services, as well as from new technologies and alternative distribution platforms such as unregulated OTT content offerings, VOD, personal video platforms, pirated content and video services over mobile devices and the Internet, in combination with regulations that require all BDUs to make TV services available à la carte
- Acceleration among non-traditional global players developing more aggressive product and sales strategies in creating and distributing video

#### POTENTIAL IMPACT

 Adverse impact on the level of subscriptions and/or viewership for Bell Media's TV services and on Bell Media's revenue streams

#### ADVERTISING AND SUBSCRIPTION REVENUE UNCERTAINTY

#### RISK

- Advertising is heavily dependent on economic conditions and viewership, as well as on our ability to grow alternative advertising media such as digital and OOH platforms, in the context of a changing and fragmented advertising market. Conventional media is under increasing pressure for advertising spend against dominant non-traditional/global digital services
- Bell Media has contracts with a variety of BDUs, under which monthly subscription fees for specialty and pay TV services are earned, that expire on a specific date

#### POTENTIAL IMPACT

- Economic uncertainty could reduce advertisers' spending. Our failure to increase or maintain viewership or capture our share of the changing and fragmented advertising market could result in the loss of advertising revenue
- If we are not successful in obtaining favourable agreements with BDUs, it could result in the loss of subscription revenue

#### RISING CONTENT COSTS AND ABILITY TO SECURE KEY CONTENT

#### RISK

 Rising content costs, as an increasing number of domestic and global competitors seek to acquire the same content, and the ability to secure key content to drive revenues and subscriber growth

#### POTENTIAL IMPACT

- Rising programming costs could require us to incur unplanned expenses, which could result in negative pressure on adjusted EBITDA
- Our inability to acquire popular programming content could adversely affect Bell Media's viewership and subscription levels and, consequently, advertising and subscription revenues

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Financial and capital management

This section tells you how we manage our cash and capital resources to carry out our strategy and deliver financial results. It provides an analysis of our financial condition, cash flows and liquidity on a consolidated basis.

#### 6.1 Net debt

	DECEMBER 31,	DECEMBER 31,		
	2018	2017	\$ CHANGE	% CHANGE
Debt due within one year	4,645	5,178	(533)	(10.3%)
Long-term debt	19,760	18,215	1,545	8.5%
Preferred shares (1)	2,002	2,002	_	_
Cash and cash equivalents	(425)	(625)	200	32.0%
Net debt	25,982	24,770	1,212	4.9%

(1) 50% of outstanding preferred shares of \$4,004 million in 2018 and 2017 are classified as debt, consistent with the treatment by some credit rating agencies.

The increase of \$1,012 million in total debt, comprised of debt due within one year and long-term debt, was due to:

- the issuance by Bell Canada of Series M-47 and M-48 MTN debentures with total principal amounts of \$500 million and \$1 billion, respectively
- the issuance of Series US-1 Notes with a total principal amount of US \$1,150 million (C\$1,493 million)
- a net increase of \$242 million in our other debt and finance lease obligations

#### Partly offset by:

- the early redemption of Series M-25 MTN debentures in the principal amount of \$1 billion
- the early redemption of Series M-28 MTN debentures in the principal amount of \$400 million
- the early redemption of Series M-33 debentures in the principal amount of \$300 million
- the early redemption of Series 9 notes in the principal amount of \$200 million
- the early redemption of Series 8 notes in the principal amount of \$200 million
- a decrease in our notes payable (net of issuances) of \$123 million

The decrease in cash and cash equivalents of \$200 million was due mainly to:

- \$2,679 million of dividends paid on BCE common shares
- \$395 million paid for business acquisitions mainly related to the acquisitions of AlarmForce and Axia
- \$240 million paid for a voluntary DB pension plan contribution
- \$222 million paid for the purchase on the open market of shares for the settlement of share-based payments
- \$175 million paid for the repurchase of common shares through a NCIB
- \$79 million acquisition and other costs paid
- \$56 million paid for the acquisition of spectrum licences
- \$51 million return of capital to non-controlling interest (NCI)

#### Partly offset by:

- \$3,567 million of free cash flow
- \$160 million of debt issuances (net of repayments)
- \$68 million of disposition of intangibles and other assets for the sale of AlarmForce's approximate 39,000 customer accounts to Telus

#### **6.2** Outstanding share data

	NUMBER
COMMON SHARES OUTSTANDING	OF SHARES
Outstanding, January 1, 2018	900,996,640
Shares issued for the acquisition of AlarmForce	22,531
Shares issued under employee stock option plan	266,941
Repurchase of common shares	(3,085,697)
Outstanding, December 31, 2018	898,200,415

		WEIGHTED
		AVERAGE
	NUMBER	EXERCISE PRICE
STOCK OPTIONS OUTSTANDING	OF OPTIONS	(\$)
Outstanding, January 1, 2018	10,490,249	55
Granted	3,888,693	56
Exercised (1)	(266,941)	42
Forfeited	(39,669)	58
Outstanding, December 31, 2018	14,072,332	56
Exercisable, December 31, 2018	4,399,588	52

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(1) The weighted average share price for options exercised in 2018 was \$55.

At March 7, 2019, 898,497,707 common shares and 17,135,086 stock options were outstanding.

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#### 6.3 Cash flows

	2018	2017	\$ CHANGE	% CHANGE
Cash flows from operating activities	7,384	7,358	26	0.4%
Capital expenditures	(3,971)	(4,034)	63	1.6%
Cash dividends paid on preferred shares	(149)	(127)	(22)	(17.3%)
Cash dividends paid by subsidiaries to non-controlling interest	(16)	(34)	18	52.9%
Acquisition and other costs paid	79	155	(76)	(49.0%)
Voluntary DB pension plan contribution	240	100	140	n.m.
Free cash flow	3,567	3,418	149	4.4%
Business acquisitions	(395)	(1,649)	1,254	76.0%
Acquisition and other costs paid	(79)	(155)	76	49.0%
Voluntary DB pension plan contribution	(240)	(100)	(140)	n.m.
Acquisition of spectrum licences	(56)	` _	(56)	n.m.
Disposition of intangibles and other assets	68	323	(255)	(78.9%)
Other investing activities	(32)	(77)	45	58.4%
Net issuance of debt instruments	160	691	(531)	(76.8%)
Issue of common shares	11	117	(106)	(90.6%)
Repurchase of common shares	(175)	_	(175)	n.m.
Purchase of shares for settlement of share-based payments	(222)	(224)	2	0.9%

Cash dividends paid on common shares	(2,679)	(2,512)	(167)	(6.6%)
Return of capital to non-controlling interest	(51)	_	(51)	n.m.
Other financing activities	(77)	(60)	(17)	(28.3%)
Net decrease in cash and cash equivalents	(200)	(228)	28	12.3%

n.m.: not meaningful

#### CASH FLOWS FROM OPERATING ACTIVITIES AND FREE CASH FLOW

In 2018, BCE's cash flows from operating activities increased \$26 million, compared to 2017, due mainly to higher adjusted EBITDA, partly offset by a higher voluntary DB pension plan contribution made in 2018.

Free cash flow increased \$149 million in 2018, compared to 2017, due mainly to higher cash flows from operating activities, excluding voluntary DB pension plan contributions, and acquisition and other costs paid, and lower capital expenditures.

#### **CAPITAL EXPENDITURES**

	2018	2017	\$ CHANGE	% CHANGE
Bell Wireless	656	731	75	10.3%
Capital intensity ratio	7.8%	9.2%		1.4 pts
Bell Wireline	3,201	3,174	(27)	(0.9%)
Capital intensity ratio	25.3%	25.6%		0.3 pts
Bell Media	114	129	15	11.6%
Capital intensity ratio	3.7%	4.2%		0.5 pts
BCE	3,971	4,034	63	1.6%
Capital intensity ratio	16.9%	17.7%		0.8 pts

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**BCE capital expenditures** of \$3,971 million in 2018, declined by 1.6% or \$63 million compared to last year. Capital expenditures as a percentage of revenue (capital intensity ratio) also declined in 2018 to 16.9%, compared to 17.7% in 2017. The decrease in capital spending was driven by lower spending in Bell Wireless and Bell Media, partly offset by higher spending in our Bell Wireline segment. The year-over-year decrease reflected:

- Lower capital spending in our wireless segment of \$75 million in 2018, due to a slower pace of spending compared to last year. Wireless capital investment continued to focus on the expansion of our LTE-A network, which reached 91% of the Canadian population at December 31, 2018, spectrum carrier aggregation, the deployment of wireless small-cells to optimize mobile coverage, signal quality and data backhaul, along with the expansion of network capacity to support the growth in subscribers and data consumption.
- Lower capital spending at Bell Media of \$15 million in 2018, due to greater investments last year relating to the execution of OOH contract wins and upgrades to Bell Media broadcast studios and TV production equipment
- Higher capital investment in our wireline segment of \$27 million in 2018, driven by the continued deployment of broadband fibre directly to more homes and businesses, the initial
  rollout of fixed wireless broadband Internet to rural locations in Ontario and Québec and the acquisition and integration of MTS

#### BUSINESS ACQUISITIONS

On August 31, 2018, BCE completed the acquisition of all of the issued and outstanding common shares of Axia for a total cash consideration of \$155 million.

On January 5, 2018, BCE acquired all of the issued and outstanding shares of AlarmForce for a total consideration of \$182 million, of which \$181 million was paid in cash and the remaining \$1 million through the issuance of 22,531 BCE common shares.

On March 17, 2017, BCE acquired all of the issued and outstanding common shares of MTS for a total consideration of \$2,933 million, of which \$1,339 million was paid in cash and the remaining \$1,594 million through the issuance of approximately 27.6 million BCE common shares.

On January 3, 2017, BCE acquired all of the issued and outstanding common shares of Cieslok Media Ltd. for a total cash consideration of \$161 million.

#### **VOLUNTARY DB PENSION PLAN CONTRIBUTION**

In 2018, we made a voluntary contribution of \$240 million, compared to a voluntary contribution of \$100 million in 2017, to fund our post-employment benefit obligation. The voluntary contributions were funded from cash on hand at the end of 2018 and 2017. This will reduce the amount of BCE's future pension funding obligations and the use of letters of credit for funding deficits.

#### DISPOSITION OF INTANGIBLE AND OTHER ASSETS

During Q1 2018, BCE sold AlarmForce's approximate 39,000 customer accounts in British Columbia, Alberta and Saskatchewan to Telus for total proceeds of approximately \$68 million.

During Q2 2017, BCE completed the divestiture of approximately one-quarter of postpaid wireless subscribers and 15 retail locations previously held by MTS, as well as certain Manitoba network assets, to Telus for total proceeds of \$323 million.

#### DEBT INSTRUMENTS

We use a combination of short-term and long-term debt to finance our operations. Our short-term debt consists mostly of notes payable under commercial paper programs, loans securitized by trade receivables and bank facilities. We usually pay fixed rates of interest on our long-term debt and floating rates on our short-term debt. As at December 31, 2018, all of our debt was denominated in Canadian dollars with the exception of our commercial paper and Series US-1 Notes, both of which are denominated in U.S. dollars and have been hedged for foreign currency fluctuations through forward currency contracts and cross currency basis swaps, respectively.

#### 2018

We issued \$160 million of debt, net of repayments. This included the issuances at Bell Canada of Series M-47 and M-48 MTN debentures with total principal amounts of \$500 million and \$1 billion, respectively, and the issuances of Series US-1 Notes with a total principal amount of US \$1,150 million (C\$1,493 million). These issuances were partly offset by the early redemption of Series M-25 and M-28 MTN debentures, Series M-33 debentures, Series 9 notes and Series 8 notes in the principal amounts of \$1 billion, \$400 million, \$300 million, \$200 million and \$200 million, respectively, payments of finance leases and other debt of \$610 million and net repayments of \$123 million of notes payable.

#### 2017

We issued \$691 million of debt, net of repayments. This included the issuances of Series M-40 MTN, M-44 MTN, M-45 MTN and M-46 MTN debentures at Bell Canada with total principal amounts of \$700 million, \$100, \$

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#### REPURCHASE OF COMMON SHARES

In Q1 2018, BCE repurchased and cancelled 3,085,697 common shares for a total cost of \$175 million. Of the total cost, \$69 million represents stated capital and \$3 million represents the reduction of the contributed surplus attributable to these common shares. The remaining \$103 million was charged to the deficit.

#### CASH DIVIDENDS PAID ON COMMON SHARES

In 2018, cash dividends paid on common shares of \$2,679 million increased by \$167 million compared to 2017, due to a higher dividend paid in 2018 of \$2.9825 per common share compared to \$2.835 per common share in 2017 and a higher average number of outstanding common shares, principally as a result of shares issued for the acquisition of MTS.

#### **6.4** Post-employment benefit plans

For the year ended December 31, 2018, we recorded a decrease in our post-employment benefit obligations and a gain, before taxes, in OCI of \$92 million. This was due to a higher actual discount rate of 3.8% at December 31, 2018, compared to 3.6% at December 31, 2017. The gain was partly offset by a lower-than-expected return on plan assets.

For the year ended December 31, 2017, we recorded an increase in our post-employment benefit obligations and a loss, before taxes, in OCI of \$338 million. This was due to a lower actual discount rate of 3.6% at December 31, 2017, compared to 4.0% at December 31, 2016. The loss was partly offset by a higher-than-expected return on plan assets.

#### **6.5** Financial risk management

Management's objectives are to protect BCE and its subsidiaries on a consolidated basis against material economic exposures and variability of results from various financial risks that include credit risk, liquidity risk, foreign currency risk, interest rate risk, equity price risk and longevity risk. These risks are further described in Note 2, *Significant accounting policies*, Note 8, *Other expense*, Note 24, *Post-employment benefit plans* and Note 26, *Financial and capital management* in BCE's 2018 consolidated financial statements.

The following table outlines our financial risks, how we manage these risks and their financial statement classification.

FINANCIAL RISK Credit risk	DESCRIPTION OF RISK  We are exposed to credit risk from operating activities and certain financing activities, the maximum exposure of which is represented by the carrying amounts reported in the statements of financial position. We are exposed to credit risk if counterparties to our trade receivables and derivative instruments are unable to meet their obligations.	<ul> <li>Our trade receivables and allowance for doubtful accounts balances at December 31, 2018 were \$3,026 million and \$51 million, respectively</li> <li>Our contract assets and allowance for doubtful accounts balances at December 31, 2018 were \$1,584 million and \$91 million, respectively</li> </ul>
Liquidity risk	We are exposed to liquidity risk for financial liabilities.	<ul> <li>Sufficient cash from operating activities, possible capital markets financing and committed bank facilities to fund our operations and fulfill our obligations as they become due</li> <li>Refer to section 6.7, Liquidity – Contractual obligations, for a maturity analysis of our recognized financial liabilities</li> </ul>
Foreign currency risk	We are exposed to foreign currency risk related to anticipated transactions and certain foreign currency debt.  A 10% depreciation (appreciation) in the value of the Canadian dollar relative to the U.S. dollar would resu in a loss (gain) of \$2 million (nil) recognized in net earnings at December 31, 2018 and a gain (loss of \$140 million (\$132 million) recognized in OCI at December 31, 2018, with all other variables held constant.  Refer to the following Fair value section for details on our derivative financial instruments.	In Accumulated OCI are reclassified to the income statements or to the initial cost of the non-financial asset in the same periods as the corresponding hedged transactions are recognized.  • For economic hedges, changes in the fair value are recognized in <i>Other expense</i> • In 2018, we entered into cross currency basis swaps with a notional amount of \$1,150 in U.S. dollars

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FINANCIAL RISK	DESCRIPTION OF RISK	MANAGEMENT OF RISK AND FINANCIAL STATEMENT CLASSIFICATION
Interest rate risk	We are exposed to risk on the interest rates of our debt, our postemployment benefit plans and on dividend rate resets on our preferred shares.  A 1% increase (decrease) in interest rates would result in a decrease (increase) of \$31 million in net earnings at December 31, 2018.  Refer to the following Fair value section for details on our derivative financial instruments.	<ul> <li>We use interest rate swaps to manage the mix of fixed and floating interest rates of our debt. We also use interest rate locks to hedge the interest rates on future debt issuances and to economically hedge divider rate resets on preferred shares.</li> <li>There were no interest rate swaps and locks outstanding as of December 31, 2018</li> <li>For our post-employment benefit plans, the interest rate risk is managed using a liability matching</li> </ul>

Equity price risk	We are exposed to risk on our cash flow related to the settlement of equity settled share-based compensation plans and the equity price risk related to a cash-settled share-based payment plan.	<ul> <li>Equity forward contracts with a fair value of \$73 million at December 31, 2018 on BCE's common shares to economically hedge the cash flow exposure related to the settlement of equity settled share-based compensation plans and the equity price risk related to a cash-settled share-based payment plan</li> <li>Changes in the fair value are recorded in the income statements in <i>Operating costs</i> for derivatives used to hedge a cash-settled share-based payment plan and <i>Other expense</i> for derivatives used to hedge equity-settled share-based payment plans</li> </ul>
	A 5% increase (decrease) in the market price of BCE's common shares at December 31, 2018 would result in a gain (loss) of \$34 million recognized in net earnings for 2018, all other variables held constant.	
	Refer to the following <i>Fair value</i> section for details on our derivative financial instruments.	
Longevity risk	We are exposed to life expectancy risk on our post-employment benefit plans.	<ul> <li>The Bell Canada pension plan has an investment arrangement to hedge part of its exposure to potential increases in longevity which covers approximately \$5 billion of post-employment benefit obligations</li> </ul>

#### **FAIR VALUE**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Certain fair value estimates are affected by assumptions we make about the amount and timing of future cash flows and discount rates, all of which reflect varying degrees of risk. Income taxes and other expenses that would be incurred on disposition of financial instruments are not reflected in the fair values. As a result, the fair values are not the net amounts that would be realized if these instruments were settled.

The carrying values of our cash and cash equivalents, trade and other receivables, dividends payable, trade payables and accruals, compensation payable, severance and other costs payable, interest payable, notes payable and loans secured by trade receivables approximate fair value as they are short-term.

The following table provides the fair value details of financial instruments measured at amortized cost in the statements of financial position.

				DECEMBER 31, 2018		31, 2017
			CARRYING	FAIR	CARRYING	FAIR
	CLASSIFICATION	FAIR VALUE METHODOLOGY	VALUE	VALUE	VALUE	VALUE
CRTC tangible benefits	Trade payables and	Present value of estimated future cash flows discounted	61	61	111	110
obligation	other liabilities and non- current liabilities	using observable market interest rates				
CRTC deferral account obligation	Trade payables and other liabilities and non- current liabilities	Present value of estimated future cash flows discounted using observable market interest rates	108	112	124	128
Debt securities, finance leases and other debt	Debt due within one year and long-term debt	Quoted market price of debt or present value of future cash flows discounted using observable market interest rates	20,285	21,482	19,321	21,298

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The following table provides the fair value details of financial instruments measured at fair value in the statements of financial position.

			FAIR	VALUE	
			QUOTED PRICES		
			IN		
			ACTIVE		NON-
		CARRYING VALUE OF	MARKETS FOR IDENTICAL	OBSERVABLE	OBSERVABLE
		ASSET	ASSETS (LEVEL	MARKET DATA	MARKET INPUTS
	CLASSIFICATION	(LIABILITY)	1)	(LEVEL 2) (1)	(LEVEL 3) (2)
December 31, 2018		, ,	,	,	,
Publicly-traded and privately-held investments <sup>(3)</sup>	Other non-current assets	110	1	_	109
Derivative financial instruments	Other current assets, trade payables and other liabilities,	181	_	181	_
	other non-current assets and liabilities				
MLSE financial liability <sup>(4)</sup>	Trade payables and other liabilities	(135)	_	_	(135)
Other	Other non-current assets and liabilities	43	_	114	(71)
December 31, 2017					
Publicly-traded and privately-held investments (3)	Other non-current assets	103	1	_	102
Derivative financial instruments	Other current assets, trade payables and other liabilities,	(48)	_	(48)	_
	other non-current assets and liabilities	(10)		(.0)	
MLSE financial liability <sup>(4)</sup>	Trade payables and other liabilities	(135)	_	_	(135)
Other	Other non-current assets and liabilities	60	_	106	(46)

- Observable market data such as equity prices, interest rates, swap rate curves and foreign currency exchange rates.
- Non-observable market inputs such as discounted cash flows and earnings multiples. A reasonable change in our assumptions would not result in a significant increase (decrease) to our level 3 financial instruments.
- Unrealized gains and losses are recorded in OCI and impairment charges are recorded in Other expense in the income statements.

  Represents BCE's obligation to repurchase the BCE Master Trust Fund's (Master Trust) 9% interest in MLSE at a price not less than an agreed minimum price should the Master Trust exercise its put option. The obligation to repurchase is marked to market each reporting period and the gain or loss is recorded in Other expense in the income statements. The option has been exercisable since 2017.

#### **6.6** Credit ratings

Credit ratings generally address the ability of a company to repay principal and pay interest on debt or dividends on issued and outstanding preferred shares.

Our ability to raise financing depends on our ability to access the public equity and debt capital markets as well as the bank credit market. Our ability to access such markets and the cost and amount of funding available partly depend on the quality of our credit ratings at the time capital is raised. Investment-grade credit ratings usually mean that when we borrow money, we qualify for lower interest rates than companies that have ratings lower than investment-grade. A ratings downgrade could result in adverse consequences for our funding capacity or ability to access the capital markets.

The following table provides BCE's and Bell Canada's credit ratings, which are considered investment grade, as at March 7, 2019 from DBRS, Moody's and S&P.

#### **KEY CREDIT RATINGS**

		BELL CANADA (1)			
MARCH 7, 2019	DBRS	MOODY 'S	S&P		
Commercial paper	R-2 (high)	P-2	A-1 (Low) (Canadian scale)		

A-2 (Global scale)

Long-term debt	BBB (high)	Baa1	BBB+
Subordinated long-term debt	BBB (low)	Baa2	BBB
		BCE (1)	
	DBRS	MOODY'S	S&P
Preferred shares	Pfd-3	_	P-2 (Low) (Canadian scale)
			BBB_ (Global scale)

These credit ratings are not recommendations to buy, sell or hold any of the securities referred to above, and they may be revised or withdrawn at any time by the assigning rating organization. Each credit rating should be evaluated independently of any other credit rating

As of March 7, 2019, BCE and Bell Canada's credit ratings have stable outlooks from DBRS, Moody's and S&P.

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#### **6.7** Liquidity

#### SOURCES OF LIQUIDITY

Our cash and cash equivalents balance at the end of 2018 was \$425 million. We expect that this balance, our 2019 estimated cash flows from operations and capital markets financing, including commercial paper, will permit us to meet our cash requirements in 2019 for capital expenditures, post-employment benefit plans funding, dividend payments, the payment of contractual obligations, maturing debt, ongoing operations and other cash requirements.

Should our 2019 cash requirements exceed our cash and cash equivalents balance, cash generated from our operations and capital markets financing, we would expect to cover such a shortfall by drawing under committed credit facilities that are currently in place or through new facilities to the extent available.

In 2019, our cash flows from operations, cash and cash equivalents balance, capital markets financings, securitized trade receivable programs and credit facilities should give us flexibility in carrying out our plans for business growth, including business acquisitions, spectrum auctions and contingencies.

The table below is a summary of our total bank credit facilities at December 31, 2018.

DECEMBED 24 2042	TOTAL AVAILABLE	DDAMAN	LETTERS	COMMERCIAL PAPER	NET AVAIL ARL E
DECEMBER 31, 2018	AVAILABLE	DRAWN	OF CREDIT	OUTSTANDING	AVAILABLE
Committed credit facilities					
Unsecured revolving credit and expansion facilities (1) (2)	4,000	_	_	3,156	844
Other	134	-	107	-	27
Total committed credit facilities	4,134	-	107	3,156	871
Total non-committed credit facilities	3,014	_	1,964	_	1,050
Total committed and non-committed credit facilities	7,148	_	2,071	3,156	1,921

Bell Canada's \$2.5 billion and additional \$500 million revolving credit facilities expire in November 2023 and November 2019, respectively, and its \$1 billion committed expansion credit facility expires in November 2021. Bell Canada has the option,

subject to certain conditions, to convert advances outstanding under the additional \$500 million revolving credit facility into a term loan with a maximum one-year term.

As of December 31, 2018, Bell Canada's outstanding commercial paper included \$2,314 million in U.S. dollars (\$3,156 million in Canadian dollars). All of Bell Canada's commercial paper outstanding is included in debt due within one year.

Bell Canada may issue notes under its Canadian and U.S. commercial paper programs up to the maximum aggregate principal amount of \$3 billion in either Canadian or U.S. currency provided that at no time shall such maximum amount of notes exceed \$4 billion in Canadian currency which equals the aggregate amount available under Bell Canada's committed supporting revolving and expansion credit facilities as at December 31, 2018. The maximum amounts of the commercial paper programs and the committed credit facilities both reflect an increase of \$500 million effective on December 6, 2018 and October 17, 2018, respectively, as compared to December 31, 2017. The total amount of the net committed available revolving and expansion credit facilities may be drawn at any time.

Some of our credit agreements require us to meet specific financial ratios and to offer to repay and cancel the credit agreements upon a change of control of BCE or Bell Canada. In addition, some of our debt agreements require us to offer to repurchase certain series of debt securities upon the occurrence of a change of control event as defined in the relevant debt agreements. We are in compliance with all conditions and restrictions under such agreements.

#### **CASH REQUIREMENTS**

#### **CAPITAL EXPENDITURES**

In 2019, our planned capital spending will be focused on our strategic imperatives, reflecting an appropriate level of investment in our networks and services.

#### POST-EMPLOYMENT BENEFIT PLANS FUNDING

Our post-employment benefit plans include DB pension and defined contribution (DC) pension plans, as well as other post-employment benefits (OPEBs) plans. The funding requirements of our post-employment benefit plans, resulting from valuations of our plan assets and liabilities, depend on a number of factors, including actual returns on post-employment benefit plan assets, long-term interest rates, plan demographics, and applicable regulations and actuarial standards. Our expected funding for 2019 is detailed in the following table and is subject to actuarial valuations that will be completed in mid-2019. Actuarial valuations were last performed for our significant post-employment benefit plans as at December 31, 2017.

2019 EXPECTED FUNDING	TOTAL
DB pension plans – service cost	178
DB pension plans – deficit	2
DB pension plans	180
OPEBs	80
DC pension plans	115
Total net post-employment benefit plans	375

#### **DIVIDEND PAYMENTS**

In 2019, the cash dividends to be paid on BCE's common shares are expected to be higher than in 2018 as BCE's annual common share dividend increased by 5.0% to \$3.17 per common share from \$3.02 per common share effective with the dividend payable on April 15, 2019. This increase is consistent with BCE's common share dividend payout policy of a target payout between 65% and 75% of free cash flow. BCE's dividend policy and the declaration of dividends are subject to the discretion of the BCE Board.

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The following table is a summary of our contractual obligations at December 31, 2018 that are due in each of the next five years and thereafter.

						THERE-	
	2019	2020	2021	2022	2023	AFTER	TOTAL
Recognized financial liabilities							
Long-term debt	59	1,453	2,275	1,739	1,622	11,079	18,227
Notes payable	3,201	_	_	_	_	_	3,201
Minimum future lease payments under finance leases	586	513	344	276	238	667	2,624
Loans secured by trade receivables	919	_	_	_	_	_	919
Interest payable on long-term debt, notes payable and loan							
secured by trade receivables	866	751	709	648	581	6,671	10,226
Net interest receipts on cross currency basis swaps	(6)	(6)	(6)	(6)	(6)	(134)	(164)
MLSE financial liability	135	_	_	_		` _	135
Commitments (off-balance sheet)							
Operating leases	317	286	244	187	142	436	1,612
Commitments for property, plant and equipment and intangible							
assets	1,029	784	623	484	385	698	4,003
Purchase obligations	618	525	484	434	271	519	2,851
Total	7,724	4,306	4,673	3,762	3,233	19,936	43,634

BCE's significant finance leases are for satellites and office premises. The office leases have an average lease term of 22 years. The leases for satellites, used to provide programming to our Bell TV customers, have a term of 15 years. These satellite leases are non-cancellable. Minimum future lease payments under finance leases include future finance costs of \$527 million.

BCE's significant operating leases are for office premises, cellular tower sites, retail outlets and OOH advertising spaces with lease terms ranging from 1 to 40 years. These leases are non-cancellable. Rental expense relating to operating leases was \$352 million in 2018 and \$399 million in 2017.

Our commitments for property, plant and equipment and intangible assets include program and feature film rights and investments to expand and update our networks to meet customer demand.

Purchase obligations consist of contractual obligations under service and product contracts for operating expenditures and other purchase obligations.

#### **INDEMNIFICATIONS AND GUARANTEES (OFF-BALANCE SHEET)**

As a regular part of our business, we enter into agreements that provide for indemnifications and guarantees to counterparties in transactions involving business dispositions, sales of assets, sales of services, purchases and development of assets, securitization agreements and operating leases. While some of the agreements specify a maximum potential exposure, many do not specify a maximum amount or termination date.

We cannot reasonably estimate the maximum potential amount we could be required to pay counterparties because of the nature of almost all of these indemnifications and guarantees. As a result, we cannot determine how they could affect our future liquidity, capital resources or credit risk profile. We have not made any significant payments under indemnifications or guarantees in the past.

#### **LITIGATION**

In the ordinary course of our business, we become involved in various claims and legal proceedings seeking monetary damages and other relief. In particular, because of the nature of our consumer-facing business, we are exposed to class actions pursuant to which substantial monetary damages may be claimed. Due to the inherent risks and uncertainties of the litigation process, we cannot predict the final outcome or timing of claims and legal proceedings. Subject to the foregoing, and based on information currently available and management's assessment of the merits of the claims and legal proceedings pending at March 7, 2019, management believes that the ultimate resolution of these claims and legal proceedings is unlikely to have a material and negative effect on our financial statements or operations. We believe that we have strong defences and we intend to vigorously defend our positions.

You will find a description of the principal legal proceedings pending at March 7, 2019 in the BCE 2018 AIF.

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#### 7 Selected annual and quarterly information

#### 7.1 Annual financial information

The following table shows selected consolidated financial data of BCE for 2018 and 2017 based on the annual consolidated financial statements, which are prepared in accordance with IFRS as issued by the International Accounting Standards Board (IASB). We discuss the factors that caused our results to vary over the past two years throughout this MD&A.

Effective January 1, 2018, we applied IFRS 15, Revenue from Contracts with Customers, as described in section 10.1, *Our accounting policies*, retrospectively to each period in 2017 previously reported. We have also reclassified some amounts from previous periods to make them consistent with the presentation for the current period.

	2018	2017
CONSOLIDATED INCOME STATEMENTS		
Operating revenues		
Service	20,441	20,095
Product	3,027	2,662
Total operating revenues	23,468	22,757
Operating costs	(13,933)	(13,475)
Adjusted EBITDA	9,535	9,282
Severance, acquisition and other costs	(136)	(190)
Depreciation	(3,145)	(3,034)
Amortization	(869)	(810)
Finance costs		
Interest expense	(1,000)	(955)
Interest on post-employment benefit obligations	(69)	(72)
Other expense	(348)	(102)
Income taxes	(995)	(1,069)
Net earnings	2,973	3,050
Net earnings attributable to:		
Common shareholders	2,785	2,866
Preferred shareholders	144	128
Non-controlling interest	44	56
Net earnings	2,973	3,050
Net earnings per common share		
Basic and diluted	3.10	3.20
RATIOS		
Adjusted EBITDA margin (%)	40.6%	40.8%
Return on equity (%) (1)	17.1%	18.6%

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	2018	2017
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION		
Total assets	57,100	55,802
Cash and cash equivalents	425	625
Debt due within one year (including notes payable and loans secured by trade receivables)	4,645	5,178
Long-term debt	19,760	18,215
Total non-current liabilities	25,982	24,445
Equity attributable to BCE shareholders	20,363	20,302
Total equity	20,689	20,625
CONSOLIDATED STATEMENTS OF CASH FLOWS		
Cash flows from operating activities	7,384	7,358
Cash flows used in investing activities	(4,386)	(5,437)
Capital expenditures	(3,971)	(4,034)
Business acquisitions	(395)	(1,649)
Disposition of intangibles and other assets	68	323
Cash flows used in financing activities	(3,198)	(2,149)
Issue of common shares	11	117
Net issuance of debt instruments	160	691
Cash dividends paid on common shares	(2,679)	(2,512)
Cash dividends paid on preferred shares	(149)	(127)
Cash dividends paid by subsidiaries to non-controlling interest	(16)	(34)
Free cash flow	3,567	3,418
SHARE INFORMATION		
Average number of common shares (millions)	898.6	894.3
Common shares outstanding at end of year (millions)	898.2	901.0
Market capitalization (1)	48,440	54,402
Dividends declared per common share (dollars)	3.02	2.87
Dividends declared on common shares	(2,712)	(2,564)
Dividends declared on preferred shares	(144)	(128)
Closing market price per common share (dollars)	53.93	60.38
Total shareholder return	(5.6%)	8.9%
RATIOS		
Capital intensity (%)	16.9%	17.7%
Price to earnings ratio (times) (2)	17.40	18.87
OTHER DATA		
Number of employees (thousands)	53	52

BCE's common share price at the end of the year multiplied by the number of common shares outstanding at the end of the year.
 BCE's common share price at the end of the year divided by EPS.

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The following table shows selected consolidated financial data of BCE for 2016 as previously reported. This information was prepared in accordance with IFRS as issued by the IASB, prior to the adoption of IFRS 15, and is therefore not comparable to our 2018 and 2017 financial information.

	2016
CONSOLIDATED INCOME STATEMENTS	
Operating revenues	
Service	20,090
Product	1,629
Total operating revenues	21,719
Net earnings	3,087
Net earnings attributable to common shareholders	2,894
Net earnings per common share	
Basic and diluted	3.33
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION	
Total assets	50,108
Long-term debt	16,572
Total non-current liabilities	22,146
SHARE INFORMATION	
Dividends declared per common share (dollars)	2.73

#### **7.2** Quarterly financial information

The following table shows selected BCE consolidated financial data by quarter for 2018 and 2017. This quarterly information is unaudited but has been prepared on the same basis as the annual consolidated financial statements. We discuss the factors that caused our results to vary over the past eight quarters throughout this MD&A.

	2018			2017				
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Operating revenues								
Service	5,231	5,117	5,129	4,964	5,152	5,054	5,078	4,811
Product	984	760	657	626	884	643	610	525
Total operating revenues	6,215	5,877	5,786	5,590	6,036	5,697	5,688	5,336
Adjusted EBITDA	2,394	2,457	2,430	2,254	2,329	2,405	2,382	2,166
Severance, acquisition and other								
costs	(58)	(54)	(24)	_	(47)	(23)	(36)	(84)
Depreciation	(799)	(779)	(787)	(780)	(783)	(760)	(767)	(724)
Amortization	(216)	(220)	(221)	(212)	(208)	(207)	(210)	(185)
Finance costs					, ,	, ,	, ,	, ,
Interest expense	(259)	(255)	(246)	(240)	(241)	(242)	(238)	(234)
Interest on post-employment					, ,	, ,	, ,	, ,
benefit obligations	(18)	(17)	(17)	(17)	(18)	(18)	(18)	(18)
Other (expense) income	(158)	(41)	(88)	(61)	(62)	(56)	`(1)	`17 <sup>′</sup>
Income taxes	(244)	(224)	(292)	(235)	(272)	(249)	(298)	(250)
Net earnings	642	867	755	709	698	850	814	688
Net earnings attributable to common								
shareholders	606	814	704	661	656	803	765	642
Net earnings per common share								

Basic and diluted	0.68	0.90	0.79	0.73	0.72	0.90	0.85	0.73
Average number of common shares								
outstanding – basic (millions)	898.1	898.0	898.0	900.2	900.6	900.4	900.1	875.7
OTHER INFORMATION								_
Cash flows from operating activities	1,788	2,043	2,057	1,496	1,658	2,233	2,154	1,313
Free cash flow	1,022	1,014	994	537	652	1,183	1,094	489
Capital expenditures	(974)	(1,010)	(1,056)	(931)	(1,100)	(1,040)	(1,042)	(852)

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#### FOURTH QUARTER HIGHLIGHTS

OPERATING REVENUES	Q4 2018	Q4 2017	\$ CHANGE	% CHANGE
Bell Wireless	2,248	2,149	99	4.6%
Bell Wireline	3,296	3,218	78	2.4%
Bell Media	850	834	16	1.9%
Inter-segment eliminations	(179)	(165)	(14)	(8.5%)
Total BCE operating revenues	6,215	6,036	179	3.0%

ADJUSTED EBITDA	Q4 2018	Q4 2017	\$ CHANGE	% CHANGE
Bell Wireless	889	846	43	5.1%
Bell Wireline	1,329	1,312	17	1.3%
Bell Media	176	171	5	2.9%
Total BCE adjusted EBITDA	2,394	2,329	65	2.8%

**BCE operating revenues** increased by 3.0% in Q4 2018, compared to last year, driven by growth across all three of our segments. The year-over-year increase reflected both higher service and product revenues of 1.5% and 11.3%, respectively.

**BCE** net earnings decreased by 8.0% in Q4 2018 compared to Q4 2017, due mainly to higher other expense which included impairment charges of \$190 million relating to our Bell Media segment, higher depreciation and amortization expense and higher finance costs, partly offset by higher adjusted EBITDA and lower income taxes.

**BCE adjusted EBITDA** grew by 2.8% in Q4 2018, compared to Q4 2017, due to year-over-year increases in all three of our segments. BCE adjusted EBITDA margin of 38.5%, decreased marginally compared to last year's margin of 38.6%, attributable to a greater proportion of low-margin product sales in our revenue base.

Bell Wireless operating revenues increased by 4.6% in Q4 2018, compared to the same period in 2017, driven by both higher service and product revenues. Wireless service revenues increased by 2.2% year over year, due to continued growth in our postpaid subscriber base moderated by lower blended ARPU. The decline in blended ARPU was driven by lower voice and data overages due to increased customer adoption of plans with greater usage thresholds, greater allocation of revenues to product revenues due to a greater proportion of premium smartphone devices in our sales mix combined with higher retail handsets prices, lower ARPU generated from the contract with SSC and the dilutive impact on blended ARPU from the continued ramp-up in prepaid customers from Lucky Mobile. This was moderated by an increase in customers moving to higher-value monthly plans with greater data allotments and the flow-through of 2017 and 2018 pricing changes. Wireless product revenues grew 11.0% year over year, driven by increased sales of premium devices along with higher retail handset prices, partly offset by lower gross activations and upgrade volumes.

Bell Wireless adjusted EBITDA increased 5.1% in Q4 2018, compared to the same period last year, driven by the flow-through of higher revenues, moderated by a 4.3% increase in operating expenses. The increase in operating expenses was primarily due to higher cost of goods sold driven by the sale of more premium devices and higher handset costs as well as increased network operating costs driven by the expansion of network capacity, partly offset by lower marketing expense mainly due to higher advertising spend in Q4 2017, in part relating to the launch of Lucky Mobile. Adjusted EBITDA margin, based on total operating revenues of 39.5% in Q4 2018, was essentially stable compared to the 39.4% achieved in Q4 2017.

**Bell Wireline operating revenues** increased by 2.4% in Q4 2018, compared to last year, driven by both higher service revenues of 1.5% and product revenues of 12.0%. The growth in service revenues was due to the continued increases in our Internet and IPTV subscribers, the flow-through of 2017 and 2018 residential pricing changes, higher IP connectivity which reflects the contribution from the acquisition of Axia, business solutions services revenue growth, and higher sales of international long distance minutes in our wholesale market. This was offset in part by increased residential customer acquisition, retention and bundle discounts due to aggressive offers from cable competitors, coupled with ongoing erosion in our voice, satellite TV, and legacy data revenues. The year-over-year increase in product revenues reflected greater demand for equipment by large business customers, as well as higher sales of consumer electronics at The Source.

**Bell Wireline adjusted EBITDA** grew by 1.3% in Q4 2018, over the same period last year, resulting from the flow-through of the revenue growth, partly offset by a 3.2% increase in operating costs driven by increased cost of revenue mainly related to the growth in product, business solutions services and international long distance minutes revenue, moderated by continued effective cost containment including workforce reductions. Adjusted EBITDA margin decreased to 40.3% in Q4 2018 over the 40.8% experienced in Q4 2017, driven by a greater proportion of low-margin product sales in our revenue base.

Bell Media operating revenues increased by 1.9% in Q4 2018, compared to the same period last year, driven by higher advertising revenues due to rate increases for both conventional and specialty TV advertising, improved audience levels in specialty TV, as well as the favourable impact resulting from a strong fall programming schedule in conventional TV. The growth in OOH advertising revenues from digital and transit products also contributed to the increase in advertising revenues, partially offset by continued market softness in radio. Subscriber revenues were essentially stable in Q4 2018 compared to last year, as the decline in linear subscribers was largely offset by higher sports services driven by TSN and RDS direct, continued growth in our direct-to-consumer Crave product and rate increases to certain BDUs.

**Bell Media adjusted EBITDA** increased by 2.9% in Q4 2018, compared to the same period last year, as the higher operating revenues more than offset a 1.7% increase in operating expenses relating to higher marketing expenses to support the November launch of the all-new Crave, our on-demand video streaming service (which now includes The Movie Network), increased programming and content costs primarily related to sports broadcast rights, higher OOH costs driven by the revenue increase and ongoing content expansion for our Crave products, moderated by savings in TV programming costs from schedule changes.

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BCE capital expenditures totaled \$974 million in Q4 2018 with a corresponding capital intensity ratio of 15.7%, representing a decline of \$126 million and 2.5 pts, respectively, compared to Q4 last year. The lower year-over-year capital investment was driven by reduced spending across all three of our segments. Bell Wireless spending declined by \$86 million year over year due to the slower pace of spending compared to last year. The decline in Bell Wireline capital expenditures of \$35 million in Q4 2018 was mainly driven by the timing of capital spending which was more weighted to the first half of the year. Bell Media capital expenditures decreased by \$5 million in Q4 2018, primarily due to greater investments in 2017 related to the execution of OOH contract wins and upgrades to Bell Media broadcast studios and TV production equipment.

BCE severance, acquisition and other costs of \$58 million in Q4 2018 increased by \$11 million, compared to Q4 2017, due mainly to higher other costs.

**BCE depreciation** of \$799 million in Q4 2018 increased by \$16 million, year over year, mainly due to a higher asset base as we continued to invest in our broadband and wireless networks as well as our IPTV service.

**BCE amortization** was \$216 million in Q4 2018, up from \$208 million in Q4 2017, due mainly to a higher asset base.

BCE interest expense was \$259 million in Q4 2018, up from \$241 million in Q4 2017, mainly as a result of higher average debt levels and higher average interest rates on notes payable under commercial paper programs and loans securitized by trade receivables.

BCE other expense of \$158 million in Q4 2018 increased by \$96 million, year over year, mainly due to higher impairment charges at our Bell Media segment.

BCE income taxes of \$244 million in Q4 2018 were down from \$272 million in Q4 2017, mainly as a result of lower taxable income.

BCE net earnings attributable to common shareholders of \$606 million in Q4 2018, or \$0.68 per share, were lower than the \$656 million, or \$0.72 per share, reported in Q4 2017. The year-over-year decrease was due mainly to higher other expense which included impairment charges of \$190 million relating to our Bell Media segment, higher depreciation and amortization expense and higher finance costs, partly offset by higher adjusted EBITDA and lower income taxes. Adjusted net earnings increased to \$794 million, from \$736 million in Q4 2017, and adjusted EPS increased to \$0.89, from \$0.82 in Q4 2017.

BCE cash flows from operating activities was \$1,788 million in Q4 2018 compared to \$1,658 million in Q4 2017. The increase is mainly attributable to improved working capital, lower income taxes paid and higher adjusted EBITDA, partly offset by a higher voluntary DB pension plan contribution made in 2018.

**BCE** free cash flow generated in Q4 2018 was \$1,022 million, an increase of \$370 million compared to Q4 2017. This was due mainly to higher cash flows from operating activities, excluding voluntary DB pension plan contributions, and acquisition and other costs paid, and lower capital expenditures.

#### **SEASONALITY CONSIDERATIONS**

Some of our segments' revenues and expenses vary slightly by season, which may impact quarter-to-quarter operating results.

Bell Wireless operating results are influenced by the timing of new mobile device launches and seasonal promotional periods, such as back-to-school, Black Friday and the Christmas holiday period, as well as the level of overall competitive intensity. As a result of these seasonal effects, subscriber additions and retention costs due to device upgrades related to contract renewals are typically higher in the third and fourth quarters. Accordingly, adjusted EBITDA tends to be lower in the third and fourth quarters, due to the costs associated with higher seasonal loading volumes. With respect to ABPU, historically we have experienced seasonal sequential increases in the second and third quarters, due to higher levels of usage and roaming in the spring and summer months, followed by historical seasonal sequential declines in the fourth and first quarters. However, this seasonal effect on ABPU has moderated, as unlimited voice options and larger usage data plans with higher recurring monthly fees have become more prevalent, resulting in less variability in chargeable data usage.

Bell Wireline revenues tend to be higher in the fourth quarter because of historically higher data and equipment product sales to business customers and higher consumer electronics equipment sales during the Christmas holiday period. However, this may vary from year to year depending on the strength of the economy and the presence of targeted sales initiatives, which can influence customer spending. Home Phone, TV and Internet subscriber activity is subject to modest seasonal fluctuations, attributable largely to residential moves during the summer months and the back-to-school period in the third quarter. Targeted marketing efforts conducted during various times of the year to coincide with special events or broad-based marketing campaigns also may have an impact on overall wireline operating results.

Bell Media revenues and related expenses from TV and radio broadcasting are largely derived from the sale of advertising, the demand for which is affected by prevailing economic conditions, as well as cyclical and seasonal variations. Seasonal variations are driven by the strength of TV ratings, particularly during the fall programming season, major sports league seasons and other special sporting events such as the Olympic Games, NHL playoffs and World Cup soccer, as well as fluctuations in consumer retail activity during the year.

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Regulatory environment

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#### 8 Regulatory environment

#### **8.1** Introduction

This section describes certain legislation that governs our business and provides highlights of recent regulatory initiatives and proceedings, government consultations and government positions that affect us, influence our business and may continue to affect our ability to compete in the marketplace. Bell Canada and several of its direct and indirect subsidiaries, including Bell Mobility, Bell ExpressVu Limited Partnership (Bell ExpressVu), Bell Media, NorthernTel, Limited Partnership (NorthernTel), Télébec, Limited Partnership (Télébec) and Northwestel Inc. (Northwestel), are governed by the *Telecommunications Act*, the *Broadcasting Act*, the *Radiocommunication Act* and/or the *Bell Canada Act*. Our business is affected by regulations, policies and decisions made by various regulatory agencies, including the CRTC, a quasi-judicial agency of the Government of Canada responsible for regulating Canada's telecommunications and broadcasting industries, and other federal government departments, in particular ISED and the Competition Bureau.

In particular, the CRTC regulates the prices we can charge for retail telecommunications services when it determines there is not enough competition to protect the interests of consumers. The CRTC has determined that competition is sufficient to grant forbearance from retail price regulation under the *Telecommunications Act* for the vast majority of our retail wireline and wireless telecommunications services. The CRTC can also mandate the provision of access by competitors to our wireline and wireless networks and the rates we can charge them. Notably, it currently mandates wholesale high-speed access for wireline broadband as well as domestic wireless roaming services. Additional mandated services, as well as lower mandated wholesale rates, could limit our flexibility, influence the market structure, undermine our incentives to invest in network improvements and extensions, improve the business positions of our competitors and negatively impact the financial performance of our businesses. Our TV distribution and our TV and radio broadcasting businesses are subject to the *Broadcasting Act* and are, for the most part, not subject to retail price regulation.

Although most of our retail services are not price-regulated, government agencies and departments such as the CRTC, ISED, Canadian Heritage and the Competition Bureau continue to play a significant role in regulatory matters such as mandatory access to networks, spectrum auctions, the imposition of consumer-related codes of conduct, approval of acquisitions, broadcast licensing and foreign ownership requirements. Adverse decisions by governments or regulatory agencies or increasing regulation could have negative financial, operational, reputational or competitive consequences for our business.

#### **REVIEW OF KEY LEGISLATION**

On June 5, 2018, the Minister of ISED and the Minister of Canadian Heritage announced the launch of a review of the *Broadcasting Act*, the *Radiocommunication Act* and the *Telecommunications Act* (the Acts). The legislative review is intended to modernize the Acts to better address new realities impacting the broadcasting and telecommunications industries. The review is being led by a panel of external experts tasked with consulting industry members and Canadian consumers. The panel is to return a report with recommendations for legislative reforms by January 31, 2020. While reforms of these key pieces of legislation could have material impacts for our broadcasting, telecommunications and wireless businesses, it is unclear what recommendations the panel may make, what impacts those recommendations may have, if adopted, and when any adopted reforms would come into force.

#### 8.2 Telecommunications Act

The *Telecommunications Act* governs telecommunications in Canada. It defines the broad objectives of Canada's telecommunications policy and provides the Government of Canada with the power to give general direction to the CRTC on any of its policy objectives. It applies to several of the BCE group of companies and partnerships, including Bell Canada, Bell Mobility, NorthernTel, Télébec and Northwestel.

Under the *Telecommunications Act*, all facilities-based telecommunications service providers in Canada, known as telecommunications common carriers (TCCs), must seek regulatory approval for all telecommunications services, unless the services are exempt or forborne from regulation. The CRTC may exempt an entire class of carriers from regulation under the *Telecommunications Act* if the exemption meets the objectives of Canada's telecommunications policy. In addition, a few large TCCs, including those in the BCE group, must also meet certain Canadian ownership requirements. BCE monitors and periodically reports on the level of non-Canadian ownership of its common shares.

#### CRTC REPORT ON THE SALES PRACTICES OF LARGE TELECOMMUNICATIONS CARRIERS

On June 14, 2018, the Governor in Council issued an Order in Council directing the CRTC to make a report regarding the retail sales practices of Canada's large telecommunications carriers. In preparing its report, the CRTC investigated whether large service providers are engaging in misleading or aggressive sales tactics, the controls that those carriers have in place to prevent misleading or aggressive sales tactics, existing consumer protections that promote fair treatment of consumers, and the most effective ways to expand consumer protections. The CRTC held hearings in October 2018 on the topic and issued its report on February 20, 2019. The CRTC concluded that misleading or aggressive retail sales practices are present in the telecommunications service provider market and, to some extent, in the television service provider market as a result of its investigation. It suggested a set of best practices for service providers and noted that it will take action where appropriate and conduct further public processes where needed. It is not clear what interventions, if any, the CRTC may undertake and as a result, we are unable to assess what potential impact, if any, the CRTC's report may have on our business and financial results.

#### REVIEW OF BASIC TELECOMMUNICATIONS SERVICES

complement government investments in expanding access to broadband Internet across Canada (Broadband Fund). The Broadband Fund will collect and distribute \$750 million over a five-year period to support an aspirational

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goal of bringing broadband Internet with speeds of 50 Mbps to 90% of Canadian households. Contributions to the Broadband Fund will be collected from telecommunications service providers, like those of the BCE group, and distributed through a competitive bidding process to support broadband deployment initiatives. The fund is to start at \$100 million in its first year and grow by \$25 million each year until it caps out at \$200 million in the fifth year. While we will be required to contribute to the Broadband Fund based on our percentage of industry revenues for voice, data and Internet services, the extent of the impact of this new fund on our business is not yet known, as funds contributed may be offset by any funds received should we seek and be awarded funds to deploy broadband services as part of the CRTC's program. The CRTC has launched a proceeding to determine the details of the competitive bidding process and we anticipate that the Broadband Fund will likely be operational in 2020.

On September 27, 2018, the CRTC issued Telecom Regulatory Policy CRTC 2018-377 in which it clarified matters related to the Broadband Fund. Specifically, the CRTC determined that the Broadband Fund would cover four areas: (i) network transport; (ii) fixed broadband Internet access; (iii) mobile wireless; and (iv) broadband in satellite-served communities. The CRTC stated that it would prefer network transport projects with the potential to benefit several communities over individual access projects, and would prefer fixed access projects over mobile wireless projects. Up to 10% of the Broadband Fund will be reserved for satellite-served communities as had been previously determined. The Broadband Fund will be managed by the CRTC with the assistance of the Central Fund Administrator of the National Contribution Fund (which is currently subsidizing voice services and transitioning towards the Broadband Fund). The CRTC will use a comparative approach based on certain criteria much like the Federal Government's Connect to Innovate fund, although no weightings were provided for each criteria. On February 14, 2019, the CRTC asked for comments on a preliminary application guide for the Broadband Fund. The CRTC will also conduct a mapping exercise to determine which geographic areas are eligible for funding. The CRTC did not provide any guidance on when it would start collecting funds for the Broadband Fund or when it could start issuing requests for bids

On June 26, 2018, in Telecom Regulatory Policy CRTC 2018-213, the CRTC decided to phase out the local service subsidy over three years, from January 1, 2019 to December 31, 2021, through semi-annual reductions. This subsidy, collected from the industry, is remitted to incumbent telephone providers, such as Bell Canada, to support residential local phone service in high-cost areas. BCE group entities both contribute to and draw from this subsidy fund, with BCE group entities currently in a small net beneficiary position. On the same date, the CRTC launched Telecom Notice of Consultation CRTC 2018-214 to review certain elements of the local service regime, including whether additional pricing flexibility or some form of compensation is required for incumbent telephone providers, given that the local service subsidy will be eliminated. This proceeding will also review the existing forbearance regimes for local residential and business services. The CRTC's decision may result in greater flexibility to meet our obligation to serve voice customers and more deregulation of voice services, as well as remove the obligation to serve in certain areas such as those that are currently served by mobile wireless competitors. Conversely, it may maintain the obligation to serve while removing subsidies and capping certain retail rates, resulting in the forced provision of voice service at a loss in high-cost serving areas. The materiality of impacts will not be known until the CRTC issues its decision.

#### PROCEEDINGS REGARDING WHOLESALE DOMESTIC WIRELESS SERVICES

On June 1, 2017, the Federal Cabinet issued an order to the CRTC directing it to reconsider certain determinations made in Telecom Decision CRTC 2017-56 (Decision 2017-56). In Decision 2017-56, the CRTC determined that Bell Mobility, Rogers, and Telus were required to provide "incidental" access to their networks and not "permanent" access as part of the mandated roaming service. In addition, the CRTC determined that the use of generally available public Wi-Fi does not form part of the home network of a non-national wireless service provider (NNWP) for the purpose of establishing what constitutes incidental roaming access. As a result, NNWPs may not rely on the use of public Wi-Fi facilities to be eligible to purchase incidental roaming services. In its order, the Federal Cabinet asked the CRTC to consider whether allowing an end-user's connectivity to public Wi-Fi to count as connectivity to a NNWP's home network would make Canadian wireless services more affordable, and whether any affordability gains associated with such a changed rule would outweigh any disincentives for the national carriers to continue to invest in their networks. On March 22, 2018, in Telecom Decision CRTC 2018-97, the CRTC maintained its previous determination that permitting such access would negatively impact investments in wireless networks by wireless carriers and run against the long-standing policy to encourage facilities-based competition.

Instead of mandating access for Wi-Fi-based wireless service providers, the CRTC initiated Telecom Notice of Consultation CRTC 2018-98, in which it directed Bell Mobility, Rogers and Telus to file proposals for affordable data-only plans that they could offer in the market. On December 17, 2018, the CRTC issued Telecom Decision CRTC 2018-475 in which it accepted the proposals by the national carriers and did not impose formal regulation. Instead, the CRTC stated an expectation that the national carriers implement the plans they had committed to and indicated that the CRTC will monitor compliance going forward. We are currently unable to assess the potential impact that Telecom Decision CRTC 2018-475 may have, if any, on our business and financial results.

# MANDATED WHOLESALE ACCESS TO FTTP NETWORKS

On July 22, 2015, in Telecom Regulatory Policy CRTC 2015-326, the CRTC mandated the introduction of a new disaggregated wholesale high-speed access service, including over FTTP facilities, which had previously been exempt from mandated aggregated wholesale high-speed access. While this new service is mandated for all major incumbent telephone companies and cable carriers, the first stage of its implementation is to take place only in Ontario and Québec, our two largest markets. This adverse regulatory decision may impact the specific nature, magnitude, location and timing of our future FTTP investment decisions. In particular, the introduction by the CRTC of mandated wholesale services over FTTP undermines the incentives for facilities-based digital infrastructure providers to invest in next-generation wireline networks, particularly in smaller communities and rural areas.

On September 20, 2016, the CRTC issued Telecom Decision CRTC 2016-379 concerning the technical design of our future disaggregated wholesale high-speed access service. On August 29, 2017, in Telecom Order CRTC 2017-312, the CRTC set interim rates for these services. The final rates remain to be determined. The mandating of final rates that are materially different from the rates we proposed could improve the business position of our competitors and further impact our investment strategy.

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# PROPOSED EXPANSION OF AGGREGATED WHOLESALE ACCESS REGIME TO FTTP NETWORKS

On November 7, 2018, the Canadian Network Operators Consortium Inc. (CNOC) (which represents wholesale ISPs) applied to the CRTC to obtain mandated access via aggregated services to FTTP facilities. In addition, CNOC is requesting the introduction of a third wholesale high-speed access service, which would feature some level of aggregation between that of the already well-established mandated aggregated wholesale high-speed access service and the newer disaggregated wholesale high-speed access service referred to under *Mandated Wholesale Access to FTTP Networks* above. The inclusion of FTTP facilities in the aggregated regime and the introduction of yet another mandated wholesale high-speed service could further undermine the incentives for facilities-based digital infrastructure providers to invest in next-generation wireline networks and improve the business position of our competitors.

# REVIEW OF WHOLESALE FTTN HIGH-SPEED ACCESS SERVICE RATES

As part of its ongoing review of wholesale Internet rates, on October 6, 2016 the CRTC significantly reduced, on an interim basis, some of the wholesale rates that Bell Canada and other major providers charge for access by ISPs to FTTN or cable networks, as applicable. Should such substantially lowered wholesale rates remain in place in the long term and, in addition, should the interim rates be made retroactive, the business position of some of our competitors could improve, adversely affecting our financial performance, and our investment strategy could change, especially in relation to investment in next-generation wireline networks, particularly in smaller communities and rural areas.

# NATIONAL WIRELESS SERVICES CONSUMER CODE

individual and small business consumers (i.e., businesses that on average spend less than \$2,500 per month on telecommunications services) in all provinces and territories.

The Wireless Code regulates certain aspects of the provision of wireless services. Most notably, the Wireless Code prevents wireless service providers from charging an early cancellation fee after a customer has been under contract for 24 months and requires providers to recover any handset subsidies in two years or less. These requirements have effectively removed contracts with terms greater than two years from the marketplace.

On June 15, 2017, the CRTC issued Telecom Regulatory Policy CRTC 2017-200, making targeted changes to the Wireless Code, effective December 1, 2017, and clarifying existing rules. The revisions to the Wireless Code prevent service providers from selling locked devices, increase voice, text and data usage allowances for customers to try out their services during the mandatory 15-day buyer's trial period for purchased devices, and establish additional controls related to data overage and data roaming charges, among other things.

#### PROPOSED ORDER REGARDING CRTC POLICY OBJECTIVES

On February 26, 2019, the Governor in Council announced that it will propose to make an order (the Proposed Order) directing the CRTC to implement objectives relating to competition, affordability, consumer interests and innovation in its telecommunications policy objectives. Interested persons may make representations concerning the Proposed Order within 30 days after the date of publication of the notice of the Proposed Order in the Canada Gazette. It is unclear what impact, if any, the Proposed Order and future related processes could have on our business and financial results.

#### REVIEW OF MOBILE WIRELESS SERVICES

On February 28, 2019, the CRTC launched its planned review of the regulatory framework for mobile wireless services. The purpose of the proceeding is to consider changes to the wireless regulatory framework developed in 2015. The main issues in the CRTC's consultation include (i) competition in the retail market; (ii) the current wholesale mobile wireless service regulatory framework, with a focus on wholesale MVNO access; and (iii) the future of mobile wireless services in Canada, with a focus on reducing barriers to infrastructure deployment. With respect to MVNOs, the CRTC expressed the preliminary view that it would be appropriate for the national wireless carriers to provide wholesale MVNO access. The CRTC will hold a public hearing in January 2020 and a decision is expected later in 2020. It is unclear what impact, if any, the results of this consultation could have on our business and financial results.

#### CANADA'S TELECOMMUNICATIONS FOREIGN OWNERSHIP RULES

Under the *Telecommunications Act*, there are no foreign investment restrictions applicable to TCCs that have less than a 10% share of the total Canadian telecommunications market as measured by annual revenues. However, foreign investment in telecommunications companies can still be refused by the government under the *Investment Canada Act*. The absence of foreign ownership restrictions on such small or new entrant TCCs could result in more foreign companies entering the Canadian market, including by acquiring spectrum licences or Canadian TCCs.

#### 8.3 Broadcasting Act

The *Broadcasting Act* outlines the broad objectives of Canada's broadcasting policy and assigns the regulation and supervision of the broadcasting system to the CRTC. Key policy objectives of the *Broadcasting Act* are to protect and strengthen the cultural, political, social and economic fabric of Canada and to encourage the development of Canadian expression.

Most broadcasting activities require a programming or broadcasting distribution licence from the CRTC. The CRTC may exempt broadcasting undertakings from complying with certain licensing and regulatory requirements if it is satisfied that non-compliance will not materially affect the implementation of Canadian broadcasting policy. A corporation must also meet certain Canadian ownership and control requirements to obtain a broadcasting or broadcasting distribution licence, and corporations must have the CRTC's approval before they can transfer effective control of a broadcasting licensee.

Our TV distribution operations and our TV and radio broadcasting operations are subject to the requirements of the *Broadcasting Act*, the policies and decisions of the CRTC and their respective broadcasting

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licences. Any changes in the *Broadcasting Act*, amendments to regulations or the adoption of new ones, or amendments to licences, could negatively affect our competitive position or the cost of providing services.

# CHANGES TO SIMULTANEOUS SUBSTITUTION

In Broadcasting Regulatory Policy CRTC 2015-25, the CRTC announced its intention to eliminate simultaneous substitution for the Super Bowl starting in 2017. This decision was implemented in Broadcasting Regulatory Policy CRTC 2016-334 (the Policy) and Broadcasting Order CRTC 2016-335 (the Order).

Bell Canada and Bell Media appealed the application of the Order to the Federal Court of Appeal, as did the NFL. Bell Canada and Bell Media argued that the CRTC does not have jurisdiction under the *Broadcasting Act* to ban simultaneous substitution for the Super Bowl and that doing so constitutes unauthorized retrospective regulation and interference with Bell Media's vested economic rights. The appeal was denied on December 18, 2017. On May 10, 2018, the Supreme Court of Canada granted leave for Bell Canada, Bell Media and the NFL to appeal the decision of the Federal Court of Appeal. The appeals were heard in December 2018 and the decision remains pending.

The CRTC's decision to eliminate simultaneous substitution for the Super Bowl has had an adverse impact on Bell Media's conventional TV business and financial results, as a result of a reduction in viewership and advertising revenues. Such impacts will continue throughout the duration of our contract term with the NFL unless the CRTC's Order is rescinded.

Pursuant to the recently negotiated United States-Mexico-Canada Agreement (USMCA), the government of Canada is required to rescind the Policy and the Order. This would allow Bell Media to implement simultaneous substitution for the Super Bowl. As it is uncertain when the Policy and the Order will be rescinded, Bell Media applied to the CRTC for it to temporarily suspend the operation of the Order to allow the simultaneous substitution of U.S. commercials with Canadian commercials for the 2019 Super Bowl. On November 8, 2018, the CRTC denied this request, given that USMCA had not yet been formally ratified and also given the appeal to the Supreme Court of Canada. It remains uncertain when the Order will be rescinded

# WHOLESALE CODE

In Broadcasting Regulatory Policy CRTC 2015-438, the CRTC announced it would implement a new Wholesale Code to govern the commercial arrangements between BDUs, programming services and digital media

services, including imposing additional restrictions on the sale of TV channels at wholesale and the carriage of TV channels by BDUs pursuant to Broadcasting Order CRTC 2015-439. Bell Canada and Bell Media appealed Broadcasting Order CRTC 2015-439 to the Federal Court of Appeal, arguing that the CRTC's implementation of the Wholesale Code conflicts with the Copyright Act and is outside the CRTC's jurisdiction under the Broadcasting Act. On October 1, 2018, the Federal Court of Appeal allowed the appeal and set aside Broadcasting Order CRTC 2015-439. The impact of the Federal Court of Appeal's decision on our business is not known at this time.

# TELEVISION SERVICE PROVIDER CODE

On January 7, 2016, the CRTC issued Broadcasting Regulatory Policy CRTC 2016-1, which established the Television Service Provider Code (the TV Code). The TV Code came into force on September 1, 2017 and requires all regulated TV service providers, as well as exempt TV service providers that are affiliated with a regulated service provider, to observe certain rules concerning their consumer agreements for TV services. The TV Code does not apply to other exempt providers, such as OTT providers not affiliated with a regulated service provider.

The TV Code specifically imposes requirements relating to the clarity of offers, the content of contracts, trial periods for persons with disabilities, how consumers can change their programming options, and when services may be disconnected, among other things.

As part of Broadcasting Regulatory Policy CRTC 2016-1, the CRTC also expanded the mandate of the Commissioner for Complaints for Telecommunications Services, now the Commission for Complaints for Telecom-Television Services (CCTS), to include the administration of the TV Code and to enable the CCTS to accept consumer complaints about TV services.

#### 8.4 Radiocommunication Act

ISED regulates the use of radio spectrum under the *Radiocommunication Act* to ensure that radiocommunication in Canada is developed and operated efficiently. All companies wishing to operate a wireless system in Canada must hold a spectrum licence to do so. Under the *Radiocommunication Regulations*, companies that are eligible for radio licences, such as Bell Canada and Bell Mobility, must meet the same ownership requirements that apply to companies under the *Telecommunications Act*.

#### RENEWAL OF AWS-1 AND PCS G BLOCK AND I BLOCK SPECTRUM LICENCES

On January 8, 2019, ISED approved the renewal of our AWS-1 and PCS G Block spectrum licences for a 20-year term, setting population coverage targets that apply within the first eight years and a second set of population coverage targets to be met by the end of the 20-year licence term. With respect to I Block licences, the current ecosystem does not support the viable deployment of this spectrum – an issue faced by all existing I Block licensees. As a result, I Block deployment targets are not able to be met and our three I Block licences were not renewed. Given that these licences have never been deployed, the impact is not material.

#### **CONSULTATION ON 3500 MHZ SPECTRUM**

On June 6, 2018, ISED issued the Consultation on Revisions to the 3500 MHz Band to Accommodate Flexible Use and Preliminary Consultation on Changes to the 3800 MHz Band. ISED is seeking comments on issues such as allowing flexible use spectrum licences in the 3450–3650 MHz band, the amount of spectrum existing licence holders need to return if they decide to convert their existing licences to flexible use licences, the transition plan for existing licence holders, and the extent to which the 3700–4200 MHz band can accommodate coexisting services (e.g., fixed-satellite service with mobile and/or fixed wireless access). ISED will launch a consultation on the technical, policy and licensing framework for flexible use licences in the 3500 MHz band after releasing its decision regarding the issues raised in this consultation. It is unclear what impact the results of this consultation and future related processes could have on our business and financial results.

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#### 600 MHZ SPECTRUM AUCTION

On March 28, 2018, ISED released the *Technical, Policy and Licensing Framework for Spectrum in the 600 MHz Band.* In this framework, ISED confirmed that it will auction 70 MHz of spectrum in the 600 MHz band, 30 MHz of which will be set aside for set-aside-eligible entities. Set-aside-eligible entities must: (i) be registered with the CRTC as facilities-based providers; (ii) not be national incumbent service providers; and (iii) be actively providing commercial telecommunications services to the general public in the relevant service area of interest as of the application date to participate in the auction. The set-aside spectrum can only be transferred to set-aside-eligible entities for the first five years. All auctioned licences will have a 20-year term and be subject to certain deployment requirements, which require licensees to provide network coverage to a certain percentage of the population in each licence area at five, 10 and 20 years following licence issuance. While the adoption of set-aside provisions limits the spectrum that Bell Mobility can bid on, no further restrictions were adopted that would limit Bell Mobility's participation in the auction process. Bidding in the auction is scheduled to begin March 12, 2019.

#### CONSULTATION ON RELEASING MILLIMETRE WAVE SPECTRUM TO SUPPORT 5G

On June 5, 2017, ISED launched a consultation entitled *Consultation on Releasing Millimetre Wave Spectrum to Support 5G* (Millimetre Wave Consultation). The consultation addresses the use of three key frequency bands, namely 28 GHz, 37-40 GHz and 64-71 GHz for possible 5G deployment. ISED has sought comments on a number of key technical and licensing policy considerations for the use of the above-noted spectrum.

On June 6, 2018, ISED launched a consultation entitled *Addendum to the Consultation on Releasing Millimetre Wave Spectrum to Support 5G*. Through this addendum consultation, ISED is seeking stakeholder feedback on releasing additional spectrum in the 26 GHz band for flexible use to support 5G networks and systems, in addition to the frequency bands currently under consultation through the Millimetre Wave Consultation. As 5G is expected to be the next major advancement in mobile telecommunications standards, access to the millimetre wave spectrum will be important in order to facilitate the development and adoption of 5G technology. It is unclear what, if any, impact the results of this consultation could have on our business.

# 8.5 Bell Canada Act

Among other things, the *Bell Canada Act* limits how Bell Canada voting shares and Bell Canada facilities may be sold or transferred. Specifically, under the *Bell Canada Act*, the CRTC must approve any sale or other disposal of Bell Canada voting shares that are held by BCE, unless the sale or disposal would result in BCE retaining at least 80% of all of the issued and outstanding voting shares of Bell Canada. Except in the ordinary course of business, the sale or other disposal of facilities integral to Bell Canada's telecommunications activities must also receive CRTC approval.

# 8.6 Other key legislation

# PERSONAL INFORMATION PROTECTION AND ELECTRONIC DOCUMENTS ACT

On November 1, 2018 the *Personal Information Protection and Electronic Documents Act* was amended to require organizations to report to the Privacy Commissioner of Canada breaches of security safeguards involving personal information that pose a real risk of significant harm to individuals; to notify affected individuals about those breaches; and to keep records of all breaches (whether there is a real risk of significant harm or not). Failure to comply with these notification requirements, or to record security breaches, may result in a fine of up to \$100,000 per occurrence.

In addition, the Office of the Privacy Commissioner of Canada (OPC) recently issued two sets of guidelines, namely the *Guidance on Inappropriate Data Practices: Interpretation and Application of Subsection 5(3)* and the *Guidelines for Obtaining Meaningful Consent*, which could have significant impacts on how personal information may be collected, used and disclosed for analytics and marketing purposes. In effect since July 1, 2018, the *Guidance on Inappropriate Data Practices* establishes six areas in which the collection, use or disclosure of personal information would effectively be prohibited, introducing limits on profiling that could be considered discriminatory, as well as limits on the surveillance of employee devices. The new *Guidelines for Obtaining Meaningful Consent* went into effect on January 1, 2019 and provide guidance regarding the meaningful obtention of consent, specify that meaningful consent must be obtained to the collection of data that is not required to provide services, and require the identification of the risk of harm related to information disclosure.

# **COPYRIGHT ACT REVIEW**

On December 13, 2017, the federal government passed a motion in Parliament to formally launch a review of the *Copyright Act*. This review is mandated by the *Copyright Act* itself, which requires that the legislation be examined every five years. The Standing Committee on Industry, Science and Technology, working in collaboration with the Standing Committee on Canadian Heritage, is leading the process, which began in February 2018. At this time, the impact of any potential amendments on our business and financial results is unknown.

# CANADA'S ANTI-SPAM LEGISLATION

Federal legislation referred to as Canada's anti-spam legislation (CASL) came into force on July 1, 2014. Pursuant to CASL, commercial electronic messages can be sent only if the recipient has provided prior consent and the message complies with certain formalities, including the ability to unsubscribe easily from subsequent messages. As of January 15, 2015, CASL also requires that an organization have prior informed consent before downloading software to an end-user's computer. Penalties for non-compliance include administrative monetary penalties of up to \$10 million.

While CASL is also intended to provide individual Canadians with a private right of action to commence proceedings for statutory damages in relation to instances of non-compliance, these provisions were deferred indefinitely from coming into force by the Federal Cabinet on June 2, 2017.

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# 9 Business risks

A risk is the possibility that an event might happen in the future that could have a negative effect on our financial position, financial performance, cash flows, business or reputation. The actual effect of any event could be materially different from what we currently anticipate. The risks described in this MD&A are not the only ones that could affect us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also materially and adversely affect our financial position, financial performance, cash flows, business or reputation.

This section describes the principal business risks that could have a material adverse effect on our financial position, financial performance, cash flows, business or reputation, and cause actual results or events to differ materially from our expectations expressed in, or implied by, our forward-looking statements. As indicated in the table below, certain of these principal business risks have already been discussed in other sections of this MD&A, and we refer the reader to those sections for a discussion of such risks. All of the risk discussions set out in the sections referred to in the table below are incorporated by reference in this section 9.

RISKS DISCUSSED IN OTHER SECTIONS OF THIS MD&A	SECTION REFERENCES
Competitive environment	Section 3.3, Principal business risks Section 5, Business segment analysis (Competitive landscape and industry trends section for each segment)
Regulatory environment	Section 3.3, Principal business risks Section 8, Regulatory environment
Security management	Section 3.3, Principal business risks
Risks specifically relating to our Bell Wireless, Bell Wireline and Bell Media segments	Section 5, Business segment analysis (Principal business risks section for each segment)

The other principal business risks that could also have a material adverse effect on our financial position, financial performance, cash flows, business or reputation are discussed below.

#### TECHNOLOGY/INFRASTRUCTURE TRANSFORMATION

The failure to optimize network and IT deployment and upgrade timelines, accurately assess the potential of new technologies, or invest and evolve in the appropriate direction, could have an adverse impact on our business and financial results

Globalization, increased competition and ongoing technological advances are driving customer expectations of faster market responses, enhanced user experiences and cost-effective delivery. Meeting these expectations requires the deployment of new service and product technologies that are network-neutral and based on a more collaborative and integrated development environment. The availability of improved networks and software technologies provides the foundation for better and faster connections, which have in turn led to a significant growth in IoT applications. Change can be difficult and may present unforeseen obstacles that might impact successful execution, and this transition is made more challenging by the complexity of our multi-product environment, combined with the complexity of our network and IT structures. In addition, new technologies may quickly become obsolete or their launch may be delayed. The failure to optimize network and IT deployment and upgrade timelines, in light of customer demand and competitor activities, to accurately assess the potential of new technologies, or to invest and evolve in the appropriate direction in an environment of changing business models, could have an adverse impact on our business and financial results.

In particular, our network and IT evolution activities seek to leverage new as well as evolving and developing technologies, including network functions virtualization, software-defined networks and cloud technologies, and to transform our network and systems to achieve our objectives of becoming more agile in our service delivery and operations as well as providing self-serve and instant-on capabilities for our customers, ensuring best quality and customer experience, and developing a new network infrastructure that enables a competitive cost structure and rapidly growing capacity. These evolution activities require an operational and cultural shift. Alignment across technology, product development and operations is increasingly critical to ensure appropriate trade-offs and optimization of capital allocation.

If this cannot be achieved in accordance with our deployment schedules while maintaining network availability and performance through the migration process, we may lose customers as a result of poor service performance, which could adversely affect our ability to achieve our operational and financial objectives. Failure to leverage IP across all facets of our network and product and service portfolio could inhibit a fully customer-centric approach, limiting or preventing comprehensive self-serve convenience, real-time provisioning, cost savings and flexibility in delivery and consumption, leading to negative business and financial outcomes.

Parallel to our focus on next-generation investment, adverse regulatory decisions may impact the specific nature, magnitude, location and timing of investment decisions. In particular, the introduction by the CRTC of mandated wholesale services over FTTP or wireless networks will undermine the incentives for facilities-based digital infrastructure providers to invest in next-generation wireline and wireless networks, particularly in smaller communities and rural areas. Failure to continue investment in next-generation capabilities in a disciplined and strategic manner could limit our ability to compete effectively and achieve desired business and financial results.

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Other examples of risks affecting achievement of our desired technology/infrastructure transformation include:

- Network construction and deployment on municipal or private property requires the issuance of municipal or property owner consents, respectively, for the installation of network equipment, which could increase the cost of, and cause delays in, FTTP and wireless rollouts
- The successful deployment of WTTP service could be impacted by various factors, including environmental factors (such as trees), affecting coverage and costs
- We must be able to purchase high-quality network equipment and services from third-party suppliers on a timely basis and at a reasonable cost (refer to *Dependence on third-party suppliers* in this section 9 for more details)
- The increasing dependence on apps for content delivery, sales, customer engagement and service experience drives the need for new and scarce capabilities (sourced internally or externally), which may not be available, as well as the need for associated operating processes integrated into ongoing operations
- New products, services or apps could reduce demand for our existing, more profitable service offerings or cause prices for those services to decline, and could result in shorter estimated useful lives for existing technologies, which could increase depreciation and amortization expense
- As content consumption habits evolve and viewing options increase, our ability to develop alternative delivery vehicles in order to seek to compete in new markets and increase
  customer engagement and revenue streams may be hindered by the significant software development and network investment required
- Successfully managing the development and deployment on a timely basis of relevant product solutions to match the speed of adoption of IoT in the areas of retail, business and government could be challenging
- We must be able to leverage new opportunities, in order to meet our business objectives, such as those introduced by "big data" which is subject to many challenges including
  evolving customer perceptions as well as legal and regulatory developments. If we cannot build market-leading competencies in this field across sales, service and operational
  platforms that respect societal values and legal and regulatory requirements, we may miss important opportunities to grow our business through enhanced market intelligence and a
  more proactive customer service model.

# **CUSTOMER EXPERIENCE**

As the bar continues to be raised based on customers' evolving expectations of service and value, failure to get ahead of such expectations and build a more robust and consistent service experience could hinder product and service differentiation and customer loyalty. The foundation of effective customer service stems from our ability to deliver high-quality, consistent and simple solutions to customers in an expeditious manner and on mutually agreeable terms. However, complexity in our operations resulting from multiple technology platforms, billing systems, sales channels, marketing databases and a myriad of rate plans, promotions and product offerings, in the context of a large customer base and workforce that continuously requires to be trained, monitored and replaced, may limit our ability to respond quickly to market changes and reduce costs, and may lead to customer confusion or billing, service or other errors, which could adversely affect customer satisfaction, acquisition and retention. These challenges may be exacerbated as services become more complex. Media attention to customer complaints could also erode our brand and reputation and adversely affect customer acquisition and retention.

With the proliferation of connectivity services, apps and devices, customers are accustomed to doing things when, how and where they want through websites, self-serve options, web chat, call centres, Facebook, Twitter and other social media forums. Failure to embrace these new media in a positive way, incorporate them into multiple elements of our service delivery and ensure that we understand their potential impact on customer perceptions could adversely affect our reputation and brand value.

#### **OPERATIONAL PERFORMANCE**

#### Our networks, IT systems and data centre assets are the foundation of high-quality consistent services, which are critical to meeting service expectations

Our ability to provide consistent wireless, wireline and media services to customers in a complex and constantly changing operating environment is crucial for sustained success. In particular, network capacity demands for TV and other bandwidth-intensive applications on our Internet and wireless networks have been growing at unprecedented rates. Unexpected capacity pressures on our networks may negatively affect our network performance and our ability to provide services. Issues relating to network availability, speed, consistency and traffic management on our more current as well as our aging networks could have an adverse impact on our business and financial performance.

In addition, we currently use a very large number of interconnected operational and business support systems for provisioning, networking, distribution, broadcast management, billing and accounting, which may restrain our operational efficiency. If we fail to implement or maintain highly effective IT systems supported by an effective governance and operating framework, this may lead to inconsistent performance and dissatisfied customers, which over time could result in higher churn.

Further examples of risks to operational performance that could impact our reputation, business operations and financial performance include the following:

• We may need to incur significant capital expenditures beyond those already anticipated by our capital intensity target in order to provide additional capacity and reduce network congestion on our wireline

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and wireless networks, and we may not be able to generate sufficient cash flows or raise the capital we need to fund such capital expenditures, which may result in service degradation

- Corporate restructurings, system replacements and upgrades, process redesigns, staff reductions and the integration of business acquisitions may not deliver the benefits contemplated and could adversely impact our ongoing operations
- If we fail to streamline our significant IT legacy system portfolio and proactively improve operating performance, this could adversely affect our business and financial outcomes
- We may experience more service interruptions or outages due to aging legacy infrastructure. In some cases, vendor support is no longer available or legacy vendor operations have ceased.
- There may be a lack of competent and cost-effective resources to perform the life-cycle management and upgrades necessary to maintain the operational status of legacy networks

#### Our operations and business continuity depend on how well we protect, test, maintain and replace our networks, IT systems, equipment and other facilities

Our operations, service performance, reputation and business continuity depend on how well we and our contracted product and service providers protect our networks and IT systems, as well as other infrastructure and facilities, from events such as information security attacks, unauthorized access or entry, fire, natural disaster (including, without limitation, seismic and severe weather-related events such as ice, snow and wind storms, flooding, hurricanes, tornadoes and tsunamis), power loss, building cooling loss, acts of war or terrorism, sabotage, vandalism, actions of neighbours and other events. Establishing response strategies and business continuity protocols to maintain service consistency if any disruptive event materializes is critical to the achievement of effective customer service. Any of the above-mentioned events, as well as the failure to complete planned and sufficient testing, maintenance or replacement of our networks, equipment and other facilities, which is, amongst others, dependent on our ability to purchase equipment and services from third-party suppliers, could disrupt our operations (including through disruptions such as network failures, billing errors or delays in customer service), require significant resources and result in significant remediation costs, which in turn could have an adverse effect on our business and financial performance, or impair our ability to keep existing subscribers or attract new ones.

# Satellites used to provide our satellite TV services are subject to significant operational risks that could have an adverse effect on our business and financial performance

Pursuant to a set of commercial arrangements between Bell ExpressVu and Telesat Canada (Telesat), we currently have satellites under contract with Telesat. Telesat operates or directs the operation of these satellites, which utilize highly complex technology and operate in the harsh environment of space and are therefore subject to significant operational risks while in orbit. These risks include in-orbit equipment failures, malfunctions and other problems, commonly referred to as anomalies, that could reduce the commercial usefulness of a satellite used to provide our satellite TV services. Acts of war or terrorism, magnetic, electrostatic or solar storms, or space debris or meteoroids could also damage such satellites. Any loss, failure, manufacturing defect, damage or destruction of these satellites, of our terrestrial broadcasting infrastructure or of Telesat's tracking, telemetry and control facilities to operate the satellites could have an adverse effect on our business and financial performance and could result in customers terminating their subscriptions to our satellite TV service.

# DEPENDENCE ON THIRD-PARTY SUPPLIERS

We depend on third-party suppliers, outsourcers and consultants, some of which are critical, to provide an uninterrupted supply of the products and services we need to operate our business, deploy new network and other technologies and offer new products and services, as well as comply with various obligations

We depend on key third-party suppliers and outsourcers, over which we have no operational or financial control, for products and services, some of which are critical to our operations. If there are gaps in our vendor selection, governance and oversight processes established to seek to ensure full risk transparency at point of purchase and throughout the relationship, including any contract renegotiations, there is the potential for a breakdown in supply, which could impact our ability to make sales, service customers and achieve our business and financial objectives. In addition, any such gaps could result in suboptimal management of our vendor base, increased costs and missed opportunities. Some of our third-party suppliers and outsourcers are located in foreign countries, which increases the potential for a breakdown in supply due to the risks of operating in foreign jurisdictions with different laws, geo-political environments and cultures, as well as the potential for localized natural disasters.

We may have to select different third-party suppliers of equipment and other products and services, as well as outsourcers, in order to meet evolving internal company policies and guidelines as well as regulatory requirements. Should we decide, or be required by a governmental authority or otherwise, to terminate our relationship with an existing supplier or outsourcer, this would decrease the number of available suppliers or outsourcers and could result in increased costs, transitional, support, service, quality or continuity issues; delay our ability to deploy new network and other technologies and offer new products and services; and adversely affect our business and financial results.

The outsourcing of services generally involves transfer of risk, and we must take appropriate steps to ensure that the outsourcers' approach to risk management is aligned with our own standards in order to maintain continuity of supply and brand strength. Further, as cloud-based supplier models continue to evolve, our procurement and vendor management practices must also continue to evolve to fully address associated risk exposures.

In addition, certain company initiatives rely heavily on professional consulting services provided by third parties, and a failure of such third parties may not be reasonably evident until their work is delivered or delayed. Depending on the size, complexity and level of third-party dependence, remedial strategies may be difficult to implement in respect of any professional consulting services provided by third parties that are not performed in a proper or timely fashion. Any such difficulty when implementing remedial strategies could result in an adverse effect on our ability to comply with various obligations, including applicable legal and accounting requirements.

Other examples of risks associated with our dependence on third-party suppliers include the following:

- Demand for products and services available from only a limited number of suppliers, some of which dominate their global market, may lead to decreased availability, increased costs or delays in the delivery of such products and services, since suppliers may choose to favour global competitors that are larger than we are and, accordingly, purchase a larger volume of products and services. In addition, production issues affecting any such suppliers, or other suppliers, could result in decreased quantities or a total lack of supply of products or services. Any of these events could adversely impact our ability to meet customer commitments and demand.
- Cloud-based solutions may increase the risk of security and data leakage exposure if security control protocols affecting our suppliers are bypassed
- Failure to maintain strong discipline around vendor administration (especially around initial account setup) may mask potential financial or operational risks and complicate future problem resolutions
- If products and services important to our operations have manufacturing defects or do not comply with applicable government regulations and standards (including product safety practices), our ability to sell products and provide services on a timely basis may be negatively impacted. We work with our suppliers to identify serious product defects (including safety incidents) and develop appropriate remedial strategies. Remedial strategies may include a recall of products. To the extent that a supplier does not actively participate in, and/or bear primary financial responsibility for, a recall of its products, our ability to perform such recall programs at a reasonable cost and/or in a timely fashion may be negatively impacted. Any of the events referred to above could have an adverse effect on our operations and financial results.
- Products (including software) and services supplied to us may contain security issues including, but not limited to, latent security issues that would not be apparent upon an inspection. When any such security issue is discovered, we seek to identify and develop remedial strategies both internally and with our suppliers. Should we or a supplier fail to correct a security issue in a timely fashion, there could be an adverse effect on our business and financial results.
- Temporary or permanent operational failures or service interruptions of the networks of other telecommunications carriers and suppliers on which we rely to deliver services could adversely affect our ability to provide services using such carriers' and suppliers' networks and could, consequently, have an adverse effect on our business and financial results
- BCE depends on call centre and technical support services provided by a number of external suppliers and outsourcers, some of which are located in foreign countries. These vendors have access to customer and internal BCE information necessary for the support services that they provide. Information access and service delivery issues that are not managed appropriately may have an adverse impact on our reputation, the quality and speed of services provided to customers, and our ability to address technical issues.

#### **PEOPLE**

# Our employees and contractors are key resources and there is a broad and complex range of risks that must be managed effectively to drive a winning corporate culture and outstanding performance

Our business depends on the efforts, engagement and expertise of our management and non-management employees and contractors, who must be able to operate efficiently and safely based on the tasks they are completing and the environment in which they are functioning. Failure to achieve these basic expectations could adversely affect our organizational culture, reputation, business and financial results, as well as our ability to attract high-performing team members. Competition for highly skilled team members is intense, which makes essential the development of a comprehensive human resources strategy to adequately compete for talent and to identify and secure high-performing candidates for a broad range of job functions, roles and responsibilities. Failure to appropriately train, motivate, remunerate or deploy employees on initiatives that further our strategic imperatives, or to efficiently replace retiring employees, could have an adverse impact on our ability to attract and retain talent and drive performance across the organization. The positive engagement of members of our team represented by unions is contingent on negotiating collective agreements that deliver competitive labour conditions and uninterrupted service, both of which are critical to achieving our business objectives. In addition, if the skill sets, diversity and size of the workforce do not match the operational requirements of the business and foster a winning culture, we will likely not be able to sustain our performance.

Other examples of people-related risks include the following:

- The increasing technical and operational complexity of our businesses and the high demand in the market for skilled resources in strategic areas create a challenging environment for hiring, retaining and developing such skilled resources
- Failure to establish a complete and effective succession plan, including preparation of internal talent and identification of potential external candidates, where relevant, for key roles, could impair our business until qualified replacements are found
- Approximately 44% of our employees were represented by unions and were covered by collective bargaining agreements at December 31, 2018. Renegotiating collective bargaining agreements could result in higher labour costs, and during the renegotiation process there may be project delays and work disruptions, including work stoppages or work slowdowns, which could adversely affect service to our customers and, in turn, our customer relationships and financial performance.
- Ensuring the safety of our workforce operating in different environments, including manholes, telephone poles, cell towers, vehicles, foreign news bureaus and war zones, requires focus, effective processes and flexibility to avoid injury, service interruption, fines and reputational impact
- Deterioration in employee morale and engagement resulting from staff reductions, ongoing cost reductions or reorganizations could adversely affect our business and financial results

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# FINANCIAL MANAGEMENT

If we are unable to raise the capital we need or generate sufficient cash flows from operating activities, we may need to limit our capital expenditures or our investments in new businesses, or try to raise capital by disposing of assets

Our ability to meet our cash requirements, fund capital expenditures and provide for planned growth depends on having access to adequate sources of capital and on our ability to generate cash flows from operating activities, which is subject to various risks, including those described in this MD&A.

Our ability to raise financing depends on our ability to access the public equity, debt capital and money markets, as well as the bank credit market. Our ability to access such markets and the cost and amount of funding available depend largely on prevailing market conditions and the outlook for our business and credit ratings at the time capital is raised.

Risk factors such as capital market disruptions, political, economic and financial market instability in Canada or abroad, government policies, central bank monetary policies, changes to bank capitalization or other regulations, reduced bank lending in general or fewer banks as a result of reduced activity or consolidation, could reduce capital available or increase the cost of such capital. In addition, an increased level of debt borrowings could result in lower credit ratings, increased borrowing costs and a reduction in the amount of funding available to us, including through equity offerings. Business acquisitions could also adversely affect our outlook and credit ratings and have similar adverse consequences. In addition, participants in the public capital and bank credit markets have internal policies limiting their ability to invest in, or extend credit to, any single entity or entity group or a particular industry.

Our bank credit facilities, including credit facilities supporting our commercial paper program, are provided by various financial institutions. While it is our intention to renew certain of such credit facilities from time to time, there are no assurances that these facilities will be renewed on favourable terms or in similar amounts.

Differences between BCE's actual or anticipated financial results and the published expectations of financial analysts, as well as events affecting our business or operating environment, may contribute to volatility in BCE's securities. A major decline in the capital markets in general, or an adjustment in the market price or trading volumes of BCE's securities, may negatively affect our ability to raise debt or equity capital, retain senior executives and other key employees, make strategic acquisitions or enter into joint ventures.

If we cannot access the capital we need or generate cash flows to implement our business plan or meet our financial obligations on acceptable terms, we may have to limit our ongoing capital expenditures and our investment in new businesses or try to raise additional capital by selling or otherwise disposing of assets. Any of these could have an adverse effect on our cash flows from operating activities and on our growth prospects.

# We cannot guarantee that BCE's dividend payout policy will be maintained or that dividends will be increased or declared

From time to time, the BCE Board reviews the adequacy of BCE's dividend payout policy with the objective of allowing sufficient financial flexibility to continue investing in our business while growing returns to shareholders. Under the current dividend payout policy, increases in the common share dividend are directly linked to growth in BCE's free cash flow. BCE's dividend payout policy, increases in the common share dividend and the declaration of dividends on any of BCE's outstanding shares are subject to the discretion of the BCE Board and, consequently, there can be no guarantee that BCE's dividend payout policy will be maintained, that the dividend on common shares will be increased or that dividends will be declared. BCE's dividend payout policy, dividend increases and the declaration of dividends by the BCE Board are ultimately dependent on BCE's operations and financial results which are, in turn, subject to various assumptions and risks, including those set out in this MD&A.

# We are exposed to various credit, liquidity and market risks

Our exposure to credit, liquidity and market risks, including equity price, interest rate and currency fluctuations, is discussed in section 6.5, *Financial risk management* of this MD&A and in

Note 26 to BCE's 2018 consolidated financial statements.

Our failure to identify and manage our exposure to changes in interest rates, foreign exchange rates (especially the weakening of the Canadian dollar), BCE's share price and other market conditions could lead to missed opportunities, reduced profit margins, cash flow shortages, inability to complete planned capital expenditures, reputational damage, equity and debt securities devaluations, and challenges in raising capital on market-competitive terms.

The economic environment, pension rules or ineffective governance could have an adverse effect on our pension obligations, liquidity and financial performance, and we may be required to increase contributions to our post-employment benefit plans in the future

With a large pension plan membership and DB pension plans that are subject to the pressures of the global economic environment and changing regulatory and reporting requirements, our pension obligations are exposed to potential volatility. Failure to recognize and manage economic exposure and pension rule changes, or to ensure that effective governance is in place for management and funding of pension plan assets and obligations, could have an adverse impact on our liquidity and financial performance.

The funding requirements of our post-employment benefit plans, based on valuations of plan assets and obligations, depend on a number of factors, including actual returns on post-employment benefit plan assets, long-term interest rates, plan demographics, and applicable regulations and actuarial standards. Changes in these factors could cause future contributions to significantly differ from our current estimates and could require us to increase contributions to our post-employment benefit plans in the future and, therefore, could have a negative effect on our liquidity and financial performance.

There is no assurance that the assets of our post-employment benefit plans will earn their assumed rate of return. A substantial portion of our post-employment benefit plans' assets is invested in public equity and debt securities. As a result, the ability of our post-employment benefit plans' assets to earn the rate of return that we have assumed depends significantly on the performance of capital markets. Market conditions also impact the discount rate used to calculate our pension plan solvency obligations and could therefore also significantly affect our cash funding requirements.

Our expected funding for 2019 is in accordance with the latest post-employment benefit plan valuations as of December 31, 2017, filed in June 2018, and takes into account voluntary contributions of \$240 million in 2018.

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#### Income and commodity tax amounts may materially differ from the expected amounts

Our complex business operations are subject to various tax laws. The adoption of new tax laws, or regulations or rules thereunder, or changes thereto or in the interpretation thereof, could result in higher tax rates, new taxes or other adverse tax implications. In addition, while we believe that we have adequately provided for all income and commodity taxes based on all of the information that is currently available, the calculation of income taxes and the applicability of commodity taxes in many cases require significant judgment in interpreting tax rules and regulations. Our tax filings are subject to government audits that could result in material changes to the amount of current and deferred income tax assets and liabilities and other liabilities and could, in certain circumstances, result in an assessment of interest and penalties.

#### The failure to reduce costs as well as unexpected increases in costs could adversely affect our ability to achieve our strategic imperatives and financial guidance

Our objectives for targeted cost reductions continue to be aggressive but there is no assurance that we will be successful in reducing costs, especially since incremental cost savings are more difficult to achieve on an ongoing basis. Our cost reduction objectives require aggressive negotiations with our suppliers and there can be no assurance that such negotiations will be successful or that replacement products or services provided will not lead to operational issues.

Examples of risks to our ability to reduce costs or of potential cost increases include:

- Achieving timely cost reductions while moving to an IP-based network is dependent on disciplined network decommissioning, which can be delayed by customer contractual commitments, regulatory considerations and other unforeseen obstacles
- Failure to contain growing operational costs related to network sites, footprint expansion, spectrum licences and content and equipment acquisition could have a negative effect on our financial performance
- Fluctuations in energy prices are partly influenced by government policies to address climate change which, combined with growing data demand that increases our energy requirements, could increase our energy costs beyond our current expectations
- Failure to successfully deliver on our contractual commitments, whether due to security events, operational challenges or other reasons, may result in financial penalties and loss of revenues

# The failure to evolve practices to effectively monitor and control fraudulent activities could result in financial loss and brand degradation

As a public company with a range of desirable and valuable products and services and a large number of employees, BCE requires a disciplined program covering governance, exposure identification and assessment, prevention, detection and reporting that considers corruption, misappropriation of assets and intentional manipulation of financial statements by employees and/or external parties. Fraud events can result in financial loss and brand degradation.

Specific examples relevant to us include:

- Subscription fraud on accounts established with a false identity or paid with a stolen credit card
- Network usage fraud such as call/sell operations using our wireline or wireless networks
- Copyright theft and other forms of unauthorized use that undermine the exclusivity of Bell Media's content offerings, which could potentially divert users to unlicensed or otherwise illegitimate platforms, thus impacting our ability to derive distribution and advertising revenues
- TV distributors, including Bell Canada and Bell ExpressVu, are subject to ongoing efforts to steal their services through compromise or circumvention of signal security systems, causing revenue loss

# LITIGATION AND LEGAL OBLIGATIONS

# Legal proceedings, changes in applicable laws and the failure to proactively address our legal and regulatory obligations could have an adverse effect on our business and financial performance

We become involved in various claims and legal proceedings as part of our business. Plaintiffs are able to launch and obtain certification of class actions on behalf of a large group of people with increasing ease, and securities laws facilitate the introduction of class action lawsuits by secondary market investors against public companies for alleged misrepresentations in public disclosure documents and oral statements. Changes in laws or regulations, or in how they are interpreted, and the adoption of new laws or regulations, as well as pending or future litigation, including an increase in certified class actions which, by their nature, could result in sizeable damage awards and costs relating to litigation, could have an adverse effect on our business and financial performance.

Examples of legal and regulatory obligations that we must comply with include those resulting from:

- As discussed in more detail in section 8, *Regulatory environment*, decisions, policies and other initiatives of the CRTC, ISED, the Competition Bureau and other governmental agencies, as well as laws of a regulatory nature
- Consumer protection and privacy legislation
- Tax legislation
- Corporate and securities legislation
- IFRS requirements
- Environmental protection and health and safety laws
- Payment card industry standards for protection against customer credit card infractions

The failure to comply with any of the above or other legal or regulatory obligations could expose us to litigation, including pursuant to class actions, and significant fines and penalties, as well as result in reputational harm.

For a description of the principal legal proceedings involving us, please see the section entitled *Legal proceedings* contained in the BCE 2018 AIF.

Finally, the failure of our employees, suppliers or other business partners to comply with applicable legal and ethical standards including, without limitation, anti-bribery laws, as well as our policies and contractual obligations, could also expose us to litigation and significant fines and penalties, and result in reputational harm or being disqualified from bidding on contracts.

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#### HEALTH AND ENVIRONMENTAL CONCERNS

Health concerns about radiofrequency emissions from wireless communication devices and equipment, as well as epidemics and other health risks, could have an adverse effect on our business

Many studies have been performed or are ongoing to assess whether wireless phones, networks and towers pose a potential health risk. While some studies suggest links to certain conditions, others conclude there is no established causation between mobile phone usage and adverse health effects. In 2011, the International Agency for Research on Cancer (IARC) of the World Health Organization classified radiofrequency electromagnetic fields from wireless phones as possibly carcinogenic to humans, but also indicated that chance, bias or confounding could not be ruled out with reasonable confidence. The IARC also called for additional research into long-term heavy use of mobile phones.

ISED is responsible for approving radiofrequency equipment and performing compliance assessments and has chosen Health Canada's Safety Code 6, which sets the limits for safe exposure to radiofrequency emissions at home or at work, as its exposure standard. This code also outlines safety requirements for the installation and operation of devices that emit radiofrequency fields such as mobile phones, Wi-Fi technologies and base station antennas. ISED has made compliance to Safety Code 6 mandatory for all proponents and operators of radio installations.

Our business is heavily dependent on radiofrequency technologies, which could present significant challenges to our business and financial performance, such as the following:

- We face current and potential lawsuits relating to alleged adverse health effects on customers, as well as relating to our marketing and disclosure practices in connection therewith, and the likely outcome of such lawsuits is unpredictable and may change over time
- Changes in scientific evidence and/or public perceptions could lead to additional government regulations and costs for retrofitting infrastructure and handsets to achieve compliance
- Public concerns could result in a slower deployment of, or in our inability to deploy, infrastructure necessary to maintain and/or expand our wireless network as required by market evolution

In addition, epidemics, pandemics and other health risks could occur, which could adversely affect our ability to maintain operational networks and provide services to our customers.

Any of these events could have an adverse effect on our business and financial performance.

#### Climate change and other environmental concerns could have an adverse effect on our business

Global climate change could exacerbate certain of the threats facing our business, including the frequency and severity of weather-related events referred to in *Operational performance* – *Our operations and business continuity depend on how well we protect, test, maintain and replace our networks, IT systems, equipment and other facilities* in this section 9. Several areas of our operations further raise environmental considerations, such as fuel storage, greenhouse gas emissions, disposal of hazardous residual materials, and recovery and recycling of end-of-life electronic products we sell or lease. Failure to recognize and adequately respond to changing governmental and public expectations on environmental matters could result in fines, missed opportunities, additional regulatory scrutiny or harm our brand and reputation.

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Financial measures, accounting policies and controls

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# 10 Financial measures, accounting policies and controls

# 10.1 Our accounting policies

This section discusses key estimates and assumptions that management has made and how they affect the amounts reported in the financial statements and notes. It also describes key changes in accounting standards and our accounting policies, and how they affect our financial statements.

We have prepared our consolidated financial statements using IFRS. Other significant accounting policies, not involving the same level of measurement uncertainty as those discussed in this section, are nevertheless important to an understanding of our financial statements. See Note 2, *Significant accounting policies*, in BCE's 2018 consolidated financial statements for more information about the accounting principles we used to prepare our consolidated financial statements.

# CRITICAL ACCOUNTING ESTIMATES AND KEY JUDGMENTS

When preparing financial statements, management makes estimates and judgments relating to:

- reported amounts of revenues and expenses
- reported amounts of assets and liabilities
- disclosure of contingent assets and liabilities

We base our estimates on a number of factors, including historical experience, current events and actions that the company may undertake in the future, and other assumptions that we believe are reasonable under the circumstances. By their nature, these estimates and judgments are subject to measurement uncertainty and actual results could differ.

We consider the estimates and judgments described in this section to be an important part of understanding our financial statements because they require management to make assumptions about matters that were highly uncertain at the time the estimates and judgments were made, and changes to these estimates and judgments could have a material impact on our financial statements and our segments.

Our senior management has reviewed the development and selection of the critical accounting estimates and judgments described in this section with the Audit Committee of the BCE Board.

Any sensitivity analysis included in this section should be used with caution as the changes are hypothetical and the impact of changes in each key assumption may not be linear.

Our more significant estimates and judgments are described below.

# ESTIMATES

USEFUL LIVES OF PROPERTY, PLANT AND EQUIPMENT AND FINITE-LIFE INTANGIBLE ASSETS

We review our estimates of the useful lives of property, plant and equipment and finite-life intangible assets on an annual basis and adjust depreciation or amortization on a prospective basis, as required.

Property, plant and equipment represent a significant proportion of our total assets. Changes in technology or our intended use of these assets, as well as changes in business prospects or economic and industry factors, may cause the estimated useful lives of these assets to change.

The estimated useful lives of property, plant and equipment and finite-life intangible assets are determined by internal asset life studies, which take into account actual and expected future usage, physical wear and tear, replacement history and assumptions about technology evolution. When factors indicate that assets' useful lives are different from the prior assessment, we

depreciate or amortize the remaining carrying value prospectively over the adjusted estimated useful lives.

#### POST-EMPLOYMENT BENEFIT PLANS

The amounts reported in the financial statements relating to DB pension plans and OPEBs are determined using actuarial calculations that are based on several assumptions.

Our actuaries perform a valuation at least every three years to determine the actuarial present value of the accrued DB pension plan and OPEB obligations. The actuarial valuation uses management's assumptions for, among other things, the discount rate, life expectancy, the rate of compensation increase, trends in healthcare costs and expected average remaining years of service of employees.

While we believe that these assumptions are reasonable, differences in actual results or changes in assumptions could materially affect post-employment benefit obligations and future net post-employment benefit plans cost.

We account for differences between actual and expected results in benefit obligations and plan performance in OCI, which are then recognized immediately in the deficit.

The most significant assumptions used to calculate the net post-employment benefit plans cost are the discount rate and life expectancy.

A discount rate is used to determine the present value of the future cash flows that we expect will be needed to settle post-employment benefit obligations.

The discount rate is based on the yield on long-term, high-quality corporate fixed income investments, with maturities matching the estimated cash flows of the post-employment benefit plans. Life expectancy is based on publicly available Canadian mortality tables and is adjusted for the company's specific experience.

A lower discount rate and a higher life expectancy result in a higher net post-employment benefit obligation and a higher current service cost.

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#### SENSITIVITY ANALYSIS

The following table shows a sensitivity analysis of key assumptions used to measure the net post-employment benefit obligations and the net post-employment benefit plans cost for our DB pension plans and OPEB plans.

		IMPACT ON NET POST-EMPLOYMENT BENEFIT OBLIGATION			YMENT BENEFIT //BER 31, 2018 – REASE)
	CHANGE IN ASSUMPTION	INCREASE IN ASSUMPTION	DECREASE IN ASSUMPTION	INCREASE IN ASSUMPTION	DECREASE IN ASSUMPTION
Discount rate Life expectancy at age 65	0.5% 1 year	(77) 35	65 (34)	(1,605) 796	1,716 (771)

#### REVENUE FROM CONTRACTS WITH CUSTOMERS

We are required to make estimates that affect the amount of revenue from contracts with customers, including estimating the stand-alone selling prices of products and services.

For bundled arrangements, we account for individual products and services when they are separately identifiable and the customer can benefit from the product or service on its own or with other readily available resources. The total arrangement consideration is allocated to each product or service included in the contract with the customer based on its stand-alone selling price. We generally determine stand-alone selling prices based on the observable prices at which we sell products separately without a service contract and prices for non-bundled service offers with the same range of services, adjusted for market conditions and other factors, as appropriate. When similar products and services are not sold separately, we use the expected cost plus margin approach to determine stand-alone selling prices. Products and services purchased by a customer in excess of those included in the bundled arrangement are accounted for separately.

# IMPAIRMENT OF NON-FINANCIAL ASSETS

Goodwill and indefinite-life intangible assets are tested for impairment annually or when there is an indication that the asset may be impaired. Property, plant and equipment and finite-life intangible assets are tested for impairment if events or changes in circumstances, assessed at each reporting period, indicate that their carrying amount may not be recoverable. For the purpose of impairment testing, assets other than goodwill are grouped at the lowest level for which there are separately identifiable cash inflows.

Impairment losses are recognized and measured as the excess of the carrying value of the assets over their recoverable amount. An asset's recoverable amount is the higher of its fair value less costs of disposal and its value in use. Previously recognized impairment losses, other than those attributable to goodwill, are reviewed for possible reversal at each reporting date and, if the asset's recoverable amount has increased, all or a portion of the impairment is reversed.

We make a number of estimates when calculating recoverable amounts using discounted future cash flows or other valuation methods to test for impairment. These estimates include the assumed growth rates for future cash flows, the number of years used in the cash flow model, and the discount rate. When impairment charges occur they are recorded in *Other expense*.

Impairment charges in 2018 included \$145 million allocated to indefinite-life intangible assets, and \$14 million allocated to finite-life intangible assets. These impairment charges primarily relate to our French TV channels within our Bell Media segment. These impairments were the result of revenue and profitability declines from lower audience levels and subscriber erosion. The charges were determined by comparing the carrying value of the CGUs to their fair value less costs of disposal. We estimated the fair value of the CGUs using both discounted cash flows and market-based valuation models, which include five-year cash flow projections derived from business plans reviewed by senior management for the period of January 1, 2019 to December 31, 2023, using a discount rate of 8.0% to 8.5% and a perpetuity growth rate of nil, as well as market multiple data from public companies and market transactions. The carrying value of these CGUs was \$515 million at December 31, 2018. In the previous year's impairment analysis, the company's French Pay and French Specialty TV channels were tested for recoverability separately. In 2018, the CGUs were grouped to form one French CGU which reflects the evolution of the cash flows from our content strategies as well as the CRTC beginning to regulate Canadian broadcasters under a group licence approach based on language. Additionally, in 2018, we recorded an indefinite-life intangible asset impairment charge of \$31 million within our Bell Media segment as a result of a strategic decision to retire a brand.

In 2017, we recorded impairment charges of \$82 million, of which \$70 million was allocated to indefinite-life intangible assets, and \$12 million to finite-life intangible assets. The impairment charges relate to our music TV channels and two small market radio station CGUs within our Bell Media segment. These impairments were the result of revenue and profitability declines from lower audience levels. The charges were determined by comparing the carrying value of the CGUs to their fair value less costs of disposal. We estimated the fair value of the CGUs using both discounted cash flows and market-based valuation models, which include five-year cash flow projections derived from business plans reviewed by senior management for the period of January 1, 2018 to December 31, 2022, using a discount rate of 8.5% and a perpetuity growth rate of nil, as well as market multiple data from public companies and market transactions. The carrying value of these CGUs was \$67 million at December 31, 2017.

# GOODWILL IMPAIRMENT TESTING

We perform an annual test for goodwill impairment in the fourth quarter for each of our CGUs or groups of CGUs to which goodwill is allocated, and whenever there is an indication that goodwill might be impaired.

A CGU is the smallest identifiable group of assets that generates cash inflows that are independent of the cash inflows from other assets or groups of assets.

We identify any potential impairment by comparing the carrying value of a CGU or group of CGUs to its recoverable amount. The recoverable amount of a CGU or group of CGUs is the higher of its fair value less costs of disposal and its value in use. Both fair value less costs of disposal and value in use are based on estimates of discounted future cash flows or other valuation methods. Cash flows are projected based on past experience, actual operating results and business plans. When the recoverable amount of a CGU or group of CGUs is less than its carrying value, the recoverable amount is determined for its identifiable assets and liabilities. The excess of the recoverable amount of the CGU or group of CGUs over the total of the amounts assigned to its assets and liabilities is the recoverable amount of goodwill.

An impairment charge is recognized in *Other expense* in the income statements for any excess of the carrying value of goodwill over its recoverable amount. For purposes of impairment testing of goodwill, our CGUs or groups of CGUs correspond to our reporting segments as disclosed in Note 4, *Segmented information*, in BCE's 2018 consolidated financial statements.

Any significant change in each of the estimates used could have a material impact on the calculation of the recoverable amount and resulting impairment charge. As a result, we are unable to reasonably quantify the changes in our overall financial performance if we had used different assumptions.

We cannot predict whether an event that triggers impairment will occur, when it will occur or how it will affect the asset values we have reported.

We believe that any reasonable possible change in the key assumptions on which the estimate of recoverable amounts of the Bell Wireless or Bell Wireline groups of CGUs is based would not cause their carrying amounts to exceed their recoverable amounts.

For the Bell Media group of CGUs, a decrease of (0.6%) in the perpetuity growth rate or an increase of 0.4% in the discount rate would have resulted in its recoverable amount being equal to its carrying value.

There were no goodwill impairment charges in 2018 or 2017.

#### **DEFERRED TAXES**

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply when the asset or liability is recovered or settled. Both our current and deferred tax assets and liabilities are calculated using tax rates that have been enacted or substantively enacted at the reporting date.

Deferred taxes are provided on temporary differences arising from investments in subsidiaries, joint arrangements and associates, except where we control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The amounts of deferred tax assets and liabilities are estimated with consideration given to the timing, sources and amounts of future taxable income.

#### FAIR VALUE OF FINANCIAL INSTRUMENTS

Certain financial instruments, such as investments in equity securities, derivative financial instruments and certain elements of borrowings, are carried in the statements of financial position at fair value, with changes in fair value reflected in the income statements and the statements of comprehensive income. Fair values are estimated by reference to published price quotations or by using other valuation techniques that may include inputs that are not based on observable market data, such as discounted cash flows and earnings multiples.

#### **CONTINGENCIES**

In the ordinary course of business, we become involved in various claims and legal proceedings seeking monetary damages and other relief. Pending claims and legal proceedings represent a potential cost to our business. We estimate the amount of a loss by analyzing potential outcomes and assuming various litigation and settlement strategies, based on information that is available at the time.

If the final resolution of a legal or regulatory matter results in a judgment against us or requires us to pay a large settlement, it could have a material adverse effect on our consolidated financial statements in the period in which the judgment or settlement occurs.

#### **ONEROUS CONTRACTS**

A provision for onerous contracts is recognized when the unavoidable costs of meeting our obligations under a contract exceed the expected benefits to be received under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of completing the contract.

#### **JUDGMENTS**

#### POST-EMPLOYMENT BENEFIT PLANS

The determination of the discount rate used to value our post-employment benefit obligations requires judgment. The rate is set by reference to market yields of high-quality corporate fixed income investments at the beginning of each fiscal year. Significant judgment is required when setting the criteria for fixed income investments to be included in the population from which the yield curve is derived. The most significant criteria considered for the selection of investments include the size of the issue and credit quality, along with the identification of outliers, which are excluded.

# INCOME TAXES

The calculation of income taxes requires judgment in interpreting tax rules and regulations. There are transactions and calculations for which the ultimate tax determination is uncertain. Our tax filings are also subject to audits, the outcome of which could change the amount of current and deferred tax assets and liabilities. Management believes that it has sufficient amounts accrued for outstanding tax matters based on information that currently is available.

Management judgment is used to determine the amounts of deferred tax assets and liabilities to be recognized. In particular, judgment is required when assessing the timing of the reversal of temporary differences to which future income tax rates are applied.

# REVENUE FROM CONTRACTS WITH CUSTOMERS

The identification of performance obligations within a contract and the timing of satisfaction of performance obligations under long-term contracts requires judgment. For bundled arrangements, we account for individual products and services when they are separately identifiable and the customer can benefit from the product or service on its own or with other readily available resources. When our right to consideration from a customer corresponds directly with the value to the customer of the products and services transferred to date, we recognize revenue in the amount to which we have a right to invoice. We recognize product revenues from the sale of wireless handsets and devices and wireline equipment when a customer takes possession of the product. We recognize service revenues over time, as the services are provided. Revenues on certain long-term contracts are recognized using output methods based on products delivered, performance completed to date, time elapsed or milestones met.

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Additionally, the determination of costs to obtain a contract, including the identification of incremental costs, also requires judgment. Incremental costs of obtaining a contract with a customer, principally comprised of sales commissions and prepaid contract fulfillment costs, are included in contract costs in the statements of financial position, except where the amortization period is one year or less, in which case costs of obtaining a contract are immediately expensed. Capitalized costs are amortized on a systematic basis that is consistent with the period and pattern of transfer to the customer of the related products or services.

# CGUs

The determination of CGUs or groups of CGUs for the purpose of impairment testing requires judgment.

# CONTINGENCIES

The determination of whether a loss is probable from claims and legal proceedings and whether an outflow of resources is likely requires judgment.

We accrue a potential loss if we believe a loss is probable and an outflow of resources is likely and can be reasonably estimated, based on information that is available at the time. Any accrual would be charged to earnings and included in *Trade payables and other liabilities* or *Other non-current liabilities*. Any payment as a result of a judgment or cash settlement would be deducted from cash from operating activities. We estimate the amount of a loss by analyzing potential outcomes and assuming various litigation and settlement strategies.

#### ADOPTION OF NEW OR AMENDED ACCOUNTING STANDARDS

As required, effective January 1, 2018, we adopted the following new or amended accounting standards.

#### **STANDARD**

#### DESCRIPTION

#### **IMPACT**

# IFRS 15 – Revenue from Contracts with Customers

Establishes principles to record revenues from contracts for the sale of goods or services, unless the contracts are in the scope of IAS 17 – Leases or other IFRSs. Under IFRS 15, revenue is recognized at an amount that reflects the expected consideration receivable in exchange for transferring goods or services to a customer, applying the following five steps:

- 1. Identify the contract with a customer
- 2. Identify the performance obligations in the contract
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations in the contract
- 5. Recognize revenue when (or as) the entity satisfies a performance obligation
- The new standard also provides guidance relating to principal versus agent relationships, licences of intellectual property, contract costs and the measurement and recognition of gains and losses on the sale of certain non-financial assets such as property and equipment. Additional disclosures are also required under the new standard.

We applied IFRS 15 retrospectively to each prior period presented. The impacts of adopting IFRS 15 on our income statement and statement of cash flows for the year ended December 31, 2017 along with our statements of financial position as at January 1, 2017 and December 31, 2017 are provided in the section below, *Adoption of IEDS* 15

IFRS 15 principally affects the timing of revenue recognition and how we classify revenues between product and service in our Bell Wireless segment. IFRS 15 also affects how we account for costs to obtain a contract.

- Under multiple-element arrangements, revenue allocated to a satisfied performance obligation is no longer limited to the amount that is not contingent upon the satisfaction of additional performance obligations. Although the total revenue recognized during the term of a contract is largely unaffected, revenue recognition may be accelerated and reflected ahead of the associated cash inflows. This results in the recognition of a contract asset on the balance sheet, corresponding to the amount of revenue recognized and not yet billed to a customer. The contract asset is realized over the term of the customer contract.
- As revenues allocated to a satisfied performance obligation are no longer limited to the non-contingent amount, a greater proportion of the total revenue recognized during the term of certain customer contracts may be attributed to a delivered product, resulting in a corresponding decrease in service revenue
- Sales commissions and any other incremental costs of obtaining a contract with a
  customer are recognized on the statement of financial position and amortized on a
  systematic basis that is consistent with the period and pattern of transfer to the
  customer of the related products or services, except as noted below

Under IFRS 15, we applied the following practical expedients:

- Completed contracts that begin and end within the same annual reporting period and those completed before January 1, 2017 are not restated
- Contracts modified prior to January 1, 2017 are not restated. The aggregate effect of these modifications is reflected when identifying the satisfied and unsatisfied performance obligations, determining the transaction price and allocating the transaction price to the satisfied and unsatisfied performance obligations.
- When our right to consideration from a customer corresponds directly with the value to the customer of the products and services transferred to date, we recognize revenue in the amount to which we have a right to invoice. For such contracts and for performance obligations that are part of a contract that has an original expected duration of one year or less, the transaction price amount allocated to the remaining performance obligations and an explanation of when we expect to recognize that amount as revenue are not disclosed.
- Costs of obtaining a contract that would be amortized within one year or less are immediately expensed

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# STANDARD

# DESCRIPTION

# IMPACT

# IFRS 9 – Financial Instruments

Sets out the requirements for recognizing and measuring financial assets, financial liabilities and some contracts to buy and sell non-financial items. The new standard establishes a single classification and measurement approach for financial assets that reflects the business model in which they are managed and their cash flow characteristics. It also provides guidance on an entity's own credit risk relating to financial liabilities and modifies the hedge accounting model to better link the economics of risk management with its accounting treatment. Additional disclosures are also required under the

We applied IFRS 9, Financial Instruments (as revised in July 2014) and the related consequential amendments to other IFRSs retrospectively, except for the changes to hedge accounting described below which are applied prospectively. In accordance with the transition requirements, comparative periods have not been restated. The adoption of IFRS 9 did not have a significant impact on the carrying amounts of our financial instruments as at January 1, 2018. As a result of the adoption of IFRS 9, our January 1, 2018 deficit increased by \$4 million.

IFRS 9 replaces the classification and measurement models in IAS 39, Financial Instruments: Recognition and Measurement, with a single model under which financial assets are classified and measured at amortized cost, FVOCI or fair value through profit or loss (FVTPL). This classification is based on the business model in which a financial asset is managed and its contractual cash flow characteristics and eliminates the IAS 39 categories of held-to-maturity, loans and receivables and available-for-sale. The adoption of IFRS 9 did not, however, change the measurement bases of our financial assets.

- Cash and cash equivalents and trade and other receivables continue to be measured at amortized cost under IFRS 9
- Derivatives measured at FVTPL under IAS 39 continue to be measured as such under IFRS 9; derivatives that qualify for hedge accounting continue to be measured at fair value under IFRS 9, with changes in fair value recognized in Other comprehensive income (loss)
- Portfolio investments in equity securities measured at FVOCI under IAS 39 continue to be measured as such under IFRS 9

The impairment of financial assets under IFRS 9 is based on an ECL model, as opposed to the incurred loss model in IAS 39. IFRS 9 applies to financial assets measured at amortized cost and contract assets and requires that we consider factors that include historical, current and forward-looking information when measuring the ECL. We use the simplified approach for measuring losses based on the lifetime ECL for trade receivables and contract assets. Amounts considered uncollectible are written off and recognized in *Operating costs* in the income statement.

We have adopted the general hedge accounting model in IFRS 9 which requires that we ensure hedge accounting relationships are consistent with our risk management objectives and strategies. We also apply a more qualitative and forward-looking approach in assessing hedge effectiveness as a retrospective assessment is no longer required.

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Under IFRS 9, amounts related to cash flow hedges of anticipated purchases of nonfinancial assets settled during the period are reclassified from Accumulated other
comprehensive (loss) income to the initial cost of the non-financial asset when it is
recognized. Under IAS 39, such amounts were reclassified from Other
comprehensive income (loss). Amounts related to cash flow hedges of other
anticipated purchases continue to be reclassified from Other comprehensive income
(loss) to net earnings under IFRS 9.

# Amendments to IFRS 2 –Share-based Payment

Clarifies the classification and measurement of cashsettled share-based payment transactions that include a performance condition, share-based payment transactions with a net settlement feature for withholding tax obligations, and modifications of a share-based payment transaction from cash-settled to equity-settled. The amendments to IFRS 2 did not have a significant impact on our financial statements.

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#### **ADOPTION OF IFRS 15**

As a result of adopting IFRS 15, we have changed the comparative figures for the year ended December 31, 2017 and the opening statement of financial position as at January 1, 2017. The impacts of adopting IFRS 15 on our previously reported 2017 results are provided below.

#### **CONSOLIDATED INCOME STATEMENTS**

The table below shows the impacts of adopting IFRS 15 on our previously reported 2017 consolidated income statements.

	YEAR ENDED DECEMBER 31, 2017			
	2017 AS		2017	
	PREVIOUSLY	IFRS 15	<b>UPON ADOPTION</b>	
(IN MILLIONS OF CANADIAN DOLLARS, EXCEPT SHARE AMOUNTS)	REPORTED	IMPACTS	OF IFRS 15	
Operating revenues	22,719	38	22,757	
Operating costs	(13,541)	66	(13,475)	
Severance, acquisition and other costs	(190)	_	(190)	
Depreciation	(3,037)	3	(3,034)	
Amortization	(813)	3	(810)	
Finance costs	, ,			
Interest expense	(955)	_	(955)	
Interest on post-employment benefit obligations	(72)	_	(72)	
Other expense	(102)	_	(102)	
Income taxes	(1,039)	(30)	(1,069)	
Net earnings	2,970	80	3,050	
Net earnings attributable to:				
Common shareholders	2,786	80	2,866	
Preferred shareholders	128	_	128	
Non-controlling interest	56	_	56	
Net earnings	2,970	80	3,050	
Net earnings per common share – basic	3.12	0.08	3.20	
Net earnings per common share – diluted	3.11	0.09	3.20	
Average number of common shares outstanding – basic (millions)	894.3	_	894.3	

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# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

The table below shows the impacts of adopting IFRS 15 on our previously reported 2017 consolidated statement of financial position.

	2017 AS			
	PREVIOUSLY	IFRS 15		2017 UPON ADOPTION OF
FOR THE YEAR ENDED DECEMBER 31	REPORTED	IMPACTS	RECLASSIFICATIONS(1)	IFRS 15
Cash	442	_	_	442
Cash equivalents	183	_	_	183
Trade and other receivables	3,135	9	(15)	3,129
Inventory	380	_	_	380
Contract assets	_	923	(91)	832
Contract costs	_	206	144	350
Prepaid expenses	375	_	(158)	217
Other current assets	124	_	(2)	122
Total current assets	4,639	1,138	(122)	5,655
Contract assets	_	400	31	431
Contract costs	_	162	124	286
Property, plant and equipment	24,033	(4)	_	24,029
Intangible assets	13,305		(47)	13,258
Deferred tax assets	144	_	_	144
Investments in associates and joint ventures	814	_	_	814
Other non-current assets	900	_	(143)	757
Goodwill	10,428	_		10,428
Total non-current assets	49,624	558	(35)	50,147
Total assets	54,263	1,696	(157)	55,802
Trade payables and other liabilities	4,623	_	(748)	3,875
Contract liabilities	· –	97	`596 <sup>′</sup>	693
Interest payable	168	_	_	168
Dividends payable	678	_	_	678

Current tax liabilities	140	_	_	140
Debt due within one year	5,178	-	_	5,178
Total current liabilities	10,787	97	(152)	10,732
Contract liabilities	_	34	167	201
Long-term debt	18,215	_	_	18,215
Deferred tax liabilities	2,447	423	_	2,870
Post-employment benefit obligations	2,108	_	_	2,108
Other non-current liabilities	1,223	_	(172)	1,051
Total non-current liabilities	23,993	457	(5)	24,445
Total liabilities	34,780	554	(157)	35,177
Preferred shares	4,004	_	_	4,004
Common shares	20,091	_	_	20,091
Contributed surplus	1,162	_	_	1,162
Accumulated other comprehensive loss	(17)	_	_	(17)
Deficit	(6,080)	1,142	_	(4,938)
Total equity attributable to BCE shareholders	19,160	1,142	_	20,302
Non-controlling interest	323	-	_	323
Total equity	19,483	1,142	_	20,625
Total liabilities and equity	54,263	1,696	(157)	55,802

<sup>(1)</sup> We have reclassified some of the amounts for previous periods to conform with IFRS 15 presentation requirements.

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The table below shows the impacts of adopting IFRS 15 on our January 1, 2017 consolidated statement of financial position.

	JANUARY 1,			JANUARY 1, 2017 UPON ADOPTION
AS AT	2017	IFRS 15 IMPACTS	RECLASSIFICATIONS <sup>(1)</sup>	OF IFRS 15
Cash	603	_	_	603
Cash equivalents	250	_	_	250
Trade and other receivables	2,979	11	(2)	2,988
Inventory	403	_	_	403
Contract assets	_	851	(113)	738
Contract costs	_	195	148	343
Prepaid expenses	420	_	(189)	231
Other current assets	200	_	(2)	198
Total current assets	4,855	1,057	(158)	5,754
Contract assets	_	357	26	383
Contract costs	_	151	124	275
Property, plant and equipment	22,346	(5)	_	22,341
Intangible assets	11,998	_	_	11,998
Deferred tax assets	89	_	_	89
Investments in associates and joint ventures	852	_	_	852
Other non-current assets	1,010	_	(113)	897
Goodwill	8,958	_		8,958
Total non-current assets	45,253	503	37	45,793
Total assets	50,108	1,560	(121)	51,547
Trade payables and other liabilities	4,326	_	(655)	3,671
Contract liabilities	, <u> </u>	71	`574 <sup>´</sup>	645
Interest payable	156	_	_	156
Dividends payable	617	_	_	617
Current tax liabilities	122	_	_	122
Debt due within one year	4,887	_	_	4,887
Total current liabilities	10,108	71	(81)	10,098
Contract liabilities	_	34	169	203
Long-term debt	16,572	_	_	16,572
Deferred tax liabilities	2,192	393	_	2,585
Post-employment benefit obligations	2,105	_	_	2,105
Other non-current liabilities	1,277	_	(209)	1,068
Total non-current liabilities	22,146	427	(40)	22,533
Total liabilities	32,254	498	(121)	32,631
Preferred shares	4,004	_		4,004
Common shares	18,370	_	_	18,370
Contributed surplus	1,160	_	_	1,160
Accumulated other comprehensive income	46	_	_	46
Deficit	(6,040)	1,062	_	(4,978)
Total equity attributable to BCE shareholders	17,540	1,062	_	18,602
Non-controlling interest	314	_	_	314
Total equity	17,854	1,062	_	18,916
Total liabilities and equity	50,108	1,560	(121)	51,547

<sup>(1)</sup> We have reclassified some of the amounts for previous periods to conform with IFRS 15 presentation requirements.

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The table below provides a reconciliation of our deficit at January 1, 2017 and December 31, 2017 from amounts previously reported in 2017 to the amounts reported under IFRS 15. All amounts are after tax.

	AT DECEMBER	AT JANUARY 1,
	31, 2017	2017
Total deficit as previously reported	(6,080)	(6,040)
Timing of revenue recognition	873	809
Cost to obtain a contract	269	253
Total deficit upon adoption of IFRS 15	(4,938)	(4,978)

# CONSOLIDATED STATEMENT OF CASH FLOWS

The table below shows the impacts of adopting IFRS 15 on select line items of our previously reported 2017 statement of cash flows.

	YEAR ENDED DECEMBER 31, 2017			
	2017 AS PREVIOUSLY REPORTED	IFRS 15 IMPACTS	2017 UPON ADOPTION OF IFRS 15	
Cash flows from operating activities				
Net earnings	2,970	80	3,050	
Depreciation and amortization	3,850	(6)	3,844	
Income taxes	1,039	30	1,069	
Net change in operating assets and liabilities	480	(104)	376	
Cash flows from operating activities	7,358	_	7,358	

#### FUTURE CHANGES TO ACCOUNTING STANDARDS

The following new or amended standards and interpretation issued by the IASB have an effective date after December 31, 2018 and have not yet been adopted by BCE.

IFRS 16 - Leases

#### DESCRIPTION

accounting for lessors.

# Eliminates the distinction between operating and finance leases for lessees, requiring instead that leases be capitalized by recognizing the present value of the lease payments and showing them either as lease assets (right-of-use assets) or together with property, plant and equipment. If lease payments are made over time, an entity recognizes a financial liability representing its obligation to make future lease payments. A depreciation charge for the lease asset is recorded within operating costs and an interest expense on the lease liability is recorded within finance costs. IFRS 16 does not substantially change lease

#### IMPACT

# We continue to make progress towards adoption of IFRS 16 according to our detailed implementation plan. Changes and enhancements to our existing IT systems, business processes, and systems of internal control are being completed.

# We will adopt IFRS 16 on January 1, 2019, using a modified retrospective approach whereby the financial statements of prior periods presented are not restated. The cumulative effect of the initial adoption of IFRS 16 will be reflected as an adjustment to the deficit at January 1, 2019.

# We will recognize lease liabilities at January 1, 2019 for leases previously classified as operating leases, the present value of which will be measured using the discount rate at that date. Corresponding right-of-use assets will also be recognized at January 1, 2019.

# As permitted by IFRS 16, we have elected not to recognize lease liabilities and right-of-use assets for short-term leases and will apply certain practical expedients to facilitate the initial adoption and ongoing application of IFRS 16, most notably:

 We will not separate non-lease components from lease components for certain classes of underlying assets. Each lease component and any associated non-lease components will be accounted for as a single lease component.

While our testing and data validation process is ongoing, we expect the adoption of IFRS 16 to result in an increase in our right-of-use assets and a corresponding increase in our lease liabilities within the range of \$2.1 billion to \$2.3 billion and an increase to our net debt leverage ratio.

#### **EFFECTIVE DATE**

Annual periods beginning on or after January 1, 2019, using a modified retrospective approach.

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# STANDARD International Financial Reporting Interpretations Committee (IFRIC) 23 – Uncertainty over Income Tax Treatments

# DESCRIPTION

# Clarifies the application of recognition and measurement requirements in IAS 12 – Income Taxes when there is uncertainty over income tax treatments. It specifically addresses whether an entity considers uncertain tax treatments separately or as a group, the assumptions an entity makes about the examination of tax treatments by taxation authorities, how an entity determines taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates and how an entity considers changes in facts and circumstances.

# IMPACT

# IFRIC 23 will not have a significant impact on our financial statements.

# EFFECTIVE DATE

Annual periods beginning on or after January 1, 2019, using a full retrospective approach.

# Amendments to IFRS 3 – Business Combinations

These amendments to the implementation guidance of IFRS 3 clarify the definition of a business to assist entities to determine whether a transaction should be accounted for as a business combination or an asset acquisition.

The amendments to IFRS 3 - Business Combinations may affect whether future acquisitions are accounted for as business combinations or asset acquisitions, along with the resulting allocation of the purchase price between the net identifiable assets acquired and goodwill.

Prospectively for acquisitions occurring on or after January 1, 2020, with early adoption permitted.

# 10.2 Non-GAAP financial measures and key performance indicators (KPIs)

This section describes the non-GAAP financial measures and KPIs we use in this MD&A to explain our financial results. It also provides reconciliations of the non-GAAP financial measures to the most comparable IFRS financial measures.

In Q1 2018, we updated our definition of adjusted net earnings and adjusted EPS to exclude net mark-to-market losses (gains) on derivatives used to economically hedge equity settled share-based compensation plans as they may affect the comparability of our financial results and could potentially distort the analysis of trends in business performance. Adjusted net earnings and adjusted EPS for 2017 have also been updated for comparability purposes.

#### ADJUSTED EBITDA AND ADJUSTED EBITDA MARGIN

The terms adjusted EBITDA and adjusted EBITDA margin do not have any standardized meaning under IFRS. Therefore, they are unlikely to be comparable to similar measures presented by other issuers.

We define adjusted EBITDA as operating revenues less operating costs as shown in BCE's consolidated income statements. Adjusted EBITDA for BCE's segments is the same as segment profit as reported in Note 4, Segmented information, in BCE's 2018 consolidated financial statements. We define adjusted EBITDA margin as adjusted EBITDA divided by operating revenues

We use adjusted EBITDA and adjusted EBITDA margin to evaluate the performance of our businesses as they reflect their ongoing profitability. We believe that certain investors and analysts use adjusted EBITDA to measure a company's ability to service debt and to meet other payment obligations or as a common measurement to value companies in the telecommunications industry. We believe that certain investors and analysts also use adjusted EBITDA and adjusted EBITDA margin to evaluate the performance of our businesses. Adjusted EBITDA is also one component in the determination of short-term incentive compensation for all management employees.

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Adjusted EBITDA and adjusted EBITDA margin have no directly comparable IFRS financial measure. Alternatively, the following table provides a reconciliation of net earnings to adjusted EBITDA.

	2018	2017
Net earnings	2,973	3,050
Severance, acquisition and other costs	136	190
Depreciation	3,145	3,034
Amortization	869	810
Finance costs		
Interest expense	1,000	955
Interest on post-employment benefit obligations	69	72
Other expense	348	102
Income taxes	995	1,069
Adjusted EBITDA	9,535	9,282
BCE operating revenues	23,468	22,757
Adjusted EBITDA margin	40.6%	40.8%

#### ADJUSTED NET EARNINGS AND ADJUSTED EPS

The terms adjusted net earnings and adjusted EPS do not have any standardized meaning under IFRS. Therefore, they are unlikely to be comparable to similar measures presented by other issuers.

We define adjusted net earnings as net earnings attributable to common shareholders before severance, acquisition and other costs, net mark-to-market losses (gains) on derivatives used to economically hedge equity settled share-based compensation plans, net losses (gains) on investments, early debt redemption costs and impairment charges, net of tax and NCI. We define adjusted EPS as adjusted net earnings per BCE common share.

We use adjusted net earnings and adjusted EPS, and we believe that certain investors and analysts use these measures, among other ones, to assess the performance of our businesses without the effects of severance, acquisition and other costs, net mark-to-market losses (gains) on derivatives used to economically hedge equity settled share-based compensation plans, net losses (gains) on investments, early debt redemption costs and impairment charges, net of tax and NCI. We exclude these items because they affect the comparability of our financial results and could potentially distort the analysis of trends in business performance. Excluding these items does not imply they are non-recurring.

The most comparable IFRS financial measures are net earnings attributable to common shareholders and EPS.

The following table is a reconciliation of net earnings attributable to common shareholders and EPS to adjusted net earnings on a consolidated basis and per BCE common share (adjusted EPS), respectively.

	20	2018		17
	TOTAL	PER SHARE	TOTAL	PER SHARE
Net earnings attributable to common shareholders	2,785	3.10	2,866	3.20
Severance, acquisition and other costs	100	0.11	143	0.16
Net mark-to-market losses (gains) on derivatives used to economically hedge equity settled share-based				
compensation plans	58	0.07	(55)	(0.05)
Net losses on investments	47	0.05	`29 <sup>°</sup>	0.03
Early debt redemption costs	15	0.02	15	0.02
Impairment charges	146	0.16	60	0.06
Adjusted net earnings	3.151	3.51	3.058	3.42

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# FREE CASH FLOW AND DIVIDEND PAYOUT RATIO

The terms free cash flow and dividend payout ratio do not have any standardized meaning under IFRS. Therefore, they are unlikely to be comparable to similar measures presented by other issuers.

We define free cash flow as cash flows from operating activities, excluding acquisition and other costs paid (which include significant litigation costs) and voluntary pension funding, less capital expenditures, preferred share dividends and dividends paid by subsidiaries to NCI. We exclude acquisition and other costs paid and voluntary pension funding because they affect the comparability of our financial results and could potentially distort the analysis of trends in business performance. Excluding these items does not imply they are non-recurring.

We consider free cash flow to be an important indicator of the financial strength and performance of our businesses because it shows how much cash is available to pay dividends on common shares, repay debt and reinvest in our company. We believe that certain investors and analysts use free cash flow to value a business and its underlying assets and to evaluate the financial strength and performance of our businesses. The most comparable IFRS financial measure is cash flows from operating activities.

We define dividend payout ratio as dividends paid on common shares divided by free cash flow. We consider dividend payout ratio to be an important indicator of the financial strength and performance of our businesses because it shows the sustainability of the company's dividend payments.

The following table is a reconciliation of cash flows from operating activities to free cash flow on a consolidated basis.

	2018	2017
Cash flows from operating activities	7,384	7,358
Capital expenditures	(3,971)	(4,034)
Cash dividends paid on preferred shares	(149)	(127)
Cash dividends paid by subsidiaries to NCI	(16)	(34) 155
Acquisition and other costs paid	79	155
Voluntary DB pension plan contribution	240	100
Free cash flow	3,567	3,418

#### **NET DEBT**

The term net debt does not have any standardized meaning under IFRS. Therefore, it is unlikely to be comparable to similar measures presented by other issuers.

We define net debt as debt due within one year plus long-term debt and 50% of preferred shares, less cash and cash equivalents, as shown in BCE's consolidated statements of financial position. We include 50% of outstanding preferred shares in our net debt as it is consistent with the treatment by certain credit rating agencies.

We consider net debt to be an important indicator of the company's financial leverage because it represents the amount of debt that is not covered by available cash and cash equivalents. We believe that certain investors and analysts use net debt to determine a company's financial leverage.

Net debt has no directly comparable IFRS financial measure, but rather is calculated using several asset and liability categories from the statements of financial position, as shown in the following table.

	2018	2017
Debt due within one year	4,645	5,178
Long-term debt	19,760	18,215
50% of outstanding preferred shares	2,002	2,002
Cash and cash equivalents	(425)	(625)
Net debt	25,982	24,770

#### **NET DEBT LEVERAGE RATIO**

The net debt leverage ratio does not have any standardized meaning under IFRS. Therefore, it is unlikely to be comparable to similar measures presented by other issuers. We use, and believe that certain investors and analysts use, the net debt leverage ratio as a measure of financial leverage.

The net debt leverage ratio represents net debt divided by adjusted EBITDA. For the purposes of calculating our net debt leverage ratio, adjusted EBITDA is twelve-month trailing adjusted EBITDA.

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# ADJUSTED EBITDA TO NET INTEREST EXPENSE RATIO

The ratio of adjusted EBITDA to net interest expense does not have any standardized meaning under IFRS. Therefore, it is unlikely to be comparable to similar measures presented by other issuers. We use, and believe that certain investors and analysts use, the adjusted EBITDA to net interest expense ratio as a measure of financial health of the company.

The adjusted EBITDA to net interest expense ratio represents adjusted EBITDA divided by net interest expense. For the purposes of calculating our adjusted EBITDA to net interest expense ratio, adjusted EBITDA is twelve-month trailing adjusted EBITDA. Net interest expense is twelve month trailing net interest expense as shown in our statements of cash flows, plus 50% of declared preferred share dividends as shown in our income statements.

# KPIs

In addition to the non-GAAP financial measures described previously, we use a number of KPIs to measure the success of our strategic imperatives.

These KPIs are not accounting measures and may not be comparable to similar measures presented by other issuers.

KPI	DEFINITION
ABPU	Average billing per user (ABPU) or subscriber approximates the average amount billed to customers on a monthly basis, which is used to track our recurring billing streams. This measure is the same as blended ARPU prior to the adoption of IFRS 15. Wireless blended ABPU is calculated by dividing certain customer billings by the average subscriber base for the specified period and is expressed as a dollar unit per month.
ARPU	Average revenue per user (ARPU) or subscriber is a measure used to track our recurring revenue streams, which has been updated to reflect the adoption o IFRS 15. Wireless blended ARPU is calculated by dividing certain service revenues by the average subscriber base for the specified period and is expressed as a dollar unit per month.
Capital intensity	Capital expenditures divided by operating revenues.
Churn	Churn is the rate at which existing subscribers cancel their services. It is a measure of our ability to retain our customers. Wireless churn is calculated by dividing the number of deactivations during a given period by the average number of subscribers in the base for the specified period and is expressed as a percentage per month.
Subscriber unit	Wireless subscriber unit is comprised of an active revenue-generating unit (e.g. mobile device, tablet or wireless Internet products), with a unique identifier (typically International Mobile Equipment Identity (IMEI) number), that has access to our wireless networks. We report wireless subscriber units in two categories: postpaid and prepaid. Prepaid subscriber units are considered active for a period of 120 days following the expiry of the subscribers prepaid balance.
	Wireline subscriber unit consists of an active revenue-generating unit with access to our services, including Internet, satellite TV, IPTV, and/or NAS. A subscriber is included in our subscriber base when the service has been installed and is operational at the customer premise and a billing relationship has been established.
	<ul> <li>Internet, IPTV and satellite TV subscribers have access to stand-alone services, and are primarily represented by a dwelling unit</li> <li>NAS subscribers are based on a line count and are represented by a unique telephone number</li> </ul>

# 10.3 Effectiveness of internal controls

# DISCLOSURE CONTROLS AND PROCEDURES

Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by us in reports filed or submitted under Canadian and U.S. securities laws is recorded, processed, summarized and reported within the time periods specified under those laws, and include controls and procedures that are designed to ensure that the information is accumulated and communicated to management, including BCE's President and CEO and Executive Vice-President and Chief Financial Officer (CFO), to allow timely decisions regarding required disclosure.

As at December 31, 2018, management evaluated, under the supervision of and with the participation of the CEO and the CFO, the effectiveness of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the U.S. Securities Exchange Act of 1934, as amended, and under National Instrument 52-109 — Certification of Disclosure in Issuers' Annual and Interim Filings.

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#### INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rule 13a-15(f) under the U.S. Securities Exchange Act of 1934, as amended, and under National Instrument 52-109. Our internal control over financial reporting is a process designed under the supervision of the CEO and CFO, and effected by the Board, management and other personnel of BCE, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS as issued by the IASB. However, because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements on a timely basis.

Management evaluated, under the supervision of and with the participation of the CEO and the CFO, the effectiveness of our internal control over financial reporting as at December 31, 2018, based on the criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based on that evaluation, the CEO and CFO concluded that our internal control over financial reporting was effective as at December 31, 2018.

#### CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

There have been no changes during the year ended December 31, 2018 in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. On January 1, 2018, we adopted IFRS 15 – Revenue from Contracts with Customers, and we completed the design of internal controls with respect to the adoption of this new standard and implemented them with no significant changes to our internal control over financial reporting. The adoption of IFRS 16 – Leases, requires the implementation of new accounting systems and processes, which will change the company's internal controls over lease recognition and financial reporting. We are in the process of completing the design of these controls. We do not expect significant changes to our internal control over financial reporting due to the adoption of this new standard in 2019.

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# MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

These financial statements form the basis for all of the financial information that appears in this annual report.

The financial statements and all of the information in this annual report are the responsibility of the management of BCE Inc. (BCE) and have been reviewed and approved by the board of directors. The board of directors is responsible for ensuring that management fulfills its financial reporting responsibilities. Deloitte LLP, Independent Registered Public Accounting Firm, have audited the financial statements.

Management has prepared the financial statements in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. Under these principles, management has made certain estimates and assumptions that are reflected in the financial statements and notes. Management believes that these financial statements fairly present BCE's consolidated financial position, results of operations and cash flows.

Management has a system of internal controls designed to provide reasonable assurance that the financial statements are accurate and complete in all material respects. This is supported by an internal audit group that reports to the Audit Committee, and includes communication with employees about policies for ethical business conduct. Management believes that the internal controls provide reasonable assurance that our financial records are reliable and form a proper basis for preparing the financial statements, and that our assets are properly accounted for and safeguarded.

The board of directors has appointed an Audit Committee, which is made up of unrelated and independent directors. The Audit Committee's responsibilities include reviewing the financial statements and other information in this annual report, and recommending them to the board of directors for approval. You will find a description of the Audit Committee's other responsibilities on page 170 of this annual report. The internal auditors and the shareholders' auditors have free and independent access to the Audit Committee.

(signed) George A. Cope President and Chief Executive Officer

(signed) Glen LeBlanc Executive Vice-President and Chief Financial Officer

(signed) Thierry Chaumont Senior Vice-President and Controller

March 7, 2019

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# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and the Board of Directors of BCE Inc.

# **OPINION ON THE FINANCIAL STATEMENTS**

We have audited the accompanying consolidated statements of financial position of BCE Inc. and subsidiaries (the "Company") as at December 31, 2018, December 31, 2017 and January 1, 2017, the related consolidated income statements, consolidated statements of comprehensive income, consolidated statements of changes in equity, and consolidated statements of cash flows, for each of the two years in the period ended December 31, 2018, and the related notes (collectively referred to as the "financial statements"). In our opinion, the

financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2018, December 31, 2017 and January 1, 2017, and its financial performance and its cash flows for each of the two years in the period ended December 31, 2018, in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2018, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 7, 2019, expressed an unqualified opinion on the Company's internal control over financial reporting.

#### **CHANGE IN ACCOUNTING PRINCIPLE**

As discussed in Note 2 to the financial statements, the Company has changed its method of accounting for revenue in 2017 and 2018 due to adoption of IFRS 15 – Revenue from Contracts with Customers.

#### **BASIS FOR OPINION**

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ Deloitte LLP <sup>1</sup> Chartered Professional Accountants

Montréal, Canada March 7, 2019

We have served as the Company's auditor since 1880.

1 CPA auditor, CA, public accountancy permit No. A124391

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#### CONSOLIDATED INCOME STATEMENTS

FOR THE YEAR ENDED DECEMBER 31			
(IN MILLIONS OF CANADIAN DOLLARS, EXCEPT SHARE AMOUNTS)	NOTE	2018	2017
Operating revenues	4	23,468	22,757
Operating costs	4, 5	(13,933)	(13,475)
Severance, acquisition and other costs	6	(136)	(190)
Depreciation	15	(3,145)	(3,034)
Amortization	16	(869)	(810)
Finance costs			
Interest expense	7	(1,000)	(955)
Interest on post-employment benefit obligations	24	(69)	(72)
Other expense	8	(348)	(102)
Income taxes	9	(995)	(1,069)
Net earnings		2,973	3,050
Net earnings attributable to:			
Common shareholders		2,785	2,866
Preferred shareholders		144	128
Non-controlling interest	33	44	56
Net earnings		2,973	3,050
Net earnings per common share	10		
Basic and diluted		3.10	3.20
Average number of common shares outstanding – basic (millions)		898.6	894.3

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31			
(IN MILLIONS OF CANADIAN DOLLARS)	NOTE	2018	2017
Net earnings		2,973	3,050
Other comprehensive income (loss), net of income taxes		,	•
Items that will be subsequently reclassified to net earnings			
Net change in value of publicly-traded and privately-held investments, net of income taxes of nil for 2018 and 2017		6	_
Net change in value of derivatives designated as cash flow hedges, net of income taxes of (\$15) million and \$21 million for 2018			
and 2017, respectively <sup>(1)</sup>		43	(65)
Items that will not be reclassified to net earnings			()
Actuarial gains (losses) on post-employment benefit plans, net of income taxes of (\$25) million and \$92 million for 2018 and			
2017, respectively	24	67	(246)
Net change in value of derivatives designated as cash flow hedges, net of income taxes of (\$23) million and nil for 2018 and			, ,
2017, respectively <sup>(1)</sup>		61	_
Other comprehensive income (loss)		177	(311)
Total comprehensive income		3,150	2,739
Total comprehensive income attributable to:			
Common shareholders		2,957	2,557
Preferred shareholders		144	128
Non-controlling interest	33	49	54
Total comprehensive income		3,150	2,739

<sup>(1)</sup> Amounts relating to the net change in value of derivatives for the year ended December 31, 2017 have not been restated, in accordance with the transition requirements upon adoption of IFRS 9 – Financial Instruments on January 1, 2018. See Note 2, Significant accounting policies, for further details.

#### CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

		DECEMBER 31,	DECEMBER 31,	
IN MILLIONS OF CANADIAN DOLLARS)	NOTE	2018	2017	JANUARY 1, 2017
ASSETS				
Current assets				
Cash		425	442	603
Cash equivalents		-	183	250
Trade and other receivables	11	3,006	3,129	2,988
Inventory	12	432	380	403
Contract assets	13	987	832	738
Contract costs	14	370	350	343
Prepaid expenses		244	217	231
Other current assets		329	122	198
Total current assets		5,793	5,655	5,754
Non-current assets		-,	,	-, -
Contract assets	13	506	431	383
Contract costs	14	337	286	275
Property, plant and equipment	15	24,844	24,029	22,341
Intangible assets	16	13,205	13,258	11,998
Deferred tax assets	9	112	144	89
Investments in associates and joint ventures	17	798	814	852
Other non-current assets	18	847	757	897
Goodwill				
	19	10,658	10,428	8,958
Total non-current assets		51,307	50,147	45,793
Total assets		57,100	55,802	51,547
LIABILITIES				
Current liabilities				
Trade payables and other liabilities	20	3,941	3,875	3,671
Contract liabilities	13	703	693	645
Interest payable		196	168	156
Dividends payable		691	678	617
Current tax liabilities		253	140	122
Debt due within one year	21	4,645	5,178	4,887
Total current liabilities		10,429	10,732	10,098
Non-current liabilities		,		•
Contract liabilities	13	196	201	203
Long-term debt	22	19,760	18,215	16,572
Deferred tax liabilities	9	3,163	2,870	2,585
Post-employment benefit obligations	24	1,866	2,108	2,105
Other non-current liabilities	25	997	1,051	1,068
Total non-current liabilities		25,982	24,445	22,533
Total liabilities		36,411	35,177	32,631
	31	30,411	33,177	32,031
Commitments and contingencies	31			
FOURTY				
EQUITY				
Equity attributable to BCE shareholders				
Preferred shares	27	4,004	4,004	4,004
Common shares	27	20,036	20,091	18,370
Contributed surplus	27	1,170	1,162	1,160
A		90	(17)	46
Accumulated other comprehensive income (loss)		(4,937)	(4,938)	(4,978)
Deficit		(4,331)	(1,000)	
Deficit		20,363	20,302	18,602
Deficit  Total equity attributable to BCE shareholders	33			
Deficit	33	20,363	20,302	18,602

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# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

								ı	1
			ATTI	RIBUTABLE TO BCE					
					ACCUMU-				
					LATED				
					OTHER COMPRE-			NON-	
FOR THE YEAR ENDED DECEMBER				CONTRI-	HENSIVE			CONTROL-	
31, 2018		PREFERRED	COMMON	BUTED	(LOSS)			LING	
(IN MILLIONS OF CANADIAN DOLLARS)	NOTE	SHARES	SHARES	SURPLUS	INCOMÉ	DEFICIT	TOTAL	INTEREST	TOTAL EQUITY
Balance at December 31, 2017		4,004	20,091	1,162	(17)	(4,938)	20,302	323	20,625
Adoption of IFRS 9	2	_	_	_	-	(4)	(4)	_	(4)
Balance at January 1, 2018		4,004	20,091	1,162	(17)	(4,942)	20,298	323	20,621
Net earnings		_	_	_	_	2,929	2,929	44	2,973
Other comprehensive income		_	_	_	106	66	172	5	177
Total comprehensive income		_	_	_	106	2,995	3,101	49	3,150
Common shares issued under									
employee stock option plan	27	_	13	(1)	-	-	12	_	12
Other share-based compensation		_	_	12	_	(24)	(12)	_	(12)
Repurchase of common shares	27	_	(69)	(3)	_	(103)	(175)	_	(175)
Common shares issued for the			` '	, ,		` '	` ,		, ,
acquisition of AlarmForce									
Industries Inc. (AlarmForce)	3, 27	_	1	_	_	_	1	_	1
Dividends declared on BCE	•								
common and preferred shares		_	_	_	_	(2,856)	(2,856)	_	(2,856)
Dividends declared by subsidiaries						( , ,	, ,		
to non-controlling interest		_	_	_	_	_	_	(5)	(5)
Settlement of cash flow hedges								(-)	(-)
transferred to the cost basis									
of hedged items		_	_	_	1	_	1	_	1

Return of capital to non-controlling								
interest	-	_	-	-	(7)	(7)	(44)	(51)
Other	-	_	_	_	_	_	3	3
Balance at December 31, 2018	4,004	20,036	1,170	90	(4,937)	20,363	326	20,689

			A	TTRIBUTABLE TO B	CE SHAREHOLDERS				
					ACCUMU-			]	
					LATED				
					OTHER				
FOR THE VEAR ENDER DECEMBER				CONTRI-	COMPRE-			NON- CONTROL-	
FOR THE YEAR ENDED DECEMBER 31, 2018		PREFERRED	COMMON	BUTED	HENSIVE (LOSS)			LING	
(IN MILLIONS OF CANADIAN DOLLARS)	NOTE	SHARES	SHARES	SURPLUS	INCOME	DEFICIT	TOTAL	INTEREST	TOTAL EQUITY
Balance at January 1, 2017	11012	4,004	18,370	1,160	46	(4,978)	18,602	314	18,916
		4,004	10,070	1,100	40	2,994	2,994	56	3,050
Net earnings		_	_	_	(00)	,	,		,
Other comprehensive loss		_	_		(63)	(246)	(309)	(2)	(311)
Total comprehensive (loss)									
income		_	_	_	(63)	2,748	2,685	54	2,739
Common shares issued under									
employee stock option plan	27	_	122	(6)	_	_	116	_	116
Common shares issued under				( /					
employee savings plan	27	_	5	_	_		5	_	5
Other share-based compensation		_	_	8	_	(16)	(8)	_	(8)
Common shares issued for the						()	(0)		(0)
acquisition of Manitoba Telecom									
•	3, 27		1,594				1 504		1 504
Services Inc. (MTS)	3, 21	_	1,594	_	_	_	1,594	_	1,594
Dividends declared on BCE									/
common and preferred shares		_	_	_	_	(2,692)	(2,692)	_	(2,692)
Dividends declared by subsidiaries									
to non-controlling interest		_	_	_	_	_	_	(45)	(45)
Balance at December 31, 2017		4,004	20,091	1,162	(17)	(4,938)	20,302	323	20,625

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#### CONSOLIDATED STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31 (IN MILLIONS OF CANADIAN DOLLARS)	NOTE	2018	2017
Cash flows from operating activities			
Net earnings		2,973	3,050
Adjustments to reconcile net earnings to cash flows from operating activities			
Severance, acquisition and other costs	6	136	190
Depreciation and amortization	15, 16	4,014	3,844
Post-employment benefit plans cost	24	335	314
Net interest expense		987	942
Losses on investments	8	34	5
Income taxes	9	995	1,069
Contributions to post-employment benefit plans	24	(539)	(413)
Payments under other post-employment benefit plans	24	`(75)	(77)
Severance and other costs paid		(138)	(147)
Interest paid		(990)	(965)
Income taxes paid (net of refunds)		(650)	(675)
Acquisition and other costs paid		(79)	(155)
Net change in operating assets and liabilities		381	376
Cash flows from operating activities		7,384	7,358
Cash flows used in investing activities			·
Capital expenditures	4	(3,971)	(4,034)
Business acquisitions	3	(395)	(1,649)
Disposition of intangibles and other assets	3	68	323
Acquisition of spectrum licenses		(56)	_
Other investing activities		(32)	(77)
Cash flows used in investing activities		(4,386)	(5,437)
Cash flows used in financing activities			
(Decrease) increase in notes payable		(123)	333
Issue of long-term debt	22	2,996	3,011
Repayment of long-term debt	22	(2,713)	(2,653)
Issue of common shares	27	11	117
Purchase of shares for settlement of share-based payments	28	(222)	(224)
Repurchase of common shares	27	(175)	_
Cash dividends paid on common shares		(2,679)	(2,512)
Cash dividends paid on preferred shares		(149)	(127)
Cash dividends paid by subsidiaries to non-controlling interest		(16)	(34)
Return of capital to non-controlling interest		(51)	-
Other financing activities		(77)	(60)
Cash flows used in financing activities		(3,198)	(2,149)
Net decrease in cash		(17)	(161)
Cash at beginning of year		442	603
Cash at end of year		425	442
Net decrease in cash equivalents		(183)	(67)
Cash equivalents at beginning of year		183	250
Cash equivalents at end of year		-	183

# Notes to consolidated financial statements

We, us, our, BCE and the company mean, as the context may require, either BCE Inc. or, collectively, BCE Inc., Bell Canada, their subsidiaries, joint arrangements and associates. MTS means, as the context may require, until March 17, 2017, either Manitoba Telecom Services Inc. or, collectively, Manitoba Telecom Services Inc. and its subsidiaries; and Bell MTS means, from March 17, 2017, the combined operations of MTS and Bell Canada in Manitoba.

# Note 1 Corporate information

BCE is incorporated and domiciled in Canada. BCE's head office is located at 1, Carrefour Alexander-Graham-Bell, Verdun, Québec, Canada. BCE is a telecommunications and media company providing wireless, wireline, Internet and television (TV) services to residential, business and wholesale customers nationally across Canada. Our Bell Media segment provides conventional TV, specialty TV, pay TV, streaming services, digital media services, radio broadcasting services and out-of-home (OOH) advertising services to customers nationally across Canada. The consolidated financial statements (financial statements) were approved by BCE's board of directors on March 7, 2019.

#### Note 2 Significant accounting policies

#### A) BASIS OF PRESENTATION

The financial statements were prepared in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB). The financial statements have been prepared on a historical cost basis, except for certain financial instruments that are measured at fair value as described in our accounting policies.

Effective January 1, 2018, we applied IFRS 15 retrospectively to each prior period presented. The impacts of adopting IFRS 15 on our consolidated income statement and consolidated statement of cash flows for the year ended December 31, 2017, along with our statements of financial position as at January 1, 2017 and December 31, 2017, are provided in this note in section *T*) Adoption of new or amended accounting standards and Note 34, Adoption of IFRS 15.

All amounts are in millions of Canadian dollars, except where noted.

#### **FUNCTIONAL CURRENCY**

The financial statements are presented in Canadian dollars, the company's functional currency

#### B) BASIS OF CONSOLIDATION

We consolidate the financial statements of all of our subsidiaries. Subsidiaries are entities we control, where control is achieved when the company is exposed or has the right to variable returns from its involvement with the investee and has the current ability to direct the activities of the investee that significantly affect the investee's returns.

The results of subsidiaries acquired during the year are consolidated from the date of acquisition and the results of subsidiaries sold during the year are deconsolidated from the date of disposal. Where necessary, adjustments are made to the financial statements of acquired subsidiaries to conform their accounting policies to ours. All intercompany transactions, balances, income and expenses are eliminated on consolidation.

Changes in BCE's ownership interest in a subsidiary that do not result in a change of control are accounted for as equity transactions, with no effect on net earnings or on Other comprehensive income (loss).

#### C) REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue is measured based on the value of the expected consideration in a contract with a customer and excludes sales taxes and other amounts we collect on behalf of third parties. We recognize revenue when control of a product or service is transferred to a customer. When our right to consideration from a customer corresponds directly with the value to the customer of the products and services transferred to date, we recognize revenue in the amount to which we have a right to invoice.

For bundled arrangements, we account for individual products and services when they are separately identifiable and the customer can benefit from the product or service on its own or with other readily available resources. The total arrangement consideration is allocated to each product or service included in the contract with the customer based on its stand-alone selling price. We generally determine stand-alone selling prices based on the observable prices at which we sell products separately without a service contract and prices for non-bundled service offers with the same range of services, adjusted for market conditions and other factors, as appropriate. When similar products and services are not sold separately, we use the expected cost plus margin approach to determine stand-alone selling prices. Products and services purchased by a customer in excess of those included in the bundled arrangement are accounted for separately.

We may enter into arrangements with subcontractors and others who provide services to our customers. When we act as the principal in these arrangements, we recognize revenues based on the amounts billed to our customers. Otherwise, we recognize the net amount that we retain as revenues.

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A contract asset is recognized in the consolidated statements of financial position (statements of financial position) when our right to consideration from the transfer of products or services to a customer is conditional on our obligation to transfer other products or services. Contract assets are transferred to trade receivables when our right to consideration becomes conditional only as to the passage of time. A contract liability is recognized in the statements of financial position when we receive consideration in advance of the transfer of products or services to the customer. Contract assets and liabilities relating to the same contract are presented on a net basis.

Incremental costs of obtaining a contract with a customer, principally comprised of sales commissions and prepaid contract fulfillment costs, are included in contract costs in the statements of financial position, except where the amortization period is one year or less, in which case costs of obtaining a contract are immediately expensed. Capitalized costs are amortized on a systematic basis that is consistent with the period and pattern of transfer to the customer of the related products or services.

# WIRELESS SEGMENT REVENUES

Our Wireless segment principally generates revenue from providing integrated digital wireless voice and data communications products and services to residential and business customers.

We recognize product revenues from the sale of wireless handsets and devices when a customer takes possession of the product. We recognize wireless service revenues over time, as the services are provided. For bundled arrangements, stand-alone selling prices are determined using observable prices adjusted for market conditions and other factors, as appropriate.

For wireless products and services that are sold separately, customers usually pay in full at the point of sale for products and on a monthly basis for services. For wireless products and services sold in bundled arrangements, customers pay monthly over a contract term of up to 24 months for residential customers and up to 36 months for business customers.

# WIRELINE SEGMENT REVENUES

Our Wireline segment principally generates revenue from providing data, including Internet access and Internet protocol television (IPTV), local telephone, long distance, satellite TV service and connectivity, as well as other communications services and products to residential and business customers. Our Wireline segment also includes revenues from our wholesale business, which buys and sells local telephone, long distance, data and other services from or to resellers and other carriers.

We recognize product revenues from the sale of wireline equipment when a customer takes possession of the product. We recognize service revenues over time, as the services are provided. Revenues on certain long-term contracts are recognized using output methods based on products delivered, performance completed to date, time elapsed or milestones met. For bundled arrangements, stand-alone selling prices are determined using observable prices adjusted for market conditions and other factors, as appropriate, or the expected cost plus margin approach for customized business arrangements.

For wireline customers, products are usually paid in full at the point of sale. Services are paid on a monthly basis except where a billing schedule has been established with certain business customers under long-term contracts that can generally extend up to seven years.

#### **MEDIA SEGMENT REVENUES**

Our Media segment principally generates revenue from conventional TV, specialty TV, digital media, radio broadcasting and OOH advertising and subscriber fees from specialty TV, pay TV and streaming services.

We recognize advertising revenue when advertisements are aired on the radio or TV, posted on our websites or appear on our advertising panels and street furniture. Revenues relating to subscriber fees are recorded on a monthly basis as the services are provided. Customer payments are due monthly as the services are provided.

#### D) SHARE-BASED PAYMENTS

Our share-based payment arrangements include stock options, restricted share units and performance share units (RSUs/PSUs), deferred share units (DSUs), an employee savings plan (ESP) and a deferred share plan (DSP).

#### **STOCK OPTIONS**

We use a fair value-based method to measure the cost of our employee stock options, based on the number of stock options that are expected to vest. We recognize compensation expense in *Operating costs* in the consolidated income statements (income statements). Compensation expense is adjusted for subsequent changes in management's estimate of the number of stock options that are expected to vest.

We credit contributed surplus for stock option expense recognized over the vesting period. When stock options are exercised, we credit share capital for the amount received and the amounts previously credited to contributed surplus.

#### RSUs/PSUs

For each RSU/PSU granted, we recognize compensation expense in *Operating costs* in the income statements, equal to the market value of a BCE common share at the date of grant and based on the number of RSUs/PSUs expected to vest, recognized over the term of the vesting period, with a corresponding credit to contributed surplus. Additional RSUs/PSUs are issued to reflect dividends declared on the common shares.

Compensation expense is adjusted for subsequent changes in management's estimate of the number of RSUs/PSUs that are expected to vest. The effect of these changes is recognized in the period of the change. Upon settlement of the RSUs/PSUs, any difference between the cost of shares purchased on the open market and the amount credited to contributed surplus is reflected in the deficit. Vested RSUs/ PSUs are settled in BCE common shares, DSUs, or a combination thereof.

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**DSUs** 

If compensation is elected to be taken in DSUs, we issue DSUs equal to the fair value of the services received. Additional DSUs are issued to reflect dividends declared on the common shares. DSUs are settled in BCE common shares purchased on the open market following the cessation of employment or when a director leaves the board. We credit contributed surplus for the fair value of DSUs at the issue date. Upon settlement of the DSUs, any difference between the cost of shares purchased on the open market and the amount credited to contributed surplus is reflected in the deficit.

#### **ESP**

We recognize our ESP contributions as compensation expense in *Operating costs* in the income statements. We credit contributed surplus for the ESP expense recognized over the two-year vesting period, based on management's estimate of the accrued contributions that are expected to vest. Upon settlement of shares under the ESP, any difference between the cost of shares purchased on the open market and the amount credited to contributed surplus is reflected in the deficit.

# DSP

For each deferred share granted under the DSP, we recognize compensation expense in *Operating costs* in the income statements equal to the market value of a BCE common share. Deferred shares are no longer granted except those issued to reflect dividends declared on common shares.

Compensation expense is adjusted for subsequent changes in the market value of BCE common shares. The cumulative effect of any change in value is recognized in the period of the change. Participants have the option to receive either BCE common shares or a cash equivalent for each vested deferred share upon qualifying for payout under the terms of the grant.

# E) INCOME AND OTHER TAXES

Current and deferred income tax expense is recognized in the income statements, except to the extent that the expense relates to items recognized in Other comprehensive income (loss) or directly in equity.

A current or non-current tax asset (liability) is the estimated tax receivable (payable) on taxable earnings (loss) for the current or past periods.

We use the liability method to account for deferred tax assets and liabilities, which arise from:

- temporary differences between the carrying amount of assets and liabilities recognized in the statements of financial position and their corresponding tax bases
- the carryforward of unused tax losses and credits, to the extent they can be used in the future

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply when the asset or liability is recovered or settled. Both our current and deferred tax assets and liabilities are calculated using tax rates that have been enacted or substantively enacted at the reporting date.

Deferred taxes are provided on temporary differences arising from investments in subsidiaries, joint arrangements and associates, except where we control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Tax liabilities are, where permitted, offset against tax assets within the same taxable entity and tax jurisdiction.

# INVESTMENT TAX CREDITS (ITCs), OTHER TAX CREDITS AND GOVERNMENT GRANTS

We recognize ITCs, other tax credits and government grants given on eligible expenditures when it is reasonably assured that they will be realized. They are presented as part of *Trade and other receivables* in the statements of financial position when they are expected to be utilized in the next year. We use the cost reduction method to account for ITCs and government grants, under which the credits are applied against the expense or asset to which the ITC or government grant relates.

# F) CASH EQUIVALENTS

Cash equivalents are comprised of highly liquid investments with original maturities of three months or less from the date of purchase.

# G) SECURITIZATION OF TRADE RECEIVABLES

Proceeds on the securitization of trade receivables are recognized as a collateralized borrowing as we do not transfer control and substantially all the risks and rewards of ownership to another entity.

# H) INVENTORY

We measure inventory at the lower of cost and net realizable value. Inventory includes all costs to purchase, convert and bring the inventories to their present location and condition. We determine cost using specific identification for major equipment held for resale and the weighted average cost formula for all other inventory. We maintain inventory valuation reserves for inventory that is slow-moving or potentially obsolete, calculated using an inventory aging analysis.

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#### I) PROPERTY, PLANT AND EQUIPMENT

We record property, plant and equipment at historical cost. Historical cost includes expenditures that are attributable directly to the acquisition or construction of the asset, including the purchase cost, and labour.

Borrowing costs are capitalized for qualifying assets, if the time to build or develop is in excess of one year, at a rate that is based on our weighted average interest rate on our outstanding long-term debt. Gains or losses on the sale or retirement of property, plant and equipment are recorded in *Other expense* in the income statements.

#### **LEASES**

Leases of property, plant and equipment are recognized as finance leases when we obtain substantially all the risks and rewards of ownership of the underlying assets. At the inception of the lease, we record an asset together with a corresponding long-term lease liability, at the lower of the fair value of the leased asset or the present value of the minimum future lease payments. If there is reasonable certainty that the lease transfers ownership of the asset to us by the end of the lease term, the asset is amortized over its useful life. Otherwise, the asset is amortized over the shorter of its useful life and the lease term. The long-term lease liability is measured at amortized cost using the effective interest method.

All other leases are classified as operating leases. We recognize operating lease expense in Operating costs in the income statements on a straight-line basis over the term of the lease.

#### **ASSET RETIREMENT OBLIGATIONS (AROs)**

We initially measure and record AROs at management's best estimate using a present value methodology, adjusted subsequently for any changes in the timing or amount of cash flows and changes in discount rates. We capitalize asset retirement costs as part of the related assets and amortize them into earnings over time. We also increase the ARO and record a corresponding amount in interest expense to reflect the passage of time.

#### J) INTANGIBLE ASSETS

#### **FINITE-LIFE INTANGIBLE ASSETS**

Finite-life intangible assets are recorded at cost less accumulated amortization, and accumulated impairment losses, if any.

#### SOFTWARE

We record internal-use software at historical cost. Cost includes expenditures that are attributable directly to the acquisition or development of the software, including the purchase cost and labour.

Software development costs are capitalized when all the following conditions are met:

- technical feasibility can be demonstrated
- management has the intent and the ability to complete the asset for use or sale
- it is probable that economic benefits will be generated
- costs attributable to the asset can be measured reliably

# CUSTOMER RELATIONSHIPS

Customer relationship assets are acquired through business combinations and are recorded at fair value at the date of acquisition.

# PROGRAM AND FEATURE FILM RIGHTS

We account for program and feature film rights as intangible assets when these assets are acquired for the purpose of broadcasting. Program and feature film rights, which include producer advances and licence fees paid in advance of receipt of the program or film, are stated at acquisition cost less accumulated amortization, and accumulated impairment losses, if any. Programs and feature films under licence agreements are recorded as assets for rights acquired and liabilities for obligations incurred when:

- we receive a broadcast master and the cost is known or reasonably determinable for new program and feature film licences; or
- the licence term commences for licence period extensions or syndicated programs Related liabilities of programs and feature films are classified as current or non-current, based on the payment terms. Amortization of program and feature film rights is recorded in *Operating costs* in the income statements.

# INDEFINITE-LIFE INTANGIBLE ASSETS

Brand assets, mainly comprised of the Bell, Bell Media and Bell MTS brands, and broadcast licences are acquired through business combinations and are recorded at fair value at the date of acquisition, less accumulated impairment losses, if any. Wireless spectrum licences are recorded at acquisition cost, including borrowing costs when the time to build or develop the related network is in excess of one year. Borrowing costs are calculated at a rate that is based on our weighted average interest rate on our outstanding long-term debt.

Currently there are no legal, regulatory, competitive or other factors that limit the useful lives of our brands or spectrum licences.

# K) DEPRECIATION AND AMORTIZATION

We depreciate property, plant and equipment and amortize finite-life intangible assets on a straight-line basis over their estimated useful lives. We review our estimates of useful lives on an annual basis and adjust depreciation and amortization on a prospective basis, as required. Land and assets under construction or development are not depreciated.

	ESTIMATED USEFUL LIFE
Property, plant and equipment	
Network infrastructure and equipment	2 to 40 years
Buildings	5 to 50 years
Finite-life intangible assets	,
Software	2 to 12 years
Customer relationships	3 to 26 years
Program and feature film rights	Up to 5 years

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# L) INVESTMENTS IN ASSOCIATES AND JOINT ARRANGEMENTS

sale. Equity income from investments is recorded in Other expense in the income statements.

Investments in associates and joint ventures are recognized initially at cost and adjusted thereafter to include the company's share of income or loss and comprehensive income or loss on an after-tax basis

Investments are reviewed for impairment at each reporting period and we compare their recoverable amount to their carrying amount when there is an indication of impairment.

We recognize our share of the assets, liabilities, revenues and expenses of joint operations in accordance with the related contractual agreements.

#### M) BUSINESS COMBINATIONS AND GOODWILL

Business combinations are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value at the date of acquisition. Acquisition-related transaction costs are expensed as incurred and recorded in *Severance, acquisition and other costs* in the income statements.

Identifiable assets and liabilities, including intangible assets, of acquired businesses are recorded at their fair values at the date of acquisition. When we acquire control of a business, any previously-held equity interest is remeasured to fair value and any gain or loss on remeasurement is recognized in *Other expense* in the income statements. The excess of the purchase consideration and any previously-held equity interest over the fair value of identifiable net assets acquired as *Goodwill* in the statements of financial position. If the fair value of identifiable net assets acquired exceeds the purchase consideration and any previously-held equity interest, the difference is recognized in *Other expense* in the income statements immediately as a bargain purchase gain.

Changes in our ownership interest in subsidiaries that do not result in a loss of control are accounted for as equity transactions. Any difference between the change in the carrying amount of non-controlling interest (NCI) and the consideration paid or received is attributed to owner's equity.

#### N) IMPAIRMENT OF NON-FINANCIAL ASSETS

Goodwill and indefinite-life intangible assets are tested for impairment annually or when there is an indication that the asset may be impaired. Property, plant and equipment and finite-life intangible assets are tested for impairment if events or changes in circumstances, assessed at each reporting period, indicate that their carrying amount may not be recoverable. For the purpose of impairment testing, assets other than goodwill are grouped at the lowest level for which there are separately identifiable cash inflows.

Impairment losses are recognized and measured as the excess of the carrying value of the assets over their recoverable amount. An asset's recoverable amount is the higher of its fair value less costs of disposal and its value in use. Previously recognized impairment losses, other than those attributable to goodwill, are reviewed for possible reversal at each reporting date and, if the asset's recoverable amount has increased, all or a portion of the impairment is reversed.

#### **GOODWILL IMPAIRMENT TESTING**

We perform an annual test for goodwill impairment in the fourth quarter for each of our cash generating units (CGUs) or groups of CGUs to which goodwill is allocated, and whenever there is an indication that goodwill might be impaired.

A CGU is the smallest identifiable group of assets that generates cash inflows that are independent of the cash inflows from other assets or groups of assets.

We identify any potential impairment by comparing the carrying value of a CGU or group of CGUs to its recoverable amount. The recoverable amount of a CGU or group of CGUs is the higher of its fair value less costs of disposal and its value in use. Both fair value less costs of disposal and value in use are based on estimates of discounted future cash flows or other valuation methods. Cash flows are projected based on past experience, actual operating results and business plans. When the recoverable amount of a CGU or group of CGUs is less than its carrying value, the recoverable amount is determined for its identifiable assets and liabilities. The excess of the recoverable amount of the CGU or group of CGUs over the total of the amounts assigned to its assets and liabilities is the recoverable amount of goodwill.

An impairment charge is recognized in *Other expense* in the income statements for any excess of the carrying value of goodwill over its recoverable amount. For purposes of impairment testing of goodwill, our CGUs or groups of CGUs correspond to our reporting segments as disclosed in Note 4, *Segmented information*.

#### O) FINANCIAL INSTRUMENTS AND CONTRACT ASSETS

We measure trade and other receivables at amortized cost using the effective interest method, net of any allowance for doubtful accounts.

Our portfolio investments in equity securities are classified as fair value through other comprehensive income (FVOCI) and are presented in our statements of financial position as *Other non-current assets*. These securities are recorded at fair value on the date of acquisition, including related transaction costs, and are adjusted to fair value at each reporting date. The corresponding unrealized gains and losses are recorded in *Other comprehensive income* (loss) in the consolidated statements of comprehensive income (statements of comprehensive income) and are reclassified from *Accumulated other comprehensive* (loss) income to *Deficit* in the statements of financial position when realized.

Other financial liabilities, which include trade payables and accruals, compensation payable, obligations imposed by the Canadian Radio-television and Telecommunications Commission (CRTC), interest payable and long-term debt, are recorded at amortized cost using the effective interest method.

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We measure the allowance for doubtful accounts and impairment of contract assets based on an expected credit loss (ECL) model, which takes into account current economic conditions, historical information, and forward-looking information. We use the simplified approach for measuring losses based on the lifetime ECL for trade and other receivables and contract assets. Amounts considered uncollectible are written off and recognized in *Operating costs* in the income statements.

The cost of issuing debt is included as part of long-term debt and is accounted for at amortized cost using the effective interest method. The cost of issuing equity is reflected in the consolidated statements of changes in equity as a charge to the deficit.

# P) DERIVATIVE FINANCIAL INSTRUMENTS

We use derivative financial instruments to manage interest rate risk, foreign currency risk and cash flow exposures related to share-based payment plans, capital expenditures, long-term debt instruments and operating revenues and expenses. We do not use derivative financial instruments for speculative or trading purposes.

Derivatives that mature within one year are included in *Other current assets* or *Trade payables and other liabilities* in the statements of financial position, whereas derivatives that have a maturity of more than one year are included in *Other non-current assets* or *Other non-current liabilities*.

# HEDGE ACCOUNTING

To qualify for hedge accounting, we document the relationship between the derivative and the related identified risk exposure, and our risk management objective and strategy. This includes associating each derivative to a specific asset or liability, commitment, or anticipated transaction.

We assess the effectiveness of a derivative in managing an identified risk exposure when hedge accounting is initially applied, and on an ongoing basis thereafter. If a hedging relationship ceases to meet the qualifying criteria, we discontinue hedge accounting prospectively.

# CASH FLOW HEDGES

We enter into cash flow hedges to mitigate foreign currency risk on certain debt instruments and anticipated purchases and sales, as well as interest rate risk related to anticipated debt issuances.

We use foreign currency forward contracts to manage the foreign currency exposure relating to anticipated purchases and sales denominated in foreign currencies. Changes in the fair value of these foreign currency forward contracts are recognized in our statements of comprehensive income, except for any ineffective portion, which is recognized immediately in *Other expense* in the income statements. Realized gains and losses in *Accumulated other comprehensive (loss) income* are reclassified to the income statements or to the initial cost of the non-financial asset in the same periods as the corresponding hedged transactions are recognized.

We use cross currency basis swaps and foreign currency forward contracts to manage our U.S. dollar debt under our U.S. commercial paper program and our U.S. dollar long-term debt. Changes in the fair value of these derivatives and the related debt are recognized in *Other expense* in the income statements and offset, unless a portion of the hedging relationship is ineffective.

#### **DERIVATIVES USED AS ECONOMIC HEDGES**

We use derivatives to manage cash flow exposures related to equity-settled share-based payment plans and anticipated purchases, and equity price risk related to a cash-settled share-based payment plan. As these derivatives do not qualify for hedge accounting, the changes in their fair value are recorded in the income statements in *Operating costs* for derivatives used to hedge cash-settled share-based payments and in *Other expense* for other derivatives.

#### Q) POST-EMPLOYMENT BENEFIT PLANS

#### DEFINED BENEFIT (DB) AND OTHER POST-EMPLOYMENT BENEFIT (OPEB) PLANS

We maintain DB pension plans that provide pension benefits for certain employees. Benefits are based on the employee's length of service and average rate of pay during the highest paid consecutive five years of service. Most employees are not required to contribute to the plans. Certain plans provide cost of living adjustments to help protect the income of retired employees against inflation.

We are responsible for adequately funding our DB pension plans. We make contributions to them based on various actuarial cost methods permitted by pension regulatory bodies. Contributions reflect actuarial assumptions about future investment returns, salary projections, future service and life expectancy.

We provide OPEBs to some of our employees, including:

- healthcare and life insurance benefits during retirement, which were phased out for new retirees since December 31, 2016. We do not fund most of these OPEB plans.
- other benefits, including workers' compensation and medical benefits to former or inactive employees, their beneficiaries and dependants, from the time their employment ends until their retirement starts, under certain circumstances

We accrue our obligations and related costs under post-employment benefit plans, net of the fair value of the benefit plan assets. Pension and OPEB costs are determined using:

- the projected unit credit method, prorated on years of service, which takes into account future pay levels
- a discount rate based on market interest rates of high-quality corporate fixed income investments with maturities that match the timing of benefits expected to be paid under the plans
- management's best estimate of pay increases, retirement ages of employees, expected healthcare costs and life expectancy

We value post-employment benefit plan assets at fair value using current market values.

Post-employment benefit plans current service cost is included in *Operating costs* in the income statements. Interest on our post-employment benefit assets and obligations is recognized in *Finance costs* in the income statements and represents the accretion of interest on the assets and obligations under our post-employment benefit plans. The interest rate is based on market conditions that existed at the

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beginning of the year. Actuarial gains and losses for all post-employment benefit plans are recorded in *Other comprehensive income* (loss) in the statements of comprehensive income in the period in which they occur and are recognized immediately in the deficit.

December 31 is the measurement date for our significant post-employment benefit plans. Our actuaries perform a valuation based on management's assumptions at least every three years to determine the actuarial present value of the accrued DB pension plan and OPEB obligations. The most recent actuarial valuation of our significant pension plans was as at December 31, 2017.

# **DEFINED CONTRIBUTION (DC) PENSION PLANS**

We maintain DC pension plans that provide certain employees with benefits. Under these plans, we are responsible for contributing a predetermined amount to an employee's retirement savings, based on a percentage of the employee's salary.

We recognize a post-employment benefit plans service cost for DC pension plans when the employee provides service to the company, essentially coinciding with our cash contributions.

Generally, new employees can participate only in the DC pension plans.

# R) PROVISIONS

Provisions are recognized when all the following conditions are met:

- the company has a present legal or constructive obligation based on past events
- it is probable that an outflow of economic resources will be required to settle the obligation
- the amount can be reasonably estimated

Provisions are measured at the present value of the estimated expenditures expected to settle the obligation, if the effect of the time value of money is material. The present value is determined using current market assessments of the discount rate and risks specific to the obligation. The obligation increases as a result of the passage of time, resulting in interest expense which is recognized in *Finance costs* in the income statements.

# S) ESTIMATES AND KEY JUDGMENTS

When preparing the financial statements, management makes estimates and judgments relating to:

- reported amounts of revenues and expenses
- reported amounts of assets and liabilities
- disclosure of contingent assets and liabilities

We base our estimates on a number of factors, including historical experience, current events and actions that the company may undertake in the future, and other assumptions that we believe are reasonable under the circumstances. By their nature, these estimates and judgments are subject to measurement uncertainty and actual results could differ. Our more significant estimates and judgments are described below.

# **ESTIMATES**

USEFUL LIVES OF PROPERTY, PLANT AND EQUIPMENT AND FINITE-LIFE INTANGIBLE ASSETS

Property, plant and equipment represent a significant proportion of our total assets. Changes in technology or our intended use of these assets, as well as changes in business prospects or economic and industry factors, may cause the estimated useful lives of these assets to change.

# POST-EMPLOYMENT BENEFIT PLANS

The amounts reported in the financial statements relating to DB pension plans and OPEBs are determined using actuarial calculations that are based on several assumptions.

The actuarial valuation uses management's assumptions for, among other things, the discount rate, life expectancy, the rate of compensation increase, trends in healthcare costs and expected average remaining years of service of employees.

The most significant assumptions used to calculate the net post-employment benefit plans cost are the discount rate and life expectancy.

The discount rate is based on the yield on long-term, high-quality corporate fixed income investments, with maturities matching the estimated cash flows of the post-employment benefit plans. Life expectancy is based on publicly available Canadian mortality tables and is adjusted for the company's specific experience.

#### REVENUE FROM CONTRACTS WITH CUSTOMERS

We are required to make estimates that affect the amount of revenue from contracts with customers, including estimating the stand-alone selling prices of products and services.

#### IMPAIRMENT OF NON-FINANCIAL ASSETS

We make a number of estimates when calculating recoverable amounts using discounted future cash flows or other valuation methods to test for impairment. These estimates include the assumed growth rates for future cash flows, the number of years used in the cash flow model and the discount rate.

#### **DEFERRED TAXES**

The amounts of deferred tax assets and liabilities are estimated with consideration given to the timing, sources and amounts of future taxable income.

#### FAIR VALUE OF FINANCIAL INSTRUMENTS

Certain financial instruments, such as investments in equity securities, derivative financial instruments and certain elements of borrowings, are carried in the statements of financial position at fair value, with changes in fair value reflected in the income statements and the statements of comprehensive income. Fair values are estimated by reference to published price quotations or by using other valuation techniques that may include inputs that are not based on observable market data, such as discounted cash flows and earnings multiples.

#### **CONTINGENCIES**

In the ordinary course of business, we become involved in various claims and legal proceedings seeking monetary damages and other relief. Pending claims and legal proceedings represent a potential cost to our business. We estimate the amount of a loss by analyzing potential outcomes and assuming various litigation and settlement strategies, based on information that is available at the time.

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#### **ONEROUS CONTRACTS**

A provision for onerous contracts is recognized when the unavoidable costs of meeting our obligations under a contract exceed the expected benefits to be received under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of completing the contract.

#### JUDGMENTS

#### POST-EMPLOYMENT BENEFIT PLANS

The determination of the discount rate used to value our post-employment benefit obligations requires judgment. The rate is set by reference to market yields of high-quality corporate fixed income investments at the beginning of each fiscal year. Significant judgment is required when setting the criteria for fixed income investments to be included in the population from which the yield curve is derived. The most significant criteria considered for the selection of investments include the size of the issue and credit quality, along with the identification of outliers, which are excluded.

# INCOME TAXES

The calculation of income taxes requires judgment in interpreting tax rules and regulations. There are transactions and calculations for which the ultimate tax determination is uncertain. Our tax filings are also subject to audits, the outcome of which could change the amount of current and deferred tax assets and liabilities.

Management judgment is used to determine the amounts of deferred tax assets and liabilities to be recognized. In particular, judgment is required when assessing the timing of the reversal of temporary differences to which future income tax rates are applied.

# REVENUE FROM CONTRACTS WITH CUSTOMERS

The identification of performance obligations within a contract and the timing of satisfaction of performance obligations under long-term contracts requires judgment. Additionally, the determination of costs to obtain a contract, including the identification of incremental costs, also requires judgment.

# CGUs

The determination of CGUs or groups of CGUs for the purpose of impairment testing requires judgment.

# CONTINGENCIES

The determination of whether a loss is probable from claims and legal proceedings and whether an outflow of resources is likely requires judgment.

# T) ADOPTION OF NEW OR AMENDED ACCOUNTING STANDARDS

As required, effective January 1, 2018, we adopted the following new or amended accounting standards.

STANDARD	DESCRIPTION	IMPACT	

#### IFRS 15 – Revenue from Contracts with Customers

Establishes principles to record revenues from contracts for the sale of goods or services, unless the contracts are in the scope of IAS 17 – Leases or other IFRSs. Under IFRS 15, revenue is recognized at an amount that reflects the expected consideration receivable in exchange for transferring goods or services to a customer, applying the following five steps:

- Identify the contract with a customer
   Identify the performance obligations in
- the contract
  3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations in the contract 5. Recognize revenue when (or as) the entity satisfies a performance obligation

The new standard also provides guidance relating to principal versus agent relationships, licences of intellectual property, contract costs and the measurement and recognition of gains and losses on the sale of certain non-financial assets such as property and equipment.

Additional disclosures are also required under the new standard.

We applied IFRS 15 retrospectively to each prior period presented. The impacts of adopting IFRS 15 on our income statement and statement of cash flows for the year ended December 31, 2017, along with our statements of financial position as at January 1, 2017 and December 31, 2017, are provided in Note 34, *Adoption of IFRS 15*.

IFRS 15 principally affects the timing of revenue recognition and how we classify revenues between product and service in our Bell Wireless segment. IFRS 15 also affects how we account for costs to obtain a contract.

- Under multiple-element arrangements, revenue allocated to a satisfied performance obligation is no longer limited to the amount that is not contingent upon the satisfaction of additional performance obligations. Although the total revenue recognized during the term of a contract is largely unaffected, revenue recognition may be accelerated and reflected ahead of the associated cash inflows. This results in the recognition of a contract asset on the balance sheet, corresponding to the amount of revenue recognized and not yet billed to a customer. The contract asset is realized over the term of the customer contract.
- As revenues allocated to a satisfied performance obligation are no longer limited to the non-contingent amount, a greater proportion of the total revenue recognized during the term of certain customer contracts may be attributed to a delivered product, resulting in a corresponding decrease in service revenue
- Sales commissions and any other incremental costs of obtaining a contract with a
  customer are recognized on the statement of financial position and amortized on a
  systematic basis that is consistent with the period and pattern of transfer to the
  customer of the related products or services, except as noted below

Under IFRS 15, we applied the following practical expedients:

- Completed contracts that begin and end within the same annual reporting period and those completed before January 1, 2017 are not restated
- Contracts modified prior to January 1, 2017 are not restated. The aggregate effect of
  these modifications is reflected when identifying the satisfied and unsatisfied
  performance obligations, determining the transaction price and allocating the
  transaction price to the satisfied and unsatisfied performance obligations.
- When our right to consideration from a customer corresponds directly with the value to the customer of the products and services transferred to date, we recognize revenue in the amount to which we have a right to invoice. For such contracts and for performance obligations that are part of a contract that has an original expected duration of one year or less, the transaction price amount allocated to the remaining performance obligations and an explanation of when we expect to recognize that amount as revenue are not disclosed.
- Costs of obtaining a contract that would be amortized within one year or less are immediately expensed

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# STANDARD

# IFRS 9 – Financial Instruments

# DESCRIPTION

Sets out the requirements for recognizing and measuring financial assets, financial liabilities and some contracts to buy and sell non-financial items. The new standard establishes a single classification and measurement approach for financial assets that reflects the business model in which they are managed and their cash flow characteristics. It also provides guidance on an entity's own credit risk relating to financial liabilities and modifies the hedge accounting model to better link the economics of risk management with its accounting treatment. Additional disclosures are also required under the new standard.

# IMPACT

We applied IFRS 9 – Financial Instruments (as revised in July 2014) and the related consequential amendments to other IFRSs retrospectively, except for the changes to hedge accounting described below which are applied prospectively. In accordance with the transition requirements, comparative periods have not been restated. The adoption of IFRS 9 did not have a significant impact on the carrying amounts of our financial instruments as at January 1, 2018. As a result of the adoption of IFRS 9, our January 1, 2018 deficit increased by \$4 million.

IFRS 9 replaces the classification and measurement models in IAS 39 – Financial Instruments: Recognition and Measurement, with a single model under which financial assets are classified and measured at amortized cost, FVOCI or fair value through profit or loss (FVTPL). This classification is based on the business model in which a financial asset is managed and its contractual cash flow characteristics and eliminates the IAS 39 categories of held-to-maturity, loans and receivables and available-for-sale. The adoption of IFRS 9 did not, however, change the measurement bases of our financial assets.

- Cash and cash equivalents and trade and other receivables continue to be measured at amortized cost under IFRS 9
- Derivatives measured at FVTPL under IAS 39 continue to be measured as such under IFRS 9; derivatives that qualify for hedge accounting continue to be measured at fair value under IFRS 9, with changes in fair value recognized in Other comprehensive income (loss)
- Portfolio investments in equity securities measured at FVOCI under IAS 39 continue to be measured as such under IFRS 9

The impairment of financial assets under IFRS 9 is based on an ECL model, as opposed to the incurred loss model in IAS 39. IFRS 9 applies to financial assets measured at amortized cost and contract assets and requires that we consider factors that include historical, current and forward-looking information when measuring the ECL. We use the simplified approach for measuring losses based on the lifetime ECL for trade receivables and contract assets. Amounts considered uncollectible are written off and recognized in *Operating costs* in the income statement.

We have adopted the general hedge accounting model in IFRS 9 which requires that we ensure hedge accounting relationships are consistent with our risk management objectives and strategies. We also apply a more qualitative and forward-looking approach in assessing hedge effectiveness as a retrospective assessment is no longer required.

Under IFRS 9, amounts related to cash flow hedges of anticipated purchases of non-financial assets settled during the period are reclassified from Accumulated other comprehensive (loss) income to the initial cost of the non-financial asset when it is recognized. Under IAS 39, such amounts were reclassified from Other comprehensive income (loss). Amounts related to cash flow hedges of other anticipated purchases continue to be reclassified from Other comprehensive income (loss) to net earnings under IFRS 9.

Clarifies the classification and measurement of cash-settled share-based payment transactions that include a performance condition, share-based payment transactions with a net settlement feature for withholding tax obligations, and modifications of a share-based payment transaction from cash-settled to equity-

settled.

The amendments to IFRS 2 did not have a significant impact on our financial statements.

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#### U) FUTURE CHANGES TO ACCOUNTING STANDARDS

The following new or amended standards and interpretation issued by the IASB have an effective date after December 31, 2018 and have not yet been adopted by BCE.

STANDARD	DESCRIPTION	IMPACT	EFFECTIVE DATE
	Eliminates the distinction between operating and finance leases for lessees, requiring instead that leases be capitalized by recognizing the present value of the lease payments and showing them either as lease assets (right-of-use assets) or together with property, plant and equipment. If lease payments are made over time, an entity recognizes	We continue to make progress towards adoption of IFRS 16 according to our detailed implementation plan. Changes and enhancements to our existing information technology (IT) systems, business processes, and systems of internal control are being completed.	Annual periods beginning on or after January 1, 2019, using a modified retrospective approach.
	a financial liability representing its obligation to make future lease payments. A depreciation charge for the lease asset is recorded within operating costs and an interest expense on the lease liability is recorded within finance costs.	We will adopt IFRS 16 on January 1, 2019, using a modified retrospective approach whereby the financial statements of prior periods presented are not restated. The cumulative effect of the initial adoption of IFRS 16 will be reflected as an adjustment to the deficit at January 1, 2019.	
	IFRS 16 does not substantially change lease accounting for lessors.	We will recognize lease liabilities at January 1, 2019 for leases previously classified as operating leases, the present value of which will be measured using the discount rate at that date. Corresponding right-of-use assets will also be recognized at January 1, 2019.	
		As permitted by IFRS 16, we have elected not to recognize lease liabilities and right-of-use assets for short-term leases and will apply certain practical expedients to facilitate the initial adoption and ongoing application of IFRS 16, most notably:	
		<ul> <li>We will not separate non-lease components from lease components for certain classes of underlying assets. Each lease component and any associated non-lease components will be accounted for as a single lease component.</li> </ul>	
		While our testing and data validation process is ongoing, we expect the adoption of IFRS 16 to result in an increase in our right-of-use assets and a corresponding increase in our lease liabilities within the range of \$2.1 billion to \$2.3 billion and an increase to our net debt leverage ratio. For the definition of our net debt leverage ratio see Note 26, Financial and capital management.	
International Financial Reporting Interpretations Committee (IFRIC) 23 – Uncertainty over Income Tax Treatments	Clarifies the application of recognition and measurement requirements in IAS 12 – Income Taxes when there is uncertainty over income tax treatments. It specifically addresses whether an entity considers uncertain tax treatments separately or as a group, the assumptions an entity makes about the examination of tax treatments by taxation authorities, how an entity determines taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates and how an entity considers changes in facts and circumstances.	IFRIC 23 will not have a significant impact on our financial statements.	Annual periods beginning on or after January 1, 2019, using a full retrospective approach.
Amendments to IFRS 3 – Business Combinations	These amendments to the implementation guidance of IFRS 3 clarify the definition of a business to assist entities to determine whether a transaction should be accounted for as a business combination or an asset acquisition.	The amendments to IFRS 3 – Business Combinations may affect whether future acquisitions are accounted for as business combinations or asset acquisitions, along with the resulting allocation of the purchase price between the net identifiable assets acquired and goodwill.	Prospectively for acquisitions occurring on or after January 1, 2020 with early adoption permitted.

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Note 3 Business acquisitions and dispositions

2018

# ACQUISITION OF AXIA NETMEDIA CORPORATION (AXIA)

On August 31, 2018, BCE completed the acquisition of all of the issued and outstanding common shares of Axia for a total cash consideration of \$155 million.

Axia provides broadband network services to commercial and government accounts throughout the province of Alberta. The acquisition of Axia expands BCE's broadband operations in

Alberta and will add approximately 10,000 kilometres of fibre capacity to our footprint.

Axia is included in our Bell Wireline segment in our consolidated financial statements.

The purchase price allocation includes provisional estimates, in particular for property, plant and equipment and finite-life intangible assets. The following table summarizes the fair value of the consideration paid and the fair value assigned to each major class of assets and liabilities.

	TOTAL
Cash consideration	155
Total cost to be allocated	155
Trade and other receivables	6
Other non-cash working capital	(9)
Property, plant and equipment	64
Finite-life intangible assets	19
Other non-current liabilities	(8)
	72
Cash and cash equivalents	3
Fair value of net assets acquired	75
Goodwill (1)	80

(1) Goodwill arises principally from expected synergies and is not deductible for tax purposes. Goodwill arising from the transaction was allocated to our Bell Wireline group of CGUs.

The transaction did not have a significant impact on our consolidated operating revenues and net earnings for the year ended December 31, 2018.

#### **ACQUISITION OF ALARMFORCE**

On January 5, 2018, BCE acquired all of the issued and outstanding shares of AlarmForce for a total consideration of \$182 million, of which \$181 million was paid in cash and the remaining \$1 million through the issuance of 22,531 BCE common shares.

Subsequent to the acquisition of AlarmForce, on January 5, 2018, BCE sold AlarmForce's approximate 39,000 customer accounts in British Columbia, Alberta and Saskatchewan to TELUS Communications Inc. (Telus) for total proceeds of approximately \$68 million.

AlarmForce provides security alarm monitoring, personal emergency response monitoring, video surveillance and related services to residential and commercial subscribers. The acquisition of AlarmForce supports our strategic expansion in the Smart Home marketplace.

AlarmForce is included in our Bell Wireline segment in our consolidated financial statements.

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The following table summarizes the fair value of the consideration paid and the fair value assigned to each major class of assets and liabilities.

	TOTAL
Cash consideration	181
Issuance of 22,531 BCE common shares <sup>(1)</sup>	1
Total cost to be allocated	182
Assets held for sale <sup>(2)</sup>	68
Other non-cash working capital	(5)
Property, plant and equipment	(5) 8
Finite-life intangible assets <sup>(3)</sup>	34
Indefinite-life intangible assets	1
Other non-current assets	1
Deferred tax liabilities	(7)
	100
Cash and cash equivalents	4
Fair value of net assets acquired	104
Goodwill (4)	78

- Recorded at fair value based on the market price of BCE common shares on the acquisition date.
- Consists mainly of customer relationships recorded at fair value less costs to sell.
- Consists mainly of customer relationships
- Goodwill arises principally from expected synergies and future growth and is not deductible for tax purposes. Goodwill arising from the transaction was allocated to our Bell Wireline group of CGUs.

Operating revenues of \$43 million from AlarmForce are included in the consolidated income statements from the date of acquisition. The transaction did not have a significant impact on our consolidated net earnings for the year ended December 31, 2018. These amounts reflect the amortization of certain elements of the purchase price allocation and related tax adjustments.

# TERMINATION OF AGREEMENT TO ACQUIRE SÉRIES+ AND HISTORIA SPECIALTY CHANNELS

On October 17, 2017, BCE entered into an agreement with Corus Entertainment Inc. (Corus) to acquire French-language specialty channels Séries+ and Historia. On May 28, 2018, the Competition Bureau announced that it did not approve the sale of the channels to BCE. As a result, BCE and Corus terminated their agreement.

# 2017

# **ACQUISITION OF MTS**

On March 17, 2017, BCE acquired all of the issued and outstanding common shares of MTS for a total consideration of \$2,933 million, of which \$1,339 million was paid in cash and the remaining \$1,594 million through the issuance of approximately 27.6 million BCE common shares. BCE funded the cash component of the transaction through debt financing.

Bell MTS is an information and communications technology provider offering wireless, Internet, TV, phone services, security systems and information solutions including unified cloud and managed services to residential and business customers in Manitoba.

The acquisition of MTS allows us to reach more Canadians through the expansion of our wireless and wireline broadband networks while supporting our goal of being recognized by customers as Canada's leading communications company.

The results from the acquired MTS operations are included in our Bell Wireline and Bell Wireless segments from the date of acquisition.

The following table summarizes the fair value of the consideration paid and the fair value assigned to each major class of assets and liabilities.

	TOTAL
Cash consideration	1,339
Issuance of 27.6 million BCE common shares <sup>(1)</sup>	1,594
Total cost to be allocated	2,933
Trade and other receivables	91
Other non-cash working capital <sup>(6)</sup>	(121)
Assets held for sale (2)	302
Property, plant and equipment	978
Finite-life intangible assets (3)(6)	929
Indefinite-life intangible assets (4)	280
Deferred tax assets	32
Other non-current assets (6)	137
Debt due within one year	(251)
Long-term debt	(721)
Other non-current liabilities <sup>(6)</sup>	(50)
	1,606
Cash and cash equivalents	(16)
Fair value of net assets acquired	1,590
Goodwill (5)	1,343

- (1) Recorded at fair value based on the market price of BCE common shares on the acquisition date.
- (2) Consists of finite-life and indefinite-life intangible assets recorded at fair value less costs to sell
- (3) Consists mainly of customer relationships.
- (4) Indefinite-life intangible assets of \$228 million and \$52 million were allocated to our Bell Wireless and Bell Wireline groups of CGUs, respectively.
- (5) Goodwill arises principally from the assembled workforce, expected synergies and future growth. Goodwill is not deductible for tax purposes. Goodwill arising from the transaction of \$677 million and \$666 million was allocated to our Bell Wireless and Bell Wireline groups of CGUs respectively.
- (6) Reflects the impact of the retrospective adoption of IFRS 15 on January 1, 2018. See Note 34, Adoption of IFRS 15, for additional details.

As a result of the acquisition of MTS, we acquired non-capital tax loss carryforwards of approximately \$1.5 billion and recognized a deferred tax asset of approximately \$300 million which was realized in 2017.

In 2017, operating revenues of \$730 million and net earnings of \$100 million from the acquired MTS operations are included in the consolidated income statements from the date of acquisition. BCE's consolidated operating revenues and net earnings for the year ended December 31, 2017 would have been \$22,950 million and \$3,061 million, respectively, had the acquisition of MTS occurred on January 1, 2017. These proforms amounts reflect the elimination of intercompany transactions, financing costs and the amortization of certain elements of the purchase price allocation and related tax adjustments.

During Q2 2017, BCE completed the previously announced divestiture of approximately one-quarter of postpaid wireless subscribers and 15 retail locations previously held by MTS, as well as certain Manitoba network assets, to Telus for total proceeds of \$323 million.

Subsequent to the acquisition of MTS, on March 17, 2017, BCE transferred to Xplornet Communications Inc. (Xplornet) a total of 40 Megahertz (MHz) of 700 MHz, advanced wireless services-1 and 2500 MHz wireless spectrum which was previously held by MTS. As previously agreed to, BCE transferred wireless customers to Xplornet in Q4 2018 as Xplornet launched its mobile wireless service.

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# ACQUISITION OF CIESLOK MEDIA LTD. (CIESLOK MEDIA)

On January 3, 2017, BCE acquired all of the issued and outstanding common shares of Cieslok Media for a total cash consideration of \$161 million.

Cieslok Media specializes in large-format outdoor advertising in key urban areas across Canada. This acquisition contributes to growing and strengthening our digital presence in OOH advertising. Cieslok Media is included in our Bell Media segment in our consolidated financial statements.

The following table summarizes the fair value of the consideration paid and the fair value assigned to each major class of assets and liabilities.

	TOTAL
Cash consideration	161
Total cost to be allocated	161
Trade and other receivables	11
Other non-cash working capital	(4)
Property, plant and equipment	13
Finite-life intangible assets	6
Indefinite-life intangible assets	76
Deferred tax liabilities	(20)
Other non-current liabilities	(1)
	81
Cash and cash equivalents	1
Fair value of net assets acquired	82
Goodwill (1)	79

(1) Goodwill arises principally from the assembled workforce, expected synergies and future growth. Goodwill is not deductible for tax purposes. The goodwill arising from the transaction was allocated to our Bell Media group of CGUs.

The transaction did not have a significant impact on our consolidated operating revenues and net earnings for the year ended December 31, 2017.

# Note 4 Segmented information

The accounting policies used in our segment reporting are the same as those we describe in Note 2, *Significant accounting policies*. Our results are reported in three segments: Bell Wireless, Bell Wireline and Bell Media. Our segments reflect how we manage our business and how we classify our operations for planning and measuring performance. Accordingly, we operate and manage our segments as strategic business units organized by products and services. Segments negotiate sales with each other as if they were unrelated parties.

We measure the performance of each segment based on segment profit, which is equal to operating revenues less operating costs for the segment. Substantially all of our severance, acquisition and other costs, depreciation and amortization, finance costs and other expense are managed on a corporate basis and, accordingly, are not reflected in segment results.

Substantially all of our operations and assets are located in Canada.

On March 17, 2017, BCE acquired all of the issued and outstanding common shares of MTS. The results from the acquired MTS operations are included in our Bell Wireless and Bell Wireline segments from the date of acquisition.

Our Bell Wireless segment provides wireless voice and data communication products and services to our residential, small and medium-sized business and large enterprise customers across Canada

Our Bell Wireline segment provides data, including Internet access and IPTV, local telephone, long distance, as well as other communications services and products to our residential, small

and medium-sized business and large enterprise customers primarily in Ontario, Québec, the Atlantic provinces and Manitoba, while satellite TV service and connectivity to business customers are available nationally across Canada. In addition, this segment includes our wholesale business, which buys and sells local telephone, long distance, data and other services from or to resellers and other carriers.

Our Bell Media segment provides conventional TV, specialty TV, pay TV, streaming services, digital media services, radio broadcasting services and OOH advertising services to customers nationally across Canada.

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#### **SEGMENTED INFORMATION**

	BELL	BELL	BELL	INTER-SEGMENT	
FOR THE YEAR ENDED DECEMBER 31, 2018 NOTE	WIRELESS	WIRELINE	MEDIA	ELIMINATIONS	BCE
Operating revenues					
External customers	8,372	12,419	2,677	-	23,468
Inter-segment	50	243	444	(737)	-
Total operating revenues	8,422	12,662	3,121	(737)	23,468
Operating costs 5	(4,856)	(7,386)	(2,428)	737	(13,933)
Segment profit (1)	3,566	5,276	693	_	9,535
Severance, acquisition and other costs 6					(136)
Depreciation and amortization 15, 16					(4,014)
Finance costs					
Interest expense 7					(1,000)
Interest on post-employment benefit obligations 24					(69)
Other expense 8					(348)
Income taxes 9					(995)
Net earnings					2,973
Goodwill 19	3,048	4,679	2,931	-	10,658
Indefinite-life intangible assets	3,948	1,692	2,467	-	8,107
Capital expenditures	656	3,201	114	_	3,971

(1) The chief operating decision maker uses primarily one measure of profit to make decisions and assess performance, being operating revenues less operating costs.

FOR THE YEAR ENDED DECEMBER 31, 2017	NOTE	BELL WIRELESS	BELL WIRELINE	BELL MEDIA	INTER-SEGMENT ELIMINATIONS	BCE
Operating revenues						
External customers		7,881	12,200	2,676	_	22,757
Inter-segment		45	200	428	(673)	_
Total operating revenues		7,926	12,400	3,104	(673)	22,757
Operating costs	5	(4,550)	(7,210)	(2,388)	673	(13,475)
Segment profit (1)		3,376	5,190	716	_	9,282
Severance, acquisition and other costs	6					(190)
Depreciation and amortization	15, 16					(3,844)
Finance costs						
Interest expense	7					(955)
Interest on post-employment benefit obligations	24					(72)
Other expense	8					(102)
Income taxes	9					(1,069)
Net earnings						3,050
Goodwill	19	3,032	4,497	2,899	_	10,428
Indefinite-life intangible assets	16	3,891	1,692	2,645	_	8,228
Capital expenditures		731	3,174	129	_	4,034

(1) The chief operating decision maker uses primarily one measure of profit to make decisions and assess performance, being operating revenues less operating costs.

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# **REVENUES BY SERVICES AND PRODUCTS**

The following table presents our revenues disaggregated by type of services and products.

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Services (1)		
Wireless	6,258	6,048
Data	7,466	7,192
Voice	3,793	3,968
Media	2,677	2,676
Other services	247	211
Total services	20,441	20,095
Products (2)		
Wireless	2,114	1,833
Data	466	410
Equipment and other	447	419
Total products	3,027	2,662
Total operating revenues	23,468	22,757

- Our service revenues are generally recognized over time.
   Our product revenues are generally recognized at a point in time.

#### Operating costs Note 5

FOR THE YEAR ENDED DECEMBER 31	NOTE	2018	2017
Labour costs			
Wages, salaries and related taxes and benefits		(4,274)	(4,156)
Post-employment benefit plans service cost (net of capitalized amounts)	24	(266)	(242)
Other labour costs (1)		(1,043)	(1,056)
Less:		, ,	( ' '
Capitalized labour		1,093	1,043

Total labour costs	(4,490)	(4,411)
Cost of revenues (2)	(7,360)	(7,014)
Other operating costs (3)	(2,083)	(2,050)
Total operating costs	(13,933)	(13,475)

- (1) Other labour costs include contractor and outsourcing costs.
- (2) Cost of revenues includes costs of wireless devices and other equipment sold, network and content costs, and payments to other carriers.
- (3) Other operating costs include marketing, advertising and sales commission costs, bad debt expense, taxes other than income taxes, IT costs, professional service fees and rent

Research and development expenses of \$106 million and \$119 million are included in operating costs for 2018 and 2017, respectively.

#### **Note 6** Severance, acquisition and other costs

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Severance	(92)	(79)
Acquisition and other	(44)	(111)
Total severance, acquisition and other costs	(136)	(190)

#### **SEVERANCE COSTS**

Severance costs consist of charges related to workforce reduction initiatives and include a 4% reduction in management workforce across BCE in 2018.

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#### **ACQUISITION AND OTHER COSTS**

Acquisition and other costs consist of transaction costs, such as legal and financial advisory fees, related to completed or potential acquisitions, employee severance costs related to the purchase of a business, the costs to integrate acquired companies into our operations and litigation costs, when they are significant. Acquisition costs also include a loss on transfer of spectrum licences relating to the MTS acquisition in 2017.

#### Note 7 Interest expense

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Interest expense on long-term debt	(918)	(898)
Interest expense on other debt	(133)	(101)
Capitalized interest	51	44
Total interest expense	(1,000)	(955)

Interest expense on long-term debt includes interest on finance leases of \$142 million and \$145 million for 2018 and 2017, respectively.

Capitalized interest was calculated using an average rate of 3.88% and 3.81% for 2018 and 2017, respectively, which represents the weighted average interest rate on our outstanding long-term debt.

# Note 8 Other expense

FOR THE YEAR ENDED DECEMBER 31	NOTE	2018	2017
Impairment of assets	15, 16	(200)	(82)
Net mark-to-market (losses) gains on derivatives used to economically hedge equity settled			
share-based compensation plans (1)		(80)	76
Equity losses from investments in associates and joint ventures	17		
Loss on investment		(20)	(22)
Operations		(15)	(9)
Loss on investments		(34)	(5)
Early debt redemption costs	22	(20)	(20)
Gains (losses) on retirements and disposals of property, plant and equipment and intangible assets		11	(47)
Other <sup>(1)</sup>		10	7
Total other expense		(348)	(102)

(1) We have reclassified amounts from the previous period to make them consistent with the presentation for the current period

# **IMPAIRMENT OF ASSETS**

# 2018

Impairment charges in 2018 included \$145 million allocated to indefinite-life intangible assets, and \$14 million allocated to finite-life intangible assets. These impairment charges primarily relate to our French TV channels within our Bell Media segment. These impairments were the result of revenue and profitability declines from lower audience levels and subscriber erosion. The charges were determined by comparing the carrying value of the CGUs to their fair value less costs of disposal. We estimated the fair value of the CGUs using both discounted cash flows and market-based valuation models, which include five-year cash flow projections derived from business plans reviewed by senior management for the period of January 1, 2019 to December 31, 2023, using a discount rate of 8.0% to 8.5% and a perpetuity growth rate of nil, as well as market multiple data from public companies and market transactions. The carrying value of these CGUs was \$515 million at December 31, 2018. In the previous year's impairment analysis, the company's French Pay and French Specialty TV channels were tested for recoverability separately. In 2018, the CGUs were grouped to form one French CGU which reflects the evolution of the cash flows from our content strategies as well as the CRTC beginning to regulate Canadian broadcasters under a group licence approach based on language.

Additionally, in 2018, we recorded an indefinite-life intangible asset impairment charge of \$31 million within our Bell Media segment as a result of a strategic decision to retire a brand.

# 2017

In 2017, we recorded impairment charges of \$82 million, of which \$70 million was allocated to indefinite-life intangible assets, and \$12 million to finite-life intangible assets. The impairment charges relate to our music TV channels and two small market radio station CGUs within our Bell Media segment. These impairments were the result of revenue and profitability declines from lower audience levels. The charges were determined by comparing the carrying value of the CGUs

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to their fair value less costs of disposal. We estimated the fair value of the CGUs using both discounted cash flows and market-based valuation models, which include five-year cash flow projections derived from business plans reviewed by senior management for the period of January 1, 2018 to December 31, 2022, using a discount rate of 8.5% and a perpetuity growth rate of nil, as well as market multiple data from public companies and market transactions. The carrying value of these CGUs was \$67 million at December 31, 2017.

#### EQUITY LOSSES FROM INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

We recorded a loss on investment of \$20 million in 2018 and 2017, related to equity losses on our share of an obligation to repurchase at fair value the minority interest in one of BCE's joint ventures. The obligation is marked to market each reporting period and the gain or loss on investment is recorded as equity gains or losses from investments in associates and joint ventures.

#### LOSSES ON INVESTMENTS

In 2018, we recorded losses on investments of \$34 million which included a loss on an obligation to repurchase at fair value the minority interest in one of our subsidiaries.

#### Note 9 Income taxes

The following table shows the significant components of income taxes deducted from net earnings.

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Current taxes		
Current taxes	(775)	(758)
Uncertain tax positions	8	(9)
Change in estimate relating to prior periods	12	40
Deferred taxes		
Deferred taxes relating to the origination and reversal of temporary differences	(352)	(71)
Change in estimate relating to prior periods	8	11
Recognition and utilization of loss carryforwards	44	(304)
Effect of change in provincial corporate tax rate	_	(3)
Resolution of uncertain tax positions	60	25
Total income taxes	(995)	(1,069)

The following table reconciles the amount of reported income taxes in the income statements with income taxes calculated at a statutory income tax rate of 27.0% and 27.1% for 2018 and 2017, respectively.

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Net earnings	2,973	3,050
Add back income taxes	995	1,069
Earnings before income taxes	3,968	4,119
Applicable statutory tax rate	27.0%	27.1%
Income taxes computed at applicable statutory rates	(1,071)	(1,116)
Non-taxable portion of losses on investments	(9)	(1)
Uncertain tax positions	68	16
Effect of change in provincial corporate tax rate		(3)
Change in estimate relating to prior periods	20	51
Non-taxable portion of equity losses	(10)	(10)
Other	7	(6)
Total income taxes	(995)	(1,069)
Average effective tax rate	25.1%	25.9%

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The following table shows aggregate current and deferred taxes relating to items recognized outside the income statements.

	2018			2017
	OTHER		OTHER	
	COMPREHENSIVE		COMPREHENSIVE	
FOR THE YEAR ENDED DECEMBER 31	INCOME	DEFICIT	LOSS	DEFICIT
Current taxes	41	5	10	9
Deferred taxes	(104)	(11)	103	2
Total income taxes (expense) recovery	(63)	(6)	113	11

The following table shows deferred taxes resulting from temporary differences between the carrying amounts of assets and liabilities recognized in the statements of financial position and their corresponding tax basis, as well as tax loss carryforwards.

					PROPERTY, PLANT AND				
NET DEFERRED TAX LIABILITY	NOTE	NON- CAPITAL LOSS CARRY- FORWARDS	POST- EMPLOY- MENT BENEFIT PLANS	INDEFINITE- LIFE INTANGIBLE ASSETS	EQUIPMENT AND FINITE-LIFE INTANGIBLE ASSETS	INVESTMENT TAX CREDITS	CRTC TANGIBLE BENEFITS	OTHER	TOTAL
January 1, 2017	HOTE	21	454	(1,680)	(1,198)	(9)	44	(128)	(2,496)
Income statement		(304)	(31)	(8)	10	7	(14)	(2)	(342)
Business acquisitions	3	300	(11)	(73)	(209)	(5)		10	` 12 <sup>′</sup>
Other comprehensive income		_	82	` _	` _	_	_	21	103
Deficit		_	_	_	_	_	_	2	2
Other		_	_	_	(3)	_	_	(2)	(5)
December 31, 2017		17	494	(1,761)	(1,400)	(7)	30	(99)	(2,726)
Income statement		109	(14)	(2)	(248)	3	(14)	(74)	(240)
Business acquisitions		3	` <b>-</b> `	<b>'</b>	(16)	_	`-	1	(12)
Other comprehensive income		_	(65)	_		_	_	(39)	(104)
Deficit		_		_	_	_	_	(11)	(11)
Other		_	_	_	15	_	_	27	42
December 31, 2018		129	415	(1,763)	(1,649)	(4)	16	(195)	(3,051)

At December 31, 2018, BCE had \$645 million of non-capital loss carryforwards. We:

- recognized a deferred tax asset of \$129 million for \$478 million of the non-capital loss carryforwards. These non-capital loss carryforwards expire in varying annual amounts from 2024 to 2038.
- did not recognize a deferred tax asset for \$167 million of non-capital loss carryforwards. This balance expires in varying annual amounts from 2023 to 2038.

At December 31, 2018, BCE had \$806 million of unrecognized capital loss carryforwards which can be carried forward indefinitely.

At December 31, 2017, BCE had \$208 million of non-capital loss carryforwards. We:

- recognized a deferred tax asset of \$17 million for \$64 million of the non-capital loss carryforwards. These non-capital loss carryforwards expire in varying annual amounts from 2029 to 2037
- did not recognize a deferred tax asset for \$144 million of non-capital loss carryforwards. This balance expires in varying annual amounts from 2023 to 2037.

At December 31, 2017, BCE had \$827 million of unrecognized capital loss carryforwards which can be carried forward indefinitely.

#### Note 10 Earnings per share

The following table shows the components used in the calculation of basic and diluted earnings per common share for earnings attributable to common shareholders.

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Net earnings attributable to common shareholders – basic	2,785	2,866
Dividends declared per common share (in dollars)	3.02	2.87
Weighted average number of common shares outstanding (in millions)		
Weighted average number of common shares outstanding – basic	898.6	894.3
Assumed exercise of stock options (1)	0.3	0.6
Weighted average number of common shares outstanding – diluted (in millions)	898.9	894.9

(1) The calculation of the assumed exercise of stock options includes the effect of the average unrecognized future compensation cost of dilutive options. It excludes options for which the exercise price is higher than the average market value of a BCE common share. The number of excluded options was 12,252,594 in 2018 and 3,031,125 in 2017.

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#### Note 11 Trade and other receivables

AS AT	NOTE	DECEMBER 31, 2018	<b>DECEMBER 31, 2017</b>	JANUARY 1, 2017
Trade receivables (1)		3,026	3,135	2,973
Allowance for doubtful accounts	26	(51)	(54)	(60)
Allowance for revenue adjustments		(106)	(84)	(83)
Current tax receivable		14	31	35
Other accounts receivable		123	101	123
Total trade and other receivables		3,006	3,129	2,988

(1) The details of securitized trade receivables are set out in Note 21, Debt due within one year.

# Note 12 Inventory

AS AT	DECEMBER 31, 2018	DECEMBER 31, 2017	<b>JANUARY 1, 2017</b>
Wireless devices and accessories	202	179	179
Merchandise and other	230	201	224
Total inventory	432	380	403

The total amount of inventory subsequently recognized as an expense in cost of revenues was \$2,980 million and \$2,689 million for 2018 and 2017, respectively.

# Note 13 Contract assets and liabilities

The table below provides a reconciliation of the significant changes in the contract assets and the contract liabilities balances.

	CONTRAC	T ASSETS <sup>(1)</sup>	CONTRACT	CONTRACT LIABILITIES	
FOR THE YEAR ENDED DECEMBER 31	2018	2017	2018	2017	
Opening balance, January 1	1,263	1,121	894	848	
Revenue recognized included in contract liabilities at the beginning of the year	_	-	(625)	(634)	
Revenue recognized from contract liabilities included in contract assets at the beginning of the year	154	139			
Increase in contract liabilities during the year	_	_	628	658	
Increase in contract liabilities included in contract assets during the year	(168)	(144)	_	_	
Increase in contract assets from revenue recognized during the year	1,770	1,483	_	_	
Contract assets transferred to trade receivables	(1,321)	(1,172)	_	_	
Acquisitions		50	13	29	
Contract terminations transferred to trade receivables	(219)	(207)	(4)	(2)	
Other	14	(7)	(7)	(5)	
Ending balance, December 31	1,493	1,263	899	894	

(1) Net of allowance for doubtful accounts of \$91 million, \$96 million and \$92 million at December 31, 2018, December 31, 2017 and January 1, 2017, respectively. See Note 26, Financial and capital management, for additional details.

# Note 14 Contract costs

The table below provides a reconciliation of the contract costs balance.

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Opening balance, January 1	636	618
Incremental costs of obtaining a contract and contract fulfillment costs	567	526
Amortization included in operating costs	(477)	(508)
Impairment charges included in operating costs	(19)	
Ending balance, December 31	707	636

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# Note 15 Property, plant and equipment

	NETWORK			
	INFRASTRUCTURE	LAND AND	ASSETS UNDER	
FOR THE YEAR ENDED DECEMBER 31, 2018 NOTE	AND EQUIPMENT	BUILDINGS	CONSTRUCTION	TOTAL(1)
COST				
January 1, 2018	61,484	5,961	1,774	69,219
Additions	2,699	72	1,437	4,208
Acquisition through business combinations	144	49		193
Transfers	898	43	(1,447)	(506)
Retirements and disposals	(969)	(54)	· · · · · · · · · · · · · · · ·	(1,023)
Impairment losses recognized in earnings 8	(8)	` <b>-</b> `	_	(8)
December 31, 2018	64,248	6,071	1,764	72,083
ACCUMULATED DEPRECIATION				
January 1, 2018	41,949	3,241	-	45,190
Depreciation	2,923	222	_	3,145
Retirements and disposals	(931)	(52)	_	(983)
Other	(107)	(6)	-	(113)
December 31, 2018	43,834	3,405	-	47,239
NET CARRYING AMOUNT				
January 1, 2018	19,535	2,720	1,774	24,029
December 31, 2018	20,414	2,666	1,764	24,844

#### (1) Includes assets under finance leases.

	NETWORK			
	INFRASTRUCTURE	LAND AND	ASSETS UNDER	
FOR THE YEAR ENDED DECEMBER 31, 2017	AND EQUIPMENT	BUILDINGS	CONSTRUCTION	TOTAL <sup>(1)</sup>
COST				
January 1, 2017	58,670	5,572	1,374	65,616
Additions	2,491	70	1,587	4,148
Acquisition through business combinations	653	264	76	993
Transfers	775	77	(1,263)	(411)
Retirements and disposals	(1,105)	(22)		(1,127)
December 31, 2017	61,484	5,961	1,774	69,219
ACCUMULATED DEPRECIATION				
January 1, 2017	40,228	3,047	_	43,275
Depreciation	2,813	221	_	3,034
Retirements and disposals	(1,054)	(19)	_	(1,073)
Other	(38)	(8)	_	(46)
December 31, 2017	41,949	3,241	_	45,190
NET CARRYING AMOUNT				
January 1, 2017	18,442	2,525	1,374	22,341
December 31, 2017	19,535	2,720	1,774	24,029

<sup>(1)</sup> Includes assets under finance leases.

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# FINANCE LEASES

BCE's significant finance leases are for satellites and office premises. The office leases have an average lease term of 22 years. The leases for satellites, used to provide programming to our Bell TV customers, have a term of 15 years. These satellite leases are non-cancellable.

The following table shows additions to and the net carrying amount of assets under finance leases.

	ADDIT	TIONS	NET CARRYII	NG AMOUNT
FOR THE YEAR ENDED DECEMBER 31	2018	2017	2018	2017
Network infrastructure and equipment	405	334	1,487	1,435
Land and buildings	1	2	460	467
Total	406	336	1,947	1,902

The following table provides a reconciliation of our minimum future lease payments to the present value of our finance lease obligations.

							THERE-	
AT DECEMBER 31, 2018	NOTE	2019	2020	2021	2022	2023	AFTER	TOTAL
Minimum future lease payments	26	586	513	344	276	238	667	2,624
Less:								
Future finance costs		(120)	(101)	(83)	(66)	(49)	(108)	(527)
Present value of future lease								
obligations		466	412	261	210	189	559	2,097

# Note 16 Intangible assets

		FINITE-LIFE FINITE-LIFE							INDEFINITE-LIFE		
			CUSTOMER	PROGRAM				SPECTRUM			TOTAL
FOR THE YEAR ENDED			<b>RELATION-</b>	AND FEATURE				AND OTHER	BROADCAST		INTANGIBLE
DECEMBER 31, 2018	NOTE	SOFTWARE	SHIPS	FILM RIGHTS	OTHER	TOTAL	BRANDS	LICENCES	LICENCES	TOTAL	ASSETS
COST											

January 1, 2018 Additions	8,689 362	1,950 13	741 967	393 106	11,773 1,448	2,443 -	3,534 56	2,251 -	8,228 56	20,001 1,504
Acquired through business combinations	9	51	_	1	61	1	_	5	6	67
Transfers	506	_	_	4	510	(4)	_	-	(4)	506
Retirements and disposals	(41)	-	-	(4)	(45)	_	(1)	_	(1)	(46)
Impairment losses recognized in										
earnings 8	-	-	(14)	-	(14)	(31)	(2)	(145)	(178)	(192)
Amortization included in										
operating costs	_	_	(990)		(990)	_				(990)
December 31, 2018	9,525	2,014	704	500	12,743	2,409	3,587	2,111	8,107	20,850
ACCUMULATED										
AMORTIZATION										
January 1, 2018	5,976	612	-	155	6,743	_	_	_	-	6,743
Amortization	707	115	-	47	869	_	-	-	-	869
Retirements and disposals	(39)	-	-	(4)	(43)	_	-	-	-	(43)
Other	76	-	_	_	76	ı	_	_	_	76
December 31, 2018	6,720	727	_	198	7,645	ı	_	_	_	7,645
NET CARRYING AMOUNT										
January 1, 2018	2,713	1,338	741	238	5,030	2,443	3,534	2,251	8,228	13,258
December 31, 2018	2,805	1,287	704	302	5,098	2,409	3,587	2,111	8,107	13,205

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	_			FINITE-LIFE					INDEFINITE-LIFE		
FOR THE YEAR ENDED DECEMBER 31, 2017	NOTE	SOFTWARE	CUSTOMER RELATION- SHIPS	PROGRAM AND FEATURE FILM RIGHTS	OTHER	TOTAL	BRANDS	SPECTRUM AND OTHER LICENCES	BROADCAST	TOTAL	TOTAL INTANGIBLE ASSETS
COST											
January 1, 2017		7,861	1,159	682	350	10,052	2,333	3,288	2,322	7,943	17,995
Additions		344	31	1,009	7	1,391	_	_	_	_	1,391
Acquired through											
business											
combinations		98	780	_	103	981	110	246	_	356	1,337
Transfers		407	_	_	_	407	_	_	(1)	(1)	406
Retirements and									( )	( )	
disposals		(21)	(20)	_	(55)	(96)	_	_	_	_	(96)
Impairment losses		, ,	, ,		, ,	,					,
recognized in											
earnings	8	_	_	_	(12)	(12)	_	_	(70)	(70)	(82)
Amortization					, ,	,			,	, ,	,
included in											
operating costs		_	_	(950)	_	(950)	_	_	_	_	(950)
December 31,											
2017		8,689	1,950	741	393	11,773	2,443	3,534	2,251	8,228	20,001
ACCUMULATED											
<b>AMORTIZATION</b>											
January 1, 2017		5,316	513	_	168	5,997	_	_	_	_	5,997
Amortization		672	99	_	39	810	_	_	_	_	810
Retirements and											
disposals		(21)	_	_	(52)	(73)	_	_	_	_	(73)
Other		` 9 <sup>′</sup>	_	_	` _′	9	_	_	_	_	9
December 31,											
2017		5,976	612	_	155	6,743	_	_	_	_	6,743
NET CARRYING											
AMOUNT											
January 1, 2017		2,545	646	682	182	4,055	2,333	3,288	2,322	7,943	11,998
December 31,											
2017		2,713	1,338	741	238	5,030	2,443	3,534	2,251	8,228	13,258

# Note 17 Investments in associates and joint ventures

The following tables provide summarized financial information with respect to BCE's associates and joint ventures. For more details on our associates and joint ventures see Note 32, Related party transactions.

# STATEMENTS OF FINANCIAL POSITION

AS AT	DECEMBER 31, 2018	DECEMBER 31, 2017	JANUARY 1, 2017
Assets	3,819	3,796	3,856
Liabilities	(2,253)	(2,155)	(2,119)
Total net assets	1,566	1,641	1,737
BCE's share of net assets	798	814	852

# INCOME STATEMENTS

FOR THE YEAR ENDED DECEMBER 31	NOTE	2018	2017
Revenues		2,128	1,863
Expenses		(2,191)	(1,924)
Total net losses		(63)	(61)
BCE's share of net losses	8	(35)	(31)

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#### Note 18 Other non-current assets

	DECEMBER 31,	DECEMBER 31,	
AS AT NOTE	2018	2017	JANUARY 1, 2017
Net assets of post-employment benefit plans	331	262	403
Investments (1)	114	106	88
Publicly-traded and privately-held investments	110	103	103
Long-term notes and other receivables	89	101	64
Derivative assets 26	68	51	126
Other	135	134	113
Total other non-current assets	847	757	897

(1) These amounts have been pledged as security related to obligations for certain employee benefits and are not available for general use.

#### Note 19 Goodwill

The following table provides details about the changes in the carrying amounts of goodwill for the years ended December 31, 2018 and 2017.

BCE's groups of CGUs correspond to our reporting segments.

	BELL	BELL	BELL	
	WIRELESS	WIRELINE	MEDIA	BCE
Balance at January 1, 2017	2,304	3,831	2,823	8,958
Acquisitions and other	728	666	76	1,470
Balance at December 31, 2017	3,032	4,497	2,899	10,428
Acquisitions and other	16	182	32	230
Balance at December 31, 2018	3,048	4,679	2,931	10,658

#### **IMPAIRMENT TESTING**

As described in Note 2, Significant accounting policies, goodwill is tested annually for impairment by comparing the carrying value of a CGU or group of CGUs to the recoverable amount, where the recoverable amount is the higher of fair value less costs of disposal or value in use.

## VALUE IN USE

The value in use for a CGU or group of CGUs is determined by discounting five-year cash flow projections derived from business plans reviewed by senior management. The projections reflect management's expectations of revenue, segment profit, capital expenditures, working capital and operating cash flows, based on past experience and future expectations of operating performance.

Cash flows beyond the five-year period are extrapolated using perpetuity growth rates. None of the perpetuity growth rates exceed the long-term historical growth rates for the markets in which we operate.

The discount rates are applied to the cash flow projections and are derived from the weighted average cost of capital for each CGU or group of CGUs.

The following table shows the key assumptions used to estimate the recoverable amounts of the groups of CGUs.

	ASSUMPTIO	ONS USED
	PERPETUITY	DISCOUNT
GROUPS OF CGUS	GROWTH RATE	RATE
Bell Wireless	0.8%	9.1%
Bell Wireline	1.0%	6.0%
Bell Media	1.0%	8.5%

The recoverable amounts determined in a prior year for the Bell Wireless and Bell Wireline groups of CGUs exceed their corresponding current carrying values by a substantial margin and have been carried forward and used in the impairment test for the current year. We believe that any reasonable possible change in the key assumptions on which the estimate of recoverable amounts of the Bell Wireless or Bell Wireline groups of CGUs is based would not cause their carrying amounts to exceed their recoverable amounts.

For the Bell Media group of CGUs, a decrease of (0.6%) in the perpetuity growth rate or an increase of 0.4% in the discount rate would have resulted in its recoverable amount being equal to its carrying value.

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# Note 20 Trade payables and other liabilities

		DECEMBER 31,	DECEMBER 31,	
AS AT	NOTE	2018	2017	JANUARY 1, 2017
Trade payables and accruals		2,535	2,448	2,319
Compensation payable		589	560	531
Taxes payable		129	150	137
Maple Leaf Sports and Entertainment Ltd. (MLSE) financial liability (1)	26	135	135	135
Derivative liabilities	26	27	96	18
CRTC tangible benefits obligation	26	38	38	51
Provisions	23	66	55	39
Severance and other costs payable		63	29	30
CRTC deferral account obligation	26	16	28	32
Other current liabilities		343	336	379

(1) Represents BCE's obligation to repurchase the BCE Master Trust Fund's (Master Trust Fund) 9% interest in MLSE at a price not less than an agreed minimum price should the Master Trust Fund exercise its put option. The obligation to repurchase is marked to market each reporting period and the gain or loss is recorded in Other expense in the income statements.

#### Note 21 Debt due within one year

	NOTE	WEIGHTED AVERAGE INTEREST RATE AT DECEMBER 31, 2018	DECEMBER 31, 2018	DECEMBER 31, 2017	JANUARY 1, 2017
Notes payable <sup>(1)</sup>	26	2.82%	3,201	3,151	2,649
Loans secured by trade receivables	26	2.83%	919	921	931
Long-term debt due within one year <sup>(2)</sup>		5.16%	525	1,106	835
Unsecured committed term credit facility (3)			-	-	479
Net unamortized discount			-	_	(1)
Unamortized debt issuance costs			_	_	(6)
Total long-term debt due within one year	22	<u> </u>	525	1,106	1,307
Total debt due within one year			4,645	5,178	4,887

- (1) Includes commercial paper of \$2,314 million in U.S. dollars (\$3,156 million in Canadian dollars), \$2,484 million in U.S. dollars (\$3,116 million in Canadian dollars) and \$1,945 million in U.S. dollars (\$2,612 million in Canadian dollars) as at December 31, 2018, December 31, 2017 and January 1, 2017, respectively, which were issued under our U.S. commercial paper program and have been hedged for foreign currency fluctuations through forward currency contracts. See Note 26, Financial and capital management, for additional details.
- (2) Included in long-term debt due within one year is the current portion of finance leases of \$466 million, \$445 million and \$435 million as at December 31, 2018, December 31, 2017 and January 1, 2017, respectively.
- (3) In 2017, Bell Canada repaid \$357 million in U.S. dollars (approximately \$480 million in Canadian dollars) representing all of the borrowings outstanding under its unsecured committed term credit facility. Accordingly, this credit facility was closed and the cross currency basis swap which was used to hedge the U.S. currency exposure under such credit facility was settled. See Note 26, Financial and capital management, for additional details.

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#### SECURITIZED TRADE RECEIVABLES

Our securitized trade receivables programs are recorded as floating rate revolving loans secured by certain trade receivables and expire on December 31, 2019 and November 1, 2020.

The following table provides further details on our securitized trade receivables programs.

	DECEMBER	DECEMBER	JANUARY
	31, 2018	31, 2017	1, 2017
Average interest rate throughout the year	2.41%	1.74%	1.51%
Securitized trade receivables	1,998	1,867	1,904

We continue to service these trade receivables. The buyers' interest in the collection of these trade receivables ranks ahead of our interests, which means that we are exposed to certain risks of default on the amounts securitized.

We have provided various credit enhancements in the form of overcollateralization and subordination of our retained interests.

The buyers will reinvest the amounts collected by buying additional interests in our trade receivables until the securitized trade receivables agreements expire or are terminated. The buyers and their investors have no further claim on our other assets if customers do not pay the amounts owed.

## **CREDIT FACILITIES**

Bell Canada may issue notes under its Canadian and U.S. commercial paper programs up to the maximum aggregate principal amount of \$3 billion in either Canadian or U.S. currency provided that at no time shall such maximum amount of notes exceed \$4 billion in Canadian currency which equals the aggregate amount available under Bell Canada's committed supporting revolving and expansion credit facilities as at December 31, 2018. The maximum amounts of the commercial paper programs and the committed credit facilities both reflect an increase of \$500 million effective on December 6, 2018 and October 17, 2018, respectively, as compared to December 31, 2017. The total amount of the net committed available revolving and expansion credit facilities may be drawn at any time.

The table below is a summary of our total bank credit facilities at December 31, 2018.

	TOTAL		LETTERS	COMMERCIAL PAPER	NET
Committed credit facilities	AVAILABLE	DRAWN	OF CREDIT	OUTSTANDING	AVAILABLE
(1)(2)	4.000			2.450	0.4.4
Unsecured revolving credit and expansion facilities (1)(2)	4,000	_	_	3,156	844
Other	134	-	107	-	27
Total committed credit facilities	4,134	-	107	3,156	871
Total non-committed credit facilities	3,014	-	1,964	-	1,050
Total committed and non-committed credit facilities	7,148	-	2,071	3,156	1,921

- (1) Bell Canada's \$2.5 billion and additional \$500 million revolving credit facilities expire in November 2023 and November 2019, respectively, and its \$1 billion committed expansion credit facility expires in November 2021. Bell Canada has the option, subject to certain conditions, to convert advances outstanding under the additional \$500 million revolving credit facility into a term loan with a maximum one-year term.
- subject to certain conditions, to convert advances outstanding under the additional \$500 million revolving credit facility into a term loan with a maximum one-year term.

  (2) As of December 31, 2018, Bell Canada's outstanding commercial paper included \$2,314 million in U.S. dollars (\$3,156 million in Canadian dollars). All of Bell Canada's commercial paper outstanding is included in debt due within one year.

## **RESTRICTIONS**

Some of our credit agreements:

- require us to meet specific financial ratios
- require us to offer to repay and cancel the credit agreement upon a change of control of BCE or Bell Canada

We are in compliance with all conditions and restrictions under such credit agreements.

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		WEIGHTED				
		AVERAGE				
		INTEREST RATE AT				
		DECEMBER 31,		DECEMBER 31,	DECEMBER 31,	
	NOTE	2018	MATURITY	2018	2017	<b>JANUARY 1, 2017</b>
Debt securities						
1997 trust indenture		3.85%	2020-2047	14,750	14,950	13,600
1976 trust indenture		9.54%	2021-2054	1,100	1,100	1,100
2011 trust indenture <sup>(1)</sup>		4.00%	2024	225	425	_
2001 trust indenture <sup>(1)</sup>				-	200	_
2016 U.S. trust indenture <sup>(2)</sup>		4.46%	2048	1,569	-	-
1996 trust indenture (subordinated)		8.21%	2026–2031	275	275	275
Finance leases	15	6.67%	2019-2047	2,097	2,172	2,260
Unsecured committed term credit facility (3)				_	_	479
Other				308	195	188
Total debt				20,324	19,317	17,902
Net unamortized premium				21	50	18
Unamortized debt issuance costs				(60)	(46)	(41)
Less:						
Amount due within one year	21			(525)	(1,106)	(1,307)
Total long-term debt				19,760	18,215	16,572

- (1) As part of the acquisition of MTS, on March 17, 2017, Bell Canada assumed all of MTS' debt issued under its 2001 and 2011 trust indentures. The 2001 trust indenture was closed following the redemption in October 2018 of the remaining outstanding notes under such trust indenture.
- (2) In 2018, Bell Canada issued notes under the 2016 U.S. trust indenture for an aggregate amount of \$1,150 million in U.S. dollars (\$1,493 million in Canadian dollars), which have been hedged for foreign currency fluctuations through cross currency basis swaps. See Note 26, Financial and capital management, for additional details.
- (3) In 2017, Bell Canada repaid \$357 million in U.S. dollars (\$480 million in Canadian dollars) representing all of the borrowings outstanding under its unsecured committed term credit facility. Accordingly, this credit facility was closed and the cross currency basis swap which was used to hedge the U.S. currency exposure under such credit facility was settled. See Note 26, Financial and capital management, for additional details.

Bell Canada's debt securities have been issued in Canadian dollars with the exception of debt securities issued under the 2016 U.S. trust indenture, which have been issued in U.S. dollars. All debt securities bear a fixed interest rate.

#### **RESTRICTIONS**

Some of our debt agreements:

- impose covenants and new issue tests
- require us to make an offer to repurchase certain series of debt securities upon the occurrence of a change of control event as defined in the relevant debt agreements

We are in compliance with all conditions and restrictions under such debt agreements

All outstanding debt securities have been issued under trust indentures and are unsecured. All debt securities have been issued in series and certain series are redeemable at Bell Canada's option prior to maturity at the prices, times and conditions specified for each series.

#### 2018

On October 15, 2018, Bell Canada redeemed, prior to maturity, its 5.625% Series 8 notes, having an outstanding principal amount of \$200 million, which were due on December 16, 2019.

On September 21, 2018, Bell Canada redeemed, prior to maturity, its 3.35% Series M-25 medium term notes (MTN) debentures, having an outstanding principal amount of \$1 billion, which were due on June 18, 2019.

On September 14, 2018, and March 29, 2018, Bell Canada issued 4.464% Series US-1 Notes under its 2016 U.S. trust indenture, with a principal amount of US \$400 million (C\$526 million) and US \$750 million (C\$967 million), respectively, which mature on April 1, 2048.

On August 21, 2018, Bell Canada issued 3.80% Series M-48 MTN debentures under its 1997 trust indenture, with a principal amount of \$1 billion, which mature on August 21, 2028.

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On May 4, 2018, Bell Canada redeemed, prior to maturity, its 3.50% Series M-28 MTN debentures, having an outstanding principal amount of \$400 million, which were due on September 10, 2018.

On April 16, 2018, Bell Canada redeemed, prior to maturity, its 4.59% Series 9 notes, having an outstanding principal amount of \$200 million, which were due on October 1, 2018. In addition, on the same date, Bell Canada redeemed, prior to maturity, its 5.52% Series M-33 debentures, having an outstanding principal amount of \$300 million, which were due on February 26, 2019.

On March 12, 2018, Bell Canada issued 3.35% Series M-47 MTN debentures under its 1997 trust indenture, with a principal amount of \$500 million, which mature on March 12, 2025.

For the year ended December 31, 2018, we incurred early debt redemption charges of \$20 million, which were recorded in *Other expense* in the income statement.

## 2017

On October 30, 2017, Bell Canada redeemed, prior to maturity, its 4.40% Series M-22 MTN debentures, having an outstanding principal amount of \$1 billion, which were due on March 16, 2018.

On October 9, 2017, Bell Canada redeemed, prior to maturity, its 4.88% Series M-36 debentures, having an outstanding principal amount of \$300 million, which were due on April 26, 2018.

On September 29, 2017, Bell Canada issued 3.00% Series M-40 MTN debentures under its 1997 trust indenture, with a principal amount of \$700 million, which mature on October 3, 2022. The Series M-40 MTN debentures were issued as part of an existing series of MTN debentures. In addition, on the same date, Bell Canada issued 3.60% Series M-46 MTN debentures under its 1997 trust indenture, with a principal amount of \$800 million, which mature on September 29, 2027.

On May 12, 2017, Bell Canada redeemed, prior to maturity, its 4.37% Series M-35 debentures, having an outstanding principal amount of \$350 million, which were due on September 13, 2017.

On February 27, 2017, Bell Canada issued 2.70% Series M-44 MTN debentures under its 1997 trust indenture, with a principal amount of \$1 billion, which mature on February 27, 2024. In addition, on the same date, Bell Canada issued 4.45% Series M-45 MTN debentures under its 1997 trust indenture, with a principal amount of \$500 million, which mature on February 27, 2047.

For the year ended December 31, 2017, we incurred early debt redemption charges of \$20 million, which were recorded in *Other expense* in the income statement.

## Note 23 Provisions

FOR THE YEAR ENDED DECEMBER 31	NOTE	AROs	OTHER (1)	TOTAL
January 1, 2018		170	158	328
Additions		38	47	85
Usage		(4)	(29)	(33)
Reversals		(5)	(8)	(13)
Acquired through business combinations		_	4	4
December 31, 2018		199	172	371
Current	20	16	50	66

Non-current	25	183	122	305
December 31, 2018		199	172	371

(1) Other includes environmental, legal, regulatory and vacant space provisions.

AROs reflect management's best estimates of expected future costs to restore current leased premises to their original condition prior to lease inception. Cash outflows associated with our ARO liabilities are generally expected to occur at the restoration dates of the assets to which they relate, which are long-term in nature. The timing and extent of restoration work that will be ultimately required for these sites is uncertain.

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#### Post-employment benefit plans Note 24

#### POST-EMPLOYMENT BENEFIT PLANS COST

We provide pension and other benefits for most of our employees. These include DB pension plans, DC pension plans and OPEBs.

We operate our DB and DC pension plans under applicable Canadian and provincial pension legislation, which prescribes minimum and maximum DB funding requirements. Plan assets are held in trust, and the oversight of governance of the plans, including investment decisions, contributions to DB plans and the selection of the DC plans investment options offered to plan participants, lies with the Pension Fund Committee, a committee of our board of directors.

The interest rate risk is managed using a liability matching approach, which reduces the exposure of the DB plans to a mismatch between investment growth and obligation growth.

The longevity risk is managed using a longevity swap, which reduces the exposure of the DB plans to an increase in life expectancy.

#### COMPONENTS OF POST-EMPLOYMENT BENEFIT PLANS SERVICE COST

FOR THE YEAR ENDED DECEMBER 31	2018	2017
DB pension	(213)	(208)
DC pension	(106)	(102)
OPEBs	(3)	(6)
Plan amendment gain on OPEBs and DB pension	7	16
Less:		
Capitalized benefit plans cost	56	58
Total post-employment benefit plans service cost included in operating costs	(266)	(242)
Other costs recognized in severance, acquisition and other costs	(4)	(10)
Total post-employment benefit plans service cost	(270)	(252)

#### COMPONENTS OF POST-EMPLOYMENT BENEFIT PLANS FINANCING COST

FOR THE YEAR ENDED DECEMBER 31	2018	2017
DB pension	(23)	(18)
OPEBs	(46)	(54)
Total interest on post-employment benefit obligations	(69)	(72)

The statements of comprehensive income include the following amounts before income taxes.

	2018	2017
Cumulative losses recognized directly in equity, January 1	(2,984)	(2,646)
Actuarial gains (losses) in other comprehensive income <sup>(1)</sup>	79	(313)
Decrease (increase) in the effect of the asset limit (2)	13	(25)
Cumulative losses recognized directly in equity, December 31	(2,892)	(2,984)

- The cumulative actuarial losses recognized in the statements of comprehensive income are \$3,138 million in 2018.
- The cumulative decrease in the effect of the asset limit recognized in the statements of comprehensive income is \$246 million in 2018.

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## COMPONENTS OF POST-EMPLOYMENT BENEFIT (OBLIGATIONS) ASSETS

The following table shows the change in post-employment benefit obligations and the fair value of plan assets.

	DB PENSI	ON PLANS	OPEB	PLANS	TO <sup>*</sup>	ΓAL
	2018	2017	2018	2017	2018	2017
Post-employment benefit obligations, January 1	(24,404)	(20,853)	(1,653)	(1,684)	(26,057)	(22,537)
Current service cost	(213)	(208)	(3)	(6)	(216)	(214)
Interest on obligations	(864)	(896)	(56)	(65)	(920)	(961)
Actuarial gains (losses) (1)	750	(1,193)	163	(28)	913	(1,221)
Net curtailment (losses) gains	(4)	(4)	_	16	(4)	12
Loss on plan transfer	_	(6)	_	_	_	(6)
Benefit payments	1,342	1,320	80	81	1,422	1,401
Employee contributions	(11)	(10)	_	_	(11)	(10)
Acquisition of MTS	_	(2,677)	_	(5)	-	(2,682)
Plan transfer	_	122	_	_	-	122
Other	_	1	_	38	-	39
Post-employment benefit obligations, December 31	(23,404)	(24,404)	(1,469)	(1,653)	(24,873)	(26,057)
Fair value of plan assets, January 1	23,945	20,563	299	280	24,244	20,843
Expected return on plan assets (2)	841	878	10	11	851	889
Actuarial (losses) gains <sup>(1)</sup>	(817)	896	(17)	12	(834)	908
Benefit payments	(1,342)	(1,320)	(80)	(81)	(1,422)	(1,401)
Employer contributions	433	305	75	77	508	382
Employee contributions	11	10	-	_	11	10

Acquisition of MTS	_	2,735	-	_	_	2,735
Plan transfer	_	(122)	_	_	-	(122)
Fair value of plan assets, December 31	23,071	23,945	287	299	23,358	24,244
Plan deficit	(333)	(459)	(1,182)	(1,354)	(1,515)	(1,813)
Effect of asset limit	(20)	(33)	_		(20)	(33)
Post-employment benefit liability, December 31	(353)	(492)	(1,182)	(1,354)	(1,535)	(1,846)
Post-employment benefit assets included in other non-current assets	331	262	-	_	331	262
Post-employment benefit obligations	(684)	(754)	(1,182)	(1,354)	(1,866)	(2,108)

(1) Actuarial gains (losses) include experience (losses) gains of (\$693 million) in 2018 and \$911 million in 2017.

(2) The actual return on plan assets was \$17 million or 0.2% in 2018 and \$1,797 million or 8.2% in 2017.

On January 15, 2016, MTS completed the sale of its wholly-owned subsidiaries Allstream Inc., Allstream Fibre U.S., and Delphi Solutions Corp. (collectively, Allstream), to Zayo Group Holdings Inc. As part of the sale agreement, MTS retained Allstream's two existing DB pension plans including the benefit obligations for retirees and other former employees. On October 31, 2017, we completed the transfer of assets and liabilities related to pre-closing service obligations for Allstream's active employees from the existing Allstream DB pension plans to two new Zayo Canada Inc. pension plans.

#### **FUNDED STATUS OF POST-EMPLOYMENT BENEFIT PLANS COST**

The following table shows the funded status of our post-employment benefit obligations.

		FUNDED		PART	IALLY FUNDED (1	)		UNFUNDED (2)			TOTAL	
	DEC. 31,	DEC. 31,	JAN 1,	DEC. 31,	DEC. 31,	JAN 1,	DEC. 31,	DEC. 31,	JAN 1,	DEC. 31,	DEC. 31,	JAN 1,
	2018	2017	2017	2018	2017	2017	2018	2017	2017	2018	2017	2017
Present value of post- employment benefit												
obligations	(22,765)	(23,746)	(20,249)	(1,816)	(1,976)	(1,995)	(292)	(335)	(293)	(24,873)	(26,057)	(22,537)
Fair value of plan assets	23,018	23,894	20,520	340	350	323			_	23,358	24,244	20,843
Plan surplus (deficit)	253	148	271	(1,476)	(1,626)	(1,672)	(292)	(335)	(293)	(1,515)	(1,813)	(1,694)

(1) The partially funded plans consist of supplementary executive retirement plans (SERPs) for eligible employees and OPEBs. The company partially funds the SERPs through letters of credit and a retirement compensation arrangement account with Canada Revenue Agency. Certain paid-up life insurance benefits are funded through life insurance contracts. Our unfunded plans consist of OPEBs, which are pay-as-you-go.

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#### SIGNIFICANT ASSUMPTIONS

We used the following key assumptions to measure the post-employment benefit obligations and the net benefit plans cost for the DB pension plans and OPEB plans. These assumptions are long-term, which is consistent with the nature of post-employment benefit plans.

	DB PENSION PLANS AND OPEB PLANS				
	DECEMBER 31,	DECEMBER 31,			
AS AT	2018	2017	<b>JANUARY 1, 2017</b>		
Post-employment benefit obligations					
Discount rate	3.8%	3.6%	4.0%		
Rate of compensation increase	2.25%	2.25%	2.25%		
Cost of living indexation rate (1)	1.6%	1.6%	1.6%		
Life expectancy at age 65 (years)	23.1	23.2	23.1		

(1) Cost of living indexation rate is only applicable to DB pension plans.

	DB PENSION PLANS AND OPEB PL		
FOR THE YEAR ENDED DECEMBER 31	2018	2017	
Net post-employment benefit plans cost			
Discount rate	3.7%	4.2%	
Rate of compensation increase	2.25%	2.25%	
Cost of living indexation rate (1)	1.6%	1.6%	
Life expectancy at age 65 (years)	23.2	23.1	

(1) Cost of living indexation rate is only applicable to DB pension plans.

The weighted average duration of the post-employment benefit obligation is 14 years.

We assumed the following trend rates in healthcare costs:

- an annual increase in the cost of medication of 7% for 2018 decreasing to 4.5% over 20 years
- an annual increase in the cost of covered dental benefits of 4%
- an annual increase in the cost of covered hospital benefits of 3.3%
- an annual increase in the cost of other covered healthcare benefits of 3%

Assumed trend rates in healthcare costs have a significant effect on the amounts reported for the healthcare plans.

The following table shows the effect of a 1% change in the assumed trend rates in healthcare costs.

EFFECT ON POST-EMPLOYMENT		
BENEFITS – INCREASE/(DECREASE)	1% INCREASE	1% DECREASE
Total service and interest cost	5	(3)
Post-employment benefit obligations	111	(90)

## SENSITIVITY ANALYSIS

The following table shows a sensitivity analysis of key assumptions used to measure the net post-employment benefit obligations and the net post-employment benefit plans cost for our DB pension plans and OPEB plans.

		IMPACT ON NET POST-EMPLOYMENT BENEFIT PLANS COST FOR 2018 – INCREASE/(DECREASE)		IMPACT ON POST-EMPLOYMENT BENEFIT OBLIGATIONS AT DECEMBER 31, 2018 - INCREASE/(DECREASE)	
	CHANGE IN ASSUMPTION	INCREASE IN ASSUMPTION	DECREASE IN ASSUMPTION	INCREASE IN ASSUMPTION	DECREASE IN ASSUMPTION
Discount rate	0.5%	(77)	65	(1,605)	1,716
Life expectancy at age 65	1 year	35	(34)	796	(771)

The investment strategy for the post-employment benefit plan assets is to maintain a diversified portfolio of assets invested in a prudent manner to maintain the security of funds.

The following table shows the target allocations for 2018 and the allocation of our post-employment benefit plan assets at December 31, 2018 and 2017, and at January 1, 2017.

		GHTED ERAGE			
		TARGET ALLOCATION TOTAL PLAN ASSETS FAIR VALUE			
ASSET CATEGORY		2018	DECEMBER 31, 2018	DECEMBER 31, 2017	JANUARY 1, 2017
Equity securities	<b>20</b> %	<b>-40</b> %	20%	22%	22%
Debt securities	60%—	100%	64%	65%	68%
Alternative investments	0%	<b>-40</b> %	16%	13%	10%
Total			100%	100%	100%

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The following table shows the fair value of the DB pension plan assets for each category.

	DECEMBER 31,	DECEMBER 31,	
AS AT	2018	2017	JANUARY 1, 2017
Observable markets data			
Equity securities			
Canadian	844	1,045	901
Foreign	3,770	4,349	3,682
Debt securities			
Canadian	12,457	13,126	12,469
Foreign	2,004	1,890	1,068
Money market	327	491	387
Non-observable markets inputs			
Alternative investments			
Private equities	1,804	1,484	1,164
Hedge funds	1,014	965	726
Real estate	758	484	55
Other	93	111	111
Total	23,071	23,945	20,563

Equity securities included approximately \$8 million of BCE common shares, or 0.03% of total plan assets, at December 31, 2018, approximately \$13 million of BCE common shares, or 0.05% of total plan assets, at December 31, 2017 and approximately \$17 million of BCE common shares, or 0.08% of total plan assets, at January 1, 2017.

Debt securities included approximately \$68 million of Bell Canada debentures, or 0.30% of total plan assets, at December 31, 2018, approximately \$11 million of Bell Canada debentures, or 0.05% of total plan assets, at December 31, 2017 and approximately \$15 million of Bell Canada debentures, or 0.07% of total plan assets, at January 1, 2017.

Alternative investments included the pension plan's investment in MLSE of \$135 million, or 0.59% of total plan assets, at December 31, 2018, \$135 million, or 0.56% of total plan assets, at December 31, 2017, and \$135 million, or 0.66% of total plan assets, at January 1, 2017.

The Bell Canada pension plan has an investment arrangement which hedges part of its exposure to potential increases in longevity, which covers approximately \$5 billion of post-employment benefit obligations. The fair value of the arrangement is included within other alternative investments. As a hedging arrangement of the pension plan, the transaction requires no cash contributions from BCE.

## **CASH FLOWS**

We are responsible for adequately funding our DB pension plans. We make contributions to them based on various actuarial cost methods that are permitted by pension regulatory bodies. Contributions reflect actuarial assumptions about future investment returns, salary projections and future service benefits. Changes in these factors could cause actual future contributions to differ from our current estimates and could require us to increase contributions to our post-employment benefit plans in the future, which could have a negative effect on our liquidity and financial performance.

We contribute to the DC pension plans as employees provide service.

The following table shows the amounts we contributed to the DB and DC pension plans and the payments made to beneficiaries under OPEB plans.

	DB PLANS (1)		DC	PLANS	OPEB PLANS		
FOR THE YEAR ENDED DECEMBER 31	2018	2017	2018	2017	2018	2017	
Contributions	(433)	(305)	(106)	(108)	(75)	(77)	

<sup>(1)</sup> Includes voluntary contributions of \$240 million in 2018 and \$100 million in 2017.

We expect to contribute approximately \$180 million to our DB pension plans in 2019, subject to actuarial valuations being completed. We expect to pay approximately \$80 million to beneficiaries under OPEB plans and to contribute approximately \$115 million to the DC pension plans in 2019.

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## Note 25 Other non-current liabilities

		DECEMBER 31,	DECEMBER 31,	
AS AT	NOTE	2018	2017	JANUARY 1, 2017
Long-term disability benefits obligation		288	322	302
Provisions	23	305	273	273
CRTC deferral account obligation	26	92	96	104
CRTC tangible benefits obligation	26	23	73	115
Other (1)		289	287	274
Total other non-current liabilities		997	1,051	1,068

## Note 26 Financial and capital management

#### FINANCIAL MANAGEMENT

Management's objectives are to protect BCE and its subsidiaries on a consolidated basis against material economic exposures and variability of results from various financial risks that include credit risk, liquidity risk, foreign currency risk, interest rate risk and equity price risk.

#### **DERIVATIVES**

We use derivative instruments to manage our exposure to foreign currency risk, interest rate risk and changes in the price of BCE common shares under our share-based payment plans.

The following derivative instruments were outstanding during 2018 and/or 2017:

- foreign currency forward contracts and options that manage the foreign currency risk of certain anticipated purchases and sales
- cross currency basis swaps that hedge foreign currency risk on a portion of our debt due within one year and long-term debt
- forward contracts on BCE common shares that mitigate the cash flow exposure related to share-based payment plans

#### **FAIR VALUE**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Certain fair value estimates are affected by assumptions we make about the amount and timing of future cash flows and discount rates, all of which reflect varying degrees of risk. Income taxes and other expenses that would be incurred on disposition of financial instruments are not reflected in the fair values. As a result, the fair values are not the net amounts that would be realized if these instruments were settled.

The carrying values of our cash and cash equivalents, trade and other receivables, dividends payable, trade payables and accruals, compensation payable, severance and other costs payable, interest payable, notes payable and loans secured by trade receivables approximate fair value as they are short-term.

The following table provides the fair value details of financial instruments measured at amortized cost in the statements of financial position.

				DECEMBER	31, 2018	DECEMBER	31, 2017	JANUARY 1	, 2017
	CLASSIFICATION	FAIR VALUE METHODOLOGY	NOTE	CARRYING VALUE	FAIR VALUE	CARRYING VALUE	FAIR VALUE	CARRYING VALUE	FAIR VALUE
CRTC tangible benefits obligation	Trade payables and other liabilities and non-current liabilities	Present value of estimated future cash flows discounted using observable market interest rates	20, 25	61	61	111	110	166	169
CRTC deferral account obligation	Trade payables and other liabilities and non-current liabilities	Present value of estimated future cash flows discounted using observable market interest rates	20, 25	108	112	124	128	136	145
Debt securities, finance leases and other debt	Debt due within one year and long-term debt	Quoted market price of debt or present value of future cash flows discounted using observable market interest rates	21, 22	20,285	21,482	19,321	21,298	17.879	20,093

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The following table provides the fair value details of financial instruments measured at fair value in the statements of financial position.

ACTIVE MARKETS						FAIR VALUE	
CLASSIFICATION  CLASSIFICATION					QUOTED PRICES IN		
CLASSFICATION  NOTE  ASSET (LABILITY)  (LEVEL 1)  (LEVEL 2)  (LEVEL 2)  (LEVEL 3)  (LEVEL 4)  (LEVEL 3)  (LEVEL 3)  (LEVEL 3)  (LEVEL 3)  (LEVEL 3)  (LEVEL 4)  (LEVEL 5)  (LEVE				CARRYING VALUE		OBSERVABLE	NON-OBSERVABLE
December 31, 2018  Derivative financial instruments  Other current assets, trade payables and other liabilities  Other non-current assets and liabilities  Other non-current assets, trade payables and other liabilities  Other current assets, trade payables and other liabilities  Other liabilities  Other current assets, trade payables and other liabilities  Other current assets and liabilities  Other non-current assets and liabilities  In a liabilities  Other non-current assets and liabilities  Other non-current assets and liabilities  Other non-current assets and liabilities  In a liabilities  Other non-current assets and liabilities  Other non-current assets and liabilities  In a liabilities  Other non-current assets and liabilities  Other non-current assets and liabilities  Other non-current assets and liabilities  In a liabilities  Other non-current assets and liabilities  Other non-current assets, trade payables and other liabilities, other non-current assets and other liabilities.				OF			
Publicity-traded and privately-held of the non-current assets 18 110 1 - 108 newstments  Derivative financial instruments Other current assets, trade payables and other liabilities, other non-current assets and liabilities  MLSE financial liability (3) Trade payables and other liabilities 20 (135) (138 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.		CLASSIFICATION	NOTE	ASSET (LIABILITY)	(LEVEL 1)	(LEVEL 2) <sup>(1)</sup>	(LEVEL 3) <sup>(2</sup>
Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities  MLSE financial liability (3)  Trade payables and other liabilities  Other  Other non-current assets and liabilities  December 31, 2017  Definancial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities  Other current assets, trade payables and other liabilities, other non-current assets and liabilities  Other other and liabilities  Other on-current assets and liabilities  Other current assets and liabilities and other liabilities, other non-current assets and liabilities and other liabilities, other non-current assets and liabilities and other liabilities, other non-current assets and liabilities							
and other liabilities other non-current assets and liabilities  MLSE financial liability (3)  Trade payables and other liabilities  20 (135)  — — (138  Other Other non-current assets and liabilities  December 31, 2017  Publicly-traded and privately-held nvestments  Derivative financial instruments  Other current assets, trade payables and other liabilities  MLSE financial liability (3)  Trade payables and other liabilities  Other current assets  18 103 1 — (48)  — (48)  — — (138  Other non-current assets and liabilities  MLSE financial liability (3)  Trade payables and other liabilities  Other on-current assets  60 — 106 (46  Danuary 1, 2017  Publicly-traded and privately-held nvestments  Other non-current assets  18 103 1 — 102  According to the payable and other liabilities  Derivative financial instruments  Other non-current assets  18 103 1 — 102  According to the payable and other liabilities and other liabilities  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities		Other non-current assets	18	110	1	-	109
Other non-current assets and liabilities  December 31, 2017  Publicly-traded and privately-held other non-current assets  Other current assets, trade payables and other liabilities, other non-current assets and liabilities  MLSE financial liability (3)  Trade payables and other liabilities  Other on-current assets and liabilities  Other on-current assets and liabilities  Derivative financial liability (3)  Trade payables and other liabilities  Other on-current assets and liabilities  Derivative financial liability (3)  Other on-current assets and liabilities  Derivative financial liability (3)  Other on-current assets and liabilities  Derivative financial liabilities  Other on-current assets 18  103  1  - 106  44  Derivative financial instruments  Other non-current assets  18  103  1  - 106  106  - 106	Derivative financial instruments	and other liabilities, other non-current		181	-	181	-
and liabilities  December 31, 2017  Publicly-traded and privately-held investments  Derivative financial instruments  Other current assets, trade payables and other liabilities  MLSE financial liability (3)  Trade payables and other liabilities  Other  Other non-current assets and liabilities  Derivative financial instruments  LSE financial liability (3)  Trade payables and other liabilities  Derivative financial instruments  Other non-current assets and liabilities  Derivative financial instruments  Other non-current assets and liabilities  Derivative financial instruments  Other current assets, trade payables and other liabilities  Derivative financial instruments  Other current assets, trade payables and other liabilities  Derivative financial instruments  Other current assets, trade payables and other liabilities  166 - 166	MLSE financial liability <sup>(3)</sup>	Trade payables and other liabilities	20	(135)	-	-	(135
Publicly-traded and privately-held investments  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities  MLSE financial liability (3)  Trade payables and other liabilities  Other non-current assets and liabilities  Other non-current assets and liabilities  Derivative financial instruments  Other non-current assets and liabilities  18 103 1 - 106 (46 146 146 146 146 146 146 146 146 146 1	Other			43	-	114	(71
Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities  MLSE financial liability (3)  Trade payables and other liabilities  Other non-current assets and liabilities  Other and liabilities  Derivative financial instruments  Other non-current assets  18 103 1 - 102  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities  Other non-current assets 18 103 1 - 102  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets 166 - 166 - 166 - 166	December 31, 2017						
and other liabilities, other non-current assets and liabilities  MLSE financial liability (3)  Trade payables and other liabilities  20 (135) (135)  Other  Other non-current assets 60 - 106 (46)  and liabilities  January 1, 2017  Publicly-traded and privately-held investments  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets 166 - 1		Other non-current assets	18	103	1	-	102
Other Other non-current assets 60 - 106 (46)  Publicly-traded and privately-held nvestments  Derivative financial instruments  Other current assets, trade payables and other liabilities.	Derivative financial instruments	and other liabilities, other non-current		(48)	-	(48)	-
Anuary 1, 2017  Publicly-traded and privately-held investments  Other non-current assets 18 103 1 - 102 investments  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities	MLSE financial liability (3)	Trade payables and other liabilities	20	(135)	_	_	(135
Publicly-traded and privately-held investments  Other non-current assets  18 103 1 - 102 investments  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities	Other			60	_	106	(46
investments  Derivative financial instruments  Other current assets, trade payables and other liabilities, other non-current assets and liabilities	January 1, 2017						
and other liabilities, other non-current assets and liabilities		Other non-current assets	18	103	1	_	102
MLSE financial liability (3) Trade payables and other liabilities 20 (135) – – (135)	Derivative financial instruments	and other liabilities, other non-current		166	-	166	-
	MLSE financial liability <sup>(3)</sup>	Trade payables and other liabilities	20	(135)	_	_	(13

Other Other non-current assets 35 88 (53)and liabilities

- Observable market data such as equity prices, interest rates, swap rate curves and foreign currency exchange rates.
- Non-observable market inputs such as discounted cash flows and earnings multiples. A reasonable change in our assumptions would not result in a significant increase (decrease) to our level 3 financial instruments
- Represents BCE's obligation to repurchase the Master Trust Fund's 9% interest in MLSE at a price not less than an agreed minimum price should the Master Trust Fund exercise its put option. The obligation to repurchase is marked to market each reporting period and the gain or loss is recorded in Other expense in the income statements. The option has been exercisable since 2017

#### **CREDIT RISK**

We are exposed to credit risk from operating activities and certain financing activities, the maximum exposure of which is represented by the carrying amounts reported in the statements of financial position.

We are exposed to credit risk if counterparties to our trade receivables and derivative instruments are unable to meet their obligations. The concentration of credit risk from our customers is minimized because we have a large and diverse customer base. There was minimal credit risk relating to derivative instruments at December 31, 2018 and 2017. We deal with institutions that have investment-grade credit ratings, and as such we expect that they will be able to meet their obligations. We regularly monitor our credit risk and credit exposure.

The following table provides the change in allowance for doubtful accounts for trade receivables.

	NOTE	2018	2017
Balance, January 1		(54)	(60)
Adoption of IFRS 9 (1)		(4)	_
Additions		(84)	(99) 105
Usage		91	105
Balance, December 31	11	(51)	(54)

(1) We adopted IFRS 9, Financial Instruments, effective January 1, 2018. See Note 2, Significant accounting policies, for additional details.

In many instances, trade receivables are written off directly to bad debt expense if the account has not been collected after a predetermined period of time.

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The following table provides further details on trade receivables not impaired.

	DECEMBER 31,	DECEMBER 31,	
AS AT	2018	2017	JANUARY 1, 2017
Trade receivables not past due	2,091	2,255	2,192
Trade receivables past due and not impaired			
Under 60 days	508	491	286
60 to 120 days	304	279	360
Over 120 days	72	56	75
Trade receivables, net of allowance for doubtful accounts	2,975	3,081	2,913

The following table provides the change in allowance for doubtful accounts for contract assets.

	NOTE	2018	2017
Balance, January 1		(96)	(92)
Additions		(50)	(92) (39)
Usage		55	35
Balance, December 31		(91)	(96)
Current		(44)	(47)
Non-current		(47)	(49)
Balance, December 31	13	(91)	(96)

## LIQUIDITY RISK

Our cash and cash equivalents, cash flows from operations and possible capital markets financing are expected to be sufficient to fund our operations and fulfill our obligations as they become due. Should our cash requirements exceed the above sources of cash, we would expect to cover such a shortfall by drawing on existing committed bank facilities and new ones, to the extent available.

The following table is a maturity analysis for recognized financial liabilities at December 31, 2018 for each of the next five years and thereafter.

AT DECEMBER 31, 2018	NOTE	2019	2020	2021	2022	2023	THERE- AFTER	TOTAL
Long-term debt	22	59	1,453	2,275	1,739	1,622	11,079	18,227
Notes payable	21	3,201	-	-	-	-	-	3,201
Minimum future lease payments under finance leases	15	586	513	344	276	238	667	2,624
Loan secured by trade receivables	21	919	_	_	_	_	_	919
Interest payable on long-term debt, notes payable and loan secured by trade receivables		866	751	709	648	581	6,671	10,226
Net interest receipts on cross currency basis swaps		(6)	(6)	(6)	(6)	(6)	(134)	(164)
MLSE financial liability	20	135	-	-	-	-	_	135
Total		5,760	2,711	3,322	2,657	2,435	18,283	35,168

We are also exposed to liquidity risk for financial liabilities due within one year as shown in the statements of financial position.

## **MARKET RISK**

## **CURRENCY EXPOSURES**

We use forward contracts, options and cross currency basis swaps to manage foreign currency risk related to anticipated purchases and sales and certain foreign currency debt.

In 2018, we entered into cross currency basis swaps with a notional amount of \$1,150 million in U.S. dollars (\$1,493 million in Canadian dollars). These cross currency basis swaps are used to hedge the U.S. currency exposure of our Series US-1 Notes maturing in 2048. See Note 22, Long-term debt, for additional details.

In 2017, we settled a cross currency basis swap with a notional amount of \$357 million in U.S. dollars (\$480 million in Canadian dollars) used to hedge borrowings under a credit facility that was repaid in 2017. See Note 22, Long-term debt, for additional details.

A 10% depreciation (appreciation) in the value of the Canadian dollar relative to the U.S. dollar would result in a loss (gain) of \$2 million (nil) recognized in net earnings at December 31, 2018 and a gain (loss) of \$140 million (\$132 million) recognized in Other comprehensive income (loss) at December 31, 2018, with all other variables held constant.

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The following table provides further details on our outstanding foreign currency forward contracts as at December 31, 2018.

	BUY	AMOUNT	SELL	AMOUNT		
TYPE OF HEDGE	CURRENCY	TO RECEIVE	CURRENCY	TO PAY	MATURITY	HEDGED ITEM
Cash flow	USD	2,329	CAD	3,077	2019	Commercial paper
Cash flow	USD	779	CAD	973	2019	Anticipated transactions
Cash flow	CAD	15	USD	12	2019	Anticipated transactions
Cash flow	USD	256	CAD	324	2020-2021	Anticipated transactions
Economic	USD	120	CAD	153	2019	Anticipated transactions
Economic – call options	USD	48	CAD	60	2020	Anticipated transactions
Economic – put options	USD	60	CAD	74	2019-2020	Anticipated transactions

#### INTEREST RATE EXPOSURES

A 1% increase (decrease) in interest rates would result in a decrease (increase) of \$31 million in net earnings at December 31, 2018.

#### **EQUITY PRICE EXPOSURES**

We use equity forward contracts on BCE's common shares to economically hedge the cash flow exposure related to the settlement of equity settled share-based compensation plans and the equity price risk related to a cash-settled share-based payment plan. See Note 28,

Share-based payments, for details on our share-based payment arrangements. The fair value of our equity forward contracts at December 31, 2018 was a liability of \$73 million (December 31, 2017 – \$45 million, and January 1, 2017 – \$111 million).

A 5% increase (decrease) in the market price of BCE's common shares at December 31, 2018 would result in a gain (loss) of \$34 million recognized in net earnings for 2018, with all other variables held constant.

#### **CAPITAL MANAGEMENT**

We have various capital policies, procedures and processes which are utilized to achieve our objectives for capital management. These include optimizing our cost of capital and maximizing shareholder return while balancing the interests of our stakeholders.

Our definition of capital includes equity attributable to BCE shareholders, debt, and cash and cash equivalents.

The key ratios that we use to monitor and manage our capital structure are a net debt leverage ratio (1) and an adjusted EBITDA to net interest expense ratio (2). In 2018 and 2017, our net debt leverage ratio target range was 1.75 to 2.25 times adjusted EBITDA and our adjusted EBITDA to net interest expense ratio target was greater than 7.5 times. We monitor our capital structure and make adjustments, including to our dividend policy, as required. At December 31, 2018, we had exceeded the limit of our internal net debt leverage ratio target range by 0.47.

These ratios do not have any standardized meaning under IFRS. Therefore, they are unlikely to be comparable to similar measures presented by other issuers. We use, and believe that certain investors and analysts use, our net debt leverage ratio and adjusted EBITDA to net interest expense ratio as measures of financial leverage and health of the company.

The following table provides a summary of our key ratios.

AT DECEMBER 31	2018	2017
Net debt leverage ratio	2.72	2.67
Adjusted EBITDA to net interest expense ratio	9.00	9.23

In Q1 2018, BCE completed a normal course issuer bid program (NCIB). See Note 27, Share capital, for additional details.

On February 6, 2019, the board of directors of BCE approved an increase of 5.0% in the annual dividend on BCE's common shares, from \$3.02 to \$3.17 per common share. In addition, the board of directors of BCE declared a quarterly dividend of 0.7925 per common share, payable on April 15, 2019 to shareholders of record at March 15, 2019.

On February 7, 2018, the board of directors of BCE approved an increase of 5.2% in the annual dividend on BCE's common shares, from \$2.87 to \$3.02 per common share.

- (1) Our net debt leverage ratio represents net debt divided by adjusted EBITDA. We define net debt as debt due within one year plus long-term debt and 50% of preferred shares less cash and cash equivalents as shown in our statements of financial position. Adjusted EBITDA is defined as operating revenues less operating costs as shown in our income statements.
- position. Adjusted EBITDA is defined as operating revenues less operating costs as shown in our income statements.

  (2) Our adjusted EBITDA to net interest expense ratio represents adjusted EBITDA divided by net interest expense. Adjusted EBITDA is defined as operating revenues less operating costs as shown in our income statements. Net interest expense is net interest expense as shown in our statements of cash flows and 50% of declared preferred share dividends as shown in our income statements.

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## Note 27 Share capital

## PREFERRED SHARES

BCE's articles of amalgamation, as amended, provide for an unlimited number of First Preferred Shares and Second Preferred Shares, all without par value. The terms set out in the articles authorize BCE's directors to issue the shares in one or more series and to set the number of shares and the conditions for each series.

The following table provides a summary of the principal terms of BCE's First Preferred Shares as at December 31, 2018. There were no Second Preferred Shares issued and outstanding at December 31, 2018. BCE's articles of amalgamation, as amended, describe the terms and conditions of these shares in detail.

						NUMBER C	F SHARES		STATED CAPITAL	
SERIES	ANNUAL DIVIDEND RATE	CONVERTIBLE INTO	CONVERSION DATE	REDEMPTION DATE	REDEMPTION PRICE	AUTHORIZED	ISSUED AND OUTSTANDING	DECEMBER 31, 2018	DECEMBER 31, 2017	JANUARY 1, 2017
Q	floating	Series R	December 1, 2025		\$25.50	8,000,000	_	_	_	_
R <sup>(1)</sup>	4.13%	Series Q	December 1, 2020	December 1, 2020	\$25.00	8,000,000	8,000,000	200	200	200
S	floating	Series T	November 1, 2021	At any time	\$25.50	8,000,000	3,513,448	88	88	88
T (1)	3.019%	Series S	November 1, 2021	November 1, 2021	\$25.00	8,000,000	4,486,552	112	112	112
Υ	floating	Series Z	December 1, 2022	At any time	\$25.50	10,000,000	8,081,491	202	202	219
Z (1)	3.904%	Series Y	December 1, 2022	December 1, 2022	\$25.00	10,000,000	1,918,509	48	48	31
AA (1)	3.61%	Series AB	September 1, 2022	September 1, 2022	\$25.00	20,000,000	11,398,396	291	291	259
AB	floating	Series AA	September 1, 2022	At any time	\$25.50	20,000,000	8,601,604	219	219	251

AC <sup>(1)</sup>	4.38%	Series AD	March 1, 2023	March 1, 2023	\$25.00	20,000,000	10,029,691	256	129	129
AD	floating	Series AC	March 1, 2023	At any time	\$25.50	20,000,000	9,970,309	254	381	381
AE	floating	Series AF	February 1, 2020	At any time	\$25.50	24,000,000	9,292,133	232	232	232
AF <sup>(1)</sup>	3.11%	Series AE	February 1, 2020	February 1, 2020	\$25.00	24,000,000	6,707,867	168	168	168
AG <sup>(1)</sup>	2.80%	Series AH	May 1, 2021	May 1, 2021	\$25.00	22,000,000	4,985,351	125	125	125
AH	floating	Series AG	May 1, 2021	At any time	\$25.50	22,000,000	9,014,649	225	225	225
AI (1)	2.75%	Series AJ	August 1, 2021	August 1, 2021	\$25.00	22,000,000	5,949,884	149	149	149
AJ	floating	Series Al	August 1, 2021	At any time	\$25.50	22,000,000	8,050,116	201	201	201
AK (1)	2.954%	Series AL	December 31, 2021	December 31, 2021	\$25.00	25,000,000	22,745,921	569	569	569
AL (2)	floating	Series AK	December 31, 2021	At any time		25,000,000	2,254,079	56	56	56
AM <sup>(1)</sup>	2.764%	Series AN	March 31, 2021	March 31, 2021	\$25.00	30,000,000	9,546,615	218	218	218
AN (2)	floating	Series AM	March 31, 2021	At any time		30,000,000	1,953,385	45	45	45
AO (1)	4.26%	Series AP	March 31, 2022	March 31, 2022	\$25.00	30,000,000	4,600,000	118	118	118
AP (3)	floating	Series AO	March 31, 2027			30,000,000	_	-	_	_
AQ (1)	4.812%	Series AR	September 30, 2023	September 30, 2023	\$25.00	30,000,000	9,200,000	228	228	228
AR (3)	floating	Series AQ	September 30, 2028			30,000,000	_	_	_	
								4,004	4,004	4,004

(1) BCE may redeem each of these series of First Preferred Shares on the applicable redemption date and every five years after that date.

(2) BCE may redeem Series AL and AN First Preferred Shares at \$25.00 per share on December 31, 2021 and March 31, 2021, respectively, and every five years thereafter (each, a Series conversion date). Alternatively, BCE may redeem Series AL or AN First Preferred Shares at \$25.00 per share on any date which is not a Series conversion date for the applicable series of First Preferred Shares.

(3) If Series AP or AR First Preferred Shares are issued on March 31, 2022 and September 30, 2023 respectively, BCE may redeem such shares at \$25.00 per share on March 31, 2027 and September 30, 2028, respectively, and every five years thereafter (each, a Series conversion date). Alternatively, BCE may redeem Series AP or AR First Preferred Shares at \$25.50 per share on any date which is not a Series conversion date for the applicable series of First Preferred Shares.

#### **VOTING RIGHTS**

All of the issued and outstanding First Preferred Shares at December 31, 2018 are non-voting, except under special circumstances, when the holders are entitled to one vote per share.

#### PRIORITY AND ENTITLEMENT TO DIVIDENDS

The First Preferred Shares of all series rank at parity with each other and in priority to all other shares of BCE with respect to payment of dividends and with respect to distribution of assets in the event of liquidation, dissolution or winding up of BCE.

Holders of Series R, T, Z, AA, AC, AF, AG, AI, AK, AM, AO and AQ First Preferred Shares are entitled to fixed cumulative quarterly dividends. The dividend rate on these shares is reset every five years, as set out in BCE's articles of amalgamation, as amended.

Holders of Series S, Y, AB, AD, AE, AH and AJ First Preferred Shares are entitled to floating adjustable cumulative monthly dividends. The floating dividend rate on these shares is calculated every month, as set out in BCE's articles of amalgamation, as amended.

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Holders of Series AL and AN First Preferred Shares are entitled to floating cumulative quarterly dividends. The floating dividend rate on these shares is calculated every quarter, as set out in BCE's articles of amalgamation, as amended.

Dividends on all series of First Preferred Shares are paid as and when declared by the board of directors of BCE.

## **CONVERSION FEATURES**

All of the issued and outstanding First Preferred Shares at December 31, 2018 are convertible at the holder's option into another associated series of First Preferred Shares on a one-for-one basis according to the terms set out in BCE's articles of amalgamation, as amended.

## CONVERSION AND DIVIDEND RATE RESET OF FIRST PREFERRED SHARES

The annual fixed dividend rate on BCE's Cumulative Redeemable First Preferred Shares, Series AQ, was reset for the next five years, effective September 30, 2018, at 4.812% from 4.25%.

On March 1, 2018, 397,181 of BCE's 5,069,935 fixed-rate Cumulative Redeemable First Preferred Shares, Series AC (Series AC Preferred Shares) were converted, on a one-for-one basis, into floating rate Cumulative Redeemable First Preferred Shares, Series AD (Series AD Preferred Shares). In addition, on March 1, 2018, 5,356,937 of BCE's 14,930,065 Series AD Preferred Shares were converted, on a one-for-one basis, into Series AC Preferred Shares.

The annual fixed dividend rate on BCE's Series AC Preferred Shares was reset for the next five years, effective March 1, 2018, at 4.38% from 3.55%. The Series AD Preferred Shares continue to pay a monthly floating cash dividend.

## COMMON SHARES AND CLASS B SHARES

BCE's articles of amalgamation provide for an unlimited number of voting common shares and non-voting Class B shares, all without par value. The common shares and the Class B shares rank equally in the payment of dividends and in the distribution of assets if BCE is liquidated, dissolved or wound up, after payments due to the holders of preferred shares. No Class B shares were outstanding at December 31, 2018 and 2017 and January 1, 2017.

The following table provides details about the outstanding common shares of BCE.

		2018	2018		
	NOTE	NUMBER OF	STATED	NUMBER OF	STATED
0.11 12 1	NOTE	SHARES	CAPITAL	SHARES	CAPITAL
Outstanding, January 1		900,996,640	20,091	870,706,332	18,370
Shares issued for the acquisition of AlarmForce	3	22,531	1	-	_
Shares issued for the acquisition of MTS	3	-	-	27,642,714	1,594
Shares issued under employee stock option plan	28	266,941	13	2,555,863	122
Repurchase of common shares		(3,085,697)	(69)	_	_
Shares issued under ESP		-	-	91,731	5
Outstanding, December 31	·	898.200.415	20.036	900.996.640	20.091

In Q1 2018, BCE repurchased and canceled 3,085,697 common shares for a total cost of \$175 million through a NCIB. Of the total cost, \$69 million represents stated capital and \$3 million represents the reduction of the contributed surplus attributable to these common shares. The remaining \$103 million was charged to the deficit.

## CONTRIBUTED SURPLUS

Contributed surplus in 2018 and 2017 includes premiums in excess of par value upon the issuance of BCE common shares and share-based compensation expense net of settlements.

## Note 28 Share-based payments

The following share-based payment amounts are included in the income statements as operating costs.

FOR THE YEAR ENDED DECEMBER 31 2017

ESP	(29)	(28)
RSUs/PSUs	(50)	(44)
Other <sup>(1)</sup>	(10)	(9)
Total share-based payments	(89)	(81)

(1) Includes DSP, DSUs and stock options

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#### **DESCRIPTION OF THE PLANS**

#### **ESP**

The ESP is designed to encourage employees of BCE and its participating subsidiaries to own shares of BCE. Each year, employees can choose to have a certain percentage of their eligible annual earnings withheld through regular payroll deductions for the purchase of BCE common shares. In some cases, the employer also will contribute a percentage of the employee's eligible annual earnings to the plan, up to a specified maximum. Dividends are credited to the participant's account on each dividend payment date and are equivalent in value to the dividends paid on BCE common shares.

The ESP allows employees to contribute up to 12% of their annual earnings with a maximum employer contribution of 2%.

Employer contributions to the ESP and related dividends are subject to employees holding their shares for a two-year vesting period.

The trustee of the ESP buys BCE common shares for the participants on the open market, by private purchase or from treasury. BCE determines the method the trustee uses to buy the

At December 31, 2018, 5,591,566 common shares were authorized for issuance from treasury under the ESP.

The following table summarizes the status of unvested employer contributions at December 31, 2018 and 2017.

NUMBER OF ESP SHARES	2018	2017
Unvested contributions, January 1	1,039,030	1,073,212
Contributions (1)	671,911	610,657
Dividends credited	56,926	49,299
Vested	(501,089)	(553,837)
Forfeited	(146,352)	(140,301)
Unvested contributions, December 31	1.120.426	1.039.030

(1) The weighted average fair value of the shares contributed was \$55 in 2018 and \$60 in 2017.

#### RSUs/PSUs

RSUs/PSUs are granted to executives and other eligible employees. The value of an RSU/PSU at the grant date is equal to the value of one BCE common share. Dividends in the form of additional RSUs/PSUs are credited to the participant's account on each dividend payment date and are equivalent in value to the dividend paid on BCE common shares

Executives and other eligible employees are granted a specific number of RSUs/PSUs for a given performance period based on their position and level of contribution. RSUs/PSUs vest fully after three years of continuous employment from the date of grant and, in certain cases, if performance objectives are met, as determined by the board of directors.

The following table summarizes outstanding RSUs/PSUs at December 31, 2018 and 2017.

NUMBER OF RSUs/PSUs	2018	2017
Outstanding, January 1	2,740,392	2,928,698
Granted (1)	1,006,586	879,626
Dividends credited	149,258	132,402
Settled	(1,027,321)	(1,096,403)
Forfeited	(56,218)	(103,931)
Outstanding, December 31	2,812,697	2,740,392
Vested December 31 (2)	880 903	985 382

- The weighted average fair value of the RSUs/PSUs granted was \$57 in 2018 and \$58 in 2017.
- The RSUs/PSUs vested on December 31, 2018 were fully settled in February 2019 with BCE common shares and/or DSUs

## **DSP**

The value of a deferred share is equal to the value of one BCE common share. Dividends in the form of additional deferred shares are credited to the participant's account on each dividend payment date and are equivalent in value to the dividend paid on BCE common shares. The liability related to the DSP is recorded in Trade payables and other liabilities in the statements of financial position and was \$26 million and \$30 million at December 31, 2018 and 2017, respectively, and \$37 million at January 1, 2017.

## **DSUs**

Eligible bonuses and RSUs/PSUs may be paid in the form of DSUs when executives or other eligible employees elect to or are required to participate in the plan. The value of a DSU at the issuance date is equal to the value of one BCE common share. For non-management directors, compensation is paid in DSUs until the minimum share ownership requirement is met; thereafter, at least 50% of their compensation is paid in DSUs. There are no vesting requirements relating to DSUs. Dividends in the form of additional DSUs are credited to the participant's account on each dividend payment date and are equivalent in value to the dividends paid on BCE common shares. DSUs are settled when the holder leaves the company.

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The following table summarizes the status of outstanding DSUs at December 31, 2018 and 2017.

NUMBER OF DSUs	2018	2017
Outstanding, January 1	4,309,528	4,131,229
Issued (1)	94,580	69,742
Settlement of RSUs/PSUs	112,675	101,066
Dividends credited	240,879	203,442
Settled	(365,665)	(195,951)
Outstanding, December 31	4,391,997	4,309,528

(1) The weighted average fair value of the DSUs issued was \$55 in 2018 and \$59 in 2017.

## **STOCK OPTIONS**

Under BCE's long-term incentive plans, BCE may grant options to executives to buy BCE common shares. The subscription price of a grant is based on the higher of:

- the volume-weighted average of the trading price on the trading day immediately prior to the effective date of the grant
- the volume-weighted average of the trading price for the last five consecutive trading days ending on the trading day immediately prior to the effective date of the grant

The following table summarizes BCE's outstanding stock options at December 31, 2018 and 2017.

	2018		2017	
		WEIGHTED AVERAGE		WEIGHTED AVERAGE
NOTE	NUMBER OF OPTIONS	EXERCISE PRICE (\$)	NUMBER OF OPTIONS	EXERCISE PRICE (\$)
Outstanding, January 1	10,490,249	55	10,242,162	52
Granted	3,888,693	56	3,043,448	59
Exercised <sup>(1)</sup>	(266,941)	42	(2,555,863)	45
Forfeited	(39,669)	58	(239,498)	58
Outstanding, December 31	14,072,332	56	10,490,249	55
Exercisable, December 31	4,399,588	52	2,013,983	45

(1) The weighted average share price for options exercised was \$55 in 2018 and \$60 in 2017.

The following table provides additional information about BCE's stock option plans at December 31, 2018.

	STOCK OPTIONS OUTSTANDING		
		WEIGHTED	WEIGHTED
		AVERAGE	AVERAGE
		REMAINING LIFE	EXERCISE PRICE
RANGE OF EXERCISE PRICES	NUMBER	(YEARS)	(\$)
\$40-\$49	1,747,042	2	46
\$50-\$59	12,232,011	5	57
\$60 & above	93,279	5	61
	14.072.332	4	56

#### ASSUMPTIONS USED IN STOCK OPTION PRICING MODEL

The fair value of options granted was determined using a variation of a binomial option pricing model that takes into account factors specific to the share incentive plans, such as the vesting period. The following table shows the principal assumptions used in the valuation.

	2018
Weighted average fair value per option granted	\$2.13
Weighted average share price	\$57
Weighted average exercise price	\$56
Dividend yield	5%
Expected volatility	12%
Risk-free interest rate	2%
Expected life (years)	4

Expected volatilities are based on the historical volatility of BCE's share price. The risk-free rate used is equal to the yield available on Government of Canada bonds at the date of grant with a term equal to the expected life of the options.

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## Note 29 Additional cash flow information

The following table provides a reconciliation of changes in liabilities arising from financing activities.

	NOTE	DEBT DUE WITHIN ONE YEAR AND LONG-TERM DEBT	DERIVATIVE TO HEDGE FOREIGN CURRENCY ON DEBT (1)	DIVIDENDS PAYABLE	OTHER LIABILITIES	TOTAL
January 1, 2018		23,393	54	678	_	24,125
Cash flows from (used in) financing activities						
Decrease in notes payable		(241)	118	_	_	(123)
Issue of long-term debt		2,996	_	-	-	2,996
Repayments of long-term debt		(2,713)	_	-	-	(2,713)
Cash dividends paid on common and preferred shares			_	(2,828)	-	(2,828)
Cash dividends paid by subsidiaries to non-controlling interests	33	_	_	(16)	_	(16)
Other financing activities		(42)	_		(35)	(77)
Total cash flows from (used in) financing activities excluding equity		-	118	(2,844)	(35)	(2,761)
Non-cash changes arising from						
Finance lease additions		414	_	-	-	414
Dividends declared on common and preferred shares		_	_	2,856	_	2,856
Dividends declared by subsidiaries to non-controlling interests		_	_	5	_	5
Effect of changes in foreign exchange rates		341	(341)	-	-	-
Business acquisitions		96	_	_	_	96
Other		161	-	(4)	35	192
Total non-cash changes		1,012	(341)	2,857	35	3,563
December 31, 2018		24,405	(169)	691	_	24,927

(1) Included in Other current assets and Other non-current assets in the statement's of financial position.

		DEBT DUE WITHIN	DERIVATIVE TO			
		ONE YEAR AND	HEDGE FOREIGN			
	NOTE	LONG-TERM DEBT	CURRENCY ON DEBT (1)	DIVIDENDS PAYABLE	OTHER LIABILITIES	TOTAL
January 1, 2017		21,459	(31)	617	_	22,045
Cash flows from (used in) financing activities		·	, ,			
Increase in notes payable		452	(119)	_	_	333
Issue of long-term debt		3,011	`	_	_	3,011
Repayments of long-term debt		(2,653)	_	_	_	(2,653)
Cash dividends paid on common and preferred shares			_	(2,639)	_	(2,639)
Cash dividends paid by subsidiaries to non-controlling interests	33	_	_	(34)	_	(34)
Other financing activities		(44)	6	_	(22)	(60)
Total cash flows from (used in) financing activities excluding equity		766	(113)	(2,673)	(22)	(2,042)
Non-cash changes arising from						
Finance lease additions		339	_	_	_	339
Dividends declared on common and preferred shares		_	_	2,692	_	2,692
Dividends declared by subsidiaries to non-controlling interests		_	_	45	_	45
Effect of changes in foreign exchange rates		(198)	198	_	_	_
Business acquisitions	3	972	_	_	_	972
Other		55	_	(3)	22	74

Total non-cash changes	1,168	198	2,734	22	4,122
December 31, 2017	23.393	54	678	_	24.125

(1) Included in Other current assets and Trade payables and other liabilities in the statements of financial position.

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#### Note 30 Remaining performance obligations

The following table includes revenues expected to be recognized in the future related to performance obligations that are unsatisfied (or partially unsatisfied) as at December 31, 2018.

						THERE-	
	2019	2020	2021	2022	2023	AFTER	TOTAL
Wireline	1,261	821	512	261	81	80	3,016
Wireless	1,737	781	93	44	33	57	2,745
Total	2,998	1,602	605	305	114	137	5,761

When estimating minimum transaction prices allocated to the remaining unfulfilled, or partially unfulfilled, performance obligations, BCE applied the practical expedient to not disclose information about remaining performance obligations that have an original expected duration of one year or less and for those contracts where we bill the same value as that which is transferred to the customer.

#### Note 31 Commitments and contingencies

#### COMMITMENTS

The following table is a summary of our contractual obligations at December 31, 2018 that are due in each of the next five years and thereafter.

						THERE-	
	2019	2020	2021	2022	2023	AFTER	TOTAL
Operating leases	317	286	244	187	142	436	1,612
Commitments for property, plant and equipment and							
intangible assets	1,029	784	623	484	385	698	4,003
Purchase obligations	618	525	484	434	271	519	2,851
Total	1,964	1,595	1,351	1,105	798	1,653	8,466

BCE's significant operating leases are for office premises, cellular tower sites, retail outlets and OOH advertising spaces with lease terms ranging from 1 to 40 years. These leases are non-cancellable. Rental expense relating to operating leases was \$352 million in 2018 and \$399 million in 2017.

Our commitments for property, plant and equipment and intangible assets include program and feature film rights and investments to expand and update our networks to meet customer demand.

Purchase obligations consist of contractual obligations under service and product contracts for operating expenditures and other purchase obligations.

#### CONTINGENCIES

In the ordinary course of business, we become involved in various claims and legal proceedings seeking monetary damages and other relief. In particular, because of the nature of our consumer-facing business, we are exposed to class actions pursuant to which substantial monetary damages may be claimed. Due to the inherent risks and uncertainties of the litigation process, we cannot predict the final outcome or timing of claims and legal proceedings. Subject to the foregoing, and based on information currently available and management's assessment of the merits of the claims and legal proceedings pending at March 7, 2019, management believes that the ultimate resolution of these claims and legal proceedings is unlikely to have a material and negative effect on our financial statements. We believe that we have strong defences and we intend to vigorously defend our positions.

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## Note 32 Related party transactions

## **SUBSIDIARIES**

The following table shows BCE's significant subsidiaries at December 31, 2018. BCE has other subsidiaries which have not been included in the table as each represents less than 10% individually and less than 20% in aggregate of total consolidated revenues.

All of these significant subsidiaries are incorporated in Canada and provide services to each other in the normal course of operations. The value of these transactions is eliminated on consolidation.

	OWNERSHIP	OWNERSHIP PERCENTAGE		
SUBSIDIARY	2018	2017		
Bell Canada	100%	100%		
Bell Mobility	100%	100%		
Bell Media	100%	100% 100% 100%		

## TRANSACTIONS WITH JOINT ARRANGEMENTS AND ASSOCIATES

During 2018 and 2017, BCE provided communication services and received programming content and other services in the normal course of business on an arm's length basis to and from its joint arrangements and associates. Our joint arrangements and associates include MLSE, Glentel Inc. and Dome Productions Partnership. From time to time, BCE may be required to make capital contributions in its investments.

In 2018, BCE recognized revenues and incurred expenses with our joint arrangements and associates of \$17 million (2017 – \$11 million) and \$187 million (2017 – \$177 million), respectively.

## **BCE MASTER TRUST FUND**

Bimcor Inc. (Bimcor), a wholly-owned subsidiary of Bell Canada, is the administrator of the Master Trust Fund. Bimcor recognized management fees of \$11 million from the Master Trust Fund for 2018 and \$10 million for 2017. The details of BCE's post-employment benefit plans are set out in Note 24, *Post-employment benefit plans*.

## COMPENSATION OF KEY MANAGEMENT PERSONNEL AND BOARD OF DIRECTORS

The following table includes compensation of key management personnel and the board of directors for the years ended December 31, 2018 and 2017 included in our income statements. Key management personnel include the company's Chief Executive Officer (CEO), Chief Operating Officer (COO), Group President and the executives who report directly to them.

FOR THE YEAR ENDED DECEMBER 31	2018	2017
Wages, salaries, fees and related taxes and benefits	(27)	(23)
Post-employment benefit plans and OPEBs cost	(4)	(3)
Share-based compensation	(23)	(23)
Key management personnel and board of directors compensation expense	(54)	(49)

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#### Significant partly-owned subsidiaries Note 33

The following tables show summarized financial information for our subsidiary with significant non-controlling interest (NCI).

#### SUMMARIZED STATEMENTS OF FINANCIAL POSITION

		CTV SPECIALTY (1) (2)				
	DECEMBER 31, 2018	DECEMBER 31, 2017	JANUARY 1, 2017			
Current assets	337	328	293			
Non-current assets	993	1,013	1,013			
Total assets	1,330	1,341	1,306			
Current liabilities	142	153	130			
Non-current liabilities	201	184	195			
Total liabilities	343	337	325			
Total equity attributable to BCE shareholders	685	700	687			
NCI	302	304	294			

- (1) At December 31, 2018 and 2017 and January 1, 2017, the ownership interest held by NCI in CTV Specialty Television Inc. (CTV Specialty) was 29.9%. CTV Specialty was incorporated and operated in Canada as at such dates. (2) CTV Specialty's net assets at December 31, 2018 and 2017 and January 1, 2017, include \$10 million, \$6 million and \$2 million, respectively, directly attributable to NCI.

#### SELECTED INCOME AND CASH FLOW INFORMATION

		ECIALTY (1)
DR THE YEAR ENDED DECEMBER 31	2018	2017
Operating revenues	857	832
Net earnings	131	179
Net earnings attributable to NCI	42	56
Total comprehensive income	149	172
Total comprehensive income attributable to NCI	47	54
Cash dividends paid to NCI	16	34

(1) CTV Specialty's net earnings and total comprehensive income include \$4 million directly attributable to NCI for 2018 and \$3 million for 2017.

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#### Adoption of IFRS 15 Note 34

As a result of adopting IFRS 15, we have changed the comparative figures for the year ended December 31, 2017 and the opening statement of financial position as at January 1, 2017. The impacts of adopting IFRS 15 on our previously reported 2017 results are provided below.

## CONSOLIDATED INCOME STATEMENTS

The table below shows the impacts of adopting IFRS 15 on our previously reported 2017 consolidated income statements

	YEAR E	YEAR ENDED DECEMBER 31, 20		
	2017 AS		2017 UPON	
	PREVIOUSLY	IFRS 15	ADOPTION	
(IN MILLIONS OF CANADIAN DOLLARS, EXCEPT SHARE AMOUNTS)	REPORTED	IMPACTS	OF IFRS 15	
Operating revenues	22,719	38	22,757	
Operating costs	(13,541)	66	(13,475)	
Severance, acquisition and other costs	(190)	_	(190)	
Depreciation	(3,037)	3	(3,034)	
Amortization	(813)	3	(810)	
Finance costs				
Interest expense	(955)	_	(955)	
Interest on post-employment benefit obligations	(72)	_	(72)	
Other expense	(102)	_	(102)	
Income taxes	(1,039)	(30)	(1,069)	
Net earnings	2,970	80	3,050	
Net earnings attributable to:				
Common shareholders	2,786	80	2,866	
Preferred shareholders	128	_	128	
Non-controlling interest	56	_	56	
Net earnings	2,970	80	3,050	
Net earnings per common share – basic	3.12	0.08	3.20	
Net earnings per common share – diluted	3.11	0.09	3.20	
Average number of common shares outstanding – basic (millions)	894.3	_	894.3	

Notes to consolidated financial statements

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#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

The table below shows the impacts of adopting IFRS 15 on our previously reported 2017 consolidated statement of financial position.

	2017 AS PREVIOUSLY	IFRS 15		2017 UPON ADOPTION
FOR THE YEAR ENDED DECEMBER 31	REPORTED	IMPACTS	RECLASSIFICATIONS (1)	OF IFRS 15
Cash	442	_	_	442
Cash equivalents	183	_	_	183
Trade and other receivables	3,135	9	(15)	3,129
Inventory	380	_	`	380
Contract assets	_	923	(91)	832
Contract costs	_	206	144	350
Prepaid expenses	375	_	(158)	217
Other current assets	124	_	(2)	122
Total current assets	4,639	1,138	(122)	5,655
Contract assets	_	400	31	431
Contract costs	_	162	124	286
Property, plant and equipment	24,033	(4)	_	24,029
Intangible assets	13,305	_	(47)	13,258
Deferred tax assets	144	_	· _ ·	144
Investments in associates and joint ventures	814	_	_	814
Other non-current assets	900	_	(143)	757
Goodwill	10,428	_	-	10,428
Total non-current assets	49,624	558	(35)	50,147
Total assets	54,263	1,696	(157)	55,802
Trade payables and other liabilities	4,623	_	(748)	3,875
Contract liabilities	_	97	596	693
Interest payable	168	_	_	168
Dividends payable	678	_	_	678
Current tax liabilities	140	_	_	140
Debt due within one year	5,178	_	_	5,178
Total current liabilities	10,787	97	(152)	10,732
Contract liabilities	_	34	167	201
Long-term debt	18,215	_	_	18,215
Deferred tax liabilities	2,447	423	_	2,870
Post-employment benefit obligations	2,108	_	_	2,108
Other non-current liabilities	1,223	_	(172)	1,051
Total non-current liabilities	23,993	457	(5)	24,445
Total liabilities	34,780	554	(157)	35,177
Preferred shares	4,004	_		4,004
Common shares	20,091	_	_	20,091
Contributed surplus	1,162	_	_	1,162
Accumulated other comprehensive loss	(17)	_	_	(17)
Deficit	(6,080)	1,142	_	(4,938)
Total equity attributable to BCE shareholders	19,160	1,142	_	20,302
Non-controlling interest	323	<u> </u>	_	323
Total equity	19,483	1,142	_	20,625
Total liabilities and equity	54,263	1,696	(157)	55,802

(1) We have reclassified some of the amounts for previous periods to conform with IFRS 15 presentation requirements.

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The table below shows the impacts of adopting IFRS 15 on our January 1, 2017 consolidated statement of financial position.

	IEDO 45		<b>JANUARY 1, 2017</b>
	IFRS 15		<b>UPON ADOPTION</b>
JANUARY 1, 2017	IMPACTS	RECLASSIFICATIONS (1)	OF IFRS 15
	_	_	603
	_	_	250
	11	(2)	2,988
403	_	_	403
_		(113)	738
_	195		343
420	_	(189)	231
200	_	(2)	198
4,855	1,057	(158)	5,754
_	357	26	383
_	151	124	275
22,346	(5)	_	22,341
11,998		_	11,998
89	_	_	89
852	_	_	852
1,010	_	(113)	897
8,958	_	`	8,958
45,253	503	37	45,793
50,108	1,560	(121)	51,547
4,326	_	(655)	3,671
<u> </u>	71	574	645
156	_	_	156
617	_	_	617
122	_	_	122
4,887	_	_	4,887
	71	(81)	10,098
		, ,	203
16.572	_	_	16,572
2,192	393	_	2,585
, -	_	_	2,105
	_	(209)	1,068
	427	\ /	22,533
			32,631
·	-	(:2:)	4,004
	_	_	18,370
	_	_	1,160
	_	_	46
	1 062	_	(4,978
	603 250 2,979 403 420 200 4,855 22,346 11,998 89 852 1,010 8,958 45,253 50,108 4,326 156 617 122 4,887 10,108	603	603       -       -         250       -       -         2,979       11       (2)         403       -       -         -       851       (113)         -       195       148         420       -       (189)         200       -       (2)         4,855       1,057       (158)         -       357       26         -       151       124         22,346       (5)       -         11,998       -       -         -       11,998       -       -         89       -       -       -         852       -       -       -         1,010       -       (113)       8,958       -       -         45,253       503       37       50,108       1,560       (121)         4,326       -       71       574         156       -       -       -         617       -       -       -         122       -       -       -         4,887       -       -       -         10,108       71       (81)<

Total equity attributable to BCE shareholders	17,540	1,062	_	18,602
Non-controlling interest	314	_	_	314
Total equity	17,854	1,062	_	18,916
Total liabilities and equity	50.108	1.560	(121)	51.547

(1) We have reclassified some of the amounts for previous periods to conform with IFRS 15 presentation requirements.

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The table below provides a reconciliation of our deficit at January 1, 2017 and December 31, 2017 from amounts previously reported in 2017 to the amounts reported under IFRS 15. All amounts are after tax.

	AT DECEMBER 31, 2017	AT JANUARY 1, 2017
Total deficit as previously reported	(6,080)	(6,040)
Timing of revenue recognition	873	809
Cost to obtain a contract	269	253
Total deficit upon adoption of IFRS 15	(4,938)	(4,978)

#### CONSOLIDATED STATEMENT OF CASH FLOWS

The table below shows the impacts of adopting IFRS 15 on select line items of our previously reported 2017 statement of cash flows.

	,	YEAR ENDED DECEMBER 31, 2017			
	2017 A		2017 UPON		
	PREVIOUSL		ADOPTION		
	REPORTE	D IMPACTS	OF IFRS 15		
Cash flows from operating activities					
Net earnings	2,970	08 0	3,050		
Depreciation and amortization	3,850	(6)	3,844		
Income taxes	1,039	30	1,069		
Net change in operating assets and liabilities	480	(104)	376		
Cash flows from operating activities	7,358	-	7,358		

#### REVENUES BY SERVICES AND PRODUCTS

The following table shows the impacts of adopting IFRS 15 on our revenues disaggregated by type.

	2017 AS PREVIOUSLY	IFRS 15		2017 UPON ADOPTION
FOR THE YEAR ENDED DECEMBER 31	REPORTED	IMPACTS	OTHER $(3)$	OF IFRS 15
Services (1)				
Wireless	7,308	(1,260)	_	6,048
Data	7,146	(5)	51	7,192
Voice	3,800	3	165	3,968
Media	2,676	_	_	2,676
Other services	213	(2)	_	211
Total services	21,143	(1,264)	216	20,095
Products (2)				
Wireless	530	1,303	_	1,833
Data	519	1	(110)	410
Equipment and other	527	(2)	(106)	419
Total products	1,576	1,302	(216)	2,662
Total operating revenues	22,719	38	_	22,757

Our service revenues are generally recognized over time.

Our product revenues are generally recognized at a point in time.

We have reclassified some of the amounts for previous periods to make them consistent with the presentation for the current period.

Reports on internal controls

BCE Inc. 2018 Annual Report

## Reports on internal controls

#### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of BCE Inc. (BCE) is responsible for establishing and maintaining adequate internal control over financial reporting. Our internal control over financial reporting is a process designed under the supervision of the President and Chief Executive Officer and the Executive Vice-President and Chief Financial Officer and effected by the board of directors, management and other personnel of BCE, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

Due to its inherent limitations, internal control over financial reporting may not prevent or detect misstatements on a timely basis. Also, projections of any evaluation of the effectiveness of internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management evaluated, under the supervision of and with the participation of the President and Chief Executive Officer and the Executive Vice-President and Chief Financial Officer, the effectiveness of our internal control over financial reporting as at December 31, 2018, based on the criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based on that evaluation, the President and Chief Executive Officer and the Executive Vice-President and Chief Financial Officer concluded that our internal control over financial reporting was effective as at December 31, 2018. There were no material weaknesses that have been identified by BCE's management in internal control over financial reporting as at December 31, 2018.

Our internal control over financial reporting as at December 31, 2018 has been audited by Deloitte LLP, independent registered public accounting firm, who also audited our consolidated financial statements for the year ended December 31, 2018. Deloitte LLP issued an unqualified opinion on the effectiveness of our internal control over financial reporting as at December 31, 2018.

(signed) George A. Cope
President and Chief Executive Officer

(signed) Glen LeBlanc Executive Vice-President and Chief Financial Officer

(signed) Thierry Chaumont Senior Vice-President and Controller

March 7, 2019

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BCE Inc. 2018 Annual Report

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and the Board of Directors of BCE Inc.

## OPINION ON INTERNAL CONTROL OVER FINANCIAL REPORTING

We have audited the internal control over financial reporting of BCE Inc. and subsidiaries (the "Company") as of December 31, 2018, based on criteria established in *Internal Control – Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2018, based on criteria established in *Internal Control – Integrated Framework* (2013) issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated financial statements as at and for the year ended December 31, 2018, of the Company and our report dated March 7, 2019 expressed an unqualified opinion on those financial statements and included an explanatory paragraph regarding the Company's change in accounting for revenue from contracts with customers in fiscal year 2018 due to the adoption of the new revenue standard.

## BASIS FOR OPINION

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

## DEFINITION AND LIMITATIONS OF INTERNAL CONTROL OVER FINANCIAL REPORTING

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Deloitte LLP <sup>1</sup> Chartered Professional Accountants

Montréal, Canada March 7, 2019

1 CPA auditor, CA, public accountancy permit No. A124391

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statements No. 333-12130 on Form F-3, No. 333-223660 on Form F-10 and No. 333-12780 and 333-12802 on Form
S-8 and to the use of our reports dated March 7, 2019, relating to the consolidated financial statements of BCE Inc. and subsidiaries (the "Company") and the effectiveness of the
Company's internal control over financial reporting, appearing in this Annual Report on Form 40-F of BCE Inc. for the year ended December 31, 2018.

/s/ Deloitte LLP<sup>[1]</sup>
March 13, 2019
Montréal, Canada

<sup>&</sup>lt;sup>1</sup> CPA auditor, CA, public accountancy permit No. A124391

#### NOTICE OF RELIANCE SECTION 13.4 OF NATIONAL INSTRUMENT 51-102 CONTINUOUS DISCLOSURE OBLIGATIONS

To: Alberta Securities Commission

British Columbia Securities Commission

Manitoba Securities Commission

Financial and Consumer Services Commission, New Brunswick Office of the Superintendent of Securities, Newfoundland and Labrador

Nova Scotia Securities Commission

Ontario Securities Commission

Office of the Superintendent of Securities, Prince Edward Island

Autorité des marchés financiers

Financial and Consumer Affairs Authority of Saskatchewan

Toronto Stock Exchange

Notice is hereby given that Bell Canada relies on the continuous disclosure documents filed by BCE Inc. pursuant to the exemption from the requirements of National Instrument 51-102 – Continuous Disclosure Obligations ("NI 51-102") provided in Section 13.4 of NI 51-102.

The continuous disclosure documents of BCE Inc. can be found for viewing in electronic format at www.sedar.com.

Attached to this notice and forming part thereof is the consolidating summary financial information for BCE Inc. as required by Section 13.4 of NI 51-102.

Dated: March 13, 2019

BELL CANADA

By: (signed) Thierry Chaumont

Name: Thierry Chaumont

Title: Senior Vice-President and Controller



## **Bell Canada**

#### UNAUDITED SELECTED SUMMARY FINANCIAL INFORMATION(1)

For the periods ended December 31, 2018 and 2017

(in millions of Canadian dollars)

BCE Inc. fully and unconditionally guarantees the payment obligations of its 100% owned subsidiary Bell Canada under the public debt issued by Bell Canada. Accordingly, the following summary financial information is provided by Bell Canada in compliance with the requirements of section 13.4 of National Instrument 51 -102 (Continuous Disclosure Obligations) providing for an exemption for certain credit support issuers. The tables below contain selected summary financial information for (i) BCE Inc. (as credit supporter), (ii) Bell Canada (as credit support issuer) on a consolidated basis, (iii) BCE Inc. 's subsidiaries, other than Bell Canada, on a combined basis, (iv) consolidating adjustments, and (v) BCE Inc. and all of its subsidiaries on a consolidated basis, in each case for the periods indicated. Such summary financial information for BCE Inc. and Bell Canada and all other subsidiaries is intended to provide investors with meaningful and comparable financial information about BCE Inc. and its subsidiaries. This summary financial information should be read in conjunction with BCE Inc. 's audited consolidated financial statements for the year ended December 31, 2018.

For the periods ended December 31:

	BCE INC. ("CREDIT SUPPORTER") <sup>(2)</sup>		5222 07 10		BELL CANADA CONS ("CREDIT SUPPORT		SUBSIDIARIES OF BCE INC. OTHER THAN BELL CANADA <sup>(3)</sup>		CONSOLIDATING ADJUSTMENTS <sup>(4)</sup>		BCE INC. CONSOLIDATED	
	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017		
Operating revenues	-	-	23,470	22,758	-	-	(2)	(1)	23,468	22,757		
Net earnings from continuing operations attributable to owners	2,929	2,994	3,009	3,126	124	117	(3,133)	(3,243)	2,929	2,994		
Net earnings attributable to owners	2,929	2,994	3,009	3,126	124	117	(3,133)	(3,243)	2,929	2,994		

As at December 31, 2018 and December 31, 2017, respectively:

		BCE INC. ("CREDIT SUPPORTER") <sup>(2)</sup>		BELL CANADA CONSOLIDATED ("CREDIT SUPPORT ISSUER")		SUBSIDIARIES OF BCE INC. OTHER THAN BELL CANADA <sup>(3)</sup>		CONSOLIDATING ADJUSTMENTS <sup>(4)</sup>		BCE INC. CONSOLIDATED	
	Dec. 31, 2018	Dec. 31, 2017	Dec. 31, 2018	Dec. 31, 2017	Dec. 31, 2018	Dec. 31, 2017	Dec. 31, 2018	Dec. 31, 2017	Dec. 31, 2018	Dec. 31, 2017	
Total Current Assets	576	626	7,400	6,280	286	154	(2,469)	(1,405)	5,793	5,655	
Total Non-current Assets	22,429	21,359	44,616	43,429	53	80	(15,791)	(14,721)	51,307	50,147	
Total Current Liabilities	2,531	1,567	10,317	10,529	50	41	(2,469)	(1,405)	10,429	10,732	
Total Non-current Liabilities	113	116	25,231	23,692	84	103	554	534	25,982	24,445	

- (1) The summary financial information is prepared in accordance with International Financial Reporting Standards (IFRS) and is in accordance with generally accepted accounting principles issued by the Canadian Accounting Standards Board for publicly -accountable enterprises. Effective January 1, 2018. BCE applied IFRS 15 Revenue from Contracts with Customers, retrospectively to each period in 2017 previously reported.
- -accountable enterprises. Effective January 1, 2018, BCE applied IFRS 15 Revenue from Cc
   (2) This column accounts for investments in all subsidiaries of BCE Inc. under the equity method.
- (3) This column accounts for investments in all subsidiaries of BCE Inc. (other than Bell Canada) on a consolidated basis.

  (4) This column includes the necessary amounts to eliminate the intercompany balances between BCE Inc., Bell Canada and other subsidiaries and other adjustments to arrive at the information for BCE Inc. on a consolidated basis.

# BCE Inc. EXHIBIT TO 2018 ANNUAL FINANCIAL STATEMENTS EARNINGS COVERAGE

The following consolidated financial ratios are calculated for the twelve months ended December 31, 2018 and give effect to the issuance and redemption of all long-term debt since January 1, 2018 as if these transactions occurred on January 1, 2018 and are based on unaudited financial information of BCE Inc.

**December 31, 2018** 

Earnings coverage of interest on debt requirements based on net earnings attributable to owners of BCE Inc. before interest expense and income tax:

4.6 times

Earnings coverage of interest on debt requirements based on net earnings attributable to owners of BCE Inc. before interest expense, income tax and non-controlling interest:

4.7 times

#### **CERTIFICATIONS**

#### I, George A. Cope, certify that:

- 1. I have reviewed this annual report on Form 40-F of BCE Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this report;
- The issuer's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the issuer and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the issuer, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the issuer's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the issuer's internal control over financial reporting that occurred during the period covered by the annual report that has materially affected, or is reasonably likely to materially affect, the issuer's internal control over financial reporting; and
- 5. The issuer's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the issuer's auditors and the audit committee of the issuer's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the issuer's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the issuer's internal control over financial reporting.

Date: March 13, 2019

(signed) George A. Cope

George A. Cope President and Chief Executive Officer BCE Inc.

## CERTIFICATIONS

## I, Glen LeBlanc, certify that:

- 1. I have reviewed this annual report on Form 40-F of BCE Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this report;
- 4. The issuer's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the issuer and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the issuer, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the issuer's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the issuer's internal control over financial reporting that occurred during the period covered by the annual report that has materially affected, or is reasonably likely to materially affect, the issuer's internal control over financial reporting; and
- 5. The issuer's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the issuer's auditors and the audit committee of the issuer's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the issuer's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the issuer's internal control over financial reporting.

Date: March 13, 2019

(signed) Glen LeBlanc

Glen LeBlanc Executive Vice-President and Chief Financial Officer BCE Inc.

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. Section 1350), as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, each of the undersigned officers of BCE Inc. (the "Company"), does hereby certify that:

the annual report on Form 40-F for the year ended December 31, 2018 of the Company (the "Form 40-F") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and the information contained in the Form 40-F fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 13, 2019

(signed) George A. Cope George A. Cope President and Chief Executive Officer

BCE Inc.

Date: March 13, 2019 (signed) Glen LeBlanc

Glen LeBlanc

Executive Vice-President and Chief

Financial Officer BCE Inc.

# **NOTE**

The interactive data file containing BCE Inc.'s audited annual consolidated financial statements for the year ended December 31 2018 in machine-readable format using eXtensible Business Reporting Language (XBRL) is only filed with the United States Securities and Exchange Commission (SEC). Refer to BCE Inc.'s profile in the SEC's website at **sec.gov** for access to such interactive data file.